
General Committee

Date

2019/04/17

Time

9:00 AM

Location

Civic Centre, Council Chamber,
300 City Centre Drive, Mississauga, Ontario, L5B 3C1

Members

Mayor Bonnie Crombie	
Councillor Stephen Dasko	Ward 1 (Chair)
Councillor Karen Ras	Ward 2
Councillor Chris Fonseca	Ward 3
Councillor John Kovac	Ward 4
Councillor Carolyn Parrish	Ward 5
Councillor Ron Starr	Ward 6
Councillor Dipika Damerla	Ward 7
Councillor Matt Mahoney	Ward 8
Councillor Pat Saito	Ward 9
Councillor Sue McFadden	Ward 10
Councillor George Carlson	Ward 11

Contact

Stephanie Smith, Legislative Coordinator, Legislative Services
905-615-3200 ext. 3795
Email stephanie.smith@mississauga.ca

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and archived at Mississauga.ca/videos

GENERAL COMMITTEE INDEX - APRIL 17, 2019**1. CALL TO ORDER****2. APPROVAL OF AGENDA****3. DECLARATION OF CONFLICT OF INTEREST****4. PRESENTATIONS****5. DEPUTATIONS**

5.1. John Salvis, Resident regarding sidewalk snow removal damage (Ward 8)

5.2. Item 8.8 Erica Edwards, Manager, Materiel Management and Natalie Adams, Sustainable Procurement Coordinator

6. PUBLIC QUESTION PERIOD - 15 Minute Limit (5 minutes per speaker)

Pursuant to Section 42 of the Council Procedure By-law 0139-2013, as amended:
General Committee may grant permission to a member of the public to ask a question of General Committee, with the following provisions:

1. The question must pertain to a specific item on the current agenda and the speaker will state which item the question is related to.
2. A person asking a question shall limit any background explanation to two (2) statements, followed by the question.
3. The total speaking time shall be five (5) minutes maximum, per speaker.

7. CONSENT AGENDA**8. MATTERS TO BE CONSIDERED**

8.1. All-Way Stop – Atwater Avenue at Northmount Avenue (Ward 1)

8.2. All-way Stop - Front Street North and Park Street West (Ward 1)

8.3. Parking Prohibition – Bianco Lane (Ward 5)

8.4. Speed Limit - Kennedy Road (Ward 5)

8.5. Review of Bicycle Traffic Signal Installations

8.6. Execution of Sewage Discharge Agreement

8.7. Carassauga Passport Sales - Partnership Agreement

8.8. Sustainable Procurement Progress Update

8.9. Financial Report as at December 31, 2018

9. **ADVISORY COMMITTEE REPORTS**

9.1. Heritage Advisory Committee Report 4 - 2019 - April 2, 2019

9.2. Mississauga Cycling Advisory Committee Report 4 - 2019 - April 9, 2019

10. **MATTERS PERTAINING TO REGION OF PEEL COUNCIL**

11. **COUNCILLORS' ENQUIRIES**

12. **OTHER BUSINESS/ANNOUNCEMENTS**

13. **CLOSED SESSION** – Nil

14. **ADJOURNMENT**

City of Mississauga

Corporate Report



Date: 2019/03/26

To: Chair and Members of General Committee

From: Geoff Wright, P. Eng., MBA, Commissioner of
Transportation and Works

Originator's files:
MG.23.REP RT.01.Z-06

Meeting date:
2019/04/17

Subject

All-Way Stop – Atwater Avenue at Northmount Avenue (Ward 1)

Recommendation

That an all-way stop control not be implemented at the intersection of Atwater Avenue at Northmount Avenue, as outlined in the report from the Commissioner of Transportation and Works, dated March 26, 2019 and entitled “All-way Stop – Atwater Avenue at Northmount Avenue (Ward 1)”.

Background

The Transportation and Works Department has been requested by the Ward Councillor to submit a report to General Committee regarding the implementation of an all-way stop at the intersection of Atwater Avenue at Northmount Avenue.

Currently, the intersection of Atwater Avenue at Northmount Avenue operates as a four-leg intersection with a two-way stop control for Northmount Avenue. A location map is attached as Appendix 1.

Comments

A manual turning movement count was completed on February 5, 2019 to determine the need for an all-way stop control based on traffic volumes. The results are as follows:

Atwater Avenue at Northmount Avenue

	Warrant Value
Warrant 1: Volume for All Approaches	100%
Warrant 2: Minor Street Volume	38%

In order for an all-way stop control to be warranted based on traffic volumes, both Warrants 1 and 2 must equal 100%.

A review of the collision history at this intersection did not reveal any reported collisions within the past three years. For an all-way stop control to be warranted based on collision frequency, at least five collisions must occur in a 12-month period, provided the collisions are of the type considered correctable by the use of an all-way stop (i.e. turning movement, angle collisions).

An all-way stop is therefore not warranted based on the turning movement count results and collision history.

Financial Impact

In the event that an all-way stop is required, the costs for the sign installation can be accommodated in the 2019 Operating Budget.

Conclusion

Based on the manual turning movement count results and collision history at this intersection, the Transportation and Works Department recommends against the installation of an all-way stop at the intersection of Atwater Avenue at Northmount Avenue.

Attachments

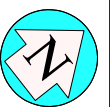
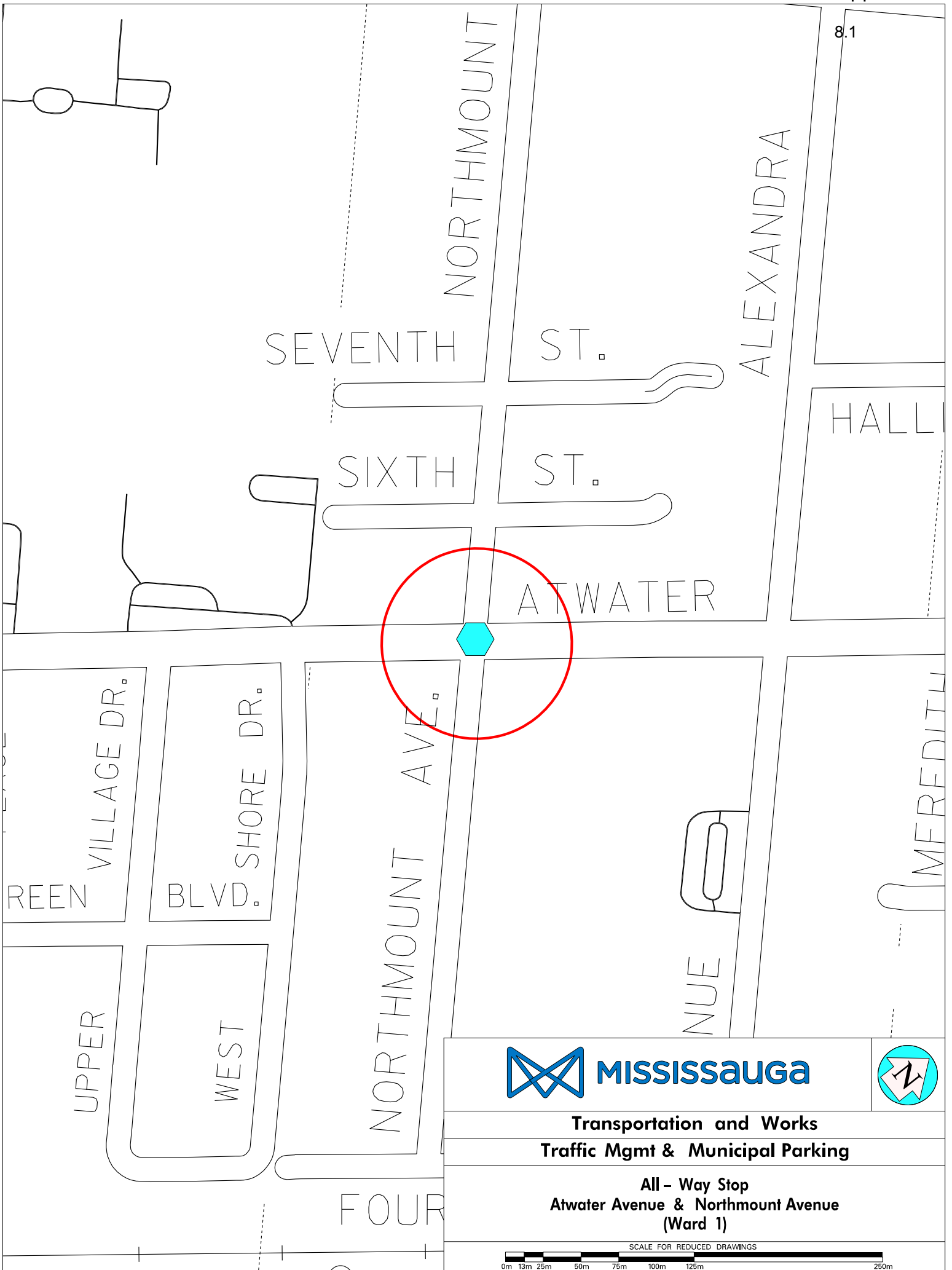
Appendix 1: Location Map - All-Way Stop - Atwater Avenue at Northmount Avenue (Ward 1)



Geoff Wright, P. Eng., MBA, Commissioner of Transportation and Works

Prepared by: Milan Pavlovic, Traffic Operations Technician

8.1



Transportation and Works
Traffic Mgmt & Municipal Parking

All - Way Stop
Atwater Avenue & Northmount Avenue
(Ward 1)



City of Mississauga Corporate Report



Date: 2019/03/26

To: Chair and Members of General Committee

From: Geoff Wright, P. Eng., MBA, Commissioner of
Transportation and Works

Originator's files:
MG.23.REP
RT.10.Z-8

Meeting date:
2019/04/17

Subject

All-way Stop - Front Street North and Park Street West (Ward 1)

Recommendation

That an all-way stop control not be implemented at the intersection of Front Street North and Park Street West as outlined in the report from the Commissioner of Transportation and Works, dated March 26, 2019 and entitled "All-way Stop - Front Street North and Park Street West (Ward 1)".

Background

The Transportation and Works Department has been requested by the Ward Councillor to submit a report to General Committee regarding the implementation of an all-way stop at the intersection of Front Street North and Park Street West.

Currently the intersection of Front Street North and Park Street West operates as a three-leg intersection with a stop control for eastbound traffic on Park Street West. A location map is attached as Appendix 1.

Comments

The most recent turning movement count was completed on September 21, 2017 to determine the need for an all-way stop based on traffic volumes. The results of the review are as follows:

<u>Front Street North and Park Street West</u>		<u>Warrant Value</u>
Part "A"	Volume for All Approaches	93%
Part "B"	Minor Street Volume	62%

As per the criteria for all-way stops outlined by the Ministry of Transportation, in order for an all-way stop to be warranted, both parts "A" and "B" must equal 100%.

A review of the collision history at this intersection did not reveal any reported collisions within the past three years. For an all-way stop control to be warranted based on collision frequency, at least five collisions must occur in a 12-month period, provided the collisions are of the type considered correctable by the use of an all-way stop (i.e. turning movement, angle collisions).

An all-way stop is therefore not warranted based on the turning movement count results and collision history.

Financial Impact

In the event that an all-way stop is required, the cost for the sign installation can be accommodated in the 2019 Operating Budget.

Conclusion

Based on the manual turning movement count results and collision history at this intersection, the Transportation and Works Department recommends against the installation of an all-way stop at the intersection of Front Street North and Park Street West.

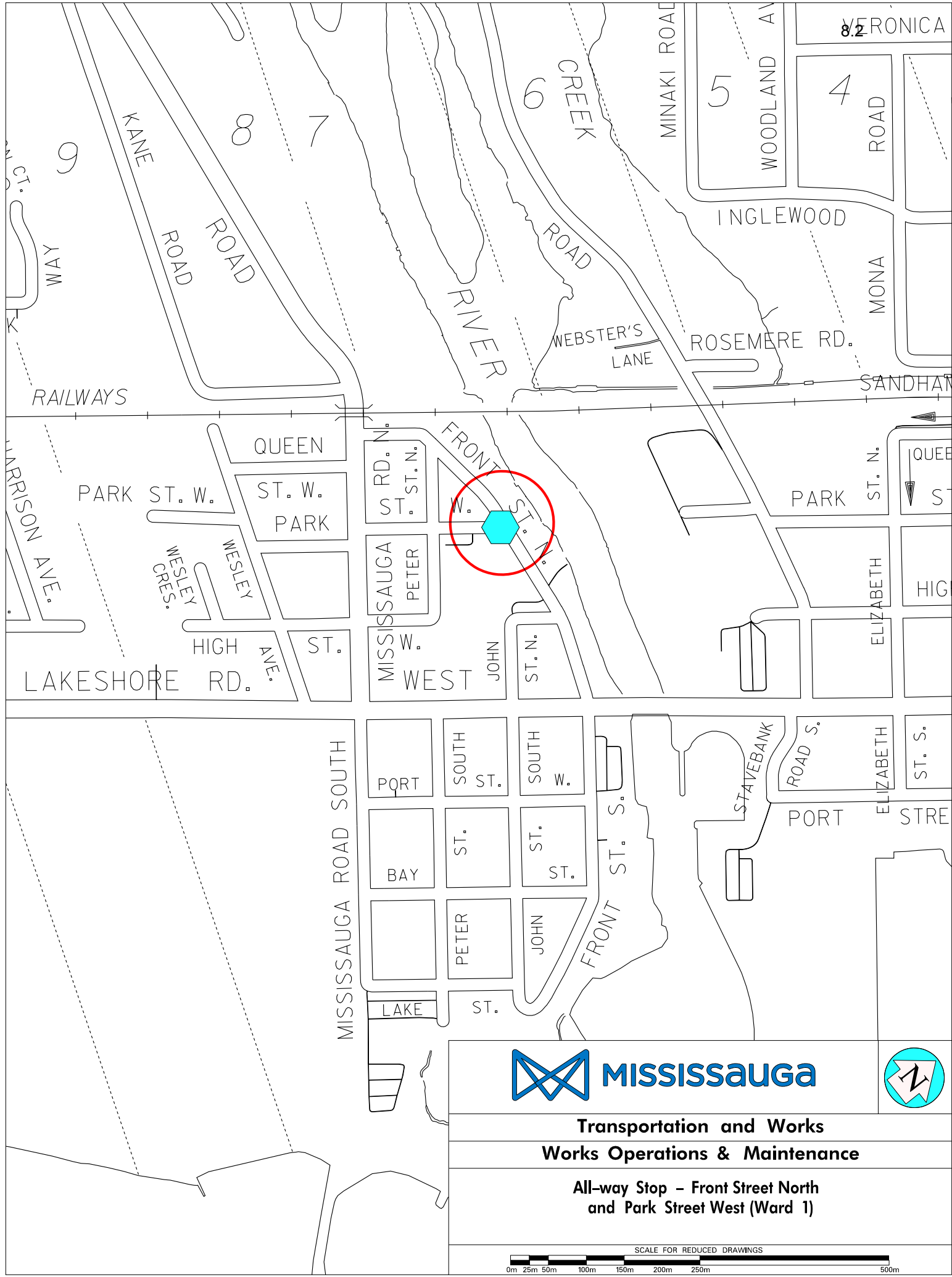
Attachments

Appendix 1: Location Map - All-way Stop - Front Street North and Park Street West (Ward 1)



Geoff Wright, P. Eng., MBA, Commissioner of Transportation and Works

Prepared by: Ouliana Drobychevskaia, Traffic Operations Technologist



Transportation and Works
Works Operations & Maintenance

**All-way Stop – Front Street North
 and Park Street West (Ward 1)**

City of Mississauga

Corporate Report



Date: 2019/03/26

To: Chair and Members of General Committee

From: Geoff Wright, P. Eng., MBA, Commissioner of
Transportation and Works

Originator's files:
MG.23.REP
RT.10.Z-51

Meeting date:
2019/04/17

Subject

Parking Prohibition – Bianco Lane (Ward 5)

Recommendation

That a by-law be enacted to amend the Traffic By-Law 555-00, as amended, to implement a parking prohibition anytime on both sides of Bianco Lane, as outlined in the report from the Commissioner of Transportation and Works, dated March 26, 2019 and entitled "Parking Prohibition – Bianco Lane (Ward 5)".

Background

The Transportation and Works Department is in receipt of a request from Parking Enforcement regarding concerns with respect to parked vehicles hindering winter operations and accesses being impeded on Bianco Lane. A location map is attached as Appendix 1.

Comments

At present, five-hour parking is permitted on both sides of Bianco Lane. Transportation and Works staff and local businesses have observed multiple commercial trucks parking on Bianco Lane, creating an obstruction for vehicles entering and exiting the parking lot of 30 Topflight Drive, and causing issues related to winter works and the safe operations of two-way traffic, creating concern for motorists.

Therefore, the Transportation and Works Department recommends the installation of No Parking Anytime on both sides of Bianco Lane to alleviate these concerns and improve the overall level of safety on the roadway.

The Ward Councillor supports the recommendation for a parking prohibition anytime on both sides of Bianco Lane.

Financial Impact

Costs for the sign installations can be accommodated in the 2019 Operating Budget.

Conclusion

The Transportation and Works Department recommends prohibiting parking anytime on both sides of Bianco Lane to address concerns related to winter operations, driveway access and traffic safety on the roadway.

Attachments

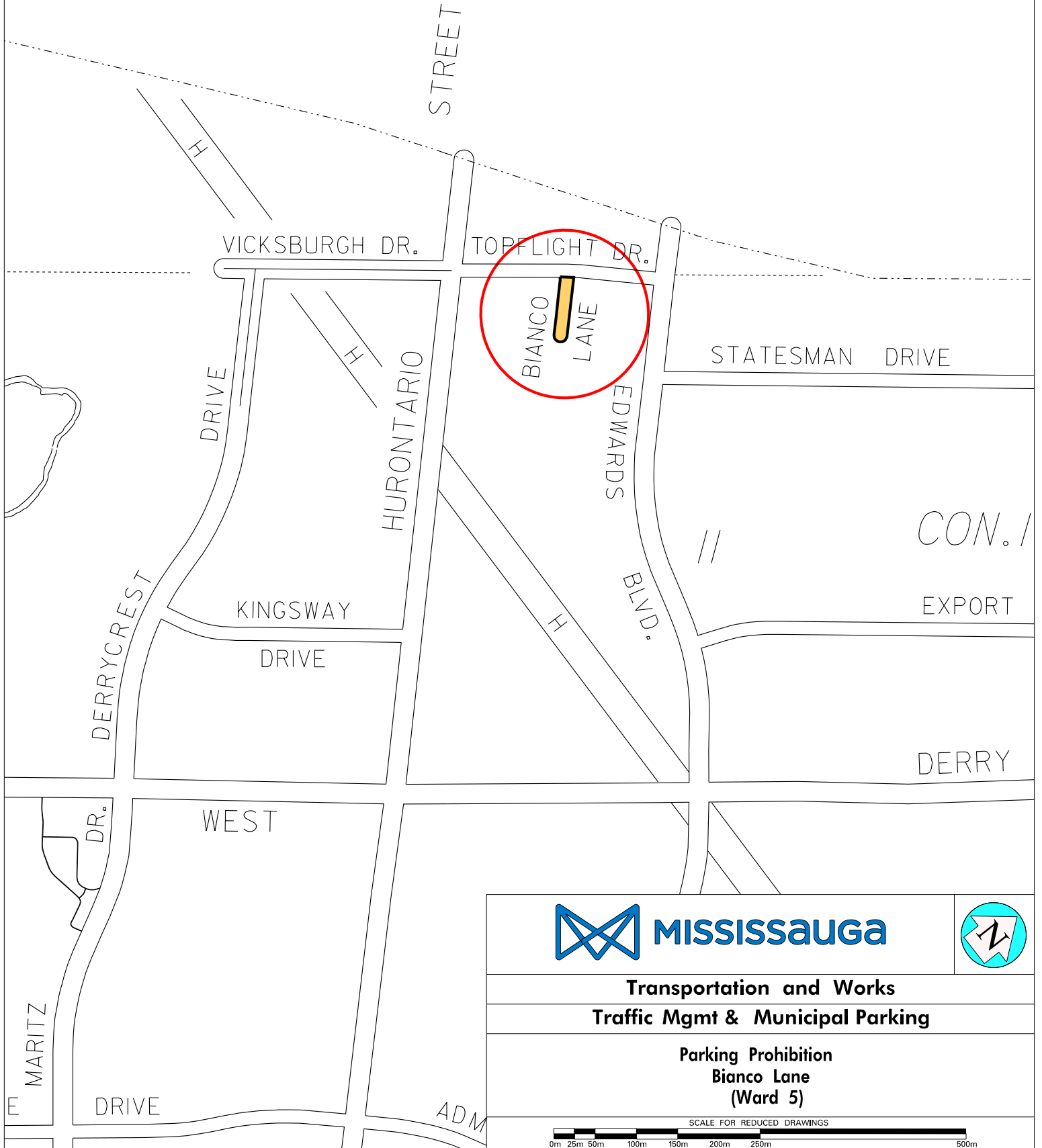
Appendix 1: Location Map - Parking Prohibition – Bianco Lane (Ward 5)



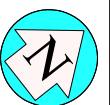
Geoff Wright, P. Eng., MBA, Commissioner of Transportation and Works

Prepared by: Khulud Sheeraz, Traffic Operations Technician

BRAMPTON



MISSISSAUGA



Transportation and Works
Traffic Mgmt & Municipal Parking

Parking Prohibition
Bianco Lane
(Ward 5)



City of Mississauga

Corporate Report



Date: 2019/03/27

To: Chair and Members of General Committee

From: Geoff Wright, P. Eng., MBA, Commissioner of
Transportation and Works

Originator's files:
MG.23.REP RT.10.Z-
36E-51E

Meeting date:
2019/04/17

Subject

Speed Limit - Kennedy Road (Ward 5)

Recommendation

That the current regulatory speed limit of 70 km/h be changed to 60km/h on Kennedy Road between Matheson Boulevard East and the northern city limit as outlined in the report from the Commissioner of Transportation and Works, dated March 27, 2019, entitled "Speed Limit – Kennedy Road (Ward 5)".

Background

Kennedy Road is a four-lane major collector roadway with a standard urban cross-section and a centre turning lane. The existing regulatory speed limit is 70km/h from Matheson Boulevard East to the northern city limit.

The Ward Councillor has requested that Transportation and Works Department staff submit a corporate report to General Committee regarding the reduction in the posted speed limit from the current 70 km/h to 60km/h.

Comments

Transportation and Works Department staff supports the request for a reduction of the regulatory speed limit from 70 km/h to 60 km/h on Kennedy Road between Matheson Boulevard East and the northern city limit.

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Originators files: MG.23.REP

RT.10.Z-36E-51E

Financial Impact

Costs for the sign installation can be accommodated in the 2019 Operating Budget.

Conclusion

The Transportation and Works Department supports lowering the existing regulatory speed limit from 70 km/h to 60 km/h on Kennedy Road between Matheson Boulevard East and the northern city limit.



Geoff Wright, P. Eng., MBA, Commissioner of Transportation and Works

Prepared by: Denna Tallia, C.E.T., Traffic Operations Technologist

City of Mississauga

Corporate Report



Date: 2019/04/02

To: Chair and Members of General Committee

From: Geoff Wright, P. Eng., MBA, Commissioner of Transportation and Works

Originator's files:

Meeting date:
2019/04/17

Subject

Review of Bicycle Traffic Signal Installations

Recommendation

1. That the bicycle signals at the seven signalized intersections and one midblock location owned and operated by the City of Mississauga on Burnhamthorpe Road East, Rathburn Road West and Terry Fox Way be re-energized;
2. That staff be directed to monitor the operations of the current intersections that include bicycle signals and to take corrective action as required to address safety issues if they arise;
3. That staff be directed to review and enhance cross-ride pavement markings through use of green colour applications where appropriate;
4. That staff be directed to review and enhance the signage directed to cyclists and motorists in support of bicycle signal installations; and
5. That the report titled *Review of Bicycle Traffic Signal Installations* dated April 02, 2019 from the Commissioner of Transportation and Works be forwarded to the Region of Peel for their consideration with respect to the bicycle signals at the intersection of Winston Churchill Boulevard and Britannia Road West.

Report Highlights

- The newly installed bicycle signals at intersections along Burnhamthorpe Road East, Rathburn Road West and Terry Fox Way were deactivated due to concerns raised by the Mississauga Cycling Advisory Committee.
- The bicycle signal installations in Mississauga have exceeded the minimum recommendations of Ontario Traffic Manual Book 12A – Bicycle Signals to a standard that

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Originators files: File names

has also been adopted by the Region of Peel and the City of Brampton, for consistency.

- Three bicycle phasing scenarios have been evaluated, in isolation and in combination, as part of this review: 'No Right on Red' Restriction, Protected Left Turns, and Exclusive Bicycle Phase.
- Staff has committed to making needed physical layout revisions at locations with bicycle signals and cross-ride pavement markings.

Background

The Mississauga Cycling Advisory Committee (MCAC) passed a motion at its January 8, 2019 meeting, subsequently amended by General Committee on January 16, 2019 and adopted by Council on January 23, 2019 as follows:

GC-0027-2019

1. That all newly installed cross rides be deactivated immediately due to safety concerns raised by the MCAC.
2. That City staff report back on how the cross-rides were implemented and the studies and standards that were established for cross-rides, including the Region of Peel.
3. That the matter be referred to the Road Safety Committee and the MCAC.
4. That the recommendation be forwarded to the Region of Peel for their consideration to deactivate the cross ride at Winston Churchill Boulevard and Britannia Road.

(Original - MCAC-0004-2019)

On January 17, 2019, City staff deactivated the bicycle signals along Burnhamthorpe Road East, Rathburn Road West, and Terry Fox Way. For consistency, the Region of Peel deactivated their bicycle signals recently installed at the intersection of Winston Churchill Boulevard and Britannia Road West. Staff then proceeded with a review of the bicycle signals, including options available to improve the operations of the bicycle signals from a safety perspective. The purpose of this report is to inform Council of staff's findings and recommendations.

Comments

The 2018 Cycling Master Plan (CMP) identified intersections as critical locations for improvements in the cycling network. Retrofitting intersections to remove 'Dismount and Walk' conditions is considered extremely important. In order to remove 'Dismount and Walk' conditions, bicycle signals and cross-rides are required as per the Highway Traffic Act. The CMP also includes recommendations about removing obstacles from the path of travel of bicycle riders, including intersection elements such as traffic light standards and bollards. Ontario Traffic Manual (OTM) Book 12A – Bicycle Signals was published in 2018 by the Ontario Traffic Council in partnership with the Province and participating municipalities. OTM Book 12A represents the collective experience and knowledge of practitioners across Ontario, private

firms with international experience, and best practices from design guidelines and standards of other jurisdictions.

The community of practice around traffic signal operations is highly sophisticated and mature, generally. For bicycle infrastructure design and bike signals specifically, the community of practice is growing rapidly and maturing over time. Drawing on a community of practice means that developing “made in Mississauga” standards is not required; municipalities can seek guidance from manuals that are developed collaboratively by practitioners and represent best practices and lessons learned from other jurisdictions with more experience. OTM Book 12A provides municipalities with consistent guidelines for the installation and operation of bicycle signals.

Features of consistent installation and operation throughout the Region include:

- Dual bicycle signal heads for each direction of travel;
- The bicycle signal green indication comes up concurrently with the pedestrian walk signal cycle;
- The bicycle signal indications will display a clearance interval (i.e. amber and all red), which is calculated based on bicycle traffic characteristics (typical behaviour, speed, movements, etc.) and as per OTM Book 12A; and
- The bicycle signals are monitored to the same rigour as every other signal indication.

As a result, installations in the City have exceeded the minimum recommendations of OTM Book 12A. Furthermore, the standards employed by the City are consistent with those of the Region of Peel and the City of Brampton. It is also important to note that in conjunction with the installation of bicycle signal equipment, City traffic signal staff, in coordination with the Region, have specifically designed and procured new traffic signal controller cabinets to ensure the proper operation of the new equipment with existing City infrastructure.

Bicycle Specific Phasing Options

OTM Book 12A provides information on bicycle specific phasing options. Some specific phasing options that have been discussed or mentioned by members of MCAC include:

- ‘Bicycle-advanced Through Only’ phase;
- ‘Protected Left Turn’ phase (for left turning vehicles from the parallel street crossing the cross-ride);
- ‘Bicycle-only’ separate phase; and
- ‘No Right Turn on Red’ restrictions.

Section 5.1 of OTM Book 12A notes that bicycle specific phasing can be advantageous in boulevard multi-use trail situations where the bicycle traffic flows are mixed with pedestrian flows. The Burnhamthorpe Trail is a multi-use facility where pedestrians and cyclists share the trail; however, at the intersections pedestrians and bicycles are provided with separate crossing

spaces – crosswalks provided with “zebra stripe” markings and cross-rides provided with “elephant’s feet” square markings.

Section 6 of OTM Book 12A outlines decision criteria for implementing bicycle specific phasing:

- Volume/Delay (e.g. high volume of bicycle movements where delay is of concern, high volume of turning vehicles where safety of cyclists is of concern);
- Collision/Conflict (e.g. significant number of bicycle / motor vehicle conflicts occur or may be expected to occur);
- Planning (e.g. continuity of bicycle network or where movement would otherwise be challenging);
- Geometric (e.g. a multi-use trail that comes into the intersection in such a way that motorists may not see or yield to cyclists approaching the intersection);
- Timing/Phasing; and
- Demographic/Geographic (e.g. proximity to schools, parks and popular bike routes).

Other impacts to consider include the context of the benefits and impacts to all road users, such as the additional delay to road users resulting from adding bicycle specific phasing, as well as the cost of retrofitting signals.

Intersection Operation Analysis Incorporating Bicycle Phasing

Staff modelled and evaluated three signal phasing scenarios, in isolation and in combination, as part of its review of the bicycle signals; specifically, ‘No Right on Red’ Restriction, Protected Left Turns, and Exclusive Bicycle Phase. The intersection of Burnhamthorpe Road East at Bough Beeches Boulevard, during the afternoon (PM) peak travel period, was modelled as a representative intersection for the review. A summary of the analysis and findings for each scenario is provided below.

Scenario A: Implement a ‘No Right Turn on Red’ restriction on the cross street to mitigate the conflict between bicycles and right-turning vehicles.

The findings were:

- Motorist compliance of a ‘No Right Turn on Red’ restriction is anticipated to be low given the relatively low frequency of bicycles during peak and off-peak periods and based on experience elsewhere in the City with similar restrictions.

Scenario B: Implement a fully protected eastbound left-turn (EBLT) phase for the parallel street (e.g. Burnhamthorpe Road East) to mitigate the conflict between bicycles and left-turning vehicles.

The findings were:

- A fully protected eastbound left-turn phase would reduce intersection capacity and introduce additional delay to motorists since time must be taken away from the major through phases; and
- A fully protected eastbound left-turn phase would result in driver frustration as left-turning vehicles would be required to wait despite there being many adequate gaps in through traffic, and lead to the abuse of the clearance intervals (amber and all-red).

Scenario C: Implement a fully protected EBLT phase with a No Right Turn on Red restriction and an exclusive bicycle and pedestrian phase.

The findings were:

- These measures would result in a delay of approximately two and a half minutes for cyclists using the cross-ride as they wait for their exclusive phase, likely resulting in low compliance and cyclists proceeding on a red indication;
- An actuated bicycle phase would increase the number of phases (i.e. from 2 phases to 3 phases) and reduce the overall capacity of the intersection; and
- The eastbound left-turn lane's storage length may have to be increased to account for an increase in vehicle queues for the eastbound left-turn movement.

The safety of road users, particularly cyclists, would not be improved by implementing the new signal phases reviewed in the above three scenarios. Additional delay, potential for driver abuse of clearance intervals, and a high probability of non-compliance with traffic controls create conditions for decreased safety for all road users.

Region of Peel staff modelled various bicycle phasing scenarios for the intersection of Winston Churchill Boulevard and Britannia Road West. They advised that, under all scenarios, intersection operations would degrade significantly and increase delays for all movements in comparison to the current timing phasing.

Intersection Layout

At its meeting on January 8, 2019, MCAC raised specific concerns regarding the layout of intersection elements with the implementation of bicycle signals and cross-rides along Burnhamthorpe Road East. Specific concerns included:

- Placement of decorative bollards in the path of travel for cyclists;
- Traffic signal poles in the path of travel for cyclists; and
- Alignment of the cross-ride markings.

Staff committed to the following actions at the meeting:

- Removal of the decorative bollards from the intersections along Burnhamthorpe Road East;
- Realign the cross-ride markings to minimize conflicts with traffic signal poles; and
- Improve the process for intersection construction layout where bicycle signals and cross-rides are incorporated, to avoid conflicts in the future.

MCAC Comments

A draft of the corporate report “Review of Bicycle Signal Installations” was shared with members of MCAC at its March 5, 2019 meeting. The Committee received the draft report and engaged in a discussion about bicycle signals, which resulted in the following recommendation:

MCAC-0018-2019

That Transportation and Works staff implement the following safety measures at cross-ride intersections:

- a) To implement ‘No Right Turn on Red’ restrictions
- b) To paint cross-ride intersections green
- c) That increased enforcement is needed from the Peel Regional Police at cross-ride locations (MCAC-0018-2019)

The recommendation was referred back to staff by General Committee at its March 20, 2019 meeting.

Road Safety Committee Comments

A draft of the corporate report “Review of Bicycle Signal Installations” was shared with members of the Road Safety Committee at its March 26, 2019 meeting. The Committee received the draft report and engaged in discussion about bicycle signals, which resulted in the following comments:

RSC-0014-2019

That the Road Safety Committee provides the following comments to staff regarding the memorandum dated March 4, 2019, entitled “Review of Bicycle Traffic Signal Installations” from the Active Transportation Manager:

- The Road Safety Committee supports the green painted bicycle lanes.
- More education be provided on cross-rides.
- Staff review the City of Ottawa’s website regarding cross-rides.
- Staff review the feasibility of shifting the stop bar line at intersections.
- That there is limited support by the Road Safety Committee on no right turns on red lights.

Green Colour Applications

Using a green surface treatment for cycling facilities in conflict areas is a common practice in North America. Typically the green application is used where protected bike lanes, cycle tracks, or multi-use paths cross driveways or intersections. At these points, there is more concern of vehicles turning across the bikeway, especially right-turning vehicles who fail to yield to cycling and pedestrian traffic going straight through the intersection with the right of way.

OTM Book 18 supports the use of green surface treatments as one of several options for carrying a cycling facility through a conflict area. As well, the National Association of City Transportation Officials (NACTO), which does ongoing research with major North American cities, supports the use of green pavement markings through conflict zones, and notes that it does tend to increase the visibility of cyclists, increases motorist yielding behaviour, and increases cyclist comfort through the crossing.

Financial Impact

There are no significant financial impacts resulting from the recommendations of this report. Sufficient funding is available from the operating and capital budgets for the costs associated with:

- Re-energizing the bicycle signals;
- Monitoring and adjusting the bicycle signals to adjust to operational issues as they arise;
- Reviewing and enhancing the signage directed to cyclists and motorists regarding the bicycle signal installations; and
- Reviewing and enhancing cross-ride pavement markings through use of green colour applications where appropriate.

Conclusion

The signal phasing options reviewed in this report would not result in a significant improvement to safety for cyclists, and therefore re-instatement of the original signal timings is recommended. Continued monitoring of the operation of recently implemented bicycle signals and cross-rides would be beneficial to identify and take corrective action for any safety issues that may arise. Review and enhancement of the signage directed to cyclists and motorists in support of bicycle signal installations, as well as review and enhancement of pavement markings through use of green colour applications, is also recommended.

Bicycle signals and cross-rides are new traffic control devices for Mississauga and are an evolving practice across Ontario. Staff will continue to stay apprised of best practices and coordinate with their professional colleagues, and will continue to work closely with members of MCAC and RSC to promote safety and advance cycling infrastructure in the City.

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Originators files: File names



Geoff Wright, P. Eng., MBA, Commissioner of Transportation and Works

Prepared by: Matthew Sweet, Manager, Active Transportation

City of Mississauga

Corporate Report



Date: 2019/03/27

To: Chair and Members of General Committee

From: Geoff Wright, P. Eng., MBA, Commissioner of
Transportation and Works

Originator's files:

Meeting date:
2019/04/17

Subject

Execution of Sewage Discharge Agreement with the Region of Peel

Recommendation

That a By-law be enacted authorizing the Commissioner of Transportation and Works to execute a Sewage Discharge Agreement and subsequent amending agreements and/or ancillary documents between the City of Mississauga and the Region of Peel for payment to the Region of Peel to compensate for additional costs associated with treating wastewater in form and content satisfactory to the City Solicitor.

Report Highlights

- During monthly wastewater sampling at the MiWay Transit Campus at 975 Central Parkway, the Region of Peel identified elevated readings for certain wastewater parameters pursuant to the Region's Wastewater By-Law 53-2010.
- Elevated readings were not identified consistently month over month, demonstrating no pattern that relates to maintenance practices.
- The City retained a third party wastewater consulting service to investigate the possible sources of elevated wastewater readings and potential corrective actions to keep wastewater within the Region of Peel's by-law limits.
- MiWay is seeking approval from Council to enter into a Sewage Discharge Agreement with the Region of Peel for treatment of wastewater exceeding allowable limits at the Region's wastewater treatment centre. The cost can be accommodated within MiWay's 2019 operating budget.

Background

Region of Peel Wastewater Sampling

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The Region of Peel performs monthly wastewater testing across the Region for many industrial and commercial establishments including the MiWay Transit Campus at 975 Central Parkway. The sampling conducted by the Region of Peel is performed by taking “grab” and “composite” samples at wastewater manholes throughout the City of Mississauga where wastewater flows, from any given establishment, into the sewer system.

These samples are reviewed in a lab environment enabling an analytical report to be produced showing results from the wastewater sampling compared to allowable emitting levels as set by the Region of Peel, pursuant to the Region’s Wastewater By-Law.

On September 25, 2017 MiWay received a Pollution Control Wastewater Bylaw Enforcement (PCWBE) Report indicating exceedance mainly in total suspended solids. City staff met with Region of Peel staff to understand the results in terms of how the samples were taken, what processes or procedures may be causing the elevated readings, and what corrective actions could bring the levels of wastewater back into an allowable limit.

What was clear from the sampling data taken over a one year period is the readings in any given month varied immensely. Sampling data shown by the Region denoted discharges below allowable limits for consecutive months and then unexplained spike(s) in other months without any change in maintenance practices, processes, or procedures.

A collaborative effort between the City, the Region, and the City’s consultant, Pinchin Environmental Services Inc., was undertaken to understand why variations with elevated wastewater readings were occurring.

For the remainder of 2017, from the time MiWay received the PCWBE Report, and for the entire year of 2018 samples were taken each month by the Region of Peel. The sample results were reviewed by all parties paying careful attention to any maintenance activities occurring on any given month when elevated readings were identified in an attempt to highlight what was causing the elevated results.

MiWay Fleet Maintenance Process

The MiWay campus at 975 Central Parkway maintains 420 buses and 63 non-revenue vehicles. On a daily basis, 350 buses are washed and fuelled overnight.

All wastewater from the bus wash enters oil and water interceptors located underground within the facility to separate solids from liquids before “grey” wastewater is released into the sewer system. The process remains consistent as does the number of buses washed Monday through Friday with less on weekends because of reduced scheduled service.

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Due to the limited fluctuation in the amount of wastewater from the wash process, inclusive of washing agents used, this was not substantiated as being the root cause of the elevated readings.

The locations where engine, transmissions, and other bus components are washed with a high pressure steam washer were also reviewed. This washing activity is required for maintenance purposes to clean engine, driveline, and bus subsystems and is conducted in a designated bay with drainage into an interceptor to ensure solids and O&G's (oil and grease) are separated from the water before the water enters the sewer system. The work performed in this area was monitored throughout 2018 to ensure there were no spikes in tasks that aligned with the timing of the wastewater elevated readings. There was no evidence to support that the washing activity impacted the occurrences of elevated readings.

Drainage Infrastructure within the MiWay Facility

Upon receipt of the PCWBE Report, staff undertook the following actions relating to drainage infrastructure:

- Reviewed all internal drains, interceptors, separators, and connecting piping to validate integrity and serviceability.
- Reviewed interceptor capacity and scrutinized pump out schedules ensuring daily use was not at a level that surpassed the ability of the infrastructure to process the volume of wastewater.
- Increased frequency of interceptor pump outs from once a month to twice a month.
- Cleaned all drains and visually inspected all drain pipes and interceptors with borescope equipment to verify integrity and cleanliness.

The findings of these reviews and actions was that all installed infrastructure was working as designed and was fully capable of supporting the volume of wastewater produced on a daily basis. It was also noted that the increase to scheduled interceptor pump outs had no impact on monthly sample readings.

Third Party Consultant

In December 2017, the City retained Pinchin Environmental Services Inc. to collect "grab" and "composite" samples to validate through third party testing, the Region of Peels results.

Pinchin also validated all wastewater streams i.e. bus wash bays, maintenance repair bays, engine steam wash area, and rain and snow melt drains in the bus parking garage. All interceptors met the requirements.

At the time of testing, Pinchin recorded suspended solids, total phosphorus, O&G and biologic oxygen demand (BOD) readings that were all well below Region Wastewater By-law limits.

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When comparing the results against the Region of Peel, the findings were comparable and within an acceptable tolerance.

Comments

Debris Adherence to Bus Body

During the process of understanding the cause of the irregular sample readings and elevated wastewater readings exceeding the Region's Wastewater By-law limits, it was prevalent that the MiWay maintenance process and procedures were constant when producing wastewater. There were no changes to maintenance practices to support the variance in wastewater readings. There were no seasonal impacts, positive or negative, to explain the elevated readings and the installed infrastructure is deemed adequate, functioning as designed, and serviced above minimum requirements.

Mississauga and neighbouring cities have continuous and ongoing construction projects in support of city growth. The erection of homes and condominiums, supporting infrastructure, and road network upgrades generates construction dust, dirt, and silt on the roadways which the MiWay fleet traverse daily. Precipitation, specifically rain, creates road spray which allows construction dust and debris to adhere to the exterior and underside of the MiWay fleet more freely than when dry. This debris is washed off nightly during the cleaning and fuelling process at the MiWay garage.

When reviewing Region of Peel elevated sample readings and historical Environment Canada weather data there appears to be a loose correlation between rain events and elevated sample readings. The road debris removed from the bus during the wash process, specifically after a rain event, may be the cause of the elevated sample readings.

Options to Reduce Elevated Waste Stream Readings

Pre-Wash Treatment

Where wastewater entering the sewer is consistently over the by-law limits, a pre-treatment system may be installed.

These systems require a large footprint within the existing work space and extensive work to install. Most pre-treatment systems are installed at the time of building construction. Installing and connecting pre-treatment systems into an existing wastewater system is costly and problematic due to concrete floor cutting, piping installation, and supplying power sources.

The installation of a pre-treatment system into an existing waste water system will have a significant impact on operations during construction. Initial budgetary estimates of a pre-wash treatment system range from \$175,000 to \$250,000 depending on design. This estimate does not include design, project management, connection to the existing installed infrastructure, or ongoing operating impacts after construction.

Sewage Discharge Agreement with the Region of Peel

The Region of Peel treats all wastewater at their wastewater treatment facility. Wastewater above allowable limits, under the Region's Wastewater By-Law, is treated as per normal process however due to elevated readings, the Region's costs are increased.

Many commercial establishments in Mississauga have entered into Sewage Discharge Agreements with the Region of Peel. By entering into a Sewage Discharge Agreement, the Region of Peel has the ability to recover its costs on the occasions when the wastewater readings are elevated. Not entering into an agreement would result in the City being in contravention of the Region's Wastewater By-law and subject to a fine. If found liable, for everyday or part thereof upon which such offence occurs or continues, a fine of not more than \$50,000 for a first offence and not more than \$100,000 for any subsequent offences.

Financial Impact

It is recommended that the City enter into a renewable Sewage Discharge Agreement with the Region of Peel with an estimated cost of \$20,000 to \$30,000 per year. This amount is derived from 2017 historical data of wastewater exceedance. The cost can be accommodated within the existing operating budget (cost centre 23646, cost element 715430).

The Sewage Discharge Agreement can be dissolved if continuous readings below by-law allowable limits are proven via wastewater sampling.

Conclusion

MiWay has no ability to control the amount of debris that returns to the repair facility on the exterior and underbody of our bus fleet on any given day. For our customers to ride on clean buses, nightly washing of the fleet is required as well as underbody washing to ensure the full life span of the asset. The cleaning process, via the bus wash, removes any debris that has adhered to the fleet during normal operations. The erratic and intermittent elevation of the Total Suspended Solids (TSS) reading in the wastewater is beyond MiWay's control. The wastewater must be treated for the betterment of the environment. Treatment at the Region's wastewater facility is more cost effective than on-site treatment and therefore a Sewage Discharge Agreement is required to offset the Region's cost for treatment of the wastewater with elevated levels.



Geoff Wright, P. Eng., MBA, Commissioner of Transportation and Works

Prepared by: Darren Ridings, Manager, Transit Maintenance

City of Mississauga

Corporate Report



Date: 2019/03/19

To: Chair and Members of General Committee

From: Paul Mitcham, P. Eng, MBA, Commissioner of
Community Services

Originator's files:

Meeting date:
2019/04/17

Subject

Carassauga Passport Sales - Partnership Agreement

Recommendation

1. That a by-law be enacted to authorize the Commissioner of Community Services or designate, to execute an agreement between The Corporation of the City of Mississauga and Carassauga Festival Inc. for the sale of Carassauga Passports at City facilities and for the City to provide in-kind support to the Carassauga Festival, including authority to execute other ancillary documents, amending or renewal agreements to the said agreement in subsequent years, all in a form satisfactory to Legal Services.
2. That all necessary by-laws be enacted.

Report Highlights

- Carassauga recruits a number of community partners, including non-profit organizations, schools, local retailers and the City of Mississauga, to support the sale of Carassauga Passports.
- Community Services is recommending that a bylaw be enacted to authorize the Commissioner of Community Services or designate to enter into an agreement with Carassauga Festival to outline the roles and responsibilities of the parties, including authority to amend or renew the agreement in subsequent years.
- Passports would be available for sale at libraries, transit terminals and community centres in the month leading up to Carassauga.

Background

Carassauga is an incorporated non-profit volunteer community organization, which will be celebrating its 34th Anniversary in 2019. It was created in 1986 in response to a challenge put out by former Mayor Hazel McCallion for Mississauga's diverse cultural groups to come together in a joint "Festival of Cultures".

It quickly evolved from 10 pavilions in 1986 into a 3-day event featuring 29 pavilions which include Africa, Canada, China, Colombia, Croatia, Cyprus, Ecuador, Egypt, Greece, Hawaii, India, Indonesia, Iraq, Ireland, Korea, Lebanon, Macedonia, Mexico, Pakistan, Peru, Philippines, Poland, Portugal, Serbia, Trinidad & Tobago, Turkey, Ukraine, Venezuela and Vietnam.

The event primarily takes place at the Paramount Fine Foods Centre along with locations at community centres and cultural venues across the city during the last weekend in May.

Comments

Carassauga recruits a number of community partners, including non-profit organizations, schools, local retailers and the City of Mississauga, to support the sale of Carassauga Passports. Carassauga Passports is the admission to the Carassauga Festival. A Carassauga Passport entitles the visitor to unlimited access to all pavilions throughout the Festival weekend. Passports are available at a cost of \$10.00.

Passport holders receive free rides on all MiWay or Carassauga shuttle buses during the festival hours between all Pavilion locations, connecting Paramount Fine Foods Centre and Square One Terminal, during the weekend of the event. Legal Services has identified that the City is required to sign an agreement for the sale of Carassauga Passport to outline the roles and responsibilities as a community partner of the festival.

Community Services is recommending that a by-law be enacted to authorize the Commissioner of Community Services or designate to enter into an agreement with Carassauga Festival to outline the roles and responsibilities of the parties, including authority to amend or renew the agreement in subsequent years.

Passports would be available for sale at libraries, transit terminals and community centres in the month leading up to Carassauga (starting approximately April 15 each year).

Financial Impact

Community partners receive \$4.00 for each passport that they sell. Proceeds collected by the city will be used by the city for grants and charitable purposes. There is no financial impact related to this report. Staff costs related to administration of this agreement will be absorbed into current operating budgets.

Conclusion

The Carassauga Festival is a key opportunity to showcase and celebrate Mississauga's rich diversity of our cultures.

Supporting the sale of Carassauga Passports at community centres, libraries and transit terminal helps to facilitate awareness and access to this event for all residents.



Paul Mitcham, P. Eng, MBA, Commissioner of Community Services

Prepared by: Jennifer Cowie Bonne, Manager, Community & Neighbourhood Development

City of Mississauga

Corporate Report



Date: 2019/04/01

To: Chair and Members of General Committee

From: Gary Kent, CPA, CGA, ICD.D
Commissioner of Corporate Services and Chief
Financial Officer

Originator's files:

Meeting date:
2019/04/17

Subject

Sustainable Procurement Progress Update

Recommendation

That the report dated April 1, 2019 titled "Sustainable Procurement Progress Update" from the Commissioner of Corporate Services and Chief Financial Officer be received for information.

Report Highlights

- The Sustainable Procurement Policy was enacted in January 2018. The policy demonstrates the City's commitment to continuously improve the social, ethical and environmental impacts of its procurement of goods and services in a transparent and accountable way that balances fiscal responsibility, social equity and environmental stewardship.
- A three year Implementation Plan (2018-2020) is being carried out by a dedicated staff resource.
- Significant progress has been made in the implementation of the policy.
- Benchmarking demonstrates that the City is well positioned to deliver key sustainability benefits and is quickly becoming a leader in sustainable procurement.

Background

Council approved a Sustainable Purchasing Policy for the City on June 21, 2017. The policy demonstrates the City's commitment to continuously improve the social, ethical and environmental impacts of its procurement of goods and services in a transparent and accountable way that balances fiscal responsibility, social equity and environmental stewardship. The policy is opportunities focused. It empowers and enables staff to readily consider sustainable aspects in procurements and make better choices.

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In addition to the Policy, an implementation plan was developed to activate a robust sustainable procurement program over three years; 2018 to 2020. A dedicated staff resource was deployed to carry out the implementation plan and oversee the policy.

The purpose of this report is to provide an update on the progress of implementation of sustainable procurement at the City.

Comments

On January 1, 2018, the Sustainable Procurement Policy came into effect with a three year implementation plan. The implementation plan consists of three goals to be achieved by 2020:

1. Leadership: The City has built a best practice sustainable procurement program
2. Integration: Sustainability is incorporated as a criterion into the majority of procurements
3. Impact: The City achieves improved environmental performance and positive social impacts as a result of our procurement activities

Accomplishments toward achieving the 2020 goals include:

1. Leadership: The City has built a best practice sustainable procurement program

Certificate of Recognition (COR) Health & Safety Certification Program

On June 20, 2018 Council approved the recommendation that the City require its construction contractors to be COR certified as a condition of contract award. The requirement for COR certification demonstrates the City's commitment to health and safety and is consistent with the social aspects of the Sustainability Procurement Policy.

Building Staff Capacity

All procurement staff and 67% of contract managers, approximately 235 staff in total, have received training. A survey conducted pre and post training indicates that staff understanding and awareness of sustainable procurement increased by 50% with training. Formal staff training is ongoing.

A communication plan was launched which includes a brief explainer video. The video is posted on the City's external and internal websites. Posters and postcards have also been distributed to staff to increase awareness.

Website

An internal website dedicated to providing staff with information and tools for sustainable procurement is set to launch by April 15, 2019.

Supplier Engagement

City staff presented "Sustainable Procurement at the City of Mississauga" to 200 businesses at the 2019 "Doing Business with Government" Forum hosted by the Federal Government.

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This provided suppliers with an overview of the City's commitment to sustainability in its procurements.

Key Performance Indicators (KPI's)

Key performance indicators have been developed to continuously monitor and measure our progress internally and against other leading municipalities.

2. Integration: Sustainability is incorporated as a criterion into the majority of procurements

Supplier Code of Conduct

A Supplier Code of Conduct was developed and implemented in conjunction with the Sustainable Procurement Policy and is included in all medium and high value bidding documents. It requires all suppliers to acknowledge that they comply with minimum standards based on the International Labour Organization (ILO) core labour conventions.

Sustainable Leadership Questionnaire

A Sustainable Leadership Questionnaire is required for all evaluated procurement processes and is typically weighted at 10%. It asks bidders to demonstrate their sustainability initiatives and awareness with questions related to the company's internal operations and overall sustainability leadership around waste diversion, carbon reduction, local economic development, employee wellness and community engagement.

There has been no resistance from bidders or decline in the number of responses received since these tools were introduced.

3. Impact: The City achieves improved environmental performance and positive social impacts as a result of our procurement activities

Over the past year, we have had considerable success in improving the environment and having positive social impacts through procurements. Some examples include the following:

Fairtrade Coffee

Fairtrade coffee was introduced in all City facilities in the summer of 2018. Fairtrade Certification promotes sustainable development and works to improve the livelihood of farmers and other workers in the developing world. The Fairtrade Certification means the farmers growing the beans were treated and paid fairly. Fairtrade coffee was purchased at the same price as the regular coffee previously purchased by the City.

Office Supplies

The procurement for office supplies issued in 2018 included a list of core items that were required to consist of 70% green office products. We were previously purchasing about 26%

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green office products. The green office products selected are priced equally to non-green items.

Cleaning Contract

For the 2018 procurement for Facilities Cleaning Services, it was a requirement that all bidders must be ISSA members and CIMS (Cleaning Industry Management Standard) certified. To become certified, suppliers must demonstrate that the organization is structured to deliver consistent, quality services in six areas of management best practices: quality systems, service delivery, human resources, health, safety, and environmental stewardship, management commitment and Green Building.

As a result of the City requiring the certification, two cleaning companies became ISSA members and are working towards CIMS certification. This demonstrates the City's ability to use its purchasing power to influence and engage suppliers in sustainability.

Laptops for Municipal Election

Staff worked with the vendor for election laptops to minimize packaging. 966 laptops were purchased that were packaged in bundles of 25, rather than individual packaging. The IT team reported that it saved time and storage space as well as eliminated excessive waste. The laptops are now being redistributed to staff as part of the laptop replacement program.

Fleet Replacement Vehicles

A procurement was issued for ten vehicles for use by the Transportation and Works department that involved a life-cycle analysis. The selected vehicles are hybrid. Total fuel savings of approximately \$110,000 are expected over a ten year lifespan, in addition to \$70,000 in rebates from the Federal Government.

Benchmarking Against Similar Organizations

The Municipal Collaboration for Sustainable Procurement (MCSP) is a member based network of Canadian municipalities, colleges, and universities, who are striving for operational excellence by collaborating and sharing resources to further sustainable purchasing. The City joined the MCSP in 2018 and is an active member. The MCSP is aligned with the Sustainable Purchasing Leadership Council, a non-profit organization whose mission is to support and recognize purchasing leadership that accelerates the transition to a prosperous and sustainable future.

The MCSP is a front-runner in setting new benchmarks and best practices in the field of sustainable procurement. In 2016, at the onset of the Sustainable Procurement project, the City ranked sixth out of six when benchmarked against Calgary, Edmonton, Vancouver, Toronto and Brighton & Hove (UK), deemed municipal leaders at that time.

Current benchmarking of 11 cities ranks the City third among municipal leaders in sustainability, behind Vancouver and Toronto. Vancouver and Toronto have been practicing sustainable procurement much longer than the City and currently have more mature programs around social factors of sustainability and supplier engagement.

Appendix 1 shows the 10 best practice sustainability program areas and the 2016 and 2018 benchmarking comparison.

Next Steps

As the program matures, focus will be on incorporating social aspects of sustainability into procurements and continuing to grow supplier engagement and outreach.

Financial Impact

There are no financial impacts resulting from the recommendation in this report.

Conclusion

The City's Sustainable Procurement Policy became effective on January 1, 2018. The policy demonstrates the City's commitment to continuously improve the social and environmental impacts of its procurement of goods and services in a transparent and accountable way that balances fiscal responsibility, social equity and environmental stewardship. It is about making better choices and seeking opportunities to improve sustainability impacts.

An implementation plan was developed with a goal of embedding sustainability into the City's procurement practices by 2020 and achieving improved environmental performance and positive social impacts as a result of our procurement activities. Significant progress has been made to date toward achieving these goals. Current benchmarking indicates that the City is well positioned to deliver key sustainability benefits and is quickly becoming a hallmark for sustainable procurement.

Attachments

Appendix 1: Municipal Benchmarking 2016 and 2018



Gary Kent, CPA, CGA, ICD.D, Commissioner of Corporate Services and Chief Financial Officer

Prepared by: Natalie Adams, Sustainable Procurement Co-ordinator, Materiel Management

Municipal Benchmarking 2016 and 2018

2016 Benchmarking

Cities	Strategy & Action Plan	Sustainable Purchasing Policy	Supplier Code of Conduct	Social Sustainability & Innovation	Dedicated Staffing & Resources	Procurement Tools and Procedures	Training and Communication	Supplier Engagement	Measuring & Reporting	Leadership & Collaboration
Vancouver	●	●	●	●	●	●	◐	◐	◐	●
Edmonton	●	●	●	●	●	●	◐	◐	◐	●
Brighton & Hove	●	●	●	◐	●	●	◐	◐	●	●
Toronto	◐	●	◐	●	◐	◐	◐	◐	◐	◐
Calgary	◐	◐	◐	◐	●	◐	◐	◐	◐	◐
Mississauga	◐	◐	◐	○	○	◐	○	○	○	○

2018 Benchmarking

Cities	Strategy & Action Plan	Sustainable Purchasing Policy	Supplier Code of Conduct	Social Sustainability & Innovation	Dedicated Staffing & Resources	Procurement Tools and Procedures	Training and Communication	Supplier Engagement	Measuring & Reporting	Leadership & Collaboration
Vancouver	●	●	●	●	●	●	●	◐	◐	●
Toronto	●	◐	●	●	●	●	◐	●	◐	●
Mississauga	●	●	●	◐	●	●	●	◐	◐	●
Ottawa	◐	●	●	◐	◐	●	●	◐	●	◐
Calgary	◐	◐	●	◐	◐	◐	◐	◐	◐	●
Edmonton	◐	◐	●	◐	◐	◐	◐	◐	◐	◐
Surrey	◐	○	◐	◐	◐	◐	◐	◐	◐	◐
Victoria	◐	◐	○	◐	◐	◐	◐	◐	◐	◐
Saskatoon	◐	◐	○	◐	◐	◐	◐	◐	◐	◐
Grande Prairie	◐	◐	○	◐	◐	◐	◐	◐	◐	◐
Kelowna	◐	◐	○	○	○	○	○	○	○	◐

City of Mississauga
Corporate Report



Date: 2019/03/22

To: Chair and Members of General Committee

From: Gary Kent, CPA, CGA, ICD.D, Commissioner of
 Corporate Services and Chief Financial Officer

Originator's files:

Meeting date:
 2019/04/17

Subject

Financial Report as at December 31, 2018

Recommendation

1. That the "Financial Report as at December 31, 2018" report dated March 22, 2019, from the Commissioner of Corporate Services and Chief Financial Officer, including appendices 1 to 4, be approved;
2. That the Treasurer be authorized to fund and close the capital projects as identified in this report;
3. That \$3,623,216.16 of the year-end operating surplus be allocated to the Capital Reserve Fund (Account #33121);
4. That \$1,530,000 of the year-end operating surplus be allocated to the Fiscal Stability Reserve (Account #30125);
5. That \$1,224,000.00 of the year-end operating surplus be allocated to the Insurance Reserve Fund (Account #34161);
6. That \$889,000.00 of the year-end operating surplus be allocated to the Employee Benefits Reserve Fund (Account #37122);
7. That \$519,391.00 be transferred from Stormwater Capital Reserve Fund (#35992) to the operating program to cover for the operating program deficit;
8. That capital project PN19-256 Replacement of Fire Vehicles be amended to a gross budget of \$12,665,000, and the incremental amount of \$5,470,000 be funded from the Capital Reserve Fund (#33121);
9. That funding of \$5,470,000 to be transferred from the Capital Reserve Fund (#33121) to project PN 19-256 Replacement of Fire Vehicles to facilitate advanced purchase of next 12 fire vehicles originally scheduled for 2020;
10. That the necessary by-laws be enacted.

Report Highlights

• Operating Summary, excluding Stormwater

As of December 31, 2018, the City had a year-end surplus of \$7.3 million. This represents 0.9% of the gross operating budget.

• Capital Summary, excluding Stormwater

Recommended adjustments to the capital program will result in a revised net capital program of \$1,042.5 million to 804 active projects.

- 148 projects are recommended for closure
- \$9.8 million is being returned to various reserve funds

• Stormwater Financial Summary

Operating Summary

As of December 31, 2018, the Stormwater operating program had a \$0.5 million deficit or negative 1.2% of the gross operating budget.

Capital Summary

- Recommended adjustments to the capital program will result in a revised net capital program of \$94.3 million to 89 active projects. 10 projects are recommended for closure. \$0.1 million is being returned to the Reserve Funds.

Background

In accordance with the Budget Control By-law, the Finance Division provides Council with a review of the City's financial position a minimum of two times a year. This report covers information related to the Operating Program variances, and the status of Capital Work-in-Progress and Reserves and Reserve Fund transfers. On November 22, 2017, Council approved a net operating budget of \$485.2 million for 2018.

Comments

This report summarizes:

Part 1 – Operating Results as at December 31, 2018

Part 2 – Capital Status

Part 3 – Stormwater Financial Summary

Part 4 – Infrastructure Funding Programs Projects

Part 5 – Reserves and Reserve Fund Transfers

Part 6 – Uncollectible Write-offs

PART 1: OPERATING RESULTS AS AT DECEMBER 31, 2018

As at December 31, 2018, the City ended the year 2018 with an operating surplus of \$7.3 million or 0.9% of the gross budget. The following chart summarizes the year end operating budget variances by service area. Details are provided in Appendix 1-1, Operating Details by Service Area.

Service Area (\$ Millions)	Net Budget	Year End Actual	Year End Variance
			\$ Surplus/ (Deficit)
Fire & Emergency Services	106.1	106.3	(0.2)
Roads	62.9	59.8	3.1
MiWay	78.8	75.8	3.0
Parks & Forestry	33.9	33.1	0.8
Mississauga Library	27.4	26.6	0.9
Business Services	30.4	30.1	0.3
Facilities & Property Management	21.8	21.2	0.6
Recreation	27.0	26.1	0.9
Information Technology	27.8	28.0	(0.2)
City Manager's Office	12.0	12.4	(0.4)
Land Development Services	9.5	7.1	2.4
Culture	8.3	7.9	0.4
Mayor & Council	4.9	4.5	0.4
Regulatory Services	0.4	0.1	0.2
Legislative Services	(2.1)	(3.1)	0.9
Environment	1.5	1.6	(0.1)
Financial Transactions	34.6	40.4	(5.7)
City	485.2	477.9	7.3

Note: Numbers may not add due to rounding.

Year-End Operating Result Highlights - The major areas of variance from the budget are highlighted below, with further details provided in Appendix 1-1 Operating Details by Service Area:

Roads

Roads resulted in a year end surplus of \$3.1 million, or 4.1% of the gross operating budget, which is composed of:

- Revenue surplus of \$4.4 million from higher parking revenues (\$0.9 million), leaf collection recovery from the Region of Peel (\$0.8 million), site plan application fees (\$0.3

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million), and higher recoveries for work provided to both internal and external parties (\$2.2 million)

- Labour surplus of \$0.7 million from various vacancies
- Deficit of \$2.0 million in Other Operating expenses, mainly due to higher than expected Sidewalk Maintenance costs of \$1.4 million due to higher repair demand

MiWay

MiWay's overall surplus of \$3.0 million, or 1.6% of the gross operating budget, was composed of:

- Surplus from Farebox revenues of \$4.5 million
- Favourable equipment and vehicle maintenance costs of \$2.8 million
- Labour surplus of \$0.4 million due to staff turnover, staff on LTD and related vacancies
- Deficit of \$1.7 million from a shortfall in bus shelter advertising revenues
- Deficit of \$2.4 million from higher than budgeted diesel fuel prices and \$1.4 million from higher Presto commission costs,

Land Development Services

Land Development's overall surplus of \$2.4 million or 10.7% of the gross operating budget was composed of:

- Revenue surplus from higher value development applications of \$1.3 million
- Labour surplus of \$0.7 million from various vacancies

A higher than forecasted number of high-value building permit applications resulted in a surplus of \$5.4 million in 2018. In accordance with the City's reserve policy, surplus generated from building permit revenues are to be transferred to the Building Stabilization Reserve (#30161) at year end. Thus, this revenue surplus did not impact on the overall City surplus.

Financial Transactions

Financial Transactions' year-end deficit of \$5.7 million, or negative 3.5% of the gross operating budget, was mainly due to:

- \$12.0 million transfer to reserves approved through Q3 Financial Report,
- \$2.1 million higher tax write-offs due to the decisions rendered by the Assessment Review Board,
- Offsetting revenue surplus of \$6.0 million from higher supplementary tax revenue (\$4.5 million), additional GTAA PILT revenue (\$1.3 million), and higher Enersource dividend revenue (\$0.2 million).

Other Service Areas

The balance of the surplus, of approximately \$4.6 million, resulted from all other service areas and was mainly due to:

- Higher than budgeted volume in revenues of \$1.6 million, from Parking/Administrative Penalty System (APS), Provincial Offences Act (POA), false alarm revenue, filming revenue, program, membership and foods sales, and Committee of Adjustment revenues
- Labour surpluses of \$3.0 million from other service areas mainly due to vacancies and better than expected labour recoveries for managing capital projects

Adjustments to the 2019 Budget

As part of the on-going budget process, staff tracked 2018 variances and have made appropriate adjustments and projections to the 2019 Budget for sustainable Revenue and Other Operating expenditures. With these adjustments, the 2019 Operating Budget impact was reduced by \$4.5 million or 0.9%.

Revenue	2019 Budget Increase/ (Decrease) \$m
MiWay Farebox revenue	3.4
Enersource dividend	2.8
GTAA Payment-in-Lieu of Taxes revenue	2.1
Supplementary taxes	1.0
Recreation programs and room rentals and grants	0.7
Provincial Offences Act revenue	0.3
Parking revenue	0.3
Building Permit Fee revenue	0.3
Parks & Forestry lease and permit revenues	0.2
Lower MiWay shelter advertising and digital advertising	(2.5)
Net Increase to Revenue Budget	8.5

Other Operating Expenses	2019 Budget Increase/ (Decrease) \$m
Utility savings	(1.0)
Professional Services, Local Planning Appeal Tribunal (LPAT) and various litigation matters	0.3
Diesel costs	1.0
IT maintenance costs	1.7
Higher Presto commission costs	2.0
Net Increase to Other Operating Expense Budget	4.0
Net Decrease to 2019 Budget	(4.5)

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Reconciliation with 2018 Consolidated Financial Statements

Budget data presented in this report reflect values based on the cash basis of accounting. The City's financial statements are prepared in accordance with the Municipal Act and based on the reporting standards set by the Chartered Professional Accountants (CPA) Canada Public Sector Accounting Board. Adjustments to budgeted values are required to provide comparative values based on the full accrual basis of accounting.

Appendix 4 reconciles the approved budget with the budget figures as presented in the consolidated financial statements.

PART 2: CAPITAL STATUS

As required under the City's Budget Control Bylaw, a Capital works-in-progress review must be prepared at least twice a year for Council. Included in this review is the on-going monitoring, evaluation and identification of projects to be closed, funds being returned to reserves, and projects requiring additional funding.

As of December 31, 2018, the City has an approved capital program of \$1,052.6 million. Staff recommends returning approximately \$9.8 million to various reserves and reserve funds, from various projects. This results in a revised net capital program totalling \$1,042.5 million.

Of the \$1,042.5 million total,

- \$737.0 million or 71% has been spent
- \$305.4 million is to be incurred

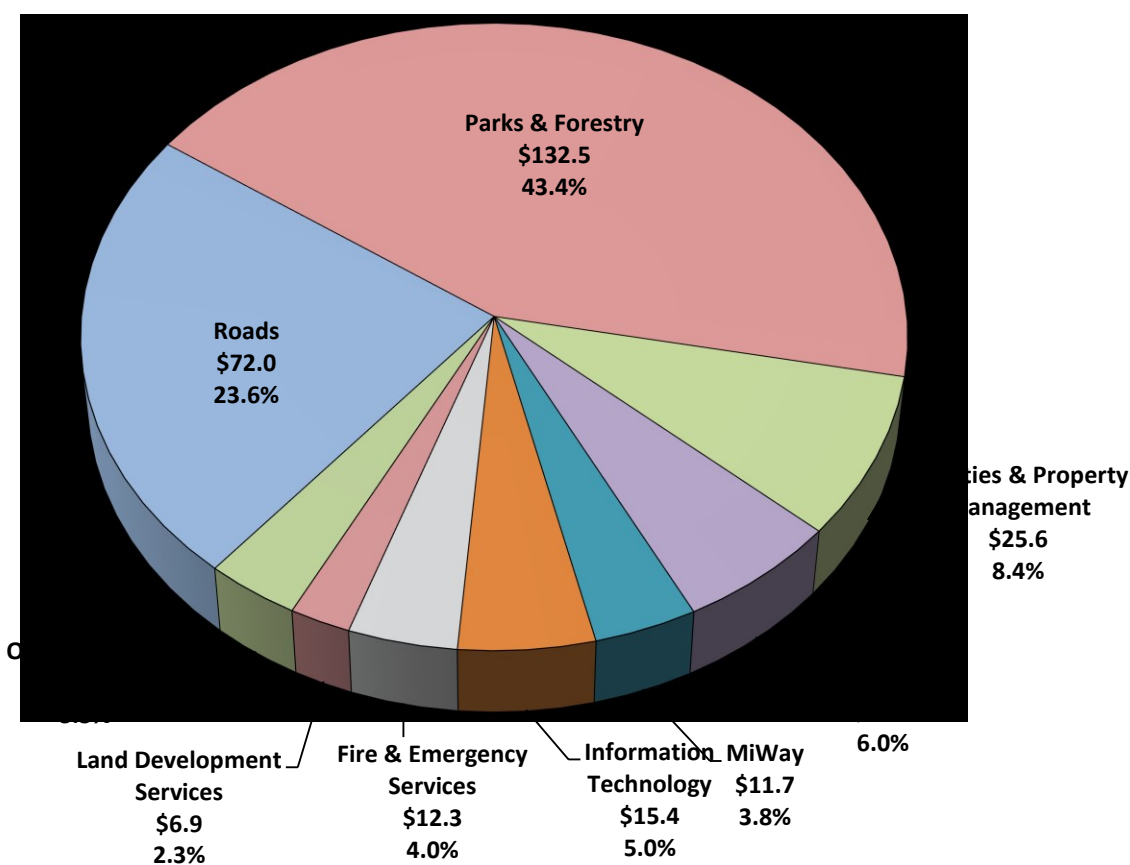
The following chart shows the distribution of the City's capital expenditures to be incurred, by service. See Appendix 2-1 for more details.

Total Capital Works-in-Progress

Net Future Expenditures to be Incurred by Service Area

\$305.4 Million

*Excludes Stormwater Program



Other Services Include: Mississauga Library, Legislative Services, Business Services, Regulatory Services, Culture, City Manager's Office and Environment

City staff continues to evaluate older projects and return unspent funds to reduce the amount of capital funds that are needed to be borrowed for future years' projects. The \$305.4 million of future expenditures, earns interest revenue that is used to support both the capital and operating programs including contributions to the reserves and reserve funds.

Of the \$305.4 million still to be incurred, over 40.0% is accounted for by the following projects:

- \$85.2 million for various Parkland acquisitions
- \$15.1 million for various road property acquisitions
- \$12.1 million for Churchill Meadows Community Centre
- \$10.1 million Northwest Sports Park Phase 1 Infrastructure & Park Amenities

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The year-end review has resulted in \$9.8 million being returned as a result of all budget adjustments, transfers and project closures. The majority of the funds are being returned to the Development Charges Reserve Funds and Federal Gas Tax Reserve Fund.

The following are highlights for significant funding adjustment requests, or for significant accomplishments of complete projects:

Roads

- The Goreway Drive Grade Separation Project - Phase 1 of 3 (PN14106) is returning \$3,200,000. The amount is being re-forecasted and re-allocated to the 2021 budget. The project is scheduled to commence in late 2019 / early 2020 and construction is expected to last 18 months, with a completion date in mid / late 2021.
- The Burnhamthorpe Road E. Reconstruction - East of Dixie to Etobicoke Creek Bridge Project (PN18106) is returning \$1,400,000. The project is substantially complete. Multi-Use Trail lighting is to be completed by Alectra, which is tentatively scheduled to take place in July / August 2019. Funds are being returned due to savings realized from a reduction in the off-site removal of excess material.
- The Bridge & Structure Rehabilitation Project (PN11154) is returning \$800,000 due to favorable tender prices and cost control plan. This project was for the replacement of Lakeshore Road East culverts at Serson and Applewood Creek crossings and the rehabilitation of both creeks. Construction is completed. Culvert monitoring is ongoing and warranty is extended to July 2019. An amount of \$300,000 is being retained for any repair that may be undertaken on the Applewood Creek during the extended warranty period.
- The Bridge & Structure Renewal - Various Locations Project (PN15150) is returning \$600,000. This project was for the rehabilitation of Eglinton Avenue East and Bloor St. bridges over the Etobicoke Creek with the City of Toronto as proponent. The amount being returned is from the recovery of the BRT portion of the Eglinton Avenue East bridge. The project is under warranty and \$200,000 is being retained to pay any potential invoices from the City of Toronto during the two-year warranty period.
- The Burnhamthorpe Road West - Living Arts Drive to Mavis Road Project (PN17105) is being closed and \$500,000 in funding is being returned. This Environmental Assessment project is premature given the delay of the Hurontario LRT Financial Close. The project will be re-programmed as part of the 2020 Business Plan and Budget process.

Recreation

- Paramount Fine Foods Centre Signage (PN 18442) is requesting additional funds in the amount of \$500,000 to complete the transition of signage from Hershey to Paramount Fine Foods as vendor estimates for all interior and exterior signs have come in higher than budgeted. Additional funds required to proceed with design, construction and

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installation of the final major components of the exterior wayfinding: Pylon sign and vehicular directional signage on Rose Cherry Dr.

- Square One Older Adult Centre Space Plan (PN16430) is returning \$300,000. Contribution from Oxford Properties (Square One) plus construction contingencies not required resulted in the ability to return \$300,000.

Parks and Forestry

- Multi-Use Trails - Various Locations - Design and Construction (PN 12307) is requesting additional city funds in the amount of \$338,000 with another \$307,000 more to be recovered from Region of Peel. Total cost increase is \$645,000. Project is to construct 8.5km multi-use recreational trail along Royal Windsor Lakeshore Hydro One corridor. 2 bridges required re-design and new permit approval due to change in location requested by Trans Northern Pipeline (TNPL). Project is located adjacent to TNPL corridor requiring close pipeline inspections and fees. Steel pricing industry increases during construction applied to re-designed bridges. Construction scheduled for completion December 2019.
- Bicycle/Pedestrian System_Const_E. Hydro One East CorridorTrail_Etobicoke Creek-BRT(ORT11A) (PN 14307) is requesting additional funds in the amount of \$300,000. Project is to construct 3.2km multi-use recreational trail along Ward 3 Hydro One Networks Inc. (HONI) hydro corridor. Project originally was budgeted in 2014 and delayed due to lengthy approvals and HONI License Agreement negotiations requiring funding request to meet current market tender pricing. HONI requirement for installation of Anti Climbing Barriers on 16 Lattice Towers adjacent to the trail. Construction scheduled for completion Dec 2019.
- Shoreline Damage Repair (PN 17381) is returning \$400,000. Construction completed, with one year warranty to expire August 2019. The lower cost is due to favourable overall tender pricing lower than consultant pre-tender estimates, and less disruptive reconstruction at four outlying park shorelines beyond Port Credit harbour.
- Future Park-301 Basic Development - Design (3669 Mississauga Rd) (PN 13328) is returning \$278,213. Project completed, and is to be closed. Final design solution and CVC permit negotiation resulted in less intrusive engineering and more natural slope stabilization construction methods.

City Manager's Office

- The Legal Files Project (PN18863) is requesting additional funding in the amount of \$335,000 for the procurement of a Legal Document Management System that will allow Legal Services to operate a paperless office and significantly reduce administrative staff time spent filing documents. A Request for Proposals closed on January 23, 2019. Nine (9) bids were received, ranging from \$190,000 to \$1,400,000. The full evaluation process is underway, but not all proponents have met the qualifications. The current budget is \$175,000 in capital (PN18863) and \$90,000 in Legal Services operating

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(annual \$18,000 maintenance cost for 5 years). The requested funds would increase the budget to cover the midpoint of the bids received, which was \$536,000, plus a 10% contingency, with a new contract upset limit of \$600,000.

Facilities and Property Management

- Roof Replacements-Major Recreation Community Center (PN16725) - This project involved the lifecycle replacement of approximately 35,000 square feet of roofing at the following locations: Clarkson Community Center, Malton Community Center and Burnhamthorpe Community Center. The project was completed under-budget due to competitive tender pricing by implementing the projects together, allowing for economies of scale and efficiencies in the procurement process.
- Structural & Facade Repairs - Civic & Central Library (PN16719): The project scope involved repair and replacement of exterior brick repair to address water seepage issues at Central Library and power washing of Civic Center north elevation masonry walls. This project was implemented within budget.
- Arena and Pool LED Lighting (PN15718) – Arena and Pool LED Replacement program at various locations: The multi-year funded program started in 2015 and was completed in 2018 within budget. The project included the replacement of existing metal halide lighting fixtures to LED lighting and controls in six (6) arenas and five (5) pools across the City. The project is expected to save approximately 35% in utility costs in each arena and pool.

Housekeeping for Fire & Emergency Services -2019 Capital Budget

- Fire and Emergency Services requests the advancement of the 2020 Fire Vehicle Replacement budget of \$5,470,000 to capital project PN19256 Replacement of Fire Vehicles. The up-front purchase of the next 12 vehicles in the truck replacement schedule will allow for an overall discount of 3% of the cost of those vehicles, which equates to a savings of approximately \$370,000.

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PART 3: STORMWATER FINANCIAL SUMMARY

Stormwater Operating and Revenue Charge Summary

As of December 31, 2018, the Stormwater operating program had a \$0.5 million deficit, mainly due to billing adjustments (\$0.3 million), higher provisions for exemptions and credits (\$1.6 million), offset by lower labour and contractor costs (\$1.4 million).

Further details are provided in Appendix 1-2, Revenue Charge and Operating Details for Stormwater.

Stormwater Capital Summary

The approved Stormwater capital program has a total net budget of \$94.5 million, including legacy stormwater projects originally part of the Roads service area. Staff recommends closing 10 projects and returning approximately \$0.1 million to the appropriate reserve funds.

Recommended adjustments to the Stormwater capital program will result in a revised net budget of \$94.3 million for the active 89 projects.

The following is the highlight of major project funding adjustments:

- The Retrofit of the Loyalist Creek SWM Pond #5903-West of Winston Churchill Drive and South of The Collegeway Project (PN10142) is being closed and \$815,565 in funding is being returned. Cost savings are due to: encountering fewer heavy storm events during construction resulting in fewer weather delays; lower surface water pumping/dewatering costs; a more efficient dewatering operation in sandy soil; and fewer trees were removed to protect the privacy of surrounding houses which led to fewer new trees planted than what the original design required.
- The Cooksville Creek Erosion Control - Mississauga Valley Blvd to Downstream of Central Parkway Project (PN17010) is requesting additional funding of \$900,000 because the contractor's bid came in higher than the construction budget.

Capital Appendices

The following appendices detail project updates, changes, and funding adjustments for all capital projects, including Stormwater:

- **Appendix 2-2:** Projects Completed, Delayed or Cancelled and To Be Closed – 158 projects with an approved budget of \$110.8 million, including 10 Stormwater projects with approved budget of \$4.5 million, are to be closed. \$6.3 million or 5.7% of the approved budget amount being returned to the reserves and reserve funds.
- **Appendix 2-3:** Open Projects Requiring Funding Adjustments – Overall 36 projects with an approved budget of \$45.2 million, returning \$3.7 million to the reserves and reserve funds. Among them, 11 Stormwater projects are requesting \$1.7 million.
- **Appendix 2-4:** Project Adjustments with No Net Capital Impact lists 15 projects that are being adjusted with no net financial impact.

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PART 4: INFRASTRUCTURE FUNDING PROGRAMS PROJECTS

The capital program includes funding from three senior government grant-funding programs.

C150 Phases 1 & 2

All 57 Canada-150 projects have been completed. The total available funding for these projects was \$5.77M. Some projects' final costs came in slightly below budget, and the total claim for C150 projects was \$5.55M. All funds have been received.

PTIF & CWWF

The Public Transit Infrastructure Fund (PTIF) and the Clean Water and Wastewater Fund (CWWF) programs were introduced at General Committee on October 5, 2016. Formal approvals under these two programs were received on May 4, 2017 and May 23, 2017 respectively. On January 4, 2018 the Federal Government announced that both PTIF and CWWF programs will be extended to March 31, 2020.

Total eligible funding for PTIF is \$116.6 million, of which \$58.3 million, or 50%, can be claimed for reimbursement. Claims for reimbursement are based on actual expenditures. Claims to the end of December, 2018 totaled \$38.8 million, of which \$37.1 million was received by December 31, 2018.

Total eligible funding for CWWF is \$13.1 million, of which \$9.8 million, or 75%, can be claimed for reimbursement. Claims for reimbursement are based on actual expenditures. Claims to the end of December, 2018 totaled \$6.8 million, of which \$2.1 million was received by December 31, 2018.

Future expenditure and claim information for these programs will be reported on in future WIP reports. All infrastructure funding program projects are listed in Appendix 3-1 to Appendix 3-4.

PART 5: RESERVES AND RESERVE FUND TRANSFERS

The \$7.3 million operating surplus, which equates to 0.9% of the gross operating budget, is recommended to be transferred to reserves and reserve funds in accordance to the Reserves and Reserve Fund policy.

Transfers to Reserves/Reserve Funds	\$Million	Rationale
Capital Reserve Fund	\$3.6	To provide for future capital infrastructure
Fiscal Stability Reserve	\$1.5	To improve Reserve position compared to target
Insurance Reserve Fund	\$1.2	To provide for future insurance obligations
Employee Benefits Reserve Fund	\$0.9	To provide for future employee benefit obligations
Total Year-end Surplus Transfers	\$7.3	

In addition, staff recommend \$0.5 million be transferred from the Stormwater Capital Reserve Fund to the Stormwater operating budget to cover an in-year operating program deficit.

Transfers to Reserves/Reserve Funds	\$Million	Rationale
Stormwater Capital Reserve Fund	(\$0.5)	To cover operating program Deficit
Total Year-end Surplus Transfers	(\$0.5)	

PART 6: UNCOLLECTIBLE WRITE-OFFS

Accounts Receivable Invoicing and Collection Policy 04-07-02 gives the Commissioner, Corporate Services and Chief Financial Officer the authority to write off uncollectible invoices under \$25,000 and requires the amount of invoices written off to be reported to Council annually. In 2018, a total of 6,043 invoices were issued totalling \$37.0 million. Write-offs completed in 2018 for prior years' uncollectible invoices totalled \$378,862.44. Invoices are only written off after all avenues for collection have been exhausted including adding invoices to the tax roll for collection where authorized under legislation and/or by-laws, assigning to collection agencies and/or taking legal action.

Conclusion

In summary, the City's 2018 year-end financial position resulted in an operating surplus of \$7.3 million. The capital programs are progressing as planned.

Attachments

Appendix 1-1: Operating Details by Service Area
Appendix 1-2 Revenue Charge and Operating Details for Stormwater
Appendix 2-1 Summary of Capital Works-in-Progress by Service Area
Appendix 2-2 Projects Completed, Delayed or Cancelled and to Be Closed
Appendix 2-3 Open Projects Requiring Funding Adjustments
Appendix 2-4 Project Adjustments with No Net Capital Impact
Appendix 3-1 Canada 150 Intake 1 Projects Update
Appendix 3-2 Canada 150 Intake 2 Projects Update
Appendix 3-3 Clean Water Wastewater Fund (CWWF) Projects Update
Appendix 3-4 Public Transit Infrastructure Fund (PTIF) Projects Update
Appendix 4 Reconciliation with 2018 Consolidated Financial Statements



Gary Kent, CPA, CGA, ICD.D, Commissioner of Corporate Services and Chief Financial Officer

Prepared by: Ann Wong, Sr. Manager, Business Planning and Reporting

Operating Details by Service Area
Fire & Emergency Services
Appendix 1-1

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(2.0)	(2.5)	0.5	25.7%	Favourable variance of \$0.5M is primarily due to an increase in the number of false alarm calls as well as an increase in the number of motor vehicle collisions due to poor weather conditions.
Other Operating Expenses	4.3	5.0	(0.7)	(15.7%)	Unfavourable variance of \$0.7M is primarily due to an increase in the cost of station wear (\$0.4M), increasing cost of fuel combined with the aging of front line truck fleet (\$0.3M), and increased expenditures for Fire Station repairs (\$0.1M).
Labour and Benefits	102.7	102.9	(0.2)	(0.2%)	Unfavourable variance of \$0.2M is primarily due to overtime required to cover front line suppression vacancies due to retirements.
Total Net Cost before Administrative and Support Costs	105.1	105.5	(0.4)	(0.4%)	
Administrative and Support Costs	1.0	0.8	0.2	20.6%	
Total Net Cost	106.1	106.3	(0.2)	(0.2%)	

Roads

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(12.7)	(17.0)	4.4	34.7%	Favourable variance is a result of better than expected recovery from the Region for Leaf Collection of \$0.8M due to higher volume of foliage; Site Plan application fees of \$0.3M; Encroachment fees of \$0.2M and Parking revenues exceeded budget by \$0.9M (offset by transfer to reserve below). In addition, a surplus of \$2.2M in recoveries was realized to offset expenses for work provided to both internal and external parties.
Other Operating Expenses	44.6	46.6	(2.0)	(4.5%)	Unfavourable variance is mainly due to higher than expected Sidewalk Maintenance costs of (\$1.4M) from higher repair demand, and greater than expected transfer to Parking Reserve of (\$0.8M) as a result of higher Parking Revenues. Offsetting these variances are better than expected Hydro costs for Street Lighting of \$0.9M, as a result of a Rate Rider credit from decisions made by the Ontario Energy Board.
Labour and Benefits	30.8	30.1	0.7	2.3%	Favourable labour variance is a result of gapping due to various vacant positions and better than expected labour recoveries for managing capital projects.
Total Net Cost before Administrative and Support Costs	62.8	59.7	3.1	4.9%	
Administrative and Support Costs	0.2	0.2	0.0	0.0%	On budget
Total Net Cost	62.9	59.8	3.1	4.9%	

MiWay

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(89.5)	(93.2)	3.7	4.1%	Favourable variance of \$4.5M in farebox revenue along with favourable variances in charter service revenue and Metrolinx recoveries of \$0.9M partly offset by an unfavourable variance of \$1.7M due to the termination of the bus shelter advertising contract.
Transfers from Reserve	(16.7)	(16.7)	0.0	0.0%	On budget
Other Operating Expenses	43.4	44.4	(1.0)	(2.4%)	Unfavourable variances in diesel (actual average price of \$1.05/litre versus budget of \$0.91/litre) of \$2.4M and presto commission costs of \$1.4M offset by favourable variances of \$2.8M made up of primarily equipment costs and vehicle maintenance costs.
Labour and Benefits	140.2	139.8	0.4	0.3%	Favourable variance as a result of gapping in transit labour due to LTD and staff turnover.
Total Net Cost before Administrative and Support Costs	77.4	74.4	3.0	3.9%	
Administrative and Support Costs	1.3	1.3	0.0	0.0%	On budget
Total Net Cost	78.8	75.8	3.0	3.8%	

Operating Details by Service Area

Appendix 1-1

Parks & Forestry

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(4.5)	(5.6)	1.1	23.7%	Favourable variance of \$1.1M due to Stonebrook lease payments received for prior years, increased number of private tree protection permits, and favourable cemetery lots sales.
Other Operating Expenses	13.5	14.4	(0.9)	(6.3%)	Unfavourable variance of \$0.9M due to an increase in transportation costs as well as a one time lease payment from Stonebrook transferred to the reserve funds. This is offset by savings in utilities and a one time lease savings from Morguard.
Labour and Benefits	25.1	24.6	0.5	1.9%	Favourable year end variance of \$0.5M is due to vacancies, maternity leaves and salary differentials for replacement hires as well as an increase in capital chargebacks.
Total Net Cost before Administrative and Support Costs	34.1	33.4	0.7	2.1%	
Administrative and Support Costs	(0.2)	(0.3)	0.1	53.0%	Favourable year end variance of \$0.1M due to departmental allocation costs shared amongst all Community Services divisions
Total Net Cost	33.9	33.1	0.8	2.4%	

Mississauga Library

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(1.9)	(2.1)	0.1	6.4%	Favourable variance of \$0.1M primarily due to provincial technology grant and homelessness prevention grant.
Other Operating Expenses	6.5	6.6	(0.1)	(2.1%)	Unfavourable variance of \$0.1M due to increased spending on technology items such as Chromebooks and laptops, partially offset by provincial technology grant.
Labour and Benefits	22.5	21.6	0.9	4.1%	Favourable labour variance of \$0.9M primarily due to vacancies, partially offset by overspending in temp labour to backfill for essential full time staff vacancies, illness and leaves.
Total Net Cost before Administrative and Support Costs	27.0	26.1	0.9	3.3%	
Administrative and Support Costs	0.4	0.4	(0.0)	(3.0%)	
Total Net Cost	27.4	26.6	0.9	3.2%	

Business Services

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(3.0)	(2.9)	(0.1)	(3.1%)	On Budget
Other Operating Expenses	4.2	3.8	0.4	10.1%	Favourable variance due to lower than expected Professional Services Costs and Collection Agency Fees
Labour and Benefits	29.1	29.2	(0.1)	(0.3%)	Variance due to staff hiring timing
Total Net Cost before Administrative and Support Costs	30.4	30.1	0.3	0.8%	
Administrative and Support Costs	0.0	0.0	0.0	0.0%	
Total Net Cost	30.4	30.1	0.3	0.8%	

Operating Details by Service Area

Appendix 1-1

Facilities & Property Management

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(0.7)	(1.0)	0.4	57.4%	Primarily due to energy rebates revenue offset by transfer to reserves
Other Operating Expenses	8.7	9.1	(0.4)	(4.3%)	Energy Rebates transferred into reserve offset by revenues
Labour and Benefits	15.2	14.6	0.6	3.8%	\$482K surplus chargebacks driven by higher than planned capital spends and \$92K net underspend from vacancies and part-time overspends
Total Net Cost before Administrative and Support Costs	23.3	22.7	0.6	2.5%	
Administrative and Support Costs	(1.5)	(1.5)	0.0	0.0%	On Budget
Total Net Cost	21.8	21.2	0.6	2.6%	

Recreation

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(48.5)	(51.2)	2.7	5.6%	Favourable variances due to higher program, membership and meeting room revenue \$1.0M, Paramount Fine Foods Centre event and rental revenue of \$1.5M, food sales revenue of \$0.3M at the Harding Waterfront Estate.
Other Operating Expenses	24.5	26.3	(1.8)	(7.5%)	Major variances include; Paramount Fine Foods Centre Event payments of \$0.9M, artificial field rentals for leagues \$0.3M, 3rd Party Contractor Costs \$0.3M for Food Services. These unfavourable expenses are offset by favourable revenues.
Labour and Benefits	51.0	50.7	0.3	0.6%	Favourable variance due to vacancies, maternity leaves and salary differential for replacement hires.
Total Net Cost before Administrative and Support Costs	27.0	25.8	1.2	4.5%	
Administrative and Support Costs	(0.0)	0.3	(0.3)	0%	
Total Net Cost	27.0	26.1	0.9	3.4%	

Information Technology

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(0.8)	(0.9)	0.1	10.2%	\$85K surplus due to TXM revenue received.
Other Operating Expenses	7.7	8.1	(0.4)	(5.3%)	Unfavourable variance due to SAP maintenance and support costs (\$340K) and communication costs (\$95k) due to SIM data charges on all MiWay buses and increased mobile phone use.
Labour and Benefits	22.5	22.4	0.1	0.5%	Favourable \$100K as a result of increased labour chargebacks than expected.
Total Net Cost before Administrative and Support Costs	29.3	29.5	(0.2)	(0.8%)	
Administrative and Support Costs	(1.5)	(1.5)	0.0	0.0%	On Budget.
Total Net Cost	27.8	28.0	(0.2)	(0.8%)	

Operating Details by Service Area

City Manager's Office

Appendix 1-1

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(1.6)	(1.9)	0.3	20.9%	
Other Operating Expenses	3.3	4.3	(1.0)	(29.2%)	Mainly due to additional legal costs incurred for litigation matters, particularly Construction Litigation, Local Planning Appeal Tribunal (LPAT) matters and a large Environmental Litigation matter.
Labour and Benefits	10.3	10.0	0.2	2.4%	Labour gapping savings
Total Net Cost before Administrative and Support Costs	12.0	12.4	(0.4)	(3.2%)	
Administrative and Support Costs	0.0	0.0	0.0	0.0%	
Total Net Cost	12.0	12.4	(0.4)	(3.2%)	

Land Development Services

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(12.9)	(19.6)	6.7	51.6%	Favourable variance mainly due to revenue surplus based on the abnormal increase in the number of high value of building permit applications (larger projects); and abnormal increase in high value development applications in 2018
Other Operating Expenses	2.1	7.1	(5.0)	(244.3%)	Variance is mainly due to: -(\$5.4M) Transfer of building permit revenue surplus \$5.4M to the Building Permit Revenue Stabilization Reserve. This transfer will offset the surplus in Building permit revenue - \$0.4M Operating surplus as training for the new Building Code has been on hold due to changing Provincial timeline; plus under expenditure in Equipment licensing cost due to delays in full production version release of Plans Anywhere.
Labour and Benefits	20.3	19.6	0.7	3.5%	Labour gapping savings partly due to the challenge in filling contract positions.
Total Net Cost before Administrative and Support Costs	9.5	7.1	2.4	24.8%	
Administrative and Support Costs	0.0	0.0	0.0	0.0%	
Total Net Cost	9.5	7.1	2.4	24.8%	

Culture

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(2.0)	(2.7)	0.7	34.9%	Favourable variance of \$0.7M is primarily due to filming revenue which are offset against increases to transportation and occupancy expenses and a one time grant from Peel Police for Community Events. External recoveries for festivals and events is also favourable which are offset by other operating expenses.
Other Operating Expenses	5.0	5.2	(0.2)	(4.9%)	Unfavourable variance of \$0.25M due to film location related expenses (facility rental and road occupancy costs) which are offset by revenue. Also a one time grant from Peel Police is to be expensed to various festivals.
Labour and Benefits	5.3	5.3	(0.0)	(0.6%)	
Total Net Cost before Administrative and Support Costs	8.3	7.8	0.4	5.1%	
Administrative and Support Costs	0.0	0.0	(0.0)	(14.7%)	
Total Net Cost	8.3	7.9	0.4	5.0%	

Operating Details by Service Area
Mayor & Council

Appendix 1-1

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(0.2)	(0.2)	0.0	0.0%	On Budget
Other Operating Expenses	0.9	0.6	0.3	32.8%	Due to Councillors' unused operating expenses carried over from prior years and lower than planned spends in 2018. Unused expenses are not carried over to 2019 as 2018 marks end of Councillors' 4year term.
Labour and Benefits	4.1	4.1	0.1	2.0%	On Budget
Total Net Cost before Administrative and Support Costs	4.9	4.5	0.4	7.9%	
Administrative and Support Costs	0.0	0.0	0.0	0.0%	On Budget
Total Net Cost	4.9	4.5	0.4	7.9%	

Regulatory Services

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(15.2)	(15.5)	0.3	2.0%	Net favourable variance is from increased APS/Parking revenues.
Other Operating Expenses	1.9	2.4	(0.5)	(27.2%)	Unfavourable variance of \$0.5M is due to MTO search fee costs for owners of vehicles with parking contraventions.
Labour and Benefits	13.6	13.1	0.5	3.4%	Favourable labour variance is a result of gapping due to vacant positions and TNC Pilot labour recoveries.
Total Net Cost before Administrative and Support Costs	0.3	0.0	0.2	98.3%	
Administrative and Support Costs	0.1	0.1	0.0	0.0%	On budget
Total Net Cost	0.4	0.1	0.2	62.9%	

Legislative Services

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(13.2)	(12.2)	(1.0)	(7.7%)	Lower contributions from reserve fund due to lower than expected election related expenses (mainly due to use of IT laptops for elections as opposed to purchasing tablets as planned (\$900K)). Lower POA revenue (\$260K) slightly offset by increase in fees collected on committee of adjustment and marriage licences \$160K.
Other Operating Expenses	3.5	2.1	1.4	39.6%	Favourable variance is mainly relating to elections as explained above \$900K , POA adjudication costs \$320K due to lower court operations as a result of shortage of judicial resources, and print cost recoveries \$120K .
Labour and Benefits	7.5	7.0	0.5	6.9%	Favourable \$520K was due to vacancies, maternity leave, retirements and lower than expected spending on elections.
Total Net Cost before Administrative and Support Costs	(2.1)	(3.1)	0.9	41.9%	
Administrative and Support Costs	0.0	0.0	0.0	0.0%	
Total Net Cost	(2.1)	(3.1)	0.9	41.9%	

Operating Details by Service Area
Environment
Appendix 1-1

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	0.0	(0.1)	0.1	0.0%	Favourable variance of \$0.1M due to unbudgeted grants and an external recovery.
Other Operating Expenses	0.5	0.5	(0.0)	(3.5%)	
Labour and Benefits	1.0	1.1	(0.1)	(10.3%)	Unfavourable variance of \$0.1M due to temporary labour required to deliver the climate change plan and initiatives.
Total Net Cost before Administrative and Support Costs	1.5	1.6	(0.1)	(4.5%)	
Administrative and Support Costs	0.0	0.0	(0.0)	(10.6%)	
Total Net Cost	1.5	1.6	(0.1)	(4.6%)	

Financial Transactions

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Revenues	(116.3)	(134.1)	17.8	15.3%	\$13.6M additional revenue from sale of assets (offset by transfer to reserve below). \$4.5M surplus supplementary taxes, penalties and interest revenue attributed to economic climate. (\$3.8M) less of transfer from insurance reserves required (offsets insurance expenses below). \$1.6M additional Municipal Accommodation tax revenue due to higher occupancy (offset by transfer to reserve below). \$1.3M increase in payment-in-lieu of taxes revenue due to increase in GTAA passenger counts and an increase in property assessment values. (\$1.0M) less of transfer from reserve fund for debt expenses required because of timing differences (offset by surplus debt expense below). \$0.9M additional transfer from reserve for sick leave (offset by sick leave expense below). \$0.5M surplus various rebates and recoveries. \$0.2M favourable Enersource dividend revenue.
Other Operating Expenses	141.7	167.0	(25.3)	(17.9%)	(\$13.6M) increased transfer to reserve offset by sale of assets above. (\$12.0M) transfers to reserves approved through Q3 Financial report. \$3.8M insurance savings (offsets transfer from reserves above). (\$2.1M) unfavourable variance of tax write-offs due to the decisions rendered by the Assessment Review Board. (\$1.6M) increased transfer to reserve offset by Municipal Accommodation tax revenue. (\$1.5M) unfavourable transfer to reserve of Sunlife surplus (offset above). \$1.0M surplus debt expense due to timing differences (offset by transfer from reserve above). \$0.7M surplus from allowance for doubtful accounts adjustment.
Labour and Benefits	9.2	7.4	1.8	19.4%	\$1.5M savings from Sunlife surplus deposit return and \$0.3 WSIB savings. \$0.9M favourable labour variance. (\$0.9M) unfavourable sick leave costs (offset by transfer from reserve above).
Total Net Cost before Administrative and Support Costs	34.6	40.4	(5.7)	(16.5%)	
Administrative and Support Costs	0.0	0.0	0.0	0.0%	
Total Net Cost	34.6	40.4	(5.7)	(16.5%)	
City Grand Total Net Cost	485.2	477.9	7.3	1.5%	

Note: Numbers may not add due to rounding.

Revenue Charge and Operating Details for Stormwater

8.9 Appendix 1-2

Item (\$ Millions)	2018 Budget	2018 Year-End	Year-End Variance		Comments and Action Plan
			\$ Surplus/ (Deficit)	% of Budget	
Stormwater Revenue	(42.5)	(42.2)	(0.3)	0.7%	\$0.3M deficit caused by billing adjustments
Stormwater Exemptions and Credits and Other Fees	2.3	3.9	(1.6)	(70.0%)	\$1.2M favourable technical exemptions and credits due to lower exemption/credit application volume. (\$3.1M) unfavourable variance due to higher provisions for exemptions and credits. \$0.28M favourable variance for Fees and Charges
Other Operating Expenses and Contribution to Reserves	35.2	34.1	1.1	3.2%	\$1.0M favourable variance for contractor costs for Water Works Maintenance, Catchbasin cleaning and CCTV Inspections \$0.14M in professional services and \$0.10M for Storm Billing administrative costs
Labour and Benefits	5.0	4.7	0.3	5.6%	\$0.3M favourable variance is a result of gapping due to various vacant positions and recovery of labour costs.
Total Net Cost	0.0	0.5	(0.5)		

Summary of Capital Works-In-Progress by Service Area As of Dec 31, 2018
Appendix 2-1

Service Area	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to Dec 31/2018 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
Summary of All Projects/Programs							
Fire & Emergency Services	24	\$26,419	\$26,412	\$7	\$14,086	53%	\$12,333
Roads	168	\$306,899	\$314,435	-\$7,536	\$234,931	77%	\$71,968
MiWay	57	\$328,508	\$328,611	-\$103	\$316,858	96%	\$11,650
Parks & Forestry	225	\$187,057	\$188,202	-\$1,145	\$54,587	29%	\$132,469
Mississauga Library	15	\$4,581	\$4,581	\$0	\$1,020	22%	\$3,561
Business Services	16	\$3,079	\$3,108	-\$28	\$1,164	38%	\$1,916
Facilities & Property Management	103	\$60,014	\$61,203	-\$1,189	\$34,447	57%	\$25,567
Recreation	31	\$69,763	\$69,840	-\$77	\$51,305	74%	\$18,458
Information Technology	94	\$34,984	\$35,074	-\$89	\$19,581	56%	\$15,404
Land Development Services	28	\$10,995	\$10,995	\$0	\$4,080	37%	\$6,915
Culture	20	\$5,787	\$5,788	-\$1	\$4,981	86%	\$806
Regulatory Services	6	\$539	\$565	-\$27	-\$973	-181%	\$1,512
Legislative Services	11	\$2,621	\$2,884	-\$263	\$766	29%	\$1,856
City Manager's Office	4	\$741	\$406	\$335	\$37	5%	\$704
Environment	2	\$500	\$500	\$0	\$230	46%	\$270
Stormwater*	89	\$94,348	\$94,485	-\$137	\$57,670	61%	\$36,678
TOTAL	893	\$1,136,837	\$1,147,089	-\$10,252	\$794,771	70%	\$342,066
Summary of 2018 Projects/Programs							
Fire & Emergency Services	7	\$8,497	\$8,497	\$0	\$5,943	70%	\$2,554
Roads	43	\$47,380	\$48,722	-\$1,342	\$22,455	47%	\$24,925
MiWay	9	\$7,567	\$7,595	-\$28	\$3,656	48%	\$3,911
Parks & Forestry	49	\$98,073	\$98,253	-\$180	\$11,929	12%	\$86,144
Mississauga Library	3	\$352	\$352	\$0	\$75	21%	\$277
Business Services	5	\$1,121	\$1,121	\$0	\$142	13%	\$979
Facilities & Property Management	39	\$17,654	\$17,738	-\$84	\$4,108	23%	\$13,546
Recreation	8	\$3,907	\$3,519	\$388	\$1,923	49%	\$1,984
Information Technology	38	\$14,650	\$14,673	-\$23	\$7,023	48%	\$7,627
Land Development Services	8	\$2,692	\$2,692	\$0	\$58	2%	\$2,634
Culture	6	\$417	\$425	-\$8	\$109	26%	\$308
Regulatory Services	3	\$316	\$316	\$0	\$226	72%	\$90
Legislative Services	3	\$148	\$148	\$0	\$8	5%	\$140
City Manager's Office	3	\$636	\$301	\$335	\$0	0%	\$636
Environment	1	\$50	\$50	\$0	\$0	0%	\$50
Stormwater*	30	\$12,944	\$12,504	\$440	\$218	2%	\$12,726
TOTAL - 2018	255	\$216,403	\$216,905	-\$502	\$57,872	27%	\$158,530
Summary of 2017 Projects/Programs							

Summary of Capital Works-In-Progress by Service Area As of Dec 31, 2018
Appendix 2-1

Service Area	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to Dec 31/2018 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
Fire & Emergency Services	10	\$5,272	\$5,272	\$0	\$2,660	50%	\$2,612
Roads	45	\$50,509	\$51,180	-\$671	\$30,398	60%	\$20,111
MiWay	26	\$42,848	\$42,848	\$0	\$53,026	124%	-\$10,179
Parks & Forestry	79	\$31,639	\$32,038	-\$399	\$11,694	37%	\$19,945
Mississauga Library	4	\$615	\$615	\$0	\$281	46%	\$335
Business Services	4	\$775	\$775	\$0	\$157	20%	\$618
Facilities & Property Management	34	\$24,052	\$23,975	\$76	\$15,733	65%	\$8,319
Recreation	7	\$1,985	\$1,986	-\$1	\$1,515	76%	\$469
Information Technology	30	\$9,368	\$9,325	\$43	\$6,517	70%	\$2,851
Land Development Services	10	\$2,370	\$2,370	\$0	\$220	9%	\$2,150
Culture	4	\$1,731	\$1,731	\$0	\$1,478	85%	\$253
Regulatory Services	3	\$223	\$249	-\$27	-\$1,200	-539%	\$1,422
Legislative Services	4	\$787	\$1,045	-\$258	\$663	84%	\$125
City Manager's Office	0	\$0	\$0	\$0	\$0	0%	\$0
Environment	1	\$450	\$450	\$0	\$230	51%	\$220
Stormwater*	22	\$15,110	\$14,140	\$970	\$8,292	55%	\$6,819
TOTAL - 2017	283	\$187,734	\$187,999	-\$266	\$131,664	70%	\$56,070
Summary of 2016 Projects/Programs							
Fire & Emergency Services	5	\$4,550	\$4,543	\$7	\$978	21%	\$3,572
Roads	21	\$33,836	\$34,008	-\$172	\$25,906	77%	\$7,930
MiWay	11	\$16,139	\$16,214	-\$75	\$12,730	79%	\$3,408
Parks & Forestry	36	\$11,301	\$11,732	-\$431	\$6,391	57%	\$4,909
Mississauga Library	4	\$3,139	\$3,139	\$0	\$335	11%	\$2,804
Business Services	2	\$240	\$240	\$0	\$154	64%	\$86
Facilities & Property Management	22	\$13,694	\$14,507	-\$812	\$10,063	73%	\$3,632
Recreation	11	\$19,811	\$20,270	-\$458	\$8,520	43%	\$11,291
Information Technology	11	\$3,229	\$3,204	\$24	\$1,480	46%	\$1,748
Land Development Services	3	\$400	\$400	\$0	\$12	3%	\$388
Culture	5	\$3,104	\$3,097	\$7	\$2,929	94%	\$175
Regulatory Services	0	\$0	\$0	\$0	\$0	0%	\$0
Legislative Services	2	\$48	\$53	-\$5	\$0	0%	\$48
City Manager's Office	1	\$105	\$105	\$0	\$37	36%	\$68
Stormwater*	9	\$3,808	\$3,729	\$78	\$404	11%	\$3,403
TOTAL - 2016	143	\$113,403	\$115,241	-\$1,838	\$69,941	62%	\$43,462

Service Area	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to Dec 31/2018 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
Summary of 2015 Projects/Programs							
Fire & Emergency Services	0	\$0	\$0	\$0	\$0	0%	\$0
Roads	22	\$17,480	\$18,232	-\$751	\$10,755	62%	\$6,725
MiWay	2	\$4,100	\$4,100	\$0	\$22	1%	\$4,078
Parks & Forestry	27	\$21,118	\$20,981	\$137	\$8,767	42%	\$12,352
Mississauga Library	3	\$426	\$426	\$0	\$282	66%	\$144
Business Services	2	\$180	\$180	\$0	\$76	42%	\$104
Facilities & Property Management	6	\$2,345	\$2,720	-\$375	\$2,275	97%	\$70
Recreation	3	\$8,845	\$8,850	-\$5	\$4,391	50%	\$4,454
Information Technology	13	\$7,289	\$7,287	\$2	\$4,346	60%	\$2,943
Land Development Services	2	\$1,250	\$1,250	\$0	\$421	34%	\$829
Culture	1	\$50	\$50	\$0	\$50	100%	\$0
Regulatory Services	0	\$0	\$0	\$0	\$0	0%	\$0
Legislative Services	2	\$1,638	\$1,638	\$0	\$95	6%	\$1,543
Stormwater*	12	\$18,456	\$19,180	-\$724	\$16,830	91%	\$1,626
TOTAL - 2015	95	\$83,178	\$84,893	-\$1,716	\$48,310	58%	\$34,867
Summary of 2014 Projects/Programs							
Fire & Emergency Services	1	\$245	\$245	\$0	\$228	93%	\$17
Roads	10	\$14,802	\$18,325	-\$3,523	\$14,317	97%	\$485
MiWay	2	\$1,975	\$1,975	\$0	\$1,381	70%	\$594
Parks & Forestry	11	\$4,641	\$4,658	-\$17	\$1,755	38%	\$2,886
Mississauga Library	0	\$0	\$0	\$0	\$0	0%	\$0
Business Services	0	\$0	\$0	\$0	\$0	0%	\$0
Facilities & Property Management	1	\$137	\$144	-\$7	\$137	100%	\$0
Recreation	0	\$0	\$0	\$0	\$0	0%	\$0
Information Technology	1	\$235	\$235	\$0	\$0	0%	\$235
Land Development Services	2	\$3,420	\$3,420	\$0	\$2,917	85%	\$503
Culture	2	\$265	\$265	\$0	\$206	78%	\$59
Regulatory Services	0	\$0	\$0	\$0	\$0	0%	\$0
Legislative Services	0	\$0	\$0	\$0	\$0	0%	\$0
Stormwater*	7	\$36,983	\$37,029	-\$45	\$26,528	72%	\$10,455
TOTAL - 2014	37	\$62,703	\$66,295	-\$3,593	\$47,469	76%	\$15,234

Summary of Capital Works-In-Progress by Service Area As of Dec 31, 2018

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Service Area	# of Active Projects/ Programs	Revised Net City Cost (\$000)	Approved Net City Cost (\$000)	(Surplus) / Additional Funds Required (\$000)	Net Expenditures to Dec 31/2018 (\$000)	Net Expenditures as a % of Revised Net City Cost	Balance of Net Expenditure to be Incurred (\$000)
Summary of 2013 Projects/Programs							
Fire & Emergency Services	1	\$7,855	\$7,855	\$0	\$4,277	54%	\$3,578
Roads	27	\$142,891	\$143,968	-\$1,077	\$131,100	92%	\$11,792
MiWay	7	\$255,880	\$255,879	\$1	\$246,042	96%	\$9,838
Parks & Forestry	23	\$20,285	\$20,540	-\$255	\$14,052	69%	\$6,234
Mississauga Library	1	\$49	\$49	\$0	\$48	98%	\$1
Business Services	3	\$764	\$792	-\$28	\$634	83%	\$129
Facilities & Property Management	1	\$2,133	\$2,120	\$13	\$2,133	100%	\$0
Recreation	2	\$35,215	\$35,215	\$0	\$34,956	99%	\$259
Information Technology	1	\$214	\$350	-\$136	\$214	100%	\$0
Land Development Services	3	\$864	\$864	\$0	\$453	52%	\$411
Culture	2	\$220	\$220	\$0	\$209	95%	\$11
Regulatory Services	0	\$0	\$0	\$0	\$0	0%	\$0
Legislative Services	0	\$0	\$0	\$0	\$0	0%	\$0
Stormwater*	9	\$7,047	\$7,902	-\$856	\$5,398	77%	\$1,649
TOTAL - 2013 and Prior Years	80	\$473,417	\$475,755	-\$2,338	\$439,515	93%	\$33,902

* Includes legacy stormwater projects originally part of the Roads service area

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

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Appendix 2-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Business Services						
13600	Long Term Financial Plan/System	Project completed, to be closed and remaining funds returned.	\$121.9	\$150.0	\$(28.1)	33121 Tax -Capital Reserve Fund
18618	Social Procurement Policy implementation	Project completed and to be closed.	\$49.8	\$49.8	\$0.0	33121 Tax -Capital Reserve Fund
Total - Business Services			\$171.7	\$199.8	\$(28.1)	
Culture						
15498	Public Art Program- Open Space	Project completed, to be closed and remaining funds returned.	\$49.9	\$50.0	\$(0.1)	33121 Tax -Capital Reserve Fund
16493	Celebration Square Winter Experience	Project completed, to be closed and remaining funds returned.	\$99.6	\$100.0	\$(0.4)	33121 Tax -Capital Reserve Fund
16497	Public Art Program - Open Space	Project completed, to be closed and additional funds requested.	\$101.0	\$100.0	\$1.0	30195 Reserve for the Arts
18490	Creative Cities Network Summit	Project completed, to be closed and remaining funds returned.	\$27.0	\$35.0	\$(8.0)	30195 Reserve for the Arts
Total - Culture			\$277.5	\$285.0	\$(7.5)	
Facilities & Property Management						
12744	Office Accommodation & Plannin	Project completed, to be closed and additional funds requested.	\$2,132.7	\$2,120.0	\$12.7	33121 Tax -Capital Reserve Fund
14715	2014 Inspections-VFA Assessments- Various Locations - Cash Flowed	Project completed, to be closed and remaining funds returned.	\$136.7	\$143.6	\$(6.9)	33121 Tax -Capital Reserve Fund
15703	2015 Energy Management - Recommissioning - Cash Flowed	Project completed, to be closed and remaining funds returned.	\$583.0	\$583.0	\$(0.0)	33121 Tax -Capital Reserve Fund
15718	Arena and Pool LED Lighting - Cash Flowed	Project completed, to be closed and remaining funds returned.	\$1,105.8	\$1,179.8	\$(74.0)	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation/37100 Tax -Debt Management Reserve Fund - Tax Capital
15733	Streetsville Kinsmen Hall-Mechanical and Structural Repair	Project completed, to be closed and remaining funds returned.	\$121.0	\$288.0	\$(167.0)	33121 Tax -Capital Reserve Fund
15770	City Wide Accessibility Audit	Project completed, to be closed and remaining funds returned.	\$184.4	\$318.0	\$(133.6)	33121 Tax -Capital Reserve Fund
16702	Parking Lot LED Lighting - Various Locations	Project completed, to be closed and remaining funds returned.	\$162.7	\$336.0	\$(173.3)	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation
16706	Control Systems Implementations - various	Project completed, to be closed and remaining funds returned.	\$126.2	\$127.0	\$(0.8)	33121 Tax -Capital Reserve Fund
16719	Structural & Facade Repairs - Civic & Central Library	Project completed, to be closed and remaining funds returned.	\$323.2	\$330.0	\$(6.8)	33121 Tax -Capital Reserve Fund
16722	Paramount Fine Foods Main Bowl Arena Lighting Upgrade	Project completed, to be closed and remaining funds returned.	\$753.8	\$800.0	\$(46.2)	33121 Tax -Capital Reserve Fund
16725	Roof Replacements- Major Rec CC (Various)	Project completed, to be closed and remaining funds returned.	\$627.7	\$775.0	\$(147.3)	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation
16731	Mechanical Replacement- Various	Project completed, to be closed and remaining funds returned.	\$696.8	\$1,040.7	\$(343.9)	33121 Tax -Capital Reserve Fund

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

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Appendix 2-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
16735	Mechanical Replacement - Cooling Tower	Project completed, to be closed and remaining funds returned.	\$1,059.1	\$1,086.0	\$(26.9)	33121 Tax -Capital Reserve Fund
16736	Chappell House - Structural & Mechanical Replacement and Repairs	Project completed, to be closed and remaining funds returned.	\$362.3	\$362.4	\$(0.1)	33121 Tax -Capital Reserve Fund
16742	Structural Repairs - various	Project completed, to be closed and remaining funds returned.	\$678.1	\$745.0	\$(66.9)	-33121 Tax -Capital Reserve Fund- 35182 Gas Tax -Federal Gas Tax-City Allocation-
17732	Lifecycle Security-Mississauga Central Library	Project completed and to be closed.	\$43.9	\$44.0	\$(0.1)	33121 Tax -Capital Reserve Fund
17733	Lifecycle Security-Mississauga City Hall	Project completed, to be closed and remaining funds returned.	\$128.3	\$129.0	\$(0.7)	33121 Tax -Capital Reserve Fund
17734	Lifecycle Security-Security Equipment	Project completed, to be closed and remaining funds returned.	\$211.6	\$212.0	\$(0.4)	33121 Tax -Capital Reserve Fund
17736	Lifecycle Security-Various - other	Project completed, to be closed and remaining funds returned.	\$43.4	\$45.0	\$(1.6)	33121 Tax -Capital Reserve Fund
17740	Furniture New-2017 New Hires	Project completed and to be closed.	\$100.0	\$100.0	\$(0.0)	33121 Tax -Capital Reserve Fund
17742	Structural Repairs - various	Project completed, to be closed and remaining funds returned.	\$94.2	\$115.0	\$(20.8)	33121 Tax -Capital Reserve Fund
17744	Furniture New-Health & Safety Furniture	Project completed, to be closed and additional funds requested.	\$100.1	\$100.0	\$0.1	33121 Tax -Capital Reserve Fund
18713	Roof system Renewal-Various Locations	Project completed, to be closed and remaining funds returned.	\$31.4	\$70.0	\$(38.6)	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation
18716	Sewer Connection-Richards Memorial	Project completed, to be closed and remaining funds returned.	\$41.1	\$86.4	\$(45.3)	33121 Tax -Capital Reserve Fund
Total - Facilities & Property Management			\$9,847.4	\$11,135.9	\$(1,288.5)	
Fire & Emergency Services						
16259	Personal Protective Equipment Replacemnt	Project completed, to be closed and additional funds requested.	\$141.8	\$135.0	\$6.8	33121 Tax -Capital Reserve Fund
Total - Fire & Emergency Services			\$141.8	\$135.0	\$6.8	

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

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PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Information Technology						
13580	IT Enhancements -Admin Penalties System	Project completed, to be closed and remaining funds returned.	\$213.8	\$350.0	\$(136.2)	33121 Tax -Capital Reserve Fund
15541	Mobility & Infrastructure Modernization	Project completed, to be closed and additional funds requested.	\$222.4	\$220.0	\$2.4	33121 Tax -Capital Reserve Fund
16518	Professional Services/Technology for Continuous Improvement and Innovation	Project completed, to be closed and additional funds requested.	\$224.3	\$200.0	\$24.3	33121 Tax -Capital Reserve Fund
17502	Desktop Office Suite Upgrade	Project completed, to be closed and additional funds requested.	\$213.7	\$210.0	\$3.7	33121 Tax -Capital Reserve Fund
17503	Email Management System	Project completed, to be closed and remaining funds returned.	\$0.0	\$30.0	\$(30.0)	33121 Tax -Capital Reserve Fund
17505	VoIP Systems & Phones	Project completed and to be closed.	\$518.4	\$518.4	\$0.0	
17507	ESS Licenses for Transit Staff	Project completed, to be closed and remaining funds returned.	\$79.7	\$110.0	\$(30.3)	33121 Tax -Capital Reserve Fund
18501	TXM Software Improvements	Project completed, to be closed and additional funds requested.	\$128.6	\$128.0	\$0.6	33121 Tax -Capital Reserve Fund
18502	Desktop Office Suite Upgrade	Project completed, to be closed and remaining funds returned.	\$441.1	\$450.0	\$(8.9)	33121 Tax -Capital Reserve Fund
18517	Legal Docketing Software Procurement	Project completed, to be closed and remaining funds returned.	\$0.0	\$15.0	\$(15.0)	33121 Tax -Capital Reserve Fund
Total - Information Technology			\$2,042.0	\$2,231.4	\$(189.4)	
Legislative Services						
16644	Miscellaneous Equipment - Print Shop	Equipment no longer required. Replacement for existing digital colour press will have capacity to print envelopes removing the need for separate envelope printer.	\$0.0	\$5.0	\$(5.0)	33121 Tax -Capital Reserve Fund
17640	Vote Anywhere - 2018 Election	Project completed, to be closed and remaining funds returned.	\$560.2	\$817.7	\$(257.5)	30135 Reserve for Election/33121 Tax -Capital Reserve Fund
Total - Legislative Services			\$560.2	\$822.7	\$(262.5)	
Mississauga Library						
16275	Public Use Furniture and Equipment	Project completed. To be closed, after final invoices have been paid.	\$125.6	\$125.6	\$0.0	
Total - Mississauga Library			\$125.6	\$125.6	\$0.0	

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

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Appendix 2-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
MiWay						
16210	Transit Capital Equipment Acquisition	Project completed, to be closed and additional funds requested.	\$150.8	\$145.0	\$5.8	33121 Tax -Capital Reserve Fund
16217	Transit Bus Shelters-Consultation	Project completed, to be closed and remaining funds returned.	\$73.6	\$75.0	\$(1.4)	35182 Gas Tax -Federal Gas Tax-City Allocation
16237	Transit Other Vehicles (Vans/Cars/Trucks) Acquisitions - Replacement	Project completed, to be closed and remaining funds returned.	\$140.5	\$220.0	\$(79.5)	35180 Gas Tax -Federal Public Transit Reserve Fund-
18219	Transit Change Off Vehicles	Project completed, to be closed and remaining funds returned.	\$155.6	\$180.0	\$(24.4)	35180 Gas Tax -Federal Public Transit Reserve Fund
18247	Transit Remix Planning Software	Project completed, to be closed and remaining funds returned.	\$146.4	\$150.0	\$(3.6)	35182 Gas Tax -Federal Gas Tax-City Allocation
7240	Transit BRT - Land Acquisition	Project completed, to be closed and additional funds requested.	\$12,493.7	\$12,493.2	\$0.5	33121 Tax -Capital Reserve Fund/35184 Gas Tax -Bus Rapid Transit (BRT)-Provincial Allocation/35186 Gas Tax -Provincial Transit Grants Reserve Fund
Total - MiWay			\$13,160.7	\$13,263.2	\$(102.5)	
Parks & Forestry						
12301	Park Development-Design -Scholar's Green Phase 2	Project completed, to be closed and remaining funds returned.	\$356.5	\$358.0	\$(1.5)	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund
12310	Multi- Use Trail - Construction	Project completed, to be closed and remaining funds returned.	\$14.2	\$17.3	\$(3.1)	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund
12323	Playground Redevelopment Program	Project completed, to be closed and remaining funds returned.	\$1,264.0	\$1,275.0	\$(11.0)	33121 Tax -Capital Reserve Fund
12382	Refurbish sign program - Various Location	Project completed, to be closed and remaining funds returned.	\$66.3	\$67.0	\$(0.7)	33121 Tax -Capital Reserve Fund
13313	Garnetwood Washrooms - Construction	Project completed, to be closed and remaining funds returned.	\$722.4	\$900.2	\$(177.8)	32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund
13325	Community Park Development	Project completed, to be closed and remaining funds returned.	\$1,444.8	\$1,490.0	\$(45.2)	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund/35574 Tax -2009 Special Capital Projects Reserve Fund-
13328	Future Park-301 Basic Development - Design	Project completed, to be closed and remaining funds returned.	\$77.8	\$356.0	\$(278.2)	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund
13445	Heritage/Region Signs Project	Project completed and to be closed.	\$0.0	\$0.0	\$0.0	-
14306	Bicycle/Pedestrian System Development	Project completed, to be closed and remaining funds returned.	\$315.0	\$423.0	\$(108.0)	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

Appendix 2-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
14310	New Play Equipment	Project completed, to be closed and remaining funds returned.	\$408.6	\$492.8	\$(84.2)	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund
14327	Sport Field and Court Maintenance	Project completed, to be closed and remaining funds returned.	\$27.6	\$52.5	\$(24.9)	33121 Tax -Capital Reserve Fund
15305	Park Development - Zonta Meadows (P_294)	Project completed and to be closed.	\$175.0	\$175.0	\$0.0	-
15307	Site investigations, appraisals, audits & small value acquisitions	Project completed. To be closed, after final invoices have been paid.	\$93.8	\$100.0	\$(6.2)	32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund-
15308	Riverwood Park Development - Chappell House Exterior Design and Construction	Project completed, to be closed and remaining funds returned.	\$578.6	\$579.1	\$(0.5)	32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund-
15315	Bridge Rehabilitation Program	Project completed, to be closed and additional funds requested.	\$187.9	\$150.0	\$37.9	33121 Tax -Capital Reserve Fund
15320	Park Improvements Program	Oscar Pederson is complete. Palett Green was complete in conjunction with T&W. Return remaining funds.	\$30.4	\$70.0	\$(39.6)	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund
15341	Forest Management - Woodland Management - Various Locations	Project completed, to be closed and remaining funds returned.	\$58.7	\$59.0	\$(0.3)	33121 Tax -Capital Reserve Fund
15342	Tennis Court Rehabilitation	Returning funding and rebudgeting. Timing of reconstruction dependant on club commitment.	\$0.0	\$0.0	\$0.0	-
15349	Beach Volleyball Venue	Project completed, to be closed and additional funds requested.	\$669.8	\$669.0	\$0.8	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund
16304	Vehicles & Equipment	Project completed, to be closed and remaining funds returned.	\$137.3	\$137.5	\$(0.2)	33121 Tax -Capital Reserve Fund
16305	Site investigations, appraisals, audits & small value acquisitions	Project completed, to be closed and remaining funds returned.	\$105.8	\$110.0	\$(4.2)	32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund-
16306	Trail Reconstruction -Various	Project Complete. Applewood Heights Trail to be rebudgeted in 2020. PN to be closed.	\$338.7	\$338.7	\$0.0	-
16309	Tennis Court Maintenance - Tennis court colour coat application - Hunter's Green (P_101)	Project completed, to be closed and additional funds requested.	\$2.8	\$0.0	\$2.8	33121 Tax -Capital Reserve Fund
16320	Trail Reconstruction Program	Project completed, to be closed and remaining funds returned.	\$37.2	\$52.8	\$(15.6)	33121 Tax -Capital Reserve Fund
16322	New Play Equipment	CIP 150 Project completed and to be closed.	\$301.0	\$302.5	\$(1.5)	-31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund
16331	Bridge Rehabilitation Program	Project completed in house by Park Operations, to be closed and remaining funds returned.	\$0.0	\$36.8	\$(36.8)	33121 Tax -Capital Reserve Fund
16336	Park Amenity Maintenance Program	Project completed, to be closed and remaining funds returned.	\$320.8	\$330.0	\$(9.1)	33121 Tax -Capital Reserve Fund
16342	Sport Field and Court Maintenance	Project completed, to be closed and remaining funds returned.	\$37.6	\$61.3	\$(23.8)	33121 Tax -Capital Reserve Fund

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

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Appendix 2-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
16346	Playground Redevelopment - Replace play equipment and landscape improve Johnny Bower Park	CIP 150 Intake 1 Project complete. PN to be closed.	\$672.0	\$672.0	\$0.0	-
16347	Trail Reconstruction -Forest Glen (P_050)	Project completed and to be closed.	\$348.5	\$348.5	\$0.0	-
17309	Bridge Rehabilitation Program	Project completed, to be closed and remaining funds returned.	\$65.8	\$72.0	\$(6.2)	33121 Tax -Capital Reserve Fund
17319	Playground Redevelopment Program	CIP 150 Intake 2 Project complete. PN to be closed.	\$89.5	\$89.5	\$0.0	-
17320	Playground Redevelopment Program	CIP Project completed and to be closed.	\$89.5	\$89.5	\$0.0	-
17321	Playground Redevelopment Program	CIP Project completed, to be closed and additional funds requested.	\$89.7	\$89.5	\$0.2	33121 Tax -Capital Reserve Fund
17323	Playground Redevelopment Program	CIP 150 Intake 2 Project complete. PN to be closed.	\$86.8	\$89.5	\$(2.7)	33121 Tax -Capital Reserve Fund
17326	Playground Redevelopment Program	CIP 150 Intake 2 Project complete. PN to be closed.	\$79.9	\$89.5	\$(9.5)	33121 Tax -Capital Reserve Fund
17328	Playground Redevelopment Program	CIP 150 Intake 2 Project complete. PN to be closed.	\$89.5	\$89.5	\$0.0	-
17330	Tennis Court Rehabilitation	Project completed, to be closed and remaining funds returned.	\$53.1	\$55.0	\$(1.9)	33121 Tax -Capital Reserve Fund
17333	Trail Reconstruction Program	Project completed, to be closed and remaining funds returned.	\$99.6	\$139.8	\$(40.2)	33121 Tax -Capital Reserve Fund
17337	Trail Reconstruction Program	Project completed, to be closed and remaining funds returned.	\$31.7	\$35.7	\$(4.0)	33121 Tax -Capital Reserve Fund
17338	Trail Reconstruction Program	Project completed, to be closed and remaining funds returned.	\$22.4	\$25.2	\$(2.8)	33121 Tax -Capital Reserve Fund
17345	Trail Reconstruction Program	CIP 150 Project completed and to be closed.	\$66.5	\$67.1	\$(0.6)	33121 Tax -Capital Reserve Fund
17354	Playground Redevelopment- Burnhamdale Prk	CIP Project completed and to be closed.	\$89.5	\$89.5	\$0.0	-
17355	Playground Redevelopment Program	CIP Project completed, to be closed and additional funds requested.	\$93.8	\$89.5	\$4.3	33121 Tax -Capital Reserve Fund
17356	Playground Redevelopment	CIP Project completed and to be closed.	\$89.5	\$89.5	\$0.0	-
17357	Playground Redevelopment Program	CIP Project completed, to be closed and remaining funds returned.	\$87.4	\$89.5	\$(2.1)	33121 Tax -Capital Reserve Fund
17358	Playground Redevelopment Program	CIP Project completed, to be closed and additional funds requested.	\$93.2	\$89.5	\$3.7	33121 Tax -Capital Reserve Fund
17359	Playground Redevelopment Program	CIP 150 Intake 2 Project complete. PN to be closed.	\$87.3	\$89.5	\$(2.2)	33121 Tax -Capital Reserve Fund
17362	Playground Redevelopment Program	CIP 150 Intake 2 Project complete. PN to be closed.	\$87.1	\$89.5	\$(2.4)	33121 Tax -Capital Reserve Fund
17363	Playground Redevelopment Program	CIP Project completed and to be closed.	\$89.5	\$89.5	\$0.0	-
17364	Playground Redevelopment - Westacres Park	Project completed, to be closed and additional funds requested.	\$89.9	\$89.5	\$0.4	33121 Tax -Capital Reserve Fund

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

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PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17365	Playground Redevelopment Program	CIP 150 Intake 2 Project complete. PN to be closed.	\$89.5	\$89.5	\$0.0	-
17366	Trail Reconstruction Program	Project completed, to be closed and remaining funds returned.	\$43.6	\$53.5	\$(9.9)	33121 Tax -Capital Reserve Fund
17367	Trail Reconstruction Program	Project completed, to be closed and remaining funds returned.	\$16.9	\$18.8	\$(1.9)	33121 Tax -Capital Reserve Fund
17368	Playground Redevelopment Program	CIP Project completed, to be closed and remaining funds returned.	\$131.7	\$144.9	\$(13.2)	33121 Tax -Capital Reserve Fund
17369	Retaining wall rehabilitation	CIP 150 Project complete and to be closed.	\$160.2	\$170.5	\$(10.3)	33121 Tax -Capital Reserve Fund
17370	Installation of adult fitness equipment and upgrade the playground surface for accessibility	Project completed, to be closed and additional funds requested.	\$45.1	\$42.8	\$2.3	33121 Tax -Capital Reserve Fund
17371	Boxed Soccer Pitch	Project completed. Warranty expired September 2018. PN to be closed.	\$180.0	\$180.0	\$0.0	-
17403	Street Tree Plantings Various Locations	Project completed, to be closed and additional funds requested.	\$651.2	\$636.0	\$15.2	35215 Developer Contributions -Tree Planting Reserve Fund
18302	Land Acquisition Cooksville Creek F-517	Project completed, to be closed and remaining funds returned.	\$1,605.5	\$1,617.9	\$(12.3)	32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund-
18303	Land Acquisition Cooksville Creek F-524	Project completed, to be closed and remaining funds returned.	\$1,105.1	\$1,113.1	\$(8.0)	32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund-
18304	Land Acquisition Ninth Line City Parkland	Project completed and to be closed.	\$35,000.0	\$35,000.0	\$0.0	-
Total - Parks & Forestry			\$49,492.8	\$50,427.9	\$(935.1)	
Recreation						
15434	Emergency Shelter Provision	Project completed, to be closed and remaining funds returned.	\$494.7	\$500.0	\$(5.3)	33121 Tax -Capital Reserve Fund
16424	Program Furniture and Equipment	Project completed, to be closed and remaining funds returned.	\$779.2	\$780.0	\$(0.8)	33121 Tax -Capital Reserve Fund
16428	Renovations and rehabilitation projects	Project completed, to be closed and remaining funds returned.	\$401.1	\$460.3	\$(59.2)	33121 Tax -Capital Reserve Fund
16431	Concept Plan for Iceland Redevelopment	Project completed, to be closed and remaining funds returned.	\$44.3	\$50.0	\$(5.7)	30125 Fiscal Stability Reserve-
16563	Implement Community Centre Hansen time sheets	Original funding was to purchase hand-held units for all Operations staff. This is no longer feasible therefore PN is to be closed and remaining funding to be returned.	\$92.2	\$185.0	\$(92.8)	33121 Tax -Capital Reserve Fund
17435	Various Golf Course Maintenance	Project completed, to be closed and remaining funds returned.	\$103.6	\$105.0	\$(1.4)	33121 Tax -Capital Reserve Fund
18420	Iceland Concession and Front Desk Renovation	Project completed, to be closed and remaining funds returned.	\$388.3	\$500.0	\$(111.7)	37100 Tax -Debt Management Reserve Fund - Tax Capital
Total - Recreation			\$2,303.4	\$2,580.3	\$(276.9)	
Regulatory Services						
17090	Compliance & Licensing Field Automation	Project completed, to be closed and remaining funds returned.	\$33.2	\$60.0	\$(26.8)	33121 Tax -Capital Reserve Fund
Total - Regulatory Services			\$33.2	\$60.0	\$(26.8)	

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

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PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Roads						
10167	Cycling Program	Project completed, to be closed and remaining funds returned.	\$3,420.3	\$3,540.0	\$(119.7)	31335 DCA -City Wide Engineering Reserve Fund
11163	New Vehicles & Equipment	Project completed, to be closed and remaining funds returned.	\$212.6	\$220.0	\$(7.4)	31335 DCA -City Wide Engineering Reserve Fund/33121 Tax -Capital Reserve Fund
13103	Preliminary Engineering Studies	Close and return funds. Funds from 2019 will be used for Transportation Demand Management (TDM) Plan action items.	\$72.4	\$100.0	\$(27.6)	31335 DCA -City Wide Engineering Reserve Fund
13104	Sq One Dr-Confederation Pkwy t	Project completed, to be closed and remaining funds returned.	\$332.5	\$350.0	\$(17.5)	31335 DCA -City Wide Engineering Reserve Fund/33121 Tax -Capital Reserve Fund
13162	Customer Self Service Permits	Project completed, to be closed and remaining funds returned.	\$52.0	\$165.0	\$(113.0)	33121 Tax -Capital Reserve Fund
13168	Site Assessments and Data Management	Project completed and to be closed.	\$490.0	\$490.0	\$0.0	33121 Tax -Capital Reserve Fund
13170	Field Equipment Replacement-Tr	Project completed, to be closed and additional funds requested.	\$198.5	\$190.0	\$8.5	33121 Tax -Capital Reserve Fund
14107	9th Line Wide-Derry Rd to N Limit-Ph 1	Project completed, to be closed and remaining funds returned.	\$3,207.4	\$3,240.0	\$(32.5)	31335 DCA -City Wide Engineering Reserve Fund/33121 Tax -Capital Reserve Fund/37100 Tax -Debt Management Reserve Fund - Tax Capital
14150	Bridge Repairs	Project completed, to be closed and additional funds requested.	\$7,133.1	\$7,150.0	\$(16.9)	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation
14167	Cycling Program	Project completed, to be closed and remaining funds returned.	\$907.2	\$1,060.0	\$(152.8)	31335 DCA -City Wide Engineering Reserve Fund
14178	Cycling Trail/Route Signs	Funded from Developer Contribution. Close and return remaining funds. Re-budget when needed.	\$(0.1)	\$18.4	\$(18.5)	33121 Tax -Capital Reserve Fund
14200	Pay & Display Parking Meters - City Centre/Lakeshore	Project completed, to be closed and remaining funds returned.	\$57.6	\$160.0	\$(102.4)	35351 CIL Cash In Lieu Of Parking-Port Credit Reserve Fund35360 CIL City Centre Off Street Parking Reserve Fund-
15164	Specialized Equipment	Project completed, to be closed and remaining funds returned.	\$45.6	\$50.0	\$(4.4)	33121 Tax -Capital Reserve Fund
15173	Traffic System and ITS	Project completed, to be closed and remaining funds returned.	\$66.3	\$75.0	\$(8.7)	31335 DCA -City Wide Engineering Reserve Fund
15199	Parking Lot Rehabilitation	Project completed, to be closed and remaining funds returned.	\$41.9	\$50.0	\$(8.1)	33121 Tax -Capital Reserve Fund
16105	Financial Drive - Widening	Project completed, to be closed and remaining funds returned.	\$173.4	\$250.0	\$(76.6)	31335 DCA -City Wide Engineering Reserve Fund
16150	Bridge Repairs	Project completed, to be closed and additional funds requested.	\$1,765.7	\$1,900.0	\$(134.3)	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation-

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

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PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
16163	New Vehicles & Equipment	Project completed, to be closed and additional funds requested.	\$248.8	\$195.0	\$53.8	31340 DCA- Public Works Buildings & Fleet Reserve Fund/33121 Tax - Capital Reserve Fund
16167	Cycling Program	Project completed, to be closed and additional funds requested.	\$995.3	\$1,010.0	\$(14.7)	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation
17105	Burnhamthorpe Road West - Living Arts Dr	Project completed, to be closed and remaining funds returned.	\$0.0	\$500.0	\$(500.0)	37100 Tax -Debt Management Reserve Fund - Tax Capital
17125	Crack Sealing	Project completed, to be closed and remaining funds returned.	\$83.3	\$100.0	\$(16.7)	33121 Tax -Capital Reserve Fund
17138	Multi-Use Trail Rehabilitation	Project completed, to be closed and additional funds requested.	\$383.0	\$337.0	\$46.0	31335 DCA -City Wide Engineering Reserve Fund
17151	Bridge/Culvert Str Appraisal and Improv	Project completed, to be closed and remaining funds returned.	\$68.3	\$150.0	\$(81.7)	35182 Gas Tax -Federal Gas Tax-City Allocation-
17162	Specialized Equipment	Project completed, to be closed and remaining funds returned.	\$66.8	\$70.0	\$(3.2)	33121 Tax -Capital Reserve Fund
17163	New Vehicles & Equipment	Project completed, to be closed and remaining funds returned.	\$261.0	\$275.0	\$(14.0)	31340 DCA- Public Works Buildings & Fleet Reserve Fund/33121 Tax - Capital Reserve Fund
18125	Crack Sealing	Project completed, to be closed and remaining funds returned.	\$94.4	\$100.0	\$(5.6)	33121 Tax -Capital Reserve Fund
18195	Streetlighting	Project completed, to be closed and additional funds requested.	\$663.8	\$600.0	\$63.8	35182 Gas Tax -Federal Gas Tax-City Allocation
17160	Vehicle and Equipment Replacement	Project completed, to be closed and remaining funds returned.	\$2,685.6	\$2,687.1	\$(1.5)	33121 Tax -Capital Reserve Fund
Total - Roads			\$23,726.7	\$25,032.4	\$(1,305.7)	

Appendix 2-2: Projects Completed, Delayed or Cancelled and To Be Closed

8.0

Appendix 2-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Stormwater						
10142	Retrofit Loyalist Creek SWM Pond #5903	Project completed, to be closed and remaining funds returned.	\$2,338.4	\$3,154.0	\$(815.6)	31350 DCA -Stormwater Management Reserve Fund
14149	Storm Sewer Network Modelling - City-wide Model	Project completed, to be closed and remaining funds returned.	\$54.5	\$100.0	\$(45.5)	33121 Tax -Capital Reserve Fund
15136	Cksvl Crk Erosion Ctrl-Hwy 403 to Hwy10	Project to be closed and remaining funds to be returned. The project will be re-budgeted in the upcoming budget cycle.	\$0.5	\$120.0	\$(119.5)	31350 DCA -Stormwater Management Reserve Fund/33121 Tax -Capital Reserve Fund
15137	Cksvl Crk Pond #2101-Mis Valy & Cntl Pky	Project completed, to be closed and remaining funds returned.	\$45.1	\$499.7	\$(454.6)	31350 DCA -Stormwater Management Reserve Fund/33121 Tax -Capital Reserve Fund/35992 Stormwater - Capital Reserve Fund-
15139	Cksvl Crk Impr & Flood Prot/King St East	Funds combined with PN14141. Project to be closed.	\$0.7	\$0.7	\$0.0	-
16133	Detailed Design Works Renew Trunk Sewers	Project completed, to be closed and remaining funds returned.	\$99.9	\$100.0	\$(0.1)	35992 Stormwater - Capital Reserve Fund
16134	Monitor & Minor Modifiction SW-Various	Project completed and to be closed.	\$39.1	\$39.1	\$0.0	-
16145	Minor Erosion Ctrl Wrk- Various Location	Project completed, to be closed and remaining funds returned.	\$68.5	\$80.0	\$(11.5)	31350 DCA -Stormwater Management Reserve Fund/35992 Stormwater - Capital Reserve Fund-
18013	Little Etobicoke Crk Erosion Ctrl-Dundas	Returning funds as Little Etobicoke Creek Drainage Improvements at Dixie/Dundas EA and Preliminary Design may lead to additional recommendations. This project will be re-budgeted at the appropriate time.	\$0.0	\$150.0	\$(150.0)	31350 DCA -Stormwater Management Reserve Fund/35992 Stormwater - Capital Reserve Fund-
18130	Storm Sewer Oversizing-Various Locations	No anticipated over sizing required. Close project and return funds.	\$0.0	\$270.0	\$(270.0)	31350 DCA -Stormwater Management Reserve Fund
Total - Stormwater			\$2,646.8	\$4,513.4	\$(1,866.6)	
TOTAL			\$104,529.9	\$110,812.7	\$(6,282.8)	

Appendix 2-3: Open Projects Requiring Funding Adjustments

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PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
City Manager's Office						
18863	Legal Files	RFP closed on January 23, 2019. 9 bids were received, ranging from \$190K to \$1.4M. The evaluation process is in progress. The qualified proposals within the current budget do not appear to satisfy the business needs. We are requesting additional funds	510.0	175.0	335.0	33121 Tax -Capital Reserve Fund
Total - City Manager's Office			510.0	175.0	335.0	
Culture						
16490	Port Credit Heritage Conservation Plan	Requesting additional \$6000 due to LPAT appeal.	106.0	100.0	6.0	30195 Reserve for the Arts
Total - Culture			106.0	100.0	6.0	
Facilities & Property Management						
17731	Malton Washroom	\$100K is being requested for the Project Contingency to address any unforeseen site conditions during the construction phase.	600.0	500.0	100.0	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation
Total - Facilities & Property Management			600.0	500.0	100.0	
Information Technology Services						
17609	AP Lean Process Implementation	The additional funds required to cover additional costs mainly salaries and overtime due to phase implementation approach. There is a 2 month sustainment period after each phase. The timeline has been extended for an additional 6 months (May to November)	359.0	259.0	100.0	33121 Tax -Capital Reserve Fund
Total - Information Technology Services			359.0	259.0	100.0	
Parks & Forestry						
12307	Multi-Use Trails - Various Locations - Design and Construction	Project combining with PN12308 and additional funding of \$645k(Gross), \$338k(Net) requested for bridges/steel cost escalation and TNPL (Pipeline) inspections.	1,892.6	1,554.6	338.0	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund
12312	Washroom Construction	One year warranty to expire June 2019. Outstanding storm drainage issues to be addressed. Project to be closed at December 2019 WIP. Return \$75k.	925.0	1,000.0	(75.0)	32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund
14304	Bicycle/Pedestrian System Development	Site investigation and priority repair areas complete. Detailed design underway. Construction to be complete December 2019. Return \$100k.	308.7	408.7	(100.0)	33121 Tax -Capital Reserve Fund
14307	Bicycle/Pedestrian System Development	Tendered December 2018. All bids exceeded budget. Low bid is \$145k over construction budget. Project award delayed. Requesting \$300k to meet higher tender costs and HONI permit requirements. Completion scheduled for December 2019.	1,836.5	1,536.5	300.0	31315 DCA -Recreation & Parks/33121 Tax -Capital Reserve Fund
15339	Lit Sports Field Maintenance	Project underway, scheduled to be complete December 2019. Requesting \$145K due to update of regulations requiring replacement of 11x11 soccer goals in order to remain consistent with FIFA and OSA standards for soccer fields	2,133.1	1,988.1	145.0	32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund/37100 Tax -Debt Management Reserve Fund - Tax Capital
16313	Lit Sports Field Maint - Artificial Turf Rplcmnt (2)-Paramount Fine Foods Sports Zone (South)	Project underway, scheduled to be complete December 2019. Artificial turf replacement at Iceland is under warranty and was completed under budget, returning \$125K.	1,257.3	1,382.3	(125.0)	37100 Tax -Debt Management Reserve Fund - Tax Capital

Appendix 2-3: Open Projects Requiring Funding Adjustments

8.9 Appendix 2-3

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
16333	Lit Sports Field Maintenance	South Common lit ball redevelopment underway. Completion anticipated for December 2019. Return \$218k.	200.0	418.0	(218.0)	33121 Tax -Capital Reserve Fund
17317	Lit Sports Field Maintenance	First of 4 year maintenance completed. Four year Warranty program to expire October 2021. Return \$50k.	611.2	661.2	(50.0)	37100 Tax -Debt Management Reserve Fund
17329	Erindale Park Shelter and Parking Lot	Project under construction. Two shelters are complete and on budget. Additional funding of \$135k requested due to CVC/Fire permit requirements and geotechnical details pertaining to parking lot expansion. Funding required to award phase 2 of contract.	340.0	205.0	135.0	33121 Tax -Capital Reserve Fund
17381	Shoreline Damage Repair	Construction complete. One year warranty to expire August 2019. PN to be closed December 2019 WIPS. Return \$400k due to favourable tender pricing.	1,900.0	2,300.0	(400.0)	33121 Tax -Capital Reserve Fund
18336	Park Improvements Program	Project underway, scheduled to be complete December 2020. Requesting funding change to Section 37 for Vimy Park improvements. Net return of \$225K.	907.9	1,132.9	(225.0)	33121 Tax -Capital Reserve Fund/35219 Developer Contributions -Parks Reserve Fund/35220 Misc Contributions S 37 Bonus Zoning
18355	Twin Spruce Park Development	Create a new PN 18355-Twin Spruce Park development	301.0	0.0	301.0	33121 Tax -Capital Reserve Fund
18405	Tree Replacements	Project underway, scheduled to be complete December 2019. Additional funds of \$65k requested due to increased demand for removals to meet service levels.	765.0	700.0	65.0	33121 Tax -Capital Reserve Fund
Total - Parks & Forestry			13,378.2	13,287.2	91.0	
Recreation						
16430	Square One Older Adult Centre Space Plan	Returning \$300K due to better pricing. Remaining funds to cover for additional items	940.0	1,240.0	(300.0)	33121 Tax -Capital Reserve Fund
18442	Paramount Fine Foods Centre Signage	Project in construction. Additional funds requested for additional wayfinding signage. Estimated completion December 2019.	1,500.0	1,000.0	500.0	33121 Tax -Capital Reserve Fund
Total - Recreation			2,440.0	2,240.0	200.0	

Appendix 2-3: Open Projects Requiring Funding Adjustments

8.9 Appendix 2-3

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Roads						
11154	Bridge & Structure Rehabilitation	Construction is completed. Culvert monitoring is ongoing and warranty is extended to July 2019. Return \$800K and retain \$300K.	9,188.4	9,988.4	(800.0)	33121 Tax -Capital Reserve Fund/37100 Tax -Debt Management Reserve Fund - Tax Capital
14106	Goreway Drive Grade Separation	The project is returning \$3.2M. This amount is being re-forecasted and re-allocated to the 2021 budget. The project is scheduled to commence in late 2019/early 2020 and construction is expected to last 18 months, with a completion date in mid/late 2021.	522.6	3,722.6	(3,200.0)	31335 DCA -City Wide Engineering Reserve Fund
15150	Bridge Repairs	Project under warranty. Return \$600K and keep \$200K for pending invoices from the City of Toronto.	3,500.0	4,100.0	(600.0)	35182 Gas Tax -Federal Gas Tax-City Allocation
15151	Bridge Structure Evaluation & Design	Contract administration work is done. Pending payment of remaining invoices until November 2019. Return \$130K and retain \$24K.	270.0	400.0	(130.0)	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation-
17200	Pay & Display - Streetsville	First phase of paid parking implementation (on-street) has been completed in Streetsville. Project is anticipated to be completed by December 2019. Scope of project has been refined and can be reduced by \$100K.	125.0	225.0	(100.0)	35354 CIL Cash In Lieu Of Parking-Streetsville Reserve Fund
18106	Burnhamthorpe Road E Reconstruction	Return \$1.4M and retain \$1.2M for MUT lighting and other items.	4,960.0	6,360.0	(1,400.0)	31335 DCA -City Wide Engineering Reserve Fund/35182 Gas Tax - Federal Gas Tax-City Allocation/37100 Tax -Debt Management Reserve Fund - Tax Capital
Total - Roads			18,566.0	24,796.0	(6,230.0)	

Appendix 2-3: Open Projects Requiring Funding Adjustments

8.9 Appendix 2-3

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Stormwater						
10147	Cooksville Creek Erosion Contr	Under maintenance warranty. Returning \$30K and retain \$8K for consultant until December 2019.	103.2	133.2	(30.0)	31350 DCA -Stormwater Management Reserve Fund/33121 Tax -Capital Reserve Fund
13135	Loyalist Creek Erosion Control-Upstream	Under warranty. Return \$10K and retain \$7K for consultant until December 2019.	80.0	90.0	(10.0)	31350 DCA -Stormwater Management Reserve Fund/33121 Tax -Capital Reserve Fund/37100 Tax -Debt Management Reserve Fund - Tax Capital
15131	Cooksville Creek Erosion Control	This account is for environmental assessment, design and contract administration by the consultant. The additional amount is to ensure sufficient funds for contract administration services during construction.	210.0	160.0	50.0	31350 DCA -Stormwater Management Reserve Fund/33121 Tax -Capital Reserve Fund
15135	Cksvl Crk Erosion Ctrl-Willa Rd to Orano	Return \$200K and retain \$35K for unforeseen expenses. Under warranty until December 2019.	370.0	570.0	(200.0)	31350 DCA -Stormwater Management Reserve Fund/37100 Tax -Debt Management Reserve Fund - Tax Capital
16143	Low Impact Development for Road Projects	Final construction estimates for Proudfoot & Fowler Low Impact Development require additional budget.	540.0	450.0	90.0	35992 Stormwater - Capital Reserve Fund
17004	Cooksville Ck Erosion Ctrl- QEW-Elaine	Design is 90% complete. Construction expected to start in July 2019 contingent on Ministry of Natural Resources (MNR) approval. Additional funds requested for inventory work required by MNR, additional time anticipated for construction and re-design at Lochlin Rd property in support of easement request.	124.9	54.9	70.0	31350 DCA -Stormwater Management Reserve Fund/35992 Stormwater - Capital Reserve Fund
17010	Cooksville Ck Erosion Ctrl- Miss Valley	Additional funds are being requested because the contractor's bid came in higher than the construction budget.	1,269.3	369.3	900.0	31350 DCA -Stormwater Management Reserve Fund/35992 Stormwater - Capital Reserve Fund
18007	SWM Pond Rehab – Various Locations	Consultant's sediment volume estimate and resulting cost estimate for removal/disposal is higher than the construction budget.	840.0	700.0	140.0	35992 Stormwater - Capital Reserve Fund
18012	STM Pond Rehab – Various Locations	Consultant's sediment volume estimate and resulting cost estimate for removal/disposal is higher than the construction budget.	720.0	600.0	120.0	35992 Stormwater - Capital Reserve Fund
18014	STM Pond Rehab – Various Locations	Consultant's sediment volume estimate and resulting cost estimate for removal/disposal is higher than the construction budget. Current total budget is \$3.81 million (cash flowed 2018-2019)	630.0	230.0	400.0	35992 Stormwater - Capital Reserve Fund
18015	Little Etobicoke Crk Channel Improvement	Project underway early 2019, requesting funds to cover potential scope changes resulting from Environmental Assessment and preliminary study.	700.0	500.0	200.0	35992 Stormwater - Capital Reserve Fund
Total - Stormwater			5,587.4	3,857.4	1,730.0	
TOTAL			41,546.6	45,214.7	(3,668.0)	

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Parks & Forestry						
12307	Multi-Use Trails - Various Locations - Design and Construction	Project combining with PN12308 and additional funding of \$645k(Gross), \$338k(Net) requested for bridges/steel cost escalation and TNPL (Pipeline) inspections. Combining PNs 12307 and 12308, transferring \$1,337,200 from PN 12308 to PN 12307.	1,554.6	217.4	1,337.2	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
12308	Multi-Use Trails - Various Locations - Design	Construction underway to be complete December 2019. Combining PNs 12307 and 12308, transferring \$1,337,200 from PN 12308 to PN 12307.	0.0	1,337.2	(1,337.2)	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
16326	Park Development - Not Yet Named (F_410) (Willow Glen)	Detailed design complete. Construction tender targeted March 2019. Construction to be complete December 2019. Combining PNs 16326, 18334 and 18346. Transferring \$91,000 from PN 18346 and \$21,000 from PN 18334 to PN 16326.	550.1	438.1	112.0	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
17311	New Play Equipment	Project plan underway. Combining PNs 17352 and 17311 for coordinated park design. Transferring \$90,764 from PN 17311 to PN 17352.	0.0	90.8	(90.8)	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
17352	Outdoor Basketball_Installation of new unlit full court (2 Hoops)-John "Bud" Cleary Park	Project plan underway. Combining PNs 17352 and 17311 for coordinated park design. Transferring \$90,764 from PN 17311 to PN 17352.	606.2	515.5	90.8	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
18334	Park Development - Not Yet Named (F_410) (Willow Glen) New Playground	Construction tender scheduled for March 2019. Construction to be complete October 2019. Combining PNs 16326, 18334 and 18346. Transferring \$91,000 from PN 18346 and \$21,000 from PN 18334 to PN 16326.	0.0	21.0	(21.0)	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
18335	Park Development - Not Yet Named (F_408) (Pheasant Run Addition)	Pheasant Run (F-408) expansion. Design underway. Construction to be complete December 2019. Combining PNs 18342, 18335, 18347, and 18348. Transferring \$133,500 from PN 18335, \$7,000 from PN 18342, and \$41,910 from PN 18347 to PN 18348.	0.0	133.5	(133.5)	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
18342	Park Development - Not Yet Named (F_408) (Pheasant Run Addition)	Pheasant Run (F-408) expansion. Design underway. Construction to be complete December 2019. Combining PNs 18342, 18335, 18347, and 18348. Transferring \$133,500 from PN 18335, \$7,000 from PN 18342, and \$41,910 from PN 18347 to PN 18348.	0.0	7.0	(7.0)	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
18346	Park Development - Not Yet Named (F_410) (Willow Glen) New Playground	Construction tender March 2019. Construction to be complete October 2019. Combining PNs 16326, 18334 and 18346. Transferring \$91,000 from PN 18346 and \$21,000 from PN 18334 to PN 16326.	0.0	91.0	(91.0)	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
18347	Park Development - Not Yet Named (F_408) (Pheasant Run Addition)	Pheasant Run (F-408) expansion. Design underway. Construction to be complete December 2019. Combining PNs 18342, 18335, 18347, and 18348. Transferring \$133,500 from PN 18335, \$7,000 from PN 18342, and \$41,910 from PN 18347 to PN 18348.	0.0	41.9	(41.9)	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
18348	Park Development - Not Yet Named (F_408) (Pheasant Run Addition)	Pheasant Run (F-408) expansion. Design underway. Construction to be complete December 2019. Combining PNs 18342, 18335, 18347, and 18348. Transferring \$133,500 from PN 18335, \$7,000 from PN 18342, and \$41,910 from PN 18347 to PN 18348.	482.2	299.8	182.4	31315 DCA -Recreation & Parks/33121 Tax - Capital Reserve Fund-Recoveries-
Total - Parks & Forestry			3,193.1	3,193.1	(0.0)	

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost (\$000)	Approved Net Cost (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Roads						
18102	Mavis Rd from Courtneypark Dr to North	The Mavis Road EA identified an opportunity for public art at the bridge over Fletcher's Creek as part of the road widening project. Sufficient budget is available but the funding source for the art component must be switched to tax from FGT.	5,000.0	5,000.0	0.0	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation
18184	Noise Wall Program	Project is ongoing. Combining PN's 18184, 18185 and 18188 for noise wall construction under one contractor. The amounts of \$79,980 and \$519,929 are being transferred from PN18184 and PN18188, respectively, to PN18185.	538.0	618.0	(80.0)	33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation
18185	Noise Wall Program	Project is ongoing. Combining PN's 18184, 18185 and 18188 for noise wall construction under one contractor. The amounts of \$79,980 and \$519,929 are being transferred from PN18184 and PN18188, respectively, to PN18185.	1,681.9	1,082.0	599.9	31335 DCA -City Wide Engineering Reserve Fund/33121 Tax -Capital Reserve Fund/35182 Gas Tax -Federal Gas Tax-City Allocation
18188	Noise Wall Retrofit (DC)	Project is ongoing. Combining PN's 18184, 18185 and 18188 for noise wall construction under one contractor. The amounts of \$79,980 and \$519,929 are being transferred from PN18184 and PN18188, respectively, to PN18185.	0.1	520.0	(519.9)	31335 DCA -City Wide Engineering Reserve Fund
Total - Roads			7,220.0	7,220.0	0.0	
TOTAL			7,220.0	7,220.0	0.0	

Canada 150 Intake 1 Projects Update

Appendix 3-1

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Gross Cost Including Ineligible (\$000)	Approved GrossCost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Culture						
16491	Small Arms Building Renovation	To be closed in May 2019 WIP. Require more time to complete South Parking Lot, due to agreement with Region of Peel.	\$1,500.0	\$1,500.0	\$0.0	37778 Tax -Debt-Other
			\$622.4	\$622.4	\$0.0	33121 Tax -Capital Reserve Fund
			\$500.0	\$500.0	\$0.0	35220 Misc Contributions S 37 Bonus Zoning
			\$1,000.0	\$1,000.0	\$0.0	590133 - Recovery From Federal
			\$1,566.9	\$1,566.9	\$0.0	590134 - Recovery-External Party
Culture Total			\$5,189.3	\$5,189.3	\$0.0	
Facilities & Property Management						
16736	Chappell House - Structural & Mechanical Replacement and Repairs	Project completed, to be closed and remaining funds returned.	\$362.3	\$362.4	\$(0.1)	33121 Tax -Capital Reserve Fund
			\$316.3	\$316.3	\$0.0	590133 - Recovery From Federal
Facilities & Property Management Total			\$678.6	\$678.7	\$(0.1)	

Canada 150 Intake 1 Projects Update

Appendix 3-1

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Gross Cost Including Ineligible (\$000)	Approved GrossCost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Parks & Forestry						
15308	Riverwood Park Development- Chappell House	Project completed, to be closed and remaining funds returned.	\$578.6	\$579.1	\$(0.5)	32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund
			\$429.3	\$429.3	\$0.0	590133 - Recovery From Federal
16322	Play Equipment (New) - City - East Location - Inclusive Playground - Jaycee Park (P_148)	CIP 150 Project completed and to be closed.	\$30.1	\$30.3	\$(0.1)	31315 DCA -Recreation Reserve Fund
			\$270.9	\$272.3	\$(1.3)	33121 Tax -Capital Reserve Fund
			\$265.5	\$265.5	\$0.0	590133 - Recovery From Federal
16336	Park Maintenance - Lake Aquitaine Park (P_102)	Project completed, to be closed and remaining funds returned.	\$320.8	\$330.0	\$(9.1)	33121 Tax -Capital Reserve Fund
			\$237.3	\$237.3	\$0.0	590133 - Recovery From Federal
16346	Playground Redevelopment - Replace play equipment and landscape improve- Johnny Bower Park	CIP 150 Intake 1 Project complete. PN to be closed.	\$672.0	\$672.0	\$0.0	33121 Tax -Capital Reserve Fund
			\$584.0	\$584.0	\$0.0	590133 - Recovery From Federal
16347	Trail Reconstruction and Drainage Repairs - Birch Glen (P_099)	Project completed and to be closed.	\$348.5	\$348.5	\$0.0	33121 Tax -Capital Reserve Fund
			\$302.9	\$302.9	\$0.0	590133 - Recovery From Federal
Parks & Forestry Total			\$4,039.9	\$4,051.0	\$(11.1)	
C150-1 Approved Total			\$9,907.8	\$9,919.0	\$(11.2)	

Canada 150 Intake 2 Projects Update

Appendix 3-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Parks & Forestry						
17319	Playground Redevelopment - Replace play equipment and landscape improve	CIP 150 Intake 2 Project complete. PN to be closed.	89.5	89.5	0.0	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17320	Playground Redevelopment - Replace play equipment and landscape improve	CIP Project completed and to be closed.	89.5	89.5	0.0	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17321	Playground Redevelopment - Replace play equipment and landscape improve	CIP Project completed, to be closed and additional funds requested.	89.7	89.5	0.2	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17323	Playground Redevelopment - Replace play equipment and landscape improve	CIP 150 Intake 2 Project complete. PN to be closed.	86.8	89.5	(2.7)	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17325	Major Redevelopment - Phase 2 Master	Playground under reconstruction. Emergency repair complete. Reconstruction to be complete May 2019, project warranty extension expires 2021.	27.6	27.6	0.0	31315 DCA -Recreation Reserve Fund
			248.0	248.0	0.0	33121 Tax -Capital Reserve Fund
			224.5	224.5	0.0	590134 - Recovery-External Party
			150.0	150.0	0.0	590133 - Recovery From Federal

Canada 150 Intake 2 Projects Update

Appendix 3-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17326	Playground Redevelopment - Replace play equipment and landscape improve	CIP 150 Intake 2 Project complete. PN to be closed.	79.9	89.5	(9.5)	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17328	Playground Redevelopment - Replace play equipment and landscape improve	CIP 150 Intake 2 Project complete. PN to be closed.	89.5	89.5	0.0	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17333	Trail Reconstruction various locations	Project completed and to be closed.	99.6	139.8	(40.2)	33121 Tax -Capital Reserve Fund
			108.5	108.5	0.0	590133 - Recovery From Federal
17337	Trail Reconstruction various locations	Project completed and to be closed.	31.7	35.7	(4.0)	33121 Tax -Capital Reserve Fund
			31.4	31.4	0.0	590133 - Recovery From Federal
17338	Trail Reconstruction Erin Woods (P_315)	Project completed and to be closed.	22.4	25.2	(2.8)	33121 Tax -Capital Reserve Fund
			22.1	22.1	0.0	590133 - Recovery From Federal
17345	Trail Reconstruction Program	CIP 150 Project completed and to be closed.	66.5	67.1	(0.6)	33121 Tax -Capital Reserve Fund
			26.9	26.9	0.0	590133 - Recovery From Federal
17354	Playground Redevelopment- Burnhamdale Prk	CIP Project completed and to be closed.	89.5	89.5	0.0	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17355	Playground Redevelopment	CIP Project completed, to be closed and additional funds requested.	93.8	89.5	4.3	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal

Canada 150 Intake 2 Projects Update

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PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17356	Playground Redevelopment	CIP Project completed and to be closed.	89.5	89.5	0.0	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17357	Playground Redevelopment	CIP Project completed, to be closed and remaining funds returned.	87.4	89.5	(2.1)	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17358	Playground Redevelopment	CIP Project completed, to be closed and additional funds requested.	93.2	89.5	3.7	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17359	Playground Redevelopment	CIP 150 Intake 2 Project complete. PN to be closed.	87.3	89.5	(2.2)	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17362	Playground Redevelopment	CIP 150 Intake 2 Project complete. PN to be closed.	87.1	89.5	(2.4)	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17363	Playground Redevelopment	CIP Project completed and to be closed.	89.5	89.5	0.0	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17364	Playground Redevelopment - Westacres Park	CIP Project completed and to be closed.	89.9	89.5	0.4	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal
17365	Playground Redevelopment - Glen Eden Prk	CIP 150 Intake 2 Project complete. PN to be closed.	89.5	89.5	0.0	33121 Tax -Capital Reserve Fund
			78.5	78.5	0.0	590133 - Recovery From Federal

Canada 150 Intake 2 Projects Update

Appendix 3-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17366	Trail Reconstruction -Marco Muzzo Park	Project completed and to be closed.	43.6	53.5	(9.9)	33121 Tax -Capital Reserve Fund
			46.9	46.9	0.0	590133 - Recovery From Federal
17367	Trail Reconstruction - O'Harra Park	Project completed and to be closed.	16.9	18.8	(1.9)	33121 Tax -Capital Reserve Fund
			16.4	16.4	0.0	590133 - Recovery From Federal
17368	Playground Redevelopment	CIP Project completed, to be closed and remaining funds returned.	131.7	144.9	(13.2)	33121 Tax -Capital Reserve Fund
			127.1	127.1	0.0	590133 - Recovery From Federal
17369	Retaining wall rehabilitation - Jon Clipperton	CIP 150 Project complete and to be closed.	160.2	170.5	(10.3)	33121 Tax -Capital Reserve Fund
			149.5	149.5	0.0	590133 - Recovery From Federal
17370	Playground Redevelopment - Middlebury Pr	Middlebury Green CIP 150 Intake 2 Project complete. PN to be closed.	45.1	42.8	2.3	33121 Tax -Capital Reserve Fund
			37.5	37.5	0.0	590133 - Recovery From Federal
Parks & Forestry Total			4,511.5	4,602.4	(90.8)	
Recreation						
16428	Renovations and rehabilitation projects	Project completed, to be closed and remaining funds returned.	401.1	460.3	(59.2)	33121 Tax -Capital Reserve Fund
			199.8	199.8	0.0	590133 - Recovery From Federal
Recreation Total			600.8	660.0	(59.2)	

Canada 150 Intake 2 Projects Update

Appendix 3-2

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Roads						
17137	Traffic Signal Equipment Enhancement	Project to commence after Regional intersection improvements are completed. Forecast completion by end of March 2018.	7.0	7.0	0.0	33121 Tax -Capital Reserve Fund
			7.0	7.0	0.0	31335 DCA -City Wide Engineering Reserve Fund
			14.0	14.0	0.0	590133 - Recovery From Federal
17138	Multi-Use Trail Rehabilitation	Project is complete; recovery is being processed through Canada150 grant / FedDev. Payment expected by June 2018.	383.0	337.0	46.0	31335 DCA -City Wide Engineering Reserve Fund
			300.0	300.0	0.0	590133 - Recovery From Federal
Roads Total			711.0	665.0	46.0	
C150-2 Approved Total			5,823.4	5,927.4	(104.0)	

Clean Water Wastewater Fund (CWWF) Projects Update

Appendix 3-3

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Stormwater						
17004	Cooksville Ck Erosion Ctrl- QEW-Elaine	Design is 90% complete. Construction expected to start in July 2019 contingent on Ministry of Natural Resources (MNR) approval. Additional funds requested for inventory work required by MNR, additional time anticipated for construction and re-design at Lochlin Rd property in support of easement request.	4.3	1.9	2.4	31350 DCA -Stormwater Management Reserve Fund
			120.6	53.0	67.6	35992 Stormwater - Capital Reserve Fund
			54.9	54.9	0.0	590132 - Recovery From Province
			109.8	109.8	0.0	590133 - Recovery From Federal
17008	Cooksville Ck Erosion Ctrl-S of Rathburn	Design 90% complete.	1.1	1.1	0.0	31350 DCA -Stormwater Management Reserve Fund
			34.7	34.7	0.0	35992 Stormwater - Capital Reserve Fund
			35.8	35.8	0.0	590132 - Recovery From Province
			71.6	71.6	0.0	590133 - Recovery From Federal
17010	Cooksville Ck Erosion Ctrl- Miss Valley	Additional funds are being requested because the contractor's bid came in higher than the construction budget.	43.0	12.5	30.5	31350 DCA -Stormwater Management Reserve Fund
			1,226.4	356.8	869.5	35992 Stormwater - Capital Reserve Fund
			369.3	369.3	0.0	590132 - Recovery From Province
			738.7	738.7	0.0	590133 - Recovery From Federal
17012	SWM Pond Rehab – Various Locations	Final Contract Admin deliverables and payment of final invoices pending.	430.9	430.9	0.0	35992 Stormwater - Capital Reserve Fund
			430.9	430.9	0.0	590132 - Recovery From Province
			861.8	861.8	0.0	590133 - Recovery From Federal

Clean Water Wastewater Fund (CWWF) Projects Update

Appendix 3-3

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17014	Levi Creek watercourse realignment	Design is complete. Construction anticipated to start in July 2019.	1.1	1.1	0.0	31350 DCA -Stormwater Management Reserve Fund
			330.0	330.0	0.0	35992 Stormwater - Capital Reserve Fund
			11.1	11.1	0.0	590132 - Recovery From Province
			22.2	22.2	0.0	590133 - Recovery From Federal
17015	Mary Fix Ck Erosion Ctrl- S of Dundas	Design is 90% complete. Construction contingent on land owner permission/easement.	11.6	11.6	0.0	31350 DCA -Stormwater Management Reserve Fund
			1,107.9	1,107.9	0.0	35992 Stormwater - Capital Reserve Fund
			21.9	21.9	0.0	590132 - Recovery From Province
			43.8	43.8	0.0	590133 - Recovery From Federal
17019	Cooksville Ck Flood SWMF #2103 (P-096)	Work is on-hold but expected to proceed in 2019	10.1	10.1	0.0	31350 DCA -Stormwater Management Reserve Fund
			278.2	278.2	0.0	35992 Stormwater - Capital Reserve Fund
			118.2	118.2	0.0	590132 - Recovery From Province
			236.4	236.4	0.0	590133 - Recovery From Federal
17020	Cooksville Ck Flood SWMF #3604 (P-309)	Design underway in 2019	4.6	4.6	0.0	31350 DCA -Stormwater Management Reserve Fund
			135.6	135.6	0.0	35992 Stormwater - Capital Reserve Fund
			140.2	140.2	0.0	590132 - Recovery From Province
			280.4	280.4	0.0	590133 - Recovery From Federal

Clean Water Wastewater Fund (CWWF) Projects Update

Appendix 3-3

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17131	Cooksville Ck Flood SWMF #3603	Project is under warranty until August 2019.	118.6	118.6	0.0	31350 DCA -Stormwater Management Reserve Fund
			3,384.4	3,384.4	0.0	35992 Stormwater - Capital Reserve Fund
			1,602.9	1,602.9	0.0	590132 - Recovery From Province
			3,205.8	3,205.8	0.0	590133 - Recovery From Federal
17146	Lisgar Improvements- STM Sewer Lining	FDC and trench dewatering systems are now combined. Construction expected to be completed June 2019.	500.0	500.0	0.0	33121 Tax -Capital Reserve Fund
			2.5	2.5	0.0	35992 Stormwater - Capital Reserve Fund
			502.5	502.5	0.0	590132 - Recovery From Province
			1,005.0	1,005.0	0.0	590133 - Recovery From Federal
Stormwater Total			17,608.6	16,638.6	970.0	
CWWF-1 Total			17,608.6	16,638.6	970.0	

Total Budget for eligible cost is \$13M

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Facilities & Property Management						
17795	Interior Finishes - Various	Project completed. To be closed, after final invoices have been paid.	88.9	88.9	0.0	33121 Tax -Capital Reserve Fund
			88.9	88.9	0.0	590133 - Recovery From Federal
17796	Exterior Door Replacement -Edward J. Dowling Transit Facility (Bldg ABCD)	Project completed and to be closed.	19.1	19.1	0.0	33121 Tax -Capital Reserve Fund
			19.1	19.1	0.0	590133 - Recovery From Federal
17797	City Centre Transit Terminal -Lifecycle Mechanical & Electrical upgrades	Project completed. To be closed, after final invoices have been paid.	1,245.8	1,245.8	0.0	33121 Tax -Capital Reserve Fund
			1,245.8	1,245.8	0.0	590133 - Recovery From Federal
17798	Central Parkway - Lifecycle Mechanical & Electrical upgrades	Project completed. To be closed, after final invoices have been paid.	1,686.2	1,686.2	0.0	33121 Tax -Capital Reserve Fund
			1,686.2	1,686.2	0.0	590133 - Recovery From Federal
17799	Malton Satellite - Lifecycle Mechanical & Electrical upgrades	Project underway- In construction Phase	419.9	419.9	0.0	33121 Tax -Capital Reserve Fund
			419.9	419.9	0.0	590133 - Recovery From Federal
Facilities & Property Management Total			6,919.6	6,919.6	0.0	

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
Information Technology						
17500	Switches and Routers	PTIF project - once federal recovery is processed, this project can be closed.	226.0	226.0	0.0	33121 Tax -Capital Reserve Fund
			226.0	226.0	0.0	590133 - Recovery From Federal
17504	Wireless Infrastructure	Funds used for PTIF ATMS initiatives and has been completed. Project to close after PTIF funding awarded.	340.7	340.7	0.0	33121 Tax -Capital Reserve Fund
			150.7	150.7	0.0	590133 - Recovery From Federal
17524	Network Fibre	PTIF project - once federal recovery is processed, this project can be closed.	808.5	808.5	0.0	33121 Tax -Capital Reserve Fund
			571.5	571.5	0.0	590133 - Recovery From Federal
17544	VCOM Radio Network Replacement	PTIF project - once Federal recovery is processed, this project can be closed.	581.6	581.6	0.0	33121 Tax -Capital Reserve Fund
			581.6	581.6	0.0	590133 - Recovery From Federal
Information Technology Total			3,486.5	3,486.5	0.0	

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
MiWay						
16201	Transit Bus Acquisitions - Growth	Bus purchases are all in. However, due to single seat modification expanded across the entire fleet, funds will be required to complete this modification work. Project to be complete by December 2020.	131.1	131.1	0.0	33121 Tax -Capital Reserve Fund
			1,490.0	1,490.0	0.0	31330 DCA -Transit Reserve Fund
			131.1	131.1	0.0	590133 - Recovery From Federal
16216	Transit Bus Seat Modification-Warranty	Tender closed and to be awarded. Project to be complete by December 2020.	753.3	753.3	0.0	33121 Tax -Capital Reserve Fund
			753.3	753.3	0.0	590133 - Recovery From Federal
16238	Transit Capital Bus Maint-Engine Rehab PTIF	Project completed; waiting for full recovery from PTIF.	1,888.0	1,888.0	0.0	33121 Tax -Capital Reserve Fund
			1,888.0	1,888.0	0.0	590133 - Recovery From Federal
16239	Acquisition of up to 10 new transit buses to increase Service Hours	Bus purchases are all in. However, due to single seat modification expanded across the entire fleet, funds will be required to complete this modification work. Project to be complete by December 2020.	2,923.2	2,923.2	0.0	33121 Tax -Capital Reserve Fund
			2,923.2	2,923.2	0.0	590133 - Recovery From Federal
17203	Transit Cap. Bus Mtce-Major Rehab/Repl	Accounting issues need to be resolved. Project will be complete by June 2019.	3,610.9	3,610.9	0.0	33121 Tax -Capital Reserve Fund
			3,610.9	3,610.9	0.0	590133 - Recovery From Federal

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17205	Transit Change-Off Vehicle Acquisitions	Project complete. Currently waiting on rebate from Electric and Hydrogen Vehicle Incentive Program.	15.1	15.1	0.0	33121 Tax -Capital Reserve Fund
			130.5	130.5	0.0	31330 DCA -Transit Reserve Fund
			145.6	145.6	0.0	590133 - Recovery From Federal
17212	Transit Security Vehicles&Equip - Repl	In order to improve pricing and reduce processing times, one vehicle in PN 17212, one vehicle in PN 18212 and two vehicles in the 2019 capital budget allotment will be purchased together. Project to be complete by December 2019.	20.1	20.1	0.0	33121 Tax -Capital Reserve Fund
			20.1	20.1	0.0	590133 - Recovery From Federal
17215	Transit MiWay Signs	Project is ongoing and expected to be completed by August 2019.	50.2	50.2	0.0	33121 Tax -Capital Reserve Fund
			50.2	50.2	0.0	590133 - Recovery From Federal
17219	Transit Change Off Vehicles	Replacement of change vehicles to be completed by July 2019.	40.2	40.2	0.0	33121 Tax -Capital Reserve Fund
			40.2	40.2	0.0	590133 - Recovery From Federal
17221	Transit Other Veh Acquisitions-Repl	Project completed; waiting for full recovery from PTIF.	12.6	12.6	0.0	33121 Tax -Capital Reserve Fund
			12.6	12.6	0.0	590133 - Recovery From Federal
17222	Transit Route Supervisor Veh Acqu-Repl	Project completed; waiting for full recovery from PTIF.	17.6	17.6	0.0	33121 Tax -Capital Reserve Fund
			17.6	17.6	0.0	590133 - Recovery From Federal

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17224	Transit Bus Stops/Pads (Growth)	Project completed; waiting for full recovery from PTIF.	14.6	14.6	0.0	33121 Tax -Capital Reserve Fund
			122.0	122.0	0.0	31330 DCA -Transit Reserve Fund
			136.6	136.6	0.0	590133 - Recovery From Federal
17225	Transit Bus Stops/Pads (Replacement)	Project completed; waiting for full recovery from PTIF.	140.6	140.6	0.0	33121 Tax -Capital Reserve Fund
			140.6	140.6	0.0	590133 - Recovery From Federal
17227	Transit Mini Terminals/Bays/Bus Loops	Project is ongoing and expected to be completed by May 2020 (PTIF).	100.4	100.4	0.0	33121 Tax -Capital Reserve Fund
			100.4	100.4	0.0	590133 - Recovery From Federal
17228	Transit Bus Acquisitions 40FT - PTIF	Bus purchases are all in. However, due to single seat modification expanded across the entire fleet, funds will be required to complete this modification work. Project to be complete by December 2020.	12,791.0	12,791.0	0.0	33121 Tax -Capital Reserve Fund
			1,985.0	1,985.0	0.0	31330 DCA -Transit Reserve Fund
			14,776.0	14,776.0	0.0	590133 - Recovery From Federal
17229	Transit Bus Acquisitions 60FT – PTIF	Bus purchases are all in. However, due to single seat modification expanded across the entire fleet, funds will be required to complete this modification work. Project to be complete by December 2020.	13,855.1	13,855.1	0.0	33121 Tax -Capital Reserve Fund
			13,855.1	13,855.1	0.0	590133 - Recovery From Federal
17234	Transit Facility Repairs (Minor)	Project is ongoing and expected to be completed by August 2019 (PTIF).	70.3	70.3	0.0	33121 Tax -Capital Reserve Fund
			70.3	70.3	0.0	(blank)

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17237	Transit Other Vehicles(Vans/Cars/Trucks)	Project completed; waiting for full recovery from PTIF.	42.7	42.7	0.0	33121 Tax -Capital Reserve Fund
			42.7	42.7	0.0	590133 - Recovery From Federal
17238	Transit Mtce Mgmt System Replacement	Project is now in execution phase. Project to be complete by January 2020.	1,253.3	1,253.3	0.0	33121 Tax -Capital Reserve Fund
			753.3	753.3	0.0	590133 - Recovery From Federal
17240	Transit Perf Metrics Module (Hastus)	Module is being rolled out to staff and to be completed by September 2019. This might require professional services as well.	200.9	200.9	0.0	33121 Tax -Capital Reserve Fund
			200.9	200.9	0.0	590133 - Recovery From Federal
17242	Transit New Facilities-Washrooms-Cardiff	Project completed. To be closed, after final invoices have been paid.	502.2	502.2	0.0	33121 Tax -Capital Reserve Fund
			502.2	502.2	0.0	590133 - Recovery From Federal
17244	Transit Anchor Terminals Study	Project was initiated in July 2018. The project is now 10% complete. Expected completion date is December 2019.	251.1	251.1	0.0	33121 Tax -Capital Reserve Fund
			251.1	251.1	0.0	590133 - Recovery From Federal
17245	Transit Bus Landing Pads	Project substantially completed. Under warranty until October 2019.	502.2	502.2	0.0	33121 Tax -Capital Reserve Fund
			502.2	502.2	0.0	590133 - Recovery From Federal

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17246	Transit Terminal Pavement Treatment	Project completed; waiting for full recovery from PTIF.	100.4	100.4	0.0	33121 Tax -Capital Reserve Fund
			100.4	100.4	0.0	590133 - Recovery From Federal
17247	Transit Hastus Module	Module is being rolled out to staff and to be completed by September 2019. This might require professional services as well.	286.3	286.3	0.0	33121 Tax -Capital Reserve Fund
			286.3	286.3	0.0	590133 - Recovery From Federal
17248	Additional bus shelters	Project completed; waiting for full recovery from PTIF.	5.5	5.5	0.0	33121 Tax -Capital Reserve Fund
			1,250.0	1,250.0	0.0	37778 Tax -Debt-Other
			1,255.5	1,255.5	0.0	590133 - Recovery From Federal
17249	Bus Communication Gateway Replacement	Project completed; waiting for full recovery from PTIF.	1,506.7	1,506.7	0.0	33121 Tax -Capital Reserve Fund
			1,506.7	1,506.7	0.0	590133 - Recovery From Federal
MiWay Total			90,136.8	90,136.8	0.0	
Parks & Forestry						
17334	Trail Reconstruction various locations	PTIF Project construction complete. Reconciling recoverables. PN to be closed at December 2019 WIPs.	110.8	110.8	0.0	33121 Tax -Capital Reserve Fund
			96.7	96.7	0.0	590133 - Recovery From Federal
17335	Trail Reconstruction various locations	PTIF Project construction complete. Reconciling recoverables. PN to be closed at December 2019 WIPs.	63.5	63.5	0.0	33121 Tax -Capital Reserve Fund
			55.8	55.8	0.0	590133 - Recovery From Federal

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17343	Trail Reconstruction - Max Ward Park (P_267)	PTIF Project construction complete. Reconciling recoverables. PN to be closed at December 2019 WIPs.	108.6	108.6	0.0	33121 Tax -Capital Reserve Fund
			95.6	95.6	0.0	590133 - Recovery From Federal
17346	Trail Reconstruction -Crawford Green Park (P_299)	PTIF Project construction complete. Reconciling recoverables. PN to be closed at December 2019 WIPs.	48.3	48.3	0.0	33121 Tax -Capital Reserve Fund
			42.0	42.0	0.0	590133 - Recovery From Federal
17360	Etobicoke Creek Trail Reconstruction	Centre-line painting work to be complete Spring 2019.	985.2	985.2	0.0	33121 Tax -Capital Reserve Fund
			452.0	452.0	0.0	37778 Tax -Debt-Other
			1,135.0	1,135.0	0.0	590133 - Recovery From Federal
17361	Waterfront Trail Improvements and trail reconstruction	Construction complete. Awaiting final reconciliation of recoverables.	328.9	328.9	0.0	33121 Tax -Capital Reserve Fund
			246.4	246.4	0.0	590133 - Recovery From Federal
17377	Trail Reconstruction - South Common Park	PTIF Project construction complete. Reconciling recoverables. PN to be closed at December 2019 WIPs.	146.6	146.6	0.0	33121 Tax -Capital Reserve Fund
			128.5	128.5	0.0	590133 - Recovery From Federal
17378	Trail Reconstruction various locations	PTIF Project construction complete. Reconciling recoverables. PN to be closed at December 2019 WIPs.	174.2	174.2	0.0	33121 Tax -Capital Reserve Fund
			152.5	152.5	0.0	590133 - Recovery From Federal

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17379	Trail Reconstruction various locations	PTIF Project construction complete. Reconciling recoverables. PN to be closed at December 2019 WIPs.	70.8	70.8	0.0	33121 Tax -Capital Reserve Fund
			62.4	62.4	0.0	590133 - Recovery From Federal
17380	Trail Reconstruction -Huron Heights (P_273)	PTIF Project construction complete. Reconciling recoverables. PN to be closed at December 2019 WIPs.	132.7	132.7	0.0	33121 Tax -Capital Reserve Fund
			116.6	116.6	0.0	590133 - Recovery From Federal
Parks & Forestry Total			4,752.8	4,752.8	0.0	
Roads						
14176	Multi-Use Trails along Hanlan Routes	Funds to cover off additional costs for the Region of Peel. Targeting to close by June 2019.	2,284.2	2,284.2	0.0	31335 DCA -City Wide Engineering Reserve Fund
			329.2	329.2	0.0	590133 - Recovery From Federal
15102	Transportation Master Plan Study	The project remains underway; we are now expecting to be finished by the end of Q2 (i.e. June 2019). The PO with the consultant is still open and there may be a significant expense for printing at the end.	432.8	432.8	0.0	31335 DCA -City Wide Engineering Reserve Fund
			132.8	132.8	0.0	590133 - Recovery From Federal
15104	Lakeshore Road Movement Study	The Lakeshore Road Transportation Master Plan is expected to be completed by May 2019.	1,442.8	1,442.8	0.0	31335 DCA -City Wide Engineering Reserve Fund
			132.8	132.8	0.0	590133 - Recovery From Federal
17168	At Grade Railway Crossing-Safety Asmnt	Project is completed. Awaiting recovery component from PTIF (50% contribution). Recommend project closure and return of excess funds once recovery has been received from PTIF.	53.1	53.1	0.0	33121 Tax -Capital Reserve Fund
			53.1	53.1	0.0	590133 - Recovery From Federal
17170	Field Equip Repl - Traffic Controllers	Project is completed. Awaiting recovery component from the Public Transit Infrastructure Fund (50% contribution). Recommend project closure and return of excess funds once recovery has been received from PTIF.	100.9	100.9	0.0	33121 Tax -Capital Reserve Fund
			100.9	100.9	0.0	590133 - Recovery From Federal

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-4

PROJECT NUMBER	PROJECT NAME	STATUS	Revised Net Cost Including Ineligible (\$000)	Approved Net Cost Including Ineligible (\$000)	Additional / (Surplus) Approval Required (\$000)	Funding Source
17171	Traffic Signal Equipment Enhancements	Project is completed. Awaiting recovery component from the Public Transit Infrastructure Fund (50% contribution). Recommend project closure and return of excess funds once recovery has been received from PTIF.	79.7	79.7	0.0	31335 DCA -City Wide Engineering Reserve Fund
			79.7	79.7	0.0	590133 - Recovery From Federal
17173	Traffic System and ITS	Project is completed. Awaiting recovery component from the Public Transit Infrastructure Fund (50% contribution). Recommend project closure and return of excess funds once recovery has been received from PTIF.	39.8	39.8	0.0	31335 DCA -City Wide Engineering Reserve Fund
			39.8	39.8	0.0	590133 - Recovery From Federal
17182	Pedestrian & Cyclist Access -Transitway	Part 1 and 2 completed. Part 3 is ongoing until December 2019. Part 4 to be tendered in April 2019.	1,991.3	1,991.3	0.0	31335 DCA -City Wide Engineering Reserve Fund
			2,442.7	2,442.7	0.0	33121 Tax -Capital Reserve Fund
			3,757.0	3,757.0	0.0	590133 - Recovery From Federal
17183	Airport Corp Ctr Pedestrian Sidewalk	Keep open for PTIF recoveries.	318.6	318.6	0.0	33121 Tax -Capital Reserve Fund
			318.6	318.6	0.0	590133 - Recovery From Federal
17186	Cycling Master Plan	Master Plan completed June 2018. PTIF recovery pending. Remaining funds will be used for additional outreach and promotion.	53.1	53.1	0.0	33121 Tax -Capital Reserve Fund
			53.1	53.1	0.0	590133 - Recovery From Federal
17187	Sidewalks-Accessible Pedestrian Crossing	Project substantially completed. Under warranty until October 2019.	2,124.1	2,124.1	0.0	33121 Tax -Capital Reserve Fund
			2,124.1	2,124.1	0.0	590133 - Recovery From Federal
Roads Total			18,484.2	18,484.2	0.0	
PTIF-1 Total			123,780.0	123,780.0	0.0	

Total Budget for eligible cost is \$116M

Reconciliation with 2018 Consolidated Financial Statements

Appendix 4

The table below adjusts the basis of accounting for the 2018 Operating and Capital budget to reflect generally accepted accounting principles, and reconciles the approved budget with the budget figures as presented in the consolidated financial statements.

(\$million)	Property Tax Base	Stormwater	Consolidated
REVENUES			
2018 Operating Revenue	341.5	40.2	381.7
Add:			
Property Tax Revenue	485.2		485.2
Reserve funds interest	11.2	2.8	14.0
Recoveries	1.0		1.0
Unbudgeted Business Improvement Association (BIA) revenues	0.4		0.4
Less:			
Contributions from reserves and reserve funds	(57.5)		(57.5)
Enersource dividends	(12.8)		(12.8)
Full Accrual Revenue Budget	769.1	43.0	812.1
EXPENSES			
2018 Operating Expenses	826.6	40.2	866.8
Add:			
Amortization (Depreciation Expense)	124.4	10.7	135.1
Unbudgeted Business Improvement Association (BIA) revenues	0.4		0.4
Budget Adjustments	0.1		0.1
Less:			
Contributions to reserve and reserve funds	(95.2)	(29.7)	(124.9)
Debt principal repayments	(20.7)	(0.9)	(21.5)
Full Accrual Expense Budget	835.7	20.4	856.1
Net Surplus/ (Deficit)	(66.6)	22.6	(44.0)

REPORT 4 - 2019

To: CHAIR AND MEMBERS OF GENERAL COMMITTEE

The Heritage Advisory Committee presents its fourth report for 2019 and recommends:

HAC-0022-2019

That Councillor George Carlson be appointed Chair of the Heritage Advisory Committee for the term ending November 14, 2022, or until a successor is appointed.

(HAC-0022-2019)

HAC-0023-2019

That David Cook be appointed Vice-Chair of the Heritage Advisory Committee for the term ending November 14, 2022, or until a successor is appointed.

(HAC-0023-2019)

HAC-0024-2019

That Councillor Carolyn Parrish, Lisa Small, Melissa Stolarz and Matthew Wilkinson, Members of the Heritage Advisory Committee, be appointed to serve on the Designated Heritage Property Grant Assessment Panel for the term ending November 14, 2022, or until a successor is appointed.

(HAC-0024-2019)

HAC-0025-2019

1. That the Corporate Report entitled "Upcoming Changes to the Designated Heritage Property Grant Program" dated March 12th, 2019, from the Commissioner of Community Services, be approved.
2. That the Designated Heritage Property Grant Program allow for multiple application intakes within a given year.
3. That the Designated Heritage Property Grant Program be expanded to include a third-tier of available grants funding to a maximum of \$25,000 as a three-year pilot program.

(HAC-0025-2019)

HAC-0026-2019

That the property at 70 Mississauga Road South, which is currently under development application with the City of Mississauga. The small garage, (former fire station) located on the property is not worthy of heritage designation, and consequently, that the owner's request to demolish proceed through the applicable process, as per the Corporate Report from the Commissioner of Community Services dated March 19, 2019.

(Ward 1)

(HAC-0026-2019)

HAC-0027-2019

That the property at 2375 Mississauga Road, which is listed on the City's Heritage Register, is not worthy of heritage designation, and consequently, that the owner's request to demolish proceed through the applicable process, as per the Corporate Report from the Commissioner of Community Services dated March 19, 2019.

(Ward 8)

(HAC-0027-2019)

HAC-0028-2019

That the Memorandum dated March 19, 2019 from Paul Damaso, Director, Culture Division entitled Alteration to a Listed Property: 3119 Churchill Ave (Ward 5), be received.

(Ward 5)

(HAC-0028-2019)

HAC-0029-2019

That the Memorandum dated March 19, 2019 from Paul Damaso, Director, Culture Division entitled Alteration to a Listed Property: 7153 Lancaster Ave (Ward 5), be received.

(Ward 5)

(HAC-0029-2019)

HAC-0030-2019

That the Memorandum dated March 19, 2019 from Paul Damaso, Director, Culture Division entitled New Construction Adjacent to a Designated Property: 6650 Hurontario Street (Ward 5), be received.

(Ward 5)

(HAC-0030-2019)

HAC-0031-2019

That the Memorandum dated March 19, 2019 from Paul Damaso, Director, Culture Division entitled Alteration to a Listed Property: 2300 Speakman Drive (Ward 2), be received.

(Ward 2)

(HAC-0031-2019)

REPORT 4 - 2019

To: CHAIR AND MEMBERS OF GENERAL COMMITTEE

The Mississauga Cycling Advisory Committee presents its fourth report for 2019 and recommends:

MCAC-0019-2019

That Councillor Chris Fonseca be appointed as Chair for the Mississauga Cycling Advisory Committee for a two (2) year term.
(MCAC-0019-2019)

MCAC-0020-2019

That Guy Winchester, Citizen Member and Suzanne Doyle, Citizen Member be appointed as Vice-Chairs for the Mississauga Cycling Advisory Committee for the period ending November 14, 2022, or until a successor is appointed.
(MCAC-0020-2019)

MCAC-0021-2019

That the Mississauga Cycling Advisory Committee Terms of Reference be received.
(MCAC-0021-2019)

MCAC-0022-2019

That the presentation by Stephanie Smith, Legislative Coordinator and Matthew Sweet, Manager, Active Transportation regarding the Mississauga Cycling Advisory Committee Roles and Responsibilities be received.
(MCAC-0022-2019)

MCAC-0023-2019

That the appointments to the Communications and Promotions Subcommittee and to the Network and Technical Subcommittee be deferred to a future Mississauga Cycling Advisory Committee meeting.
(MCAC-0023-2019)

MCAC-0024-2019

That Laiq Siddiqui, Citizen Member be appointed as the Mississauga Cycling Advisory Committee Member Representative on the Road Safety Committee until November 14, 2022 or until an successor is appointed.
(MCAC-0024-2019)

MCAC-0025-2019

That the presentation by Matthew Sweet, Manager, Active Transportation regarding the Cycling Master Plan Overview be received.
(MCAC-0025-2019)

MCAC-0026-2019

That the memorandum dated December 17, 2018 from Matt  a Turco, Active Transportation Coordinator entitled 2018 Community Rides Review be received.

(MCAC-0026-2019)

MCAC-0027-2019

That the verbal update by Matthew Sweet, Manager, Active Transportation regarding the Tour de Mississauga update be received.

(MCAC-0027-2019)

MCAC-0028-2019

That the memorandum dated December 17, 2018 entitled 2018 Bike Challenge Review from Mattea Turco, Active Transportation Coordinator be received.

(MCAC-0028-2019)

MCAC-0029-2019

That the verbal update from Kimberly Hicks Communications Advisor regarding the Social Media Overview be received.

(MCAC-0029-2019)