
General Committee

Date

2016/09/21

Time

9:00 AM

Location

Civic Centre, Council Chamber,
300 City Centre Drive,
Mississauga, Ontario, L5B 3C1

Members

Mayor Bonnie Crombie	
Councillor Jim Tovey	Ward 1 (Chair)
Councillor Karen Ras	Ward 2
Councillor Chris Fonseca	Ward 3
Councillor John Kovac	Ward 4
Councillor Carolyn Parrish	Ward 5
Councillor Ron Starr	Ward 6
Councillor Nando Iannicca	Ward 7
Councillor Matt Mahoney	Ward 8
Councillor Pat Saito	Ward 9
Councillor Sue McFadden	Ward 10
Councillor George Carlson	Ward 11

Contact

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Find it Online

<http://www.mississauga.ca/portal/cityhall/generalcommittee>

INDEX – GENERAL COMMITTEE- SEPTEMBER 15, 2016

1. **CALL TO ORDER**
2. **APPROVAL OF AGENDA**
3. **DECLARATION OF CONFLICT OF INTEREST**
4. **PRESENTATIONS** - Nil
5. **DEPUTATIONS**
 - 5.1. Gavin Longmuir, Manager, Parks Operations with respect to the 2016 United Way Employee Campaign.
 - 5.2. Item 7.1 Susan Amring, Director, Economic Development, Heidi Brown, Manager, Small Business and Workforce Development, Harold Dremine, Manager, Business Investment and Client Services and Bonnie Brown, Manager, Cluster Development and Economic Development.
 - 5.3. Item 7.2 Steven Bell, Manager, Downtown Collaborative, P&B/Strategic Community Initiatives
6. **PUBLIC QUESTION PERIOD - 15 Minute Limit**

(Persons who wish to address the General Committee about a matter on the Agenda. Persons addressing the General Committee with a question should limit preamble to a maximum of two (2) statements sufficient to establish the context for the question. Leave must be granted by the Committee to deal with any matter not on the Agenda.)
7. **MATTERS TO BE CONSIDERED**
 - 7.1. Building on Success - Mid-Point Report on the City's Economic Development Strategy
 - 7.2. Hurontario Light Rail Transit Project Update: LRT Stop Hierarchy
 - 7.3. Parking Prohibition and Three Hour Parking Limit Exemption - Churchill Woods Neighbourhood (Ward 10)
 - 7.4. Annual Report on Electricity and Natural Gas Procurement 2015

INDEX – GENERAL COMMITTEE- SEPTEMBER 15, 2016
CONTINUED

- 7.5. Annual Treasurer's Statement Report: Summary of Activity in 2015
- 7.6. Delegation of Authority- Acquisition, Disposal, Administration and Lease of Land and Property- January 1, 2016 to June 30, 2016
- 8. **ADVISORY COMMITTEE REPORTS**
- 8.1. Environmental Action Committee Report 5-2016 September 6, 2016
- 8.2. Accessibility Advisory Committee Report 4-2016 September 12, 2016
- 8.3. Heritage Advisory Committee - Report 7-2016 September 13, 2016
- 8.4. Mississauga Cycling Advisory Committee Report 9 - 2016 September 13, 2016
- 9. **MATTERS PERTAINING TO REGION OF PEEL COUNCIL**
- 10. **COUNCILLORS' ENQUIRIES**
- 11. **OTHER BUSINESS/ANNOUNCEMENTS**
- 12. **CLOSED SESSION**
- 12.1. Proposed Ground Lease of Vacant City owned lands located at 91 Park Street East (Southwest corner of Park Street East and Hurontario Street) to Metrolinx for Temporary Commuter Parking during the Redevelopment of the Port Credit GO Station Lands (Ward 1)
- 13. **ADJOURNMENT**

City of Mississauga
Corporate Report



Date: 2016/08/25

To: Chair and Members of General Committee

From: Janice Baker, FCPA, FCA, City Manager and Chief
 Administrative Officer

Originator's files:
 CA.01

Meeting date:
 2016/09/21

Subject

Building on Success – Mid-Point Report on the City's Economic Development Strategy

Recommendation

That the report titled, "Building on Success – Mid-Point Report on the Economic Development Strategy" dated August 25, 2016, from Janice Baker, City Manager, be received for information.

Report Highlights

There are nine objectives that help guide the implementation of the Economic Development Strategy. Currently, 149 actions have been completed that will help meet our objectives and support the achievement of strategy goals

2015 marks the halfway point of implementing the goals listed in the plan. In recognition of this, the 2015 Mid-Point Report on the Economic Development Strategy includes a summary on the many positive ways the strategy has impacted Mississauga's economic prosperity.

A summary of a five year review of accomplishments will be outlined in a dynamic digital report that will be available on the Economic Development website.

Background

In June of 2010, Council endorsed the Economic Development Strategic Plan entitled, "Building on Success".

Throughout the development of the Strategy, the Economic Development Office (EDO) engaged close to 200 businesses and community stakeholders through one-on-one interviews, focus groups and a business survey. The engagement process proved to be of tremendous value as it provided insightful information and feedback.

Through this process, six themes emerged: to better capitalize on our local assets; foster innovation, creativity and culture; enable business success; facilitate global markets

connectivity; strengthen our partnerships and to show leadership in the development of the green economy.

The themes were then shared with over 70 businesses, education and government leaders who helped identify recommended actions/initiatives for each theme that would help shape the strategy and position Mississauga for continued success and prosperity.

Officially launched in September 2010, the Economic Development Strategy builds upon the City of Mississauga's Strategic Plan as the premise for the development of three high level goals that will help guide the EDO's strategic initiatives and actions. The three goals of the strategy are: for Mississauga to become a Global Business Magnet; to embrace a Culture of Innovation and to build a Knowledge Economy.

The Economic Development Strategy supports the City's Strategic Plan and will continue to develop talent, attract innovative business, meet employment needs, strengthen arts and culture and create partnerships for innovation.

To demonstrate the City's commitment to the Plan and its Goals, a mid-point summary report was created, outlining the actions taken over the past five years to advance the Plan.

Comments

Economic Development Strategy Mid-Point Review

A critical component of building a strong economy is to cultivate stronger, deeper relationships with the City's business and stakeholder community and to identify a broad team of civic stewards that are able to work collaboratively to advance the Strategy's goals and objectives. The Strategy offers a clear understanding that economic development in the city is a shared responsibility. The Economic Development Office's (EDO) role and level of responsibility as a leader or as a partner in accomplishing actions is outlined in the Strategy.

Also, given the City's role in the broader regional economy, it is essential for the EDO to identify opportunities to develop strong relationships and partnerships with other communities and organizations in the Greater Toronto Area, as well as other international jurisdictions that could help to accelerate business partnerships, trade and inward investment.

Below is a list, categorized by goal, of key actions taken in the past five years (2011-2015) to further the Plan.

Goal 1: Becoming A Global Business Magnet

To build upon the City's success in attracting foreign investment, the Economic Development Office (EDO) is becoming more strategic in targeting opportunities in high growth sectors, ensuring a supportive business environment and providing a compelling global business brand to attract further business, investment and jobs.

Within the first five years of the Strategy, EDO was a leader or a partner in the following:

- Developed an International Marketing Strategy that led to the hiring of a new Manager and reorganized current staff resources to create a focused team dedicated to business retention and expansion, and attraction of new investment.
- Developed internal capacity to focus on Foreign Direct Investment (FDI) sales and proactive market development by implementing tools and tactics that help define sales methodologies. Examples include: defining performance measures and targets and the enhancement of a Customer Relationship Management (CRM) system for reporting.
- Launched the Mississauga International Partnership Program (MIPP) Committee that focuses on creating new and existing connections with cultural business associations to help attract foreign direct investment, generate economic development opportunities, and improve the City's international competitiveness.
- Partnered with Toronto Global, a regional agency responsible for foreign direct investment (FDI) to the Greater Toronto Area.

Goal 2: Creating a Culture of Innovation

The advancement of the goal, "Creating a Culture of Innovation" throughout the first five years of the Strategy, has been accomplished through the connections with innovative businesses, encouragement of talent connections, fostering entrepreneurship and innovation.

Within the first five years of the Strategy, EDO was a leader or a partner in the following:

- Partnered with the Research Innovation Commercialization (RIC) Centre and the Ontario Ministry of Research and Innovation on a feasibility study to develop a centre of innovation in Mississauga. A 10-point "Action Plan for Innovation in Mississauga" was created that identified that Mississauga has an under-developed innovation culture and limited incubator capacity. It recommends working with post-secondary institutions to develop skills and talent to meet the demands of the knowledge economy and create a culture of innovation.

- Supported the development and programming offered at the University of Toronto's Innovation Complex that houses the Institute for Management and Innovation (IMI), a collaborative institute that provides students with access to professional masters programs in biotechnology, accounting, innovation and sustainability, and a variety of undergraduate programs.
- Partnered and delivered a variety of entrepreneur programs with funding support from the Province of Ontario and in association with the Ontario Network of Entrepreneurs (ONE) Network, a collaborative network of organizations across Ontario designed to help entrepreneurs, businesses and researchers commercialize their ideas. It provides a comprehensive suite of programs and services spanning the full commercialization continuum from idea to market.
- Partnered with I-CUBE, a new accelerator at the University of Toronto Mississauga designed to help student entrepreneurs launch and commercialize new products or services for the market, located in the University's Innovation Complex.
- Supported the opening of the RIC Centre Incubator, co-located with the Xerox Research Centre of Canada and Green Centre Canada. RIC Centre Incubator works with companies that have a viable business on the verge of launching to the next level of growth.
- Facilitated Sheridan Park Revitalization, through the support of a new Advanced Manufacturing Centre in Mississauga, a \$25 million collaboration between Xerox and the National Research Council of Canada.

Goal 3: Building a Knowledge Economy

In building a knowledge economy, the connection between business and education play a key role in developing a talented labour force that meets the changing needs of business as technology advances and emerging sectors arise. The Economic Development Office (EDO) has made it a priority to help bridge the gaps between education and business by strengthening partnerships between the two. This will help capitalize on current and future labour force needs and provide opportunity and growth for business and students within Mississauga.

Within the first five years of the Strategy, EDO was a leader or a partner in the following:

- Launched international award winning talent-centric marketing campaign and innovative microsite to leverage Mississauga's highly skilled and talented labour force to attract business investment. The campaign offered a solution for Global business leaders who rank talent as a top priority for business success.

- Enriched partnership with the University of Toronto at Mississauga and Sheridan College to create linkages between education and business that influence program offerings and engage with their international students during a Welcome to Mississauga event hosted by EDO to encourage them to stay and work in Mississauga after their studies.
- Developed partnerships and facilitated events with Life Sciences Ontario and BioTalent to support the talent needs of the life sciences sector and to encourage a healthy and connected eco-system for the industry.
- Positioned the Sector Development and Economic Partnerships unit to strategically focus on understanding Mississauga's key sectors (Life Sciences, Financial Services, Information and Communications Technology and Advanced Manufacturing) in order to address challenges and opportunities that support a healthy business environment. Priority focus is on: building connections and programs amongst key cluster stakeholders to enhance cluster growth and development and supporting local business success in the competitive global marketplace. It is worth noting that this sector-based approach is in alignment with the Province of Ontario's current Partnerships for Jobs and Growth Act.
- A Life Sciences Consultant was hired in 2015 who provides leadership and support in developing and implementing initiatives that will advance Mississauga's Life Sciences Sector. Going forward, EDO will continue to provide leadership and support in developing and implementing initiatives that will advance Mississauga's key sectors. The next sector focused program will be in advanced manufacturing starting in fall 2016.

EDO plays a significant role in some of the City's major projects that not only achieve Economic Development Strategy Goals but also impact the City's economy as it relates to business attraction, retention and expansion, employment growth and tax assessment for the City.

Below are some of the important committees and project groups that EDO contributes to:

- Downtown 21
- Inspiration Lakeview
- Inspiration Port Credit
- LRT
- TDM and Business Parks Working Group
- Vision Cooksville
- Partners in Project Green
- Region of Peel Goods Movement Task Force

Economic Development Strategy Success Indicators are attached in Appendix 1.

For a complete list of achieved action items, review “Economic Development Strategy Progress Report 2011-2015” in Appendix 2.

Strategic Plan

The Economic Development Strategy builds on the goals that have been articulated in the Strategic Plan by providing more focus to the activities and efforts required to drive economic growth and prosperity across all quarters of the City. Although closely associated with the Prosper Pillar, the Economic Development Plan also supports the Move, Belong, Connect and Green Pillars.

Financial Impact

There is no financial impact at this time. City of Mississauga funding for Economic Development is part of the current budget and business planning process.


Conclusion

2015 marks the halfway point of implementing the Strategic Goals outlined in the Economic Development Strategy. As a result, there is a digital summary report prepared to highlight strategy achievements. The Economic Development Strategy will continue to support the City's Plan in helping Mississauga become a global hub of creative and innovative activity where talent and business thrive.

Attachments

Appendix 1: Economic Development Strategy Success Indicators

Appendix 2: Economic Development Strategy Progress Report 2011-2015

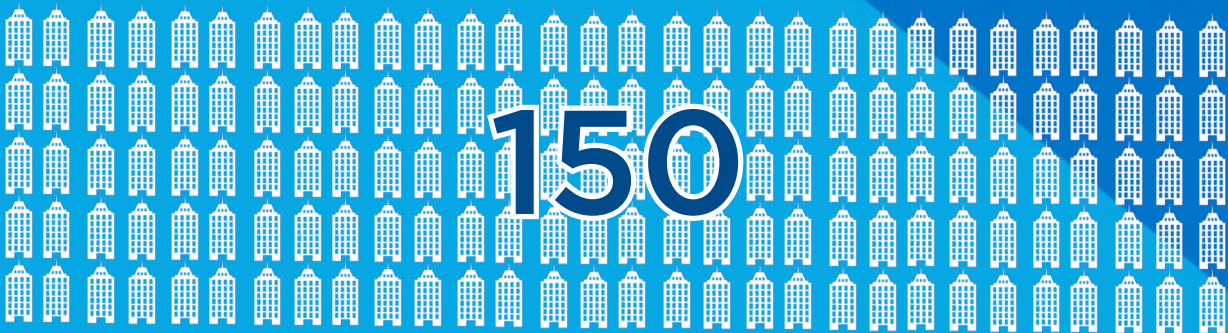


Janice Baker, FCPA, FCA, City Manager and Chief Administrative Officer

Prepared by: Susan Amring, Director, Economic Development



In 5 years, the Economic Development Office (EDO)
has influenced the retention or attraction of over



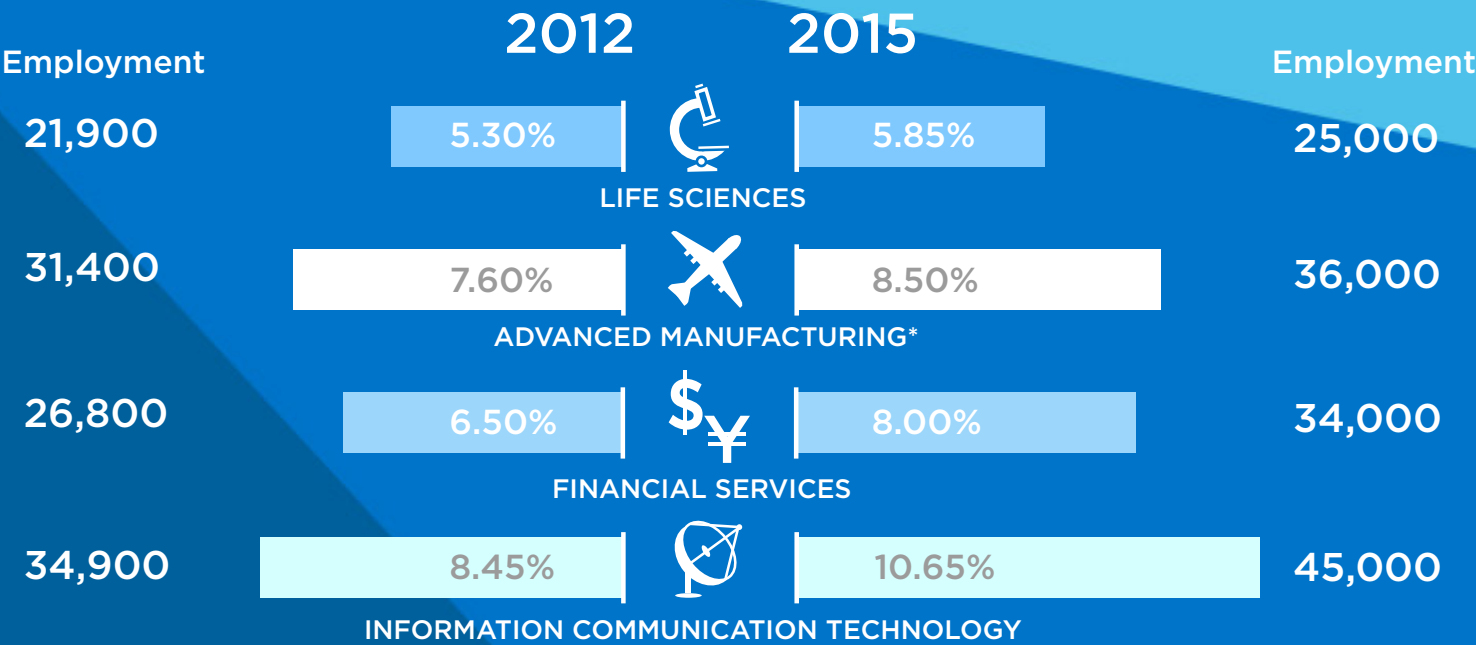
business investments. These investments amount to over



in new and retained tax revenue to the City, and over

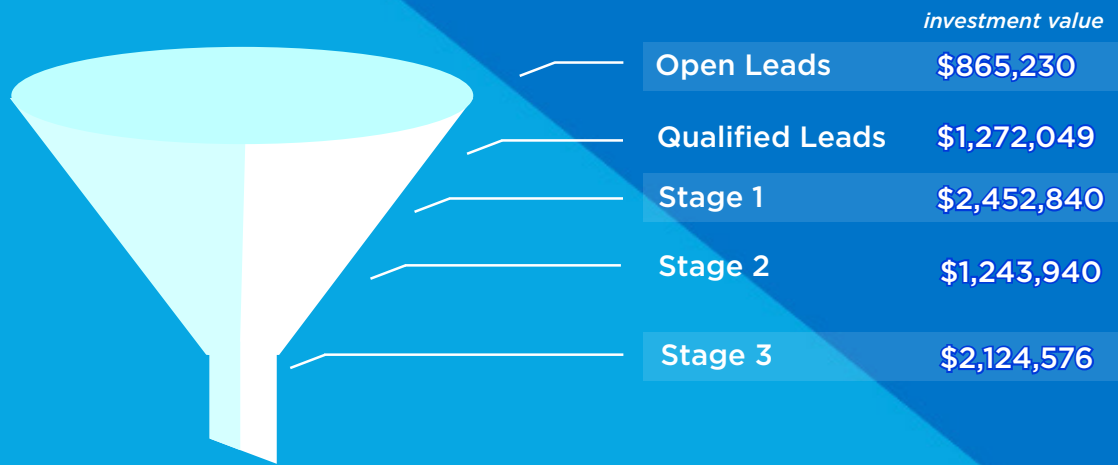


Mississauga’s key industry sectors has seen major growth in employment numbers



*Aerospace & Automotive

As of today, EDO’s investment sales funnel forecast is as follows:



If these business investments are realized, Mississauga will receive

\$7,900,000

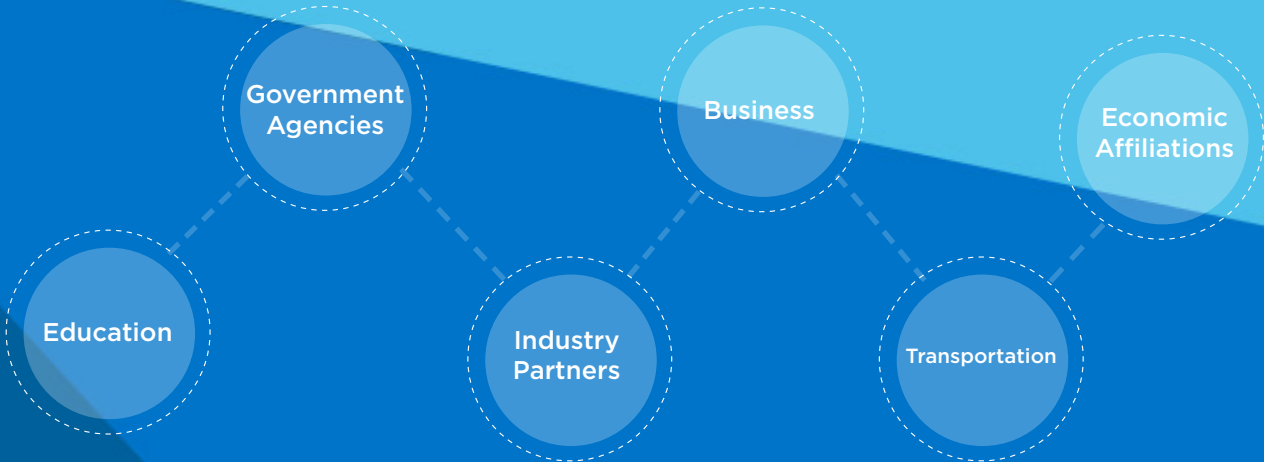
*estimated

in new tax revenue

Through FDI actions and initiatives, Mississauga’s Japanese business community has grown to



EDO works with a variety of community partners to deliver and support programming that facilitates business growth



To learn more about the business needs of the community, the Economic Development Office has hosted

10

ROUND
TABLES


Mississauga Business Enterprise Centre supports small business startup and development



24,423


GENERAL INQUIRIES

Seminars



270

SMALL BUSINESS SEMINARS



4,870

ATTENDEES

Outreach




137

EVENTS




6,169

ATTENDEES



138

SMALL BUSINESSES STARTED



556

JOBS CREATED



611

CONSULTATIONS



87

YOUTH BUSINESSES STARTED



1,361

BUSINESS REGISTRATION/ RENEWALS

Raising global awareness of Mississauga:

EDO's marketing achievements



18

AWARDS



EDO's social media channels



4,719

TWITTER FOLLOWERS

2,773

LINKEDIN CONNECTIONS

EDO Strategy – 2011-2015 Action Progress Chart

Action	Status	Progress from 2011-2015
1. GLOBAL BUSINESS MAGNET		
OBJECTIVE 1: Target Opportunities in High Growth Sectors		
1. Develop a Cleantech Sector Initiative that Capitalizes on the Province Of Ontario’s Green Energy Act and Feed in Tariff (FIT) Program. Timing: Long-Term	In Progress	<ul style="list-style-type: none">Hosted a Cleantech Sector Roundtable focus group to discuss ways to support a Cleantech hub in Mississauga and identify Mississauga’s strengths and opportunities in the sector.Completed sector coding for Cleantech: 381 companies across 9 sub-sectors.Committee member of Partners in Project Green Engagement Committee that encourages local manufacturers to diversify operations in Cleantech.Participated in GTA Clean Air Council Green Economy survey. <p>Note: Domestic content on FIT Program 2.0 was appealed by Canada to the World Trade Association and was lost. As a result, Ontario lost the ability to attract renewable energy companies.</p>
2. Capitalize on the growth potential in bioinformatics by leveraging sector convergence with leading-edge ICT and life science companies and technologies present in Mississauga. Timing: Short-Term	In Progress	<ul style="list-style-type: none">Formed partnership with newly launched Life Sciences Ontario in a Health IT event and Symposium.Sponsored Life Sciences Ontario and University of Toronto Mississauga’s – "Wireless & Wearable Health Tech Symposium".
3. Capitalize on the ongoing efforts of Biotech Initiative and RIC Centre to sustain an ongoing dialogue among leaders in academia, industry, and healthcare organizations and build a cohesive life science community in the City. The result should be a vigorous and effective trade association focused on health and bio-technologies, medical devices, and pharmaceuticals. Timing: Short-Term	In Progress	<ul style="list-style-type: none">Hosted Mayor’s Life Sciences Roundtable during BIO Conference to hear the needs and opportunities of the sector. Ten companies and industry partners attended.Formalized Partnership with BioTalent Canada, an organization that helps Canada's bio-economy industry thrive globally by meeting the talent needs of the industry.Hosted the launch of the Federal Government announcement of a new program with BioTalent Canada supporting foreign trained Heath Sciences Professionals.Life Sciences Business Consultant hired to provide leadership and support in developing and implementing initiatives that will achieve and advance sector growth and innovation.Hosted Mayor's Roundtable with 20 participants from business, education, Life Sciences organization, 5 meetings held with international prospects and partners.Co-hosted BioTalent’s Annual General Meeting.Panel Sponsor and Participant at Life Sciences Ontario Policy forum.Completed research, assessment and creation of marketing profile and sector map for life sciences.Co-hosted the International Foreign Trained Professionals Networking event with BioTalent.

EDO Strategy – 2011-2015 Action Progress Chart

Action		Status	Progress from 2011-2015
4.	Develop a long-term Advanced Manufacturing Technology Strategy that focuses on new and emerging technologies, materials and processes that complement existing and potential industry strengths. Timing: Medium-Term	In Progress	<ul style="list-style-type: none"> Hosted Pulse of the local Economy roundtable for the Aerospace and Food and Beverage sectors with 19 companies in attendance. Completed sector coding for Automotive, Aerospace and Food and Beverage sectors. Created online maps for Advanced Manufacturing sectors including Automotive, Food and Beverage and Aerospace. Consultants completed an analysis of Mississauga's food and beverage sector and produced a report; report was presented to Economic Development Advisory Board. Created value proposition marketing pieces for Automotive, Aerospace and Food and Beverage sectors. Participated in Excellence in Manufacturing Consortium's Food & Bio Sector Special Event.
5.	Position Mississauga's Information and Communications Technologies (ICT) sector as pivotal to the future growth and development of other target sectors in the local economy. Timing: Medium-Term	In Progress	<ul style="list-style-type: none"> Best practice review completed to determine sub-sectors and rankings. Completed a sector analysis report detailing the growth trends of the ICT sector for internal planning purposes as a prerequisite for a more comprehensive analysis of the sector in 2016. Created ICT focused marketing materials as an interim sales tool for the ICT sector.
6.	Initiate discussions with regional and provincial organizations to determine complimentary financial services sector development strategies, and capitalize on ongoing efforts to make the Toronto Region a top ten global centre in the financial services sector. Timing: Medium-Term	In Progress	<ul style="list-style-type: none"> Had a discussion with Toronto Financial Services Association (TFSA) regarding requested support for their aftercare program because of overlap in their service model (Mississauga already supports aftercare). Participated in Japan External Trade Organization (JETRO) event to discuss Japanese Businesses cooperating with the Department of Foreign Affairs, Trade & Development and other supporting organizations. Staff met with TFSA and the Province to discuss opportunities for collaboration in pursuing Fintech companies to invest in Mississauga. Collaborated with the Province to identify and support local financial service companies in Mississauga pursue global mandates.
7.	Leverage existing ICT strengths to drive investment and growth in financial services by undertaking selective investment attraction initiatives involved in marketing and lead generation, targeting smaller technology companies involved in e-commerce and mobile payment technologies. Timing: Medium-Term	In Progress	<ul style="list-style-type: none"> Participated in the Toronto Financial Services Association roundtable on the Fintech environment in the GTA. Identification of Fintech ecosystem initiated and attended MaRS's first Fintech event (P2PLending) Developed ICT marketing/information piece.

EDO Strategy – 2011-2015 Action Progress Chart

Action		Status	Progress from 2011-2015
8.	Develop a Multimodal Logistics sector analysis that positions Mississauga as a strategic inland port logistics location in the global, national and regional supply chain. Timing: Long-Term	Complete	<ul style="list-style-type: none"> Participated in Goods Movement Economic Impact Analysis Stakeholder Workshop - Workshop #1 of 2. Initiated research of Mississauga's multi-modal logistics centre attributes/strengths. Developed a profile on Logistics and Value Chains.
OBJECTIVE 2: Ensure a Supportive Business Environment			
1.	Support the development of industry advisory committees or sector councils to provide information to the economic development office about sector-wide and individual business needs, including local talent gaps and research and commercialization infrastructure. Timing: Short-Term	In Progress	<ul style="list-style-type: none"> Hosted 10 Mayor's "Pulse of the Local Economy" roundtables engaging over 80 small and medium sized businesses to create a dialogue with businesses and discuss challenges and opportunities in the local business environment. Completed a best practice review and developed survey questions for Business Retention & Expansion (B&E) program. Developed structure of a BR&E pilot program questionnaire and conducted/documented 20 surveys as part of the Business Investment Client Services team's Sales Call Program. Participated in Peel Halton Workforce Development Group and Peel Industry and Education Committee Research Innovation and Commercialization (RIC) Centre initiatives. Conducted a net-promoter survey for EDO: 49 responses and with 98% satisfaction rate.
2.	Partner with local business support organizations to promote available services, programs and seminars for small businesses and entrepreneurs. Timing: Short-Term	In Progress	<ul style="list-style-type: none"> Partnership with the Federal and Provincial Governments, the Region of Peel and the City's Materiel Management Department to continue the successful "Doing Business with Government" seminar. The event was held twice and attracted over 340 businesses. Partnered with Public Works and Government Services Canada Office of Small and Medium Enterprises to present the "Government Services for Small Business Information Fair and Workshops". This event was attended by over 150 small and medium businesses. The Mississauga Business Enterprise Centre (MBEC) offered small business development and support that led to: <ul style="list-style-type: none"> 24,423 client inquiries, 611 consultations, 1361 business registrations; and 138 business start-ups that created 556 jobs. MBEC attended 137 community events and made over 6,000 community connections. MBEC – Chinese Business Association partnership in delivery of small business seminars to their members.

EDO Strategy – 2011-2015 Action Progress Chart

Action		Status	Progress from 2011-2015
			<ul style="list-style-type: none"> • MBEC Partnership with Peel Ontario Network for Entrepreneurs (ONE Network), a regional partnership with Research Innovation Commercialization (RIC) Centre, Brampton and Caledon Small Business Enterprise Centre. • MBEC jointly delivered with the ONE Network 3 regional events. • Collaborated with ONE Network Partners in Peel in development of ONE marketing collateral and video.
3.	Work with existing technology-based businesses to capture the manufacturing that results from local innovation and develop a business case to expand production in Mississauga. Timing: Short-Term	In Progress	<ul style="list-style-type: none"> • Researched and engaged with Business Retention and Expansion (BR&E) practitioners to identify leaders in Ontario executing these programs. • Identified and developed contacts for BR&E projects including Guelph, the Ontario Ministry of Agriculture, Food and Affairs (OMAFRA) and Hamilton. • Identified strategic partners with EDO's BR&E program. • Worked with Ontario on their Industrial Automation and Robotics (IAR) research to identify innovative companies using IAR to improve productivity and efficiency.
4.	Pursue opportunities to create a Toronto Region CEO Advisory Council, as a forum for business and industry to generate policy-focused ideas and dialogue dedicated to creating urban and regional prosperity and sustainable local economies. Timing: Medium-Term	In Progress	<ul style="list-style-type: none"> • Held a conference call with the Toronto Financial Service Alliance to discuss some of their initiatives and possible collaboration. • In 2015, Council approved increased funding in the Economic Development 2016 budget for NewCo once there is a signed "Services Agreement" that details operations, governance, branding and funding model.
OBJECTIVE 3: Provide a Compelling Global Brand to Attract Business, Investment and Jobs			
1.	Ensure a consistency of message and brand in all future economic development marketing materials with an emphasis on the city's attractive local assets, quality of place, and the strengths of its business community and support infrastructure.	In Progress	<ul style="list-style-type: none"> • Developed an ICT business testimonial video showcasing location advantages for the sector. • MBEC launched a new marketing brand, "Start, Build, Grow" which translates into the evolution of a business. Includes newly designed website, marketing collateral and resource materials. • Developed Digital Media profile value proposition. • Developed on-demand e-Brochures to allow for customization of promotional materials. • Launched International Marketing Campaign and Microsite – "Win the Human Race". • Mississauga ranked overall City of the Future against 79 other cities as well as ranked #1 for business friendliness, #2 economic potential and 4th for infrastructure and FDI strategy.

EDO Strategy – 2011-2015 Action Progress Chart

	Action	Status	Progress from 2011-2015
	<p>Timing: Short-Term</p>		<ul style="list-style-type: none"> • Launched “Win the Human Race” Blog with postings 2- 3 times a week encouraging partner involvement for contributions and engagement and awareness with business community. • Developed infographic video with a “Talent” message. • Produced Mississauga location advantages promotional video and MBEC service video. • Launched EDO video and its translation into Japanese. • New Life Sciences profile and sector mapping completed. • Hosted marketing focus group with UTM, Tourism and Mississauga Board of Trade (MBOT) to evaluate marketing products and messaging. • Developed LinkedIn Campaign targeting Japan. • Translation of microsite in Portuguese, French, Japanese and Chinese. • Mississauga ranked as a top 10 overall Large American City of the Future 2015/2016. The City also ranked third for connectivity and fourth for business friendliness and fifth for FDI Strategy.
	<p>2. Develop and implement an international business attraction strategy to recruit entrepreneurial companies involved in emerging areas of innovation such as clean technologies, renewable energies, bioinformatics and medical devices to Mississauga.</p> <p>Timing: Short-Term</p>	<p>In Progress</p>	<p>The Economic Development Office Participated in a total of 12 Investment Trade Missions independently or in partnership with the Greater Toronto Marketing Alliance (GTMA). The following countries were targeted:</p> <p>Brazil</p> <ul style="list-style-type: none"> • In partnership with GTMA focus on Digital Media, Life Sciences, Cleantech, Food Processing and Building Construction. • In partnership with GTMA had 24 one-on-one meetings with a select pre-determined companies during Futurecom, the largest IT and Telecommunications conference in South America. • In partnership with GTMA participated in over 20 one-on-one meetings with Brazilian companies looking to invest on North America. <p>Japan</p> <ul style="list-style-type: none"> • Conducted five independent investment attraction and retention missions. • Since focusing on Japan investment, the number of Japanese companies identified has increased from ~70 to 99. <p>Germany</p> <ul style="list-style-type: none"> • Germany Trade Mission with focus on innovative companies in emerging sectors such as Medical Devices, Industrial Automation and Robotics, Aerospace etc.

EDO Strategy – 2011-2015 Action Progress Chart

Action	Status	Progress from 2011-2015
		<p>Korea</p> <ul style="list-style-type: none">• Participated in Korean Overseas Investment Fair to promote Mississauga as global business destination for international investments. There were 30 meetings with potential prospects and over 50 executive relationships were established resulting in 7 qualified leads. <p>United States</p> <ul style="list-style-type: none">• California – In partnership with the GTMA, created 10 qualified leads with ICT companies.• Chicago – Focus on Food and Beverage sector. <p>Colombia and Chile</p> <ul style="list-style-type: none">• Investment Missions to Colombia and Chile focussed on innovative companies in emerging sectors such as Life Sciences, Aerospace, Food & Beverage, etc. <ul style="list-style-type: none">• Participated in MIPIM Conference in Cannes, France, the world’s foremost real estate market conference, to share development and investment opportunities in Mississauga.• Developed an International Marketing Strategy, “Mississauga: Canada’s Global Investment Destination”.• Hired a Manager of Global Business Investment dedicated to international marketing and development activities.
<p>3. Explore opportunities to co-market the City of Mississauga and Mississauga-based companies whose own brands and profile will resonate with an international audience.</p> <p>Timing: Short-Term</p>	<p>In Progress</p>	<ul style="list-style-type: none">• Hosted a Portuguese trade mission that included 37 Portuguese companies and 20 Mississauga business and organizations.• Completed in-market sales calls in Japan (11 total) for expansion and growth opportunities and potential supply chain investment.• Provided business investment tours in Mississauga to visiting international companies and promoted Mississauga’s value proposition. EDO received companies from India, Japan, China, South Korea and Spain.• Japanese translation of video and presentations were completed.• Launched Mississauga International Partnership Program committee (MIPP). The committee focuses on fostering new and existing connections with cultural groups to help attract foreign direct investment and improve the city’s international competitiveness.

EDO Strategy – 2011-2015 Action Progress Chart

Action	Status	Progress from 2011-2015
<h3>2. CULTURE OF INNOVATION</h3>		
OBJECTIVE 1: Develop Our Local Assets to Create a High Quality Urban Environment		
<p>1. Make Mississauga a centre for public dialogue and interaction by delivering creative civic programming, including a speaker series that invites provocative luminaries to discuss innovative and controversial ideas.</p> <p>Timing: Short-Term</p>	Completed	<ul style="list-style-type: none"> Partnered with the Research Innovation Commercialization (RIC) Centre and the Ontario Ministry of Research and Innovation on a feasibility study to develop a centre of innovation in Mississauga. A 10-point “Action Plan for Innovation in Mississauga” was created that identified that Mississauga has an under-developed innovation culture and limited incubator capacity. It recommends working with post-secondary institutions to develop skills and talent to meet the demands of the knowledge economy and create a culture of innovation. Partnered with Mississauga Board of Trade, Advantage Mississauga and EDAB to host a dialogue on talent event. 50 senior levels of business, education, industry and government were in attendance. Developed Summary Report to guide EDO in assessing the talent needs and helping bridge the gap between industry and education. Led the development of a Leadership Panel Session and EDO Director moderated Master’s of Biotech session at UTM.
<p>2. Investigate the opportunities to attract additional post-secondary institutions to the city as part of a broader campus-style development.</p> <p>Timing: Short-Term</p>	In Progress	<ul style="list-style-type: none"> EDO partnered with other City Departments and stakeholders to host the annual Town and Gown Association of Ontario (TGAO) symposium. EDO had the opportunity to moderate a session that showed the strong relationship between education, business and the City.
<p>3. Continue to promote an agenda of regional collaboration in support of sustainable growth and development initiatives, including an integrated transportation and transit infrastructure. Timing: Short-Term</p>	In Progress	<ul style="list-style-type: none"> Produced Downtown Marketing Brochure that focuses on Transit. EDO is a participating member Transit, Transportation Demand Management, Smart Commute and Mississauga Businesses Working Group. EDO is working with T&W to update web content re: transit and transportation infrastructure (today and future). Participated in Port Credit GO Station Area Master Plan.
<p>4. Enable the creation of a vibrant urban environment by encouraging partnerships between young professional networking organizations, local businesses and the arts & culture community to support and</p>	In Progress	<ul style="list-style-type: none"> Hosted first signature ONE Network event, a social media conference that helps entrepreneurs with real world social media practices and strategies to help build their business. Over 200 people in attendance.

EDO Strategy – 2011-2015 Action Progress Chart

Action		Status	Progress from 2011-2015
	<p>sponsor events, programming and other creative economy initiatives.</p> <p>Timing: Medium-Term</p>		<ul style="list-style-type: none"> Sponsored MBOT's Next Generation (NGEN) 'Under 40' young professionals networking events to support the growth of a knowledge economy, the sharing and exchanging of ideas and fostering/building business connections. Sponsored Peel Start-Up Weekend and MCBA Business Start-Up presentation via translator. Produced an Innovation Entrepreneurial Asset Map by developing and populating profile sheets of stakeholders. Attended meetings with City staff to continue discussions of feasibility of digital innovation hub; submitted MBEC co-location proposal. Participated in Creative Industries Strategy, Mississauga Arts Council, Culture Division, Co-working space meetings to support arts entrepreneurs.
	<p>5. Promote and enhance the unique and distinctive places and events that define Mississauga's character and contribute to its quality of place, including parks, trail networks, heritage village centres and the waterfront.</p> <p>Timing: Medium-Term</p>	In Progress	<ul style="list-style-type: none"> EDO takes a partnership approach to achieving this action and works very closely with Culture, Communications, Planning and Transportation and Works departments. EDO is an active member of the Partners in Project Green Communications and Engagement Committee that encourages local manufacturers to diversify operations in Cleantech. EDO partners with Partners in Project Green to promote the revitalization of greenspace in business areas.
	<p>6. Improve the overall market position of the Sheridan Research Park to ensure the continued success of Canada's first technology park.</p> <p>Timing: Medium-Term</p>	In Progress	<ul style="list-style-type: none"> EDO and Planning provided support to Xerox in support of their partnership with the National Research Council of Canada (NRC) to be the future Canadian Campus for Advanced Materials Manufacturing Centre. The Centre will be a business incubator and innovation centre supporting businesses to develop smart materials for the medical, automotive, aerospace and defence industries around the world, and is planned to open in 2017. This is a \$25 million investment that will bring 70 to 100 new scientists to Sheridan Research Park. Met with Planning to review EDO comments on the draft consultant report as input to the Planning report detailing the OP and Zoning provisions. Specifically EDO's input focused on increasing floor space index for all buildings that would result in increased density, reduction of the required science component, and to include OP provisions for accessory commercial centrally located in the Corporate Centre. Worked with City partners in Planning and Building and T&W towards a major retention and expansion in Sheridan Research Park. This was a critical project that is expected to become a catalyst for future rehabilitation in the Park.

EDO Strategy – 2011-2015 Action Progress Chart

Action		Status	Progress from 2011-2015
			<ul style="list-style-type: none">Initiated Rapid Response Team to work on key client timelines.SNC Lavalin Nuclear Division has made the decision to stay and grow in the Park. This will be an expansion of 1,200 jobs.
OBJECTIVE 2: Position Downtown as a Unique Creative Employment and Cultural Centre			
	1. Continue to implement the strategies and recommendations in the Downtown 21 Master Plan and Culture Master Plan to create a vibrant employment and cultural hub for the city. Timing: Short-Term	In Progress	<ul style="list-style-type: none">EDO participates in Downtown21 including main street conversation and the Hotel Feasibility Study.Produced marketing brochure to promote transit and accessibility to the City’s downtown.Refreshed and enhanced Downtown21 website with more business and transit focus.Provided input into the terms of reference for the Creative Industry Strategy.EDO Director and Manager attended and actively participated on the Steering Committee and Working Collaborative groups for Downtown21.
	2. Give consideration to the creation of a Downtown Development Corporation as a way to facilitate public and private investment in the city’s downtown, with emphasis on the attraction of office development. Timing: Short-Term	In Progress	<ul style="list-style-type: none">Refreshed Downtown21 website to appeal to business and employment needs to promote business development and attraction in the Downtown.
	3. Explore the development of live-work space for small digital media, ICT and artisanal workers in the downtown area. This could be explored in conjunction with the expansion of student housing for Sheridan College and UTM to create a ‘bohemian’ district of arts, technology and education in the City Centre. Timing: Medium-Term	In Progress	<ul style="list-style-type: none">Completed analysis of Mississauga’s Digital Media companies to gain an understanding of this sector and how it converges with Advanced Manufacturing and ICT.
	4. Give focus to retaining and recruiting professional and creative services firms which are well-suited to an office environment, and whose employees are inclined to work in the City Centre. Timing: Long-Term	Not Started	

EDO Strategy – 2011-2015 Action Progress Chart

Action	Status	Progress from 2011-2015
OBJECTIVE 3: Leverage our Post-secondary Institutions, Centres of Excellence and Research Institutes to Drive Innovation and Economic Impact		
1. Support funding initiatives for small businesses and entrepreneurs in the City's advanced technology-based sectors. Timing: Short-Term	In Progress	<ul style="list-style-type: none"> Identified various available funding programs and completed a comprehensive overview information product. Continued support of the Research Innovation Commercialization (RIC) Centre Regional Alliance Supported Founders & Funders event.
2. Assess the feasibility of an incubation centre to support the development and commercialization of emerging technologies. Consider Sheridan Park as a potential site for this initiative. Timing: Medium-Term	In Progress	<ul style="list-style-type: none"> Supported the Research Innovation Commercialization (RIC) Centre as they conducted a feasibility study to develop a Centre of Innovation in Mississauga. Participated in a preliminary meeting at Xerox to discuss Distributed Innovation Model. Supported additional proposal to FedDev for Open Innovation Centre for Advanced Manufacturing. RIC Centre Incubator has been successfully operating in the Xerox facility. UTM Accelerator "I-Cube" was launched. Worked on initial concept and plan with other departments in 2015 to develop a digital hub/lab in the Central Library. This project is led by the Library as part of the implementation of the Central Library Facility Plan. Announcement of Mayor's Entrepreneur & Innovation Task Force and participated in first meeting. Completed draft Innovation/Entrepreneur Asset database.
3. Encourage and support advanced research initiatives that promote cooperation and collaboration between innovators and investors. Timing: Long-Term	In Progress	<ul style="list-style-type: none"> Facilitated and was represented with a booth at the Angel One Network innovation event. This event brought together innovators and investors.

EDO Strategy – 2011-2015 Action Progress Chart

Action	Status	Progress from 2011-2015
<h3>3. KNOWLEDGE ECONOMY</h3>		
OBJECTIVE 1: Capitalize on Our Diversity of People and Cultures		
<p>1. Engage civic leaders and local businesses with global operations that reflect the cultural diversity of the City. Leverage their networks to create new opportunities for business investment, talent attraction, and access to capital.</p> <p style="text-align: right;">Timing: Short-Term</p>	<p style="text-align: center;">In Progress</p>	<ul style="list-style-type: none"> • Global Business International Indian Film Academy Forum: Networked with over 40 business leaders and academia from India and share the many business opportunities and location advantages of Mississauga. • Sponsored three Mississauga Board of Trade (MBOT) seminars that focused on introducing Mississauga businesses to opportunities that exist in China, India and the United States. The seminars provided businesses with information on the business opportunities, programs and services that exist to help interested companies export products and services to respective countries. • Hosted local Japanese Investment Appreciation Dinner with over 90+ representatives including the Consul General of Japan in attendance. Companies were asked to identify potential additional foreign investment from Japan and be champions for Mississauga. • Sponsored two Mississauga Board of Trade (MBOT) seminars that focused on introducing Mississauga businesses to opportunities that exist in United Arab Emirates and the United States. • Coordinated Inspiration Port Credit and Lakeview project leaders to host a delegation of Chinese real estate investors. • Scheduled several meetings with various local and international stakeholders to discuss opportunities to co-market and promote Mississauga as a place to invest. • Hosted soft-landing program for an investment client including legal, accounting, real estate and business immigration specialists from Mississauga and the Province. All participants committed to being a part of similar programs in the future. • Leveraged relationships with local and internationally located foreign embassies and consul general offices and continue to seek collaboration for FDI and sector development opportunities. International connections include Japan, Germany, China and Brazil.
<p>2. Develop a Young Professionals' Network that engages Mississauga's young workforce across industries and cultures. Use social media tools (Facebook, Twitter, LinkedIn) to facilitate interaction and coordination of meetings and events.</p> <p style="text-align: right;">Timing: Short-Term</p>		<ul style="list-style-type: none"> • MBEC facilitated 1,361 business registrations, 138 business start-ups, creating over 550 jobs. • MBEC facilitated 708 youth through the Summer Company program that resulted in 87 new businesses. • Hosted three International Student Welcome events geared towards international students from UTM and Sheridan. Overall over 260 international students from over 40 countries participated. • Delivered "Ideas Forum Round Two" – MEDEI funded Youth Jobs Strategy initiative. Attracted 75

EDO Strategy – 2011-2015 Action Progress Chart

Action		Status	Progress from 2011-2015
			representatives from local community organizations (e.g. youth service providers, education and government). Community Connections Directory (electronic) developed and distributed to event attendees for further networking and collaboration opportunities. <ul style="list-style-type: none"> Delivered 57 Youth entrepreneurship seminars. Participated in 59 youth outreach opportunities connecting with over 2,100 youth.
	3. Develop a local network of ‘global talent’ by building a relationship with the newly announced University of Toronto Munk School of Global Affairs to deliver programming, including an international speaker series, at University of Toronto – Mississauga (UTM). Timing: Medium-Term	Not Started	
OBJECTIVE 2: Leverage Our International Workforce			
	1. Encourage local businesses to incorporate immigrant peer-mentoring programs as a way to ensure effective integration of new Canadians into the City’s business environment. Timing: Short-Term	In Progress	<ul style="list-style-type: none"> Completed an inventory of local community supports and services for newcomers including foreign trained professionals.
	2. Provide continued support to the accreditation of foreign-trained professionals and recognition of foreign credentials, in order to maximize the integration and productivity of Mississauga’s immigrant workforce. Timing: Short-Term	Not Started	
	3. Continue to promote the availability of existing local and regional support and settlement services, language and training programs, and online immigration portals to enhance labour market integration in the City. Timing: Short-Term	In Progress	<ul style="list-style-type: none"> Invited Newcomer Centre of Peel (NCP) to present at ONE Network meeting in order to create greater awareness. Delivered a small business outreach presentation to NCP Youth clients.

EDO Strategy – 2011-2015 Action Progress Chart

Action		Status	Progress from 2011-2015
OBJECTIVE 3: Strengthen the Relationship Between Business and Education			
1.	Work with local post-secondary administrations to address educational gaps in emerging disciplines that support knowledge-economy industries, including: clean technology, bio-informatics and bio-engineering, logistics and supply chain management, and advanced manufacturing. Timing: Short-Term	In Progress	<ul style="list-style-type: none">• Panellist at Mississauga Mayor’s Jobs Creation Summit with focus on developing strategies and partnerships to increase employment.• Completed Special Economic Development Advisory Board - Youth Employment meetings to strategize and develop an action plan which has been completed.• Initiated and participated in Peel Industry Education Council (PIEC) meetings.• Recruited and fostered relationships with 19 speakers and panellists representing GTA community organizations, private sector and education school boards (6) to participate in Ideas Forum Round Two youth employment event hosted by EDO for the Peel area.
2.	Encourage local student employment by promoting the creation of more high-value co-op placement and internship opportunities between local businesses and Mississauga’s post-secondary institutions. Timing: Short-Term	In Progress	<ul style="list-style-type: none">• Sponsored and supported academic and industry partners to create Advantage Mississauga, a collaborative initiative that focused on talent connections to business.

City of Mississauga

Corporate Report



Date: 2016/08/31

To: Chair and Members of General Committee

From: Geoff Wright, P. Eng, MBA, Commissioner of
Transportation and Works

Originator's files:
CA.16.STO

Meeting date:
2016/09/21

Subject

Hurontario Light Rail Transit Project Update: LRT Stop Hierarchy

Recommendation

1. That the corporate report, dated August 31, 2016, from the Commissioner of Transportation and Works, entitled, "Hurontario Light Rail Transit Project Update: LRT Stop Hierarchy, which presents a Stop Hierarchy for the Hurontario Light Rail Transit Project (HLRT), as part of an overall design strategy for signature stops, be endorsed;
2. That staff work closely with Metrolinx to incorporate the City's Stop Hierarchy vision within the Design Excellence process to secure a high level of design through the AFP process;
3. That staff report back to Council in the event that there are material alterations to the Stop Hierarchy vision or changes impacting cost that have implications on the City's budget; and
4. That a copy of this report be forwarded to Metrolinx and the City of Brampton.

Report Highlights

- Mississauga staff has developed a Stop Hierarchy to advance an overall design strategy for elevated stop design along the Transit Project Assessment Process (TPAP) approved alignment.
- The Stop Hierarchy places an emphasis on the 'where' and creates a framework for the development of stop design concepts through the Metrolinx Design Excellence and procurement process.
- Criteria were generated to support the concept for the Stop Hierarchy and provide assurance of a well-considered method for identifying stops along the HLRT corridor through a City building lens.
- The Stop Hierarchy has received strong support internally by Mississauga staff, members of the Council Working Group and participants who attended the Design Excellence Workshop on June 21, 2016, facilitated by Metrolinx.

Background

Subsequent to Council's aspirations for pursuing signature stops for the Hurontario Light Rail Project, the purpose of this report is to present a Stop Hierarchy as part of an overall design strategy for elevated stop design along the HLRT corridor.

Following last year's funding announcement for the HLRT by the Province of Ontario, Council expressed a strong desire for pursuing signature stops given the importance of the HLRT project as a major city building initiative in the City of Mississauga. Subsequently, Mississauga staff began to undertake a careful examination of the Hurontario corridor, with a view to identifying potential locations for elevated stop designs. The analysis has resulted in the creation of a stop hierarchy, informed by criteria to identify priority locations for elevated stop designs along the Transit Project Assessment Process (TPAP) approved alignment.

Comments

Why Create a Stop Hierarchy?

The transit stop represents an important civic symbol and is considered to be an icon for mobility and connectivity between places and destinations in an urban setting. Through design, the transit stop has the ability to communicate something about its location, sense of place, land use setting, community character, history, etc.

Given that the HLRT has 22 stops distributed along a 20 km corridor, staff have developed a Stop Hierarchy that has also been shared with City of Brampton staff in an attempt to coordinate efforts and ensure legibility and a strong consistency for stop design along the corridor. As an overall design strategy, the Hierarchy is founded upon a number of principles and key objectives that are intended to:

- Define and differentiate strategic locations and important points of interest along the corridor;
- Support the ongoing transformation and evolution of the City, taking into consideration the range of strategic initiatives, visions, master plans, built form and key development projects that are directly tied to the Hurontario corridor;
- Assist transit users with navigation along the Hurontario Street corridor by creating a strong sense of orientation and intuitive way-finding through design;
- Support a cohesive systems-based architectural design narrative across the stops;
- Bolster the overall presentation of the LRT system as an important transportation system and civic feature within the Hurontario corridor that signifies mobility;
- Promote connectivity between stops and the surrounding communities; and

- Integrate with the overall public realm and contribute positively to the perception, image and experience of the City.

The Stop Hierarchy is set out to place emphasis deliberately on key stop locations that warrant elevated design treatment along the corridor. As such, it places an emphasis on the 'where' and creates an important framework and point of reference for the development of stop designs that will be generated by bidding teams through the Metrolinx procurement process. It should be noted that hierarchical approaches to stop design have been used successfully in LRT projects elsewhere, such as the City of Calgary and City of Minneapolis-St. Paul.

The Stop Categories

The Stop Hierarchy entails three categories of stops informed by criteria to identify priority locations for elevated stop designs along the TPAP approved alignment. These are described as follows:

Level 1 Stop (Base Design):

A Level 1 Stop represents the base design and is intended to articulate locations along the LRT corridor that are primarily associated with stable areas, generally lower densities and areas of the corridor that interface with neighbourhoods and communities that have a more local character. An example to illustrate this category would be the Mineola stop location.

It should be noted that a 'base' stop by definition is not intended to be 'basic' in design or utilitarian in character. The concept behind the 'base stop' is to set the minimum threshold for stop design that projects a strong civic quality and aesthetically pleasing form, compared to Level 2 or 3 Stops which are augmented in an incremental fashion through added design features.

Level 2 Stop (Boosted Design):

A Level 2 Stop is intended to build upon the Level 1 Base Stop condition with enhancements and amplification of stop design elements. Level 2 stops are generally intended to visually express important destinations along the corridor that are significant at the City scale. Examples of this category would include Dundas, The Exchange or Eglinton stop locations.

Level 3 Stop (Boosted Plus Design):

A Level 3 Stop is the highest category of stop design. It is further augmented by additional enhancements and treatments that exceed the Level 2 Stop design.

Level 3 stops characteristically represent important gateways and 'entrances' to the City symbolizing points of departure and arrival. They are also associated with significant places in the City such as the downtown or waterfront and places with regional influence

such as the Cooksville Mobility Hub. Examples of this category would include the Port Credit Mobility Hub, Gateway Stop and transit terminal in the Downtown.

In articulating the categories of stops, it should be noted that there are a number of elements which can be used in layers and/or in combination to express the different categories of stops described above. These include such as things as (1) Architectural expression and form; (2) Volume and scale; (3) Ways to achieve passenger comfort (i.e. shelters and seating); (4) Materials and surfaces; and (5) Lighting and specialized detailing.

Criteria to Support Stop Hierarchy

Criteria were generated to support the concept for the Stop Hierarchy and provide assurance of a well-considered process for identifying stops through a city building lens. They ascertain existing conditions along the LRT corridor and more importantly, contemplate how Hurontario Street is intended to evolve and transform into the future.

In general, the criteria articulate a number of attributes related to place, patterns of existing land use, future visions and intensification initiatives, strategic projects, local, city-wide and regional influences, the interface with existing and future transit, concentration/intensity of commercial, employment and/or economic development activity, community character, culture, community stories and heritage, etc. The criteria are shown in Appendix 1 of this report.

The Stop Hierarchy / Distribution of Stops

The criteria have been tested, refined and applied to the HLRT corridor to generate the overall distribution and assignment of stop categories for the entirety of the alignment. The Stop Hierarchy has also been shared with City of Brampton staff in an attempt to coordinate efforts and ensure legibility and a strong consistency for stop design along the corridor. The finalized Stop Hierarchy showing the distribution of stops is shown in Appendix 2.

Metrolinx Procurement and Design Excellence Model

Metrolinx has a Design Excellence office which is responsible for generating “Design Excellence Principles and Requirements” for large transit projects. The principles and requirements are tied to the Project Specific Output Specification (PSOS) and provide strategic design guidance and direction that is legally binding.

The Ad-hoc HLRT Council Working Group has received presentations from Metrolinx on the Design Excellence approach with highlights provided on the Eglinton Crosstown and Finch LRT projects. Updates on municipal aspirations were also provided on stop design, a high quality public realm and public art that will be addressed through the Design Excellence process.

Design Excellence Workshop

In June 21, 2016, a workshop facilitated by Metrolinx was held for the purpose of engaging city staff across the Corporation and members of the ad-hoc HLRT Council Working Group. City of Brampton staff also participated.

Objectives of the workshop were two-fold: (1) to explore and identify design opportunities by looking at a broad range of LRT stop precedents from other cities, including approaches to integrated public art; and (2) come to a common understanding in defining the priorities, principles and requirements for the HLRT that will be incorporated into the "Design Excellence Principles and Requirements" document that will form a part of the submission requirements for the Metrolinx procurement/PSOS process.

As part of the workshop, Mississauga staff made a presentation on the proposed Stop Hierarchy with an opportunity for workshop participants to provide feedback. Input received demonstrated strong support for the Stop Hierarchy concept, acknowledging its logic and objective approach, how it supports intuitive way-finding through design, that it also reinforces place-making and community identity.

Financial Impact

Given that the Stop Hierarchy sets up an important underlying framework for categories of stops incrementally speaking, it is intended that the Hierarchy be articulated in the Design Excellence Principles and Requirements Document including other associated requirements through the PSOS to ensure that the City achieves its desired vision for signature stops. Ultimately this will serve as the basis to communicate Design Excellence expectations to bidders and assess the degree to which stop design concepts are compliant with the PSOS requirements based on the Stop Hierarchy. Furthermore, the incremental costs associated with the implementation of the Stop Hierarchy are not known at this time and are subject to further discussions with Metrolinx. Notwithstanding, staff will report back to Council in the event that there are material alterations to the Stop Hierarchy vision or changes impacting cost that have implications on the City's budget.

Conclusion:

The Stop Hierarchy presented in this report has been devised as a strategy to express Council's interest in pursuing elevated stop designs along the HLRT corridor from the perspective of city building. It provides a pragmatic approach that is informed by place and locational attributes, intended to communicate the design expectations that will be reflected in the Design Excellence Principles and Requirements Document tied to the PSOS/procurement process.

More importantly, the Hierarchy positions the HLRT to dovetail with a number of significant visions, master plans and projects tied to the evolution and future shaping of the Hurontario corridor. It is also intended to bolster the overall presentation of the HLRT as an important transportation system and civic feature that contributes to the perception, image and experience of the City.

Attachments

Appendix 1 – Hurontario Light Rail Transit Criteria for Stop Hierarchy

Appendix 2 – Hurontario Light Rail Transit Stop Hierarchy



Geoff Wright, P. Eng, MBA, Commissioner of Transportation and Works

Prepared by: Steven Bell, Manager, Downtown Collaborative / member of HLRT Project Team

HURONTARIO LIGHT RAIL TRANSIT

CRITERIA for STOP HIERARCHY

There are three categories of stop types proposed for the HLRT alignment: Level 1 (Base Design), Level 2 (Boosted Design), Level 3 (Boosted Plus Design).

The location of Transit Project Assessment Process (TPAP) approved LRT Stops will be evaluated on the merits of the criteria noted below to establish the appropriate stop category. Stop locations should reflect the attributes described under the 'where it applies' section of each categorical heading to the greatest extent possible. A comparative analysis between stop locations may be necessary to fully assess the appropriate category, considering the stop within the context of all stops across the system line.

It should be noted that a Level 3 Stop implies the highest level of design relative to its locational attributes and is the most difficult level to achieve given the number of criteria that must be met. Conversely, a Level 1 Stop corresponds to a more modest stop design and has fewer criteria to satisfy. A level 2 Stop would result in a design response that lies somewhere in between (i.e. elevated above modest, but positioned below highest design response). The number of criteria to satisfy is also fairly substantial for a Level 2 Stop designation.

APPLYING THE CRITERIA:

LEVEL 1 (BASE)

Level 1 sets up the typical, baseline condition for LRT Stops and is considered to have a local or neighbourhood character.

Where it applies:

- generally very stable, lower scale/less intensified character or generally consistent land-use form, low to moderate densities or higher density elements (i.e. not a city destination or major attraction);
- proximity to a transit route other than LRT;
- moderate levels of pedestrian activity; and
- localized heritage, neighbourhood story, theme or cultural component.

LEVEL 2 (BOOSTED)

Level 2 builds upon the design of the Level 1 Stop and is associated with an important City destination.

Where it applies:

- measurable recognition, identity and/or visibility city wide, strategic in creating a special place, node or city destination;
- direct interface with an important city transit route(s) other than LRT;

- relatively high concentration of commercial and/or economic activity;
- locations that have a strong civic or institutional character;
- interface with a major planning initiative, vision or regulatory framework that mandates intensification through a mix of uses and comparatively higher densities that support a transit and pedestrian friendly environment;
- unique or special heritage, community stories and/or significant cultural components; and
- other notable attributes that contribute or reinforce the importance of the stop location at the City wide scale.

LEVEL 3 (BOOSTED PLUS)

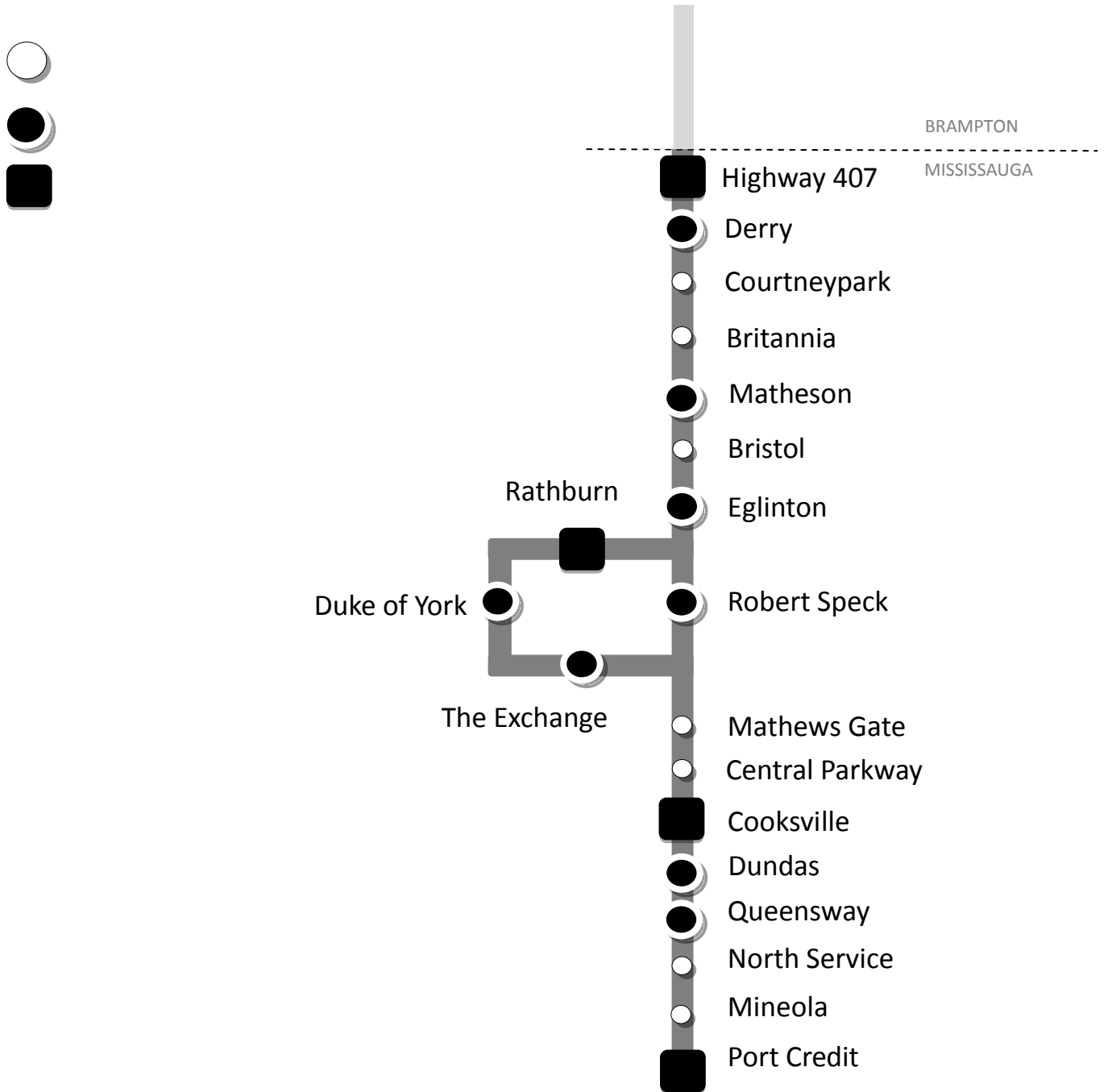
Level 3 builds upon the design of the Level 2 Stop and has Regional associations and City wide influences.

Where it applies:

- highly important regional or city destination, noteworthy place, entrance or gateway to the City, hub or focus of activity with significant visibility and identity;
- multi-modal and interfaces with two or more regional and/or major rapid transit systems (GO, LRT or BRT);
- incorporates or interfaces with a local transit system (MiWay, Zum);
- connectivity or linkages to other major attractions and notable public amenities (a significant open space or body of water);
- interfaces with a vision, strategic planning initiative or regulatory framework that requires a significant mix of land uses and higher order densities to support transit and a robust pedestrian environment;
- significant concentration of commercial and economic activity;
- unique or special heritage, community stories and/or significant cultural components; and
- other key considerations or qualities of the stop location that contribute to its importance at the regional scale.

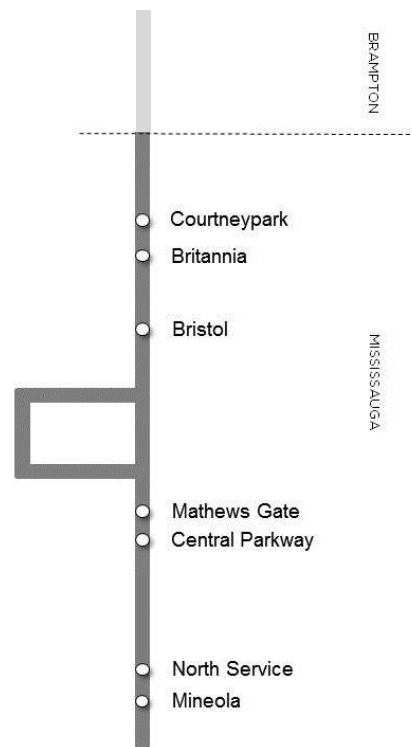
HURONTARIO LIGHT RAIL TRANSIT

Stop Hierarchy

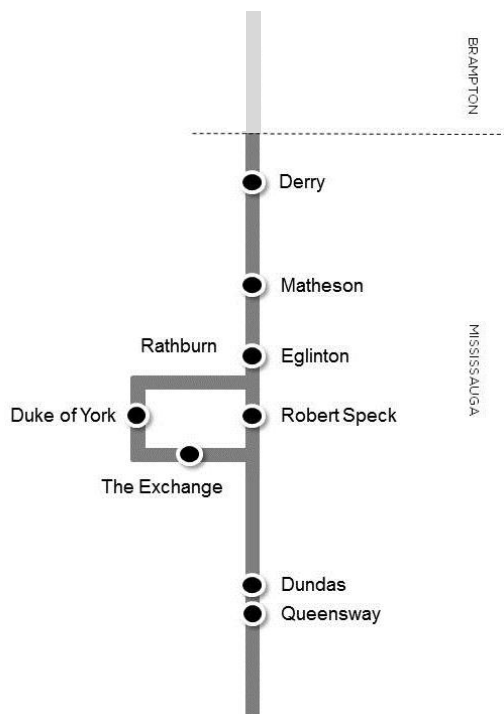


HURONTARIO LIGHT RAIL TRANSIT STOP HIERARCHY

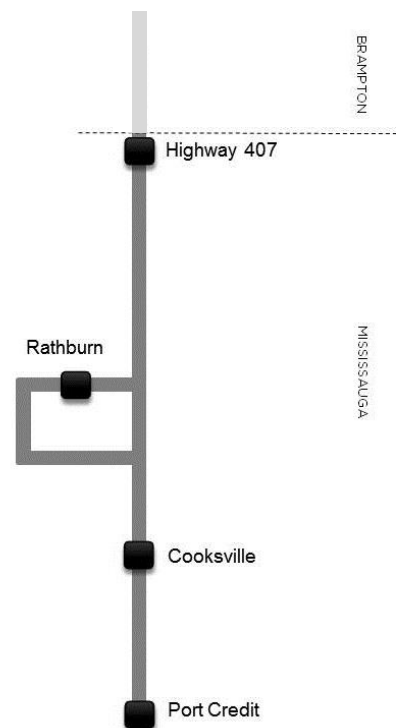
Stop Levels (by Layer)



○ LEVEL 1 (BASE STOP DESIGN)



● LEVEL 2 (BOOSTED STOP DESIGN)



■ LEVEL 3 (BOOSTED PLUS STOP DESIGN)

City of Mississauga

Corporate Report



Date: 2016/08/24

To: Chair and Members of General Committee

From: Geoff Wright, P. Eng., MBA
Commissioner of Transportation and Works

Originator's files:
MG.23.REP
RT.10.Z-57

Meeting date:
2016/09/21

Subject

Parking Prohibition and Three Hour Parking Limit Exemption - Churchill Woods Neighbourhood (Ward 10)

Recommendation

That a by-law be enacted to amend the Traffic By-law 555-00, as amended, to implement a parking prohibition anytime and a 15-hour parking anytime on roadways within the Churchill Woods neighbourhood known as the Argo Park subdivision, in accordance with the "Argo Park Parking Plan".

Background

The "Argo Park Parking Plan" (refer to Appendix 2) was initiated by the Ward Councillor in cooperation with the Transportation and Works Department to proactively address common parking concerns in similar new residential neighbourhoods and to define parking regulations for this subdivision prior to land development. This parking plan was displayed in the Developer's Sales Office and distributed to home buyers.

Comments

The Churchill Woods neighbourhood is located south of Thomas Street, north of Tacc Drive, east of Tenth Line West and west of Winston Churchill Boulevard (refer to the Appendix 1 - Location Map). The neighbourhood includes 14 residential roadways: Southwind Road, Goretti Place, Ethan Drive, Smittys Court, Edwyna Drive, Park Heights Way, Meadowcrest Avenue, Vukobrat Lane, Dasilva Lane, Serena Way, Oscar Peterson Boulevard, Bonnie Street, Stoney Crescent and Ozzie Drive.

As the width of the roadways within this neighbourhood allows for parking on one side only, a parking plan was designed to prohibit parking on one side of the road in order to maintain two-way traffic. 15-hour parking was allocated within the roadways sections and sides with no residential frontages on them and on the east side of Tenth Line West. At most locations, the

statutory three-hour parking is permitted on the opposite side of the road. The parking plan was also designed to include corner parking prohibitions at every intersection.

As per common practice, the Transportation and Works Department does not install parking signs prior to subdivision assumption. However, concerns were identified by the residents of the Churchill Woods neighbourhood regarding the lack of parking signs, which created confusion and subsequent parking infractions since some motorists utilized on-street parking in accordance with the "Argo Park Parking Plan". Therefore, the parking signs were installed in 2015 to reflect the parking regulations indicated on the approved parking plan.

The subdivision has now been assumed and the Traffic By-law amendment is required to reflect the revised parking regulations within the Churchill Woods neighbourhood.

Financial Impact

The cost for the sign installations was estimated at approximately \$22,000, of which \$11,000 (50%) was contributed by the Developer. The City portion of \$11,000 was accommodated in the 2015 Current Budget.

Conclusion

The Transportation and Works Department recommends implementing a parking prohibition anytime and a 15-hour parking anytime on roadways within the Churchill Woods neighbourhood known as Argo Park subdivision, as indicated in Appendix 3 - Parking Prohibition and 15-hour Parking.

Attachments

Appendix 1: Location Map - Parking Prohibition and Three Hour Parking Limit Exemption - Churchill Woods Neighbourhood (Ward 10)

Appendix 2: Argo Park Parking Plan

Appendix 3: Parking Prohibition and 15-hour Parking - Churchill Woods Neighbourhood (Ward 10)

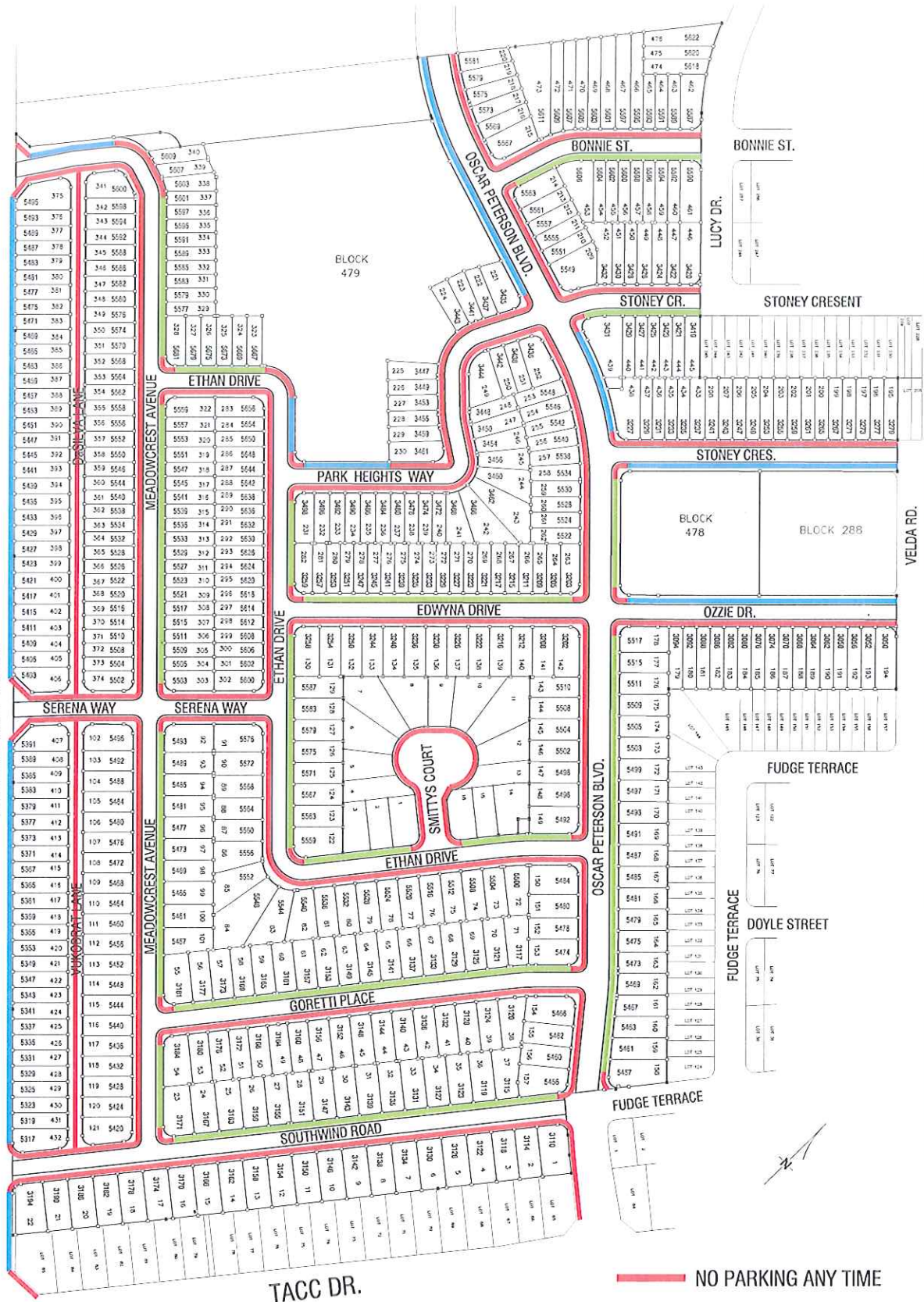


Geoff Wright, P. Eng., MBA, Commissioner of Transportation and Works

Prepared by: Ouliana Drobychevskaia, Traffic Operations Technologist



TENTH LINE WEST



NOTES:

- 25m CORNER PARKING PROHIBITIONS IMPLEMENTED AT EVERY INTERSECTION

- PARKING PLAN IS NOT TO SCALE

ARGO PARK PARKING PLAN

OCT. 3, 2014
SCALE - N.T.S.

APPENDIX 3

Parking Prohibition and 15-hour Parking
Churchill Woods Neighbourhood (Ward 10)

No Parking Anytime:

1. On the south side of Southwind Road between Tenth Line West and Oscar Peterson Boulevard;
2. On the north side of Southwind Road between Tenth Line West and Meadowcrest Avenue;
3. On the south side of Goretti Place between Meadowcrest Avenue and Oscar Peterson Boulevard;
4. On both sides of Serena Way between Tenth Line West and Ethan Drive;
5. On the south and west sides of Ethan Drive between Meadowcrest Avenue and Oscar Peterson Boulevard;
6. On both sides of Smittys Court;
7. On the south side of Edwynna Drive between Ethan Drive and Oscar Peterson Boulevard;
8. On the south side of Ozzie Drive between Oscar Peterson Boulevard and Velda Road;
9. On the north side of Stoney Crescent between Oscar Peterson Boulevard (south intersection) and Velda Road;
10. On the north side of Stoney Crescent between Oscar Peterson Boulevard (north intersection) and Lucy Drive;
11. On the north side of Bonnie Street between Oscar Peterson Boulevard and Lucy Drive;
12. On the south and east sides of Park Heights Way between Oscar Peterson Boulevard and Ethan Drive;
13. On the north and west sides of Park Heights Way between Oscar Peterson Boulevard and 50 metres (164 feet) east of Ethan Drive;
14. On the west side of Oscar Peterson Boulevard between Tacc Drive and Park Heights Way;
15. On the east side of Oscar Peterson Boulevard between Thomas Street and Park Heights Way/ Stoney Crescent;
16. On the west side of Oscar Peterson Boulevard between Thomas Street and 135 metres (443 feet) southerly thereof;
17. On the south and west sides of Meadowcrest Avenue between Tenth Line West and Southwind Road;
18. On both sides of Vukobrat Lane between Serena Way and Southwind Road;
19. On both sides of DaSilva Lane between Serena Way and Meadowcrest Avenue.

15-hour Parking Anytime:

20. On the north side of Meadowcrest Avenue between Tenth Line West and 65 metres (213 feet) easterly thereof;
21. On the east side of Tenth Line West between Southwind Road and Meadowcrest Avenue;
22. On the north side of Ozzie Drive between Oscar Peterson Boulevard and Velda Road;
23. On the south side of Stoney Crescent between Oscar Peterson Boulevard (south intersection) and Velda Road;
24. On the east side of Oscar Peterson Boulevard between Stoney Crescent (south intersection) and Stoney Crescent (north intersection);
25. On the west side of Oscar Peterson Boulevard between Park Heights Way/ Stoney Crescent and 135 metres (443 feet) south of Thomas Street;
26. On the north side of Park Heights Way between Ethan Drive and 50 metres (164 feet) easterly thereof;
27. On the east side of Ethan Drive between Park Heights Way and 37 metres (121 feet) northerly thereof.

City of Mississauga Corporate Report



Date: 2016/08/03

To: Chair and Members of General Committee

From: Gary Kent, Commissioner of Corporate Services and
Chief Financial Officer

Originator's files:

Meeting date:
2016/09/21

Subject

Annual Report on Electricity and Natural Gas Procurement 2015

Recommendation

That the Corporate Report dated August 3, 2016 on Procurement of Electricity and Natural Gas 2015- 2016 from the Commissioner, Corporate Services and Chief Financial Officer be received for information.

Report Highlights

Electricity

- The total cost for electricity for the City of Mississauga in 2015 was \$15,544,000.
- Ontario electricity prices are expected to continue to increase by 7% per year over the next two years due to a number of influences including the Green Energy Act, incentives for generating green power and for promoting energy conservation.
- For 2015, the strategy of buying electricity primarily on the variable market price rather than fixed price contracts has continued. However retailers are being utilized for smart metered accounts where they offer additional value to the City.
- This strategy resulted in a saving of \$35,800 in 2015 compared to purchasing electricity on a fixed price contract, and a cost avoidance of \$796,800 over purchasing all requirements on a fixed price contract at the then current market price offered by the LAS.

Natural Gas

- The total cost for natural gas for the City of Mississauga in 2015 was \$2,241,000.
- For 2015, based on recommendations from subject matter experts, and forecasted rising rates in 2015, the City purchased 70.4% of its natural gas supply requirement at an average fixed price of \$3.42/GJ (giga-joule). The remaining natural gas for 2015 was

purchased at the average open market price of \$2.69/GJ.

- This strategy resulted in a savings of \$69,500 compared to purchasing 100% of the requirement at the fixed rate.
- Contrary to market forecasts, natural gas prices were lower in 2015 over 2014 due to an excess of supply and a warmer winter, reducing demand.
- The City has purchased 46% of its gas requirement for 2016 at an average rate of \$3.73/GJ.

Background

This Report is being provided to General Committee as required by Corporate Policy # 03-06-07 on Procurement of Electricity and Natural Gas. The Policy states that electricity and natural gas procurement will be undertaken in a manner that endeavours to balance the need to achieve the lowest cost, with the need for price stability. The Policy also requires that the Commissioner of Corporate Services & CFO provide a report to Council, on an annual basis that contains the information provided in this Report.

Comments

Electricity

In 2015, the average market price for electricity increased by 12.3% over 2014.

The City used the variable market price rather than fixed price contracts for all electricity purchases in 2015. 93% of electricity was purchased from Enersource for large City accounts, streetlights and a portion of medium sized accounts. The remaining 7% consisting of medium sized accounts with smart meters were purchased at the variable market price through a retailer at a nominal fee. By purchasing through a retailer the City was able to avoid high peak consumption rates.

This strategy resulted in a saving of \$35,800 compared to purchasing electricity on the Regulated Price Plan (RPP). Additionally, this overall strategy approach as compared to purchasing all requirements on a fixed price contract at the then current market price offered by the LAS, resulted in a cost avoidance of \$796,800.

The total cost of electricity in 2015, including power used for street lighting, distribution and other regulated charges, as well as supply charges, was \$15,544,000.

The 2015 strategy of buying electricity largely on the variable market price has continued in 2016 as this is the best value for money option for the City.

Ontario electricity prices are expected to continue to increase over the next several years due to a number of influences including the Green Energy Act and incentives for generating new green power as well as incentives for energy conservation.

Consumers have to pay an additional Global Adjustment charge that the Province charges on top of the supply cost of electricity. The Global Adjustment charge includes the recovery of premium that the Province pays towards green power generation projects and conservation programs. The Global Adjustment charge also includes compensation to Ontario Power Generation when market prices fall below an agreed base price.

With the Province approving increased number of wind and solar power generation projects, the Global Adjustment charge is expected to continue to rise and the total price of electricity is expected to increase at an average rate of 7% per year for the next two years.

Smart meters were introduced in 2012- 2013 for a portion of the City's medium size accounts which comprise approximately 12.8% of the City's electricity consumption. These accounts are subject to Time of Use (TOU) rates where peak period rates are 100-110% higher on average than off peak rates in 2015. For City accounts where the operation is mostly during peak periods, TOU rates would have a large impact on electricity cost of these medium sized accounts. Enersource is mandated to bill accounts with "smart meters" at TOU rates. By purchasing select smart metered accounts through a retailer in 2015 the City was able to avoid high peak consumption rates.

Natural Gas

In 2013, when natural gas supply prices were in the low \$3/GJ range, and prices forecasted to increase in the coming months, the City, as advised by their consultant, looked to take advantage of the low rates to buy a portion of its gas as a fixed price 2 years in advance. At the time, the City purchased 410 GJ/Day of its 2015 natural gas at a fixed contract rate of \$3.315/GJ. In 2014, as prices increased further into the high \$3/GJ, low \$4/GJ range, the City sought further price certainty and purchased a further 200 GJ/Day for 2015 at \$3.71/GJ. This worked out to approximately 70% of the City's 2015 natural gas supply was purchased at an average rate of \$3.43/GJ.

In 2015, contrary to forecasts, the average daily market price for natural gas decreased 40% over 2014 rates. These reductions in rates were due to increased production, warmer winter resulting in reduced demand, and record levels of storage. The City's remaining natural gas for 2015 was purchased at the average open market price of \$2.69/GJ.

Additionally, the City purchased transportation for its natural gas from Alberta to Ontario at an average price of \$1.08/GJ

Purchasing natural gas with a strategy of combining fixed pricing with the open market pricing resulted in a saving of almost \$69,000 in 2015 as compared to purchasing the entirety of the City's gas at a fixed price.

The total annual cost of gas including supply, transportation and regulated distribution charges was \$2,241,000 in 2015.

Natural gas prices in the first five months of 2016 have been averaging lower than in 2015 as a result of high storage and the falling oil prices. Currently, the City has purchased 46% of its requirements at an average rate of \$3.73/GJ until October 2016.

Financial Impact

Cost savings realized for natural gas under this Utility Procurement Strategy are estimated at \$69,000 in 2015. Cost savings realized for electricity are estimated at \$35,800 in 2015, with a cost avoidance of \$796,800 over buying electricity at a fixed price contract at the then current market price offered by the LAS.

Conclusion

This report provides an overview of the electricity and natural gas procurement strategy used in 2015 and resulting savings along with the approach being followed in 2016.

The City proactively monitors electricity and natural gas market conditions and takes appropriate procurement decisions to maximize benefit to the energy portfolio.



Gary Kent, Commissioner of Corporate Services and Chief Financial Officer

Prepared by: Daryl Martin, Energy Management Coordinator, Facilities & Property Management

City of Mississauga
Corporate Report



Date: 2016/09/01

To: Chair and Members of General Committee

From: Gary Kent, Commissioner of Corporate Services and
 Chief Financial Officer

Originator's files:

Meeting date:
 2016/09/21

Subject

Annual Treasurer's Statement Report: Summary of Activity in 2015

Recommendation

1. That the report dated September 1, 2016, entitled "Annual Treasurer's Statement Report: Summary of Activity in 2015" from the Commissioner of Corporate Services and Chief Financial Officer, required by the *Development Charges Act, 1997* and *Planning Act*, be received for information.
2. That the Council endorse that the "Annual Treasurer's Statement Report: Summary of Activity in 2015" complies with the reporting requirements of the *Development Charges Act, 1997* and the *Planning Act*.
3. That the City of Mississauga's "Annual Treasurer's Statement Report: Summary of Activity in 2015" be made available to the public on the City of Mississauga's website as outlined in the report.

Report Highlights

- The *Development Charges Act (DC Act)* and *Planning Act*, require the Treasurer of the municipality to provide Council with an annual statement of information for the Development Charges (DC) reserve funds, Bonus Zoning reserve fund and the Cash-in-Lieu (CIL) of Parkland reserve fund.
- The purpose of the Annual Treasurer's Statement is to summarize activities related to these reserve funds including monies collected, interest earned, capital funding of assets, any money borrowed from these funds with associated interest, and a listing of DC credits.
- The opening balance of the DC reserve fund was \$72.9 million. During 2015, the City collected \$26.9 million in development charge revenue, funded \$26.1 million in growth-related capital assets and issued refunds based on the negotiated settlement of the 2009 DC By-law, resulting in a closing balance of \$59.6 million.
- The City collected \$8.0 million in CIL-Parkland revenue during 2015 and funded capital

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assets of \$17.3 million during 2015. The closing balance of the CIL-Parkland reserve fund after all transactions was \$58.4 million.

- The Bonus Zoning (Section 37) reserve fund had an opening balance of \$165,200 in 2015 and received \$460 thousand through Section 37 agreements during the year. The closing balance at the end of 2015 was \$645,600.
- This report is compliant with the recently enacted Bill 73 legislation and regulations amending both the *DC Act* and the *Planning Act*.

Background

The *Development Charges Act, 1997* (DC Act) Section 43(1), (2) and the *Planning Act* Section 37(7), (8) and Section 42(17), (18) requires the Treasurer of the municipality to provide Council with an annual financial statement for activities related to its DC reserve funds, Bonus Density reserve funds and Cash-in-Lieu of Parkland reserve funds.

Comments

On December 3, 2015, the Province gave royal assent for “*The Smart Growth for our Communities Act, 2015*” (Bill 73) which provided for amendments to the *DC Act* and the *Planning Act (PA)*. Subsequent to this date, specific amendments of Bill 73 came into force on January 1, 2016 (*DC Act*) and July 1, 2016 (*PA*).

The requirement for an Annual Treasurer’s Statement is not new. However, Bill 73 requires the following additional information to be included in the Annual Treasurer’s Statement provided to Council:

- Detailed reporting on bonus density contributions (*PA Section 37*) received from development, and how these funds are spent by the municipality (effective July 1, 2016);
- Detailed reporting of cash-in-lieu of parkland funds (*PA Section 42(6)*) received from development and how the funds are spent (effective July 1, 2016); and
- A “Statement of Compliance” signed by the Treasurer confirming that monies collected from development are only those allowed under the *DC Act* or another *Act* that became effective on January 1, 2016.

The new requirements of Bill 73 are included in this report, and its appendices, with the exception of the Statement of Compliance by the Treasurer, which is not required for transactions related to the year 2015 (this new requirement will be incorporated into the 2016 report).

As part of the recent amendments, the Province no longer requires a copy of the Annual Treasurer’s Statement be sent to the Minister of Municipal Affairs and Housing within 60 days of giving it to Council. Instead, the Province requires the municipality to ensure that it is made

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available to the public. Staff recommend that the report entitled “Annual Treasurer’s Statement Report: Summary of Activity in 2015” be made available on the City’s website. The appropriate location would be on the City Finance > Finance Reports web page.

The following three tables provide a two-year comparison of activities for 2014 and 2015 for the DC Reserve Fund, CIL-Parkland Reserve Fund and the Bonus Zoning Reserve Fund.

Table 1

DC Reserve Fund Activity	2015 \$(millions)	2014 \$(millions)	Difference
Opening Balance	\$ 72.9	\$ 81.7	\$(8.8)
Add: DC Revenues	\$ 26.9	\$ 33.6	\$(6.7)
Interest Income and Other	\$ 1.1	\$ 1.1	\$ -
Total Revenues	\$ 28.0	\$ 34.7	\$(6.7)
Less: DC Funds Transferred to Capital Projects	\$ 39.5	\$ 49.9	\$(10.4)
DC Funds Returned from Capital Projects	\$(13.4)	\$(6.6)	\$(6.8)
Transfers to Revenue and Refunds	\$ 15.2	\$ 0.2	\$ 15.0
Total Expenditures	\$ 41.3	\$ 43.5	\$(2.2)
Closing Balance	\$ 59.6	\$ 72.9	\$(13.3)

The City passed a new DC By-law in 2014. Typically, there is a high volume of building permits submitted and processed in the By-law approval year (2014), as developers anticipate increased rates under the new By-law. This is typically followed by a decrease in the following year’s revenue (2015). This trend is reflected in the \$6.7 million decrease in DC revenue in the year-over-year comparison.

In addition to the regular transfers between the DC reserve and capital projects, \$15M in draws from the Reserve in 2015 were due to the resolution of the five-year outstanding 2009 DC appeal. Funds had been set aside in the event of an unfavourable decision at the Ontario Municipal Board.

The 2014 DC By-law is currently under appeal and negotiation discussions have begun with appellants.

Table 2

CIL-Parkland Reserve Fund Activity	2015 \$(millions)	2014 \$(millions)	Difference
Opening Balance	\$ 65.4	\$ 56.4	\$ 9.0
Add: CIL-Parkland Revenues	\$ 8.0	\$ 8.1	\$(0.2)
Interest Income and Other	\$ 2.3	\$ 7.7	\$(5.3)
Total Revenues	\$10.3	\$15.8	\$(5.5)
Less: CIL-Parkland Funds Transferred to Capital Projects	\$ 18.7	\$ 13.8	\$ 4.9
CIL-Parkland Funds Returned from Capital Projects	\$(1.4)	\$(7.0)	\$ 5.6
Total Expenditures	\$17.3	\$6.8	\$10.5
Closing Balance	\$ 58.4	\$ 65.4	\$(7.0)

The collection of CIL-Parkland revenues has been fairly consistent over the two-year period. \$5.3 million less income in the “interest income and other” category is due to a reduced level of surplus land disposed of during 2015. Total capital expenditures for eligible expenses such as land acquisition, building renovation and equipment repair and replacement increased \$10.5 million in 2015. The net result of the closing fund balance was a decrease of \$7 million in the reserve.

Table 3

Bonus Zoning Reserve Fund Activity	2015 \$	2014 \$	Difference
Opening Balance	\$ 164,178	\$ -	\$ 164,178
Add: Bonus Zoning Revenue	\$460,000	\$160,000	\$300,000
Interest Income and Other	\$21,397	\$4,178	\$17,219
Total Revenues	\$481,397	\$164,178	\$ 317,219
Less: Bonus Zoning Funds Transferred to Capital Projects	\$ -	\$ -	\$ -
Bonus Zoning Funds Returned from Capital Projects	\$ -	\$ -	\$ -
Total Expenditures	\$ -	\$ -	\$ -
Closing Balance	\$ 645,575	\$ 164,178	\$ 481,397

The Bonus Zoning reserve fund was established with the approval of the 2012 Corporate Policy governing the collection of *Planning Act*, Section 37 Bonus Zoning community benefit amounts

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from development. The first deposit to the reserve fund occurred in 2014, followed by one contribution received in 2015. There have been no capital expenditures made from this reserve fund to date.

Financial Implications

There are no financial implications as a result of the recommendations in this report.

Conclusion

The Annual Treasurer's Statement is required by the *Development Charges Act, 1997* and the *Planning Act*. This report and its accompanying appendices have been prepared for Council's information and to fulfill the legislative and regulatory reporting requirements of the Annual Treasurer's Statement. This statement will be made available to the public on the City's website following Council's approval of the recommendations.

Attachments

Appendix 1: DC Reserve Funds Description

Appendix 2: DC Reserve Funds Continuity Schedule

Appendix 3: Capital Projects Financed by DC Reserve Funds

Appendix 4: Development Levy Credit Continuity Schedule

Appendix 5: DC Credits Continuity Schedule



Gary Kent, Commissioner of Corporate Services and Chief Financial Officer

Prepared by: Susan Cunningham, Manager, Development Financing & Reserve Management

Development Charge Reserve Funds

Pursuant to the *Development Charges Act, 1997* S.O. 1997 c.27, as amended, monies collected under the act shall be placed into a separate reserve account for the purpose of funding growth related net capital costs for which the development charge was imposed under the Development Charges By-law 0161-2014 or previous Mississauga Development Charge By-laws.

Reserve funds were established for the following purpose:

General Government	Funds are collected for the purpose of the animal control expansion as a result of residential growth. This service requires a 10% discount, as per the legislation
Recreation	Funds are collected for the purpose of capital requirements consistent with the Future Directions Plan servicing residential growth. This service requires a 10% discount, as per the legislation.
Fire	Funds are collected for the capital construction requirements consistent with the Station Location Study as it relates to growth. This is not a discounted service, per the legislation.
Library	Funds are collected for the capital expenses related to growth as outlined in the Library Services Master Plan, which was endorsed by both Council and the Library Board. All funds collected are as a result of residential growth and is a discounted service per the legislation.
Transit	Funds are collected for the purpose of providing all transit services as they relate to growth. This charge is collected from both residential and non-residential development activities. A 10% discount has already been factored into the charge, as per the legislation.
City-Wide Engineering	Funds are collected for constructing the transportation infrastructure in the City as it relates to development growth. This is not a discounted service, and is collected from both the residential and non-residential development sectors.
Public Works	Funds are collected for the capital costs involved with Building and Fleet components of the Public Works Division of Transportation and Works Department as it relates to growth. This charge is collected from both the residential and non-residential sectors, and is discounted by 10%, as per the legislation.
Living Art Centre Debt	Funds collected for this service are used to retire a debt incurred for the construction of the Living Arts Centre in Mississauga. Development charges are collected from the residential sector only and a 10% discount has been applied to the debt outstanding.
Storm Water Management	Funds collected for this service are to be used for items such as channelization, erosion control, Credit River Watershed erosion control, storm water management and water quality/quantity control. This is not a discounted service, and is a uniform charge applied to both the residential and non-residential sectors on a cost per hectare basis.
Parking Services	Funds collected for these services are to be used for the design and construction of parking services in the City of Mississauga.

2015 Development Charge Reserve Funds, Bonus Zoning and Cash-in-Lieu of Parkland Continuity Schedule

Fund Name	Balance Jan. 1, 2015	Revenues					Capital Expenditures			Balance Dec. 31, 2015
		From Revenue	Interest	From Developers	Other	Total Revenue	DCA Refunds	Transfers To/ (From) Capital ¹	Transfers To Revenue	
DCA- City Holding	0.00	0.00	0.00	558,290.13	0.00	558,290.13	558,290.13	0.00	0.00	(0.00)
DCA-General Government	(4,385,314.60)	0.00	(82,095.62)	184,258.29	0.00	102,162.67	0.00	0.00	0.00	(4,283,151.93)
DCA-Recreation	13,943,772.34	0.00	201,008.92	6,050,017.47	0.00	6,251,026.39	0.00	7,176,651.30	0.00	13,018,147.43
DCA-Recreation (Hershey)	0.00	0.00	2,487.26	(2,487.26)	0.00	0.00	0.00	0.00	0.00	0.00
DCA-Fire Services	(10,006,943.67)	0.00	(174,917.16)	1,185,299.16	0.00	1,010,382.00	0.00	(737,863.58)	0.00	(8,258,698.09)
DCA-Library	2,223,945.72	0.00	8,302.84	680,162.89	0.00	688,465.73	0.00	2,700,000.00	0.00	212,411.45
DCA-Transit	5,629,162.75	0.00	122,396.25	1,169,121.29	0.00	1,291,517.54	1,000,000.00	(114,740.95)	0.00	6,035,421.24
DCA-City Wide Engineering	38,972,721.33	0.00	637,017.00	12,078,193.64	0.00	12,715,210.64	5,864,157.61	16,384,630.27	0.00	29,439,144.09
DCA-Public Works	(1,668,752.19)	0.00	(32,546.40)	519,933.72	0.00	487,387.32	0.00	164,424.29	150,000.00	(1,495,789.16)
DCA-Parking	869,151.93	0.00	20,479.40	308,249.69	0.00	328,729.09	0.00	(591,165.38)	0.00	1,789,046.40
DCA-LAC	0.00	0.00	678.01	(678.01)	0.00	0.00	0.00	0.00	0.00	0.00
DCA-Storm Water	19,937,178.09	0.00	378,348.02	2,311,280.06	0.00	2,689,628.08	217,034.71	1,128,572.41	0.00	21,281,199.05
DC Appeal - Residential	6,279,507.46	0.00	10,872.11	1,499,092.08	0.00	1,509,964.19	6,230,855.26	0.00	0.00	1,558,616.39
DC Appeal - Industrial	613,146.09	0.00	111.58	28,679.09	0.00	28,790.67	602,127.74	0.00	0.00	39,809.02
DC Appeal - Non-Industrial	490,220.04	0.00	2,395.20	284,278.38	0.00	286,673.58	488,427.92	0.00	0.00	288,465.70
Total DC Reserve Funds	72,897,795.29	0.00	1,094,537.41	26,853,690.62	0.00	27,948,228.03	14,960,893.37	26,110,508.36	150,000.00	59,624,621.59
Bonus Zoning (section 37)	164,178.02	0.00	21,397.42	460,000.00	0.00	481,397.42	0.00	0.00	0.00	645,575.44
Cash-in-Lieu of Parkland (section 42)	65,390,784.21	0.00	2,333,309.60	7,970,887.17	10,000.00	10,314,196.77	0.00	17,307,721.17	0.00	58,397,259.81

¹ Details of the transfers to/(from) Reserve Funds by project are shown in Appendix 3.

**Capital Projects Financed by Development Charge Reserve Funds and Cash-in-Lieu of Parklands
December 31, 2015**

Description: This report highlights all Development Charge, Cash-in-Lieu of Parkland Reserve Fund and Other Sources of funding transfers to Capital Projects in 2015.

Project Number	Description	2015		2015		2015			Total Project Net Financing By Project and Reserve	Total Project Net Financing by Project
		Development Charge Financing		Cash-in-Lieu of Parkland		Other Financing				
		Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Debt Financing		
04105	Mississauga Rd CNR Pedestrian/Bicycle Tunnel Capital Reserve -33121 City Wide Eng. - 31335	7,816.20				4,500.15			(456,499.85) (792,883.80)	(1,249,383.65)
04196	Depots/Yards Sand Shacks-Des Public Works - 31340	122,928.85							(42,071.15)	(42,071.15)
04197	Depots/Yards Sand Shack Land Capital Reserve -33121 Public Works - 31340	6,002,445.05				520,538.67			(72,061.33) (830,954.95)	(903,016.28)
05109	Torbram Rd Grade Separation (North) Detail Design City Wide Engineering - 31335		(978,318.94)						(1,591,318.94)	(1,591,318.94)
06104	Torbram Grade Separation (North) City Wide Engineering - 31335	978,318.94							(33,266,681.06)	(33,266,681.06)
06134	Credit River Watershed Erosion Control Capital Reserve -33121 Storm Water Management - 31350	300.42				14,734.67			(407,065.33) (8,299.58)	(415,364.91)
07306	Development, play spray, shoreline-Lakeside Capital Reserve -33121 Parkland - 32121 Recreation -31315	73.85				41.00			(1,027,959.00) (954,000.00) (3,564,526.15)	(5,546,485.15)
08105	Hurontario St/Highway 401 Interchange Phase 1 Capital Reserve -33121 City Wide Engineering - 31335	734,036.97				59,360.57			(928,239.43) (11,478,363.03)	(12,406,602.46)
08116	Hurontario St/Highway 401 - S/E connection/Whittle Rd City Wide Engineering - 31335		(50,000.00)						(1,500,000.00)	(1,500,000.00)
08136	Cooksville Creek Erosion Control-Camilla Rd to North Service Capital Reserve -33121 Storm Water Management - 31350	4,361.98				57,951.95			(16,448.05) (1,238.02)	(17,686.07)
08159	Creditview Rd Bridge over Credit River Capital Reserve -33121 City Wide Engineering - 31335		(1,440,000.00)				(160,000.00)		(2,046,700.00) (4,533,000.00)	(6,579,700.00)
08164	New Vehicles & Equipment Capital Reserve -33121 DC Public Works - 31340	15,575.71				1,730.63			(44,769.37) (402,924.29)	(447,693.66)
08171	Traffic Signal Equipment Enhancements Capital Reserve - 33121 Contributions- Roads -35201 City Wide Engineering - 31335		(432,000.00)				(275,000.00)		(294,165.38) (467,876.05) (2,292,958.57)	(3,055,000.00)

**Capital Projects Financed by Development Charge Reserve Funds and Cash-in-Lieu of Parklands
December 31, 2015**

Description: This report highlights all Development Charge, Cash-in-Lieu of Parkland Reserve Fund and Other Sources of funding transfers to Capital Projects in 2015.

Project Number	Description	2015		2015		2015			Total Project Net Financing By Project and Reserve	Total Project Net Financing by Project
		Development Charge Financing		Cash-in-Lieu of Parkland		Other Financing		Debt Financing		
		Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve			
08173	Traffic System and ITS Capital Reserve - 33121 Contributions- Roads -35201 City Wide Engineering - 31335		(640,000.00)				(410,000.00)		(94,747.90) (600,966.39) (2,654,285.71)	(3,350,000.00)
08234	Transit Satellite #2 - Land Acquisition Public Transit Fund - 35180 Transit - 31330 Parkland - 32121	383,897.09					(383,897.09)		(845,795.60) (6,913,263.31) 35,000.00	(7,724,058.91)
08250	Construction-Training & Mechanical Centre Investing in Ontario Act Funds - 35573 Fire Training Reserve-35576 Capital Reserve -33121 Fire Services - 31320	737,863.58				995,838.43			(7,165,565.00) (4,407,500.00) 1,804,818.43 (7,238,251.42)	(17,006,497.99)
09109	Hurontario St - Park St E to Lakeshore Capital Reserve -33121 City Wide Engineering - 31335	59,034.48				14,758.62			(205,241.38) (820,965.52)	(1,026,206.90)
09354	Land Acquisition-Future Park F-424 Parkland - 32121			141,842.25					(8,955,657.75)	(8,955,657.75)
09430	Meadowvale Library/CC Reno-Design Debt Financing Parkland Reserve-32121 Capital Reserve -33121 Recreation - 31315 Library - 31325		(76,500.00) (3,600,000.00)		(14,431,500.00)		(400,000.00)	(492,000.00)	(2,545,300.00) (17,057,000.00) (3,145,000.00) (574,500.00) (4,273,200.00)	(27,595,000.00)
10199	Parking Structure Design - Living Arts Centre Capital Reserve -33121 Parking - 31343	591,165.38				65,685.04			(34,314.96) (308,834.62)	(343,149.58)
10300	Class 1 & 3 trails - Design Recreation - 31315	78,705.61							(21,294.39)	(21,294.39)
10312	Meadow Green Parking Lot Parks - Other - 35219 Capital Reserve -33121 Recreation - 31315	7,455.83				828.40			(5,200.80) (18,371.60) (165,344.17)	(188,916.57)
10324	DEZEN/BEN TED - Construction Recreation - 31315	13,500.00							(484,500.00)	(484,500.00)
10330	Future Park #301 - Land Acquisition Parkland - 32121			67,768.58					(1,677,231.42)	(1,677,231.42)
11101	Intersection Capital Program Roads - 35201 City Wide Engineering - 31335	49,685.44				3,043.10			(38,971.90) (636,299.56)	(675,271.46)
11131	Applewood Creek Crossing Improv-Culvert Capital Reserve -33121 Federal Gas Tax Reserve-35183 Storm Water Management - 31350 City Wide Engineering - 31335		(681.82)				(14,873.74) (444,444.44)		(148,737.38) (444,444.44) (1,818.18) (5,000.00)	(600,000.00)

**Capital Projects Financed by Development Charge Reserve Funds and Cash-in-Lieu of Parklands
December 31, 2015**

Description: This report highlights all Development Charge, Cash-in-Lieu of Parkland Reserve Fund and Other Sources of funding transfers to Capital Projects in 2015.

Project Number	Description	2015		2015		2015			Total Project Net Financing By Project and Reserve	Total Project Net Financing by Project
		Development Charge Financing		Cash-in-Lieu of Parkland		Other Financing		Debt Financing		
		Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve			
11135	Cooksville Creek - Dyking D/S of CPY E Capital Reserve -33121 City Wide Engineering - 31335 Storm Water Management - 31350	62.42				3,058.79			(45,941.21) (1,000.00) 62.42	(46,878.79)
11163	New Vehicles & Equipment Capital Reserve -33121 City Wide Engineering - 31335		(22,500.00)				(2,500.00)		(22,000.00) (198,000.00)	(220,000.00)
11193	Permanent Snow Storage Sites Feasibility Capital Reserve -33121 Public Works - 31340	135,000.00				15,000.00			0.00 0.00	0.00
11306	Pt Credit Harbour(west)-Pre-Design Study Capital Reserve -33121 Recreation - 31315	39,900.64				3,088.85			(40,611.15) (524,599.36)	(565,210.51)
11309	Dr Martin Dobkin Washrooms - Construction Parkland - 32121				(210,000.00)				(872,000.00)	(872,000.00)
11311	Iceland Parkway Belt Washrooms - Design Parkland - 32121			44,973.48					(15,026.52)	(15,026.52)
11313	Lisgar Fields Washrooms - Construction Parkland - 32121				(150,000.00)				(788,000.00)	(788,000.00)
11314	Loyola SS Artificial Turf and Changerooms Capital Reserve - 33121 Parkland - 32121 2009 Special Project CRF - 35574			90,260.00		305,540.00			(1,154,960.00) (341,340.00) (400,000.00)	(1,896,300.00)
12101	Intersection Capital Program Recreation -31315 City Wide Engineering - 31335		(132,031.49)						(495,000.00) (132,031.49)	(627,031.49)
12106	Second Line over Hwy 401 - Pedestrian B Recreation - 31315	200,000.00							0.00	0.00
12132	Credit River Erosion - S of Dundas St W Storm Water Management - 31350 Federal Gas Tax Reserve -35183	14,950.69					(2,646.54)		(49.31) (2,646.54)	(2,695.85)
12137	Cooksville Creek Erosion Control - Camilla Storm Water Management - 31350 Federal Gas Tax Reserve -35183	17,749.38					(8,521.09)		(250.62) (8,521.09)	(8,771.71)
12138	Mary Fix Creek Erosion Control - Harborn Storm Water Management - 31350 Capital Reserves- 33121	1,270.92				27,324.77			(2,729.08) (58,675.23)	(61,404.31)
12147	Sheridan Creek Erosion Control - Clarkson Storm Water Management - 31350 Capital Reserves- 33121	13,155.99				386,844.01			(52,131.01) (1,532,868.99)	(1,585,000.00)
12165	Sidewalks Recreation - 31315 City Wide Engineering - 31335 Developer contribution - Sidewalks 35207	77,760.64				15,825.61			(1,199,900.00) 77,760.64 (228,374.39)	(1,350,513.75)

**Capital Projects Financed by Development Charge Reserve Funds and Cash-in-Lieu of Parklands
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Description: This report highlights all Development Charge, Cash-in-Lieu of Parkland Reserve Fund and Other Sources of funding transfers to Capital Projects in 2015.

Project Number	Description	2015 Development Charge Financing		2015 Cash-in-Lieu of Parkland		2015 Other Financing			Total Project Net Financing By Project and Reserve	Total Project Net Financing by Project
		Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Debt Financing		
12173	Traffic System and ITS Recreation - 31315 City Wide Engineering - 31335 Capital Reserves- 33121	10,207.22				18,146.18			(36,000.00) 10,207.22 (45,853.82)	(71,646.60)
12193	Permanent Snow Storage Sites Design & Construction Public Works - 31340 Capital Reserves- 33121		(7,025,373.90)				(620,538.67)		(9,275,373.90) (870,538.67)	(10,145,912.57)
12307	Hydro One Corridor - Oakville to Credit River - Design Capital Reserves- 33121 Recreation - 31315		(1,180,994.00)				(131,222.00)		(253,402.00) (2,280,614.00)	(2,534,016.00)
13131	Sawmill Cr Ctrl-BurnhamthorpeW Storm Water - 31350 Capital Reserve -33121 Federal Gas Tax Reserve -35183	39,616.70					(24,933.07)		(1,383.30) 0.00 (24,933.07)	(26,316.37)
13132	Sawmill Creek Erosion Ctrl- Erin Mills Storm Water - 31350 Capital Reserve -33121	52,000.00				78,000.00			0.00 0.00	0.00
13134	Monitoring and minor modification Storm Water - 31350	79,401.97							(598.03)	(598.03)
13135	Loyalist Creek Erosion Control upstream Debt Financing Storm Water - 31350 Capital Reserve -33121		(5,200.00)					(394,800.00)	(394,800.00) (7,200.00) (88,000.00)	(490,000.00)
13136	Saw Creek Erosion Ctrl-Swallowdake Debt Financing -575107 Storm Water - 31350 Capital Reserve -33121 Federal Gas Tax Reserve -35183		(91,616.70)				(78,000.00) (1,564,066.93)		(1,000,000.00) (153,616.70) (78,000.00) (1,564,066.93)	(2,795,683.63)
13138	Development Charges Update Storm Water - 31350	24,813.77							(55,186.23)	(55,186.23)
13140	Cooksville Creek Erosion Ctrl-Rathburn Debt Financing -575100 Storm Water - 31350 Storm Water Excess Debt- 37200	112,987.01				487,012.99			(3,000,000.00) (583,012.99) 487,012.99	(3,096,000.00)
13145	Minor Erosion Ctrl Work Various Location Storm Water - 31350 Capital Reserve -33121	2,618.28				67,202.58			(381.72) (9,797.42)	(10,179.14)
13167	Cycling Program Federal Gas Tax Reserve -35182 DC City-wide -31335	625,000.00					(48,222.27)		(100,000.00) (1,145,000.00)	(1,245,000.00)
13224	Transit Bus Stops/Pads/Signs - Growth DC Transit - 31330 Federal Gas Tax Reserve -35182	843.86					(843.86)		(120,656.14) (13,406.24)	(134,062.38)

**Capital Projects Financed by Development Charge Reserve Funds and Cash-in-Lieu of Parklands
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Description: This report highlights all Development Charge, Cash-in-Lieu of Parkland Reserve Fund and Other Sources of funding transfers to Capital Projects in 2015.

Project Number	Description	2015		2015		2015			Total Project Net Financing By Project and Reserve	Total Project Net Financing by Project
		Development Charge Financing		Cash-in-Lieu of Parkland		Other Financing				
		Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Debt Financing		
13270	Meadowvale Library Construction DC Library - 31325 Capital Reserve -33121	900,000.00				100,000.00			0.00 0.00	0.00
13303	Future Directions Review DC Recreation - 31315 Capital Reserve -33121	22,222.42				2,469.16			(157,777.58) (17,530.84)	(175,308.42)
13308	Multi-Use Trails - Glen Erin Woodlands DC Recreation - 31315 Capital Reserve -33121	12,313.55				1,385.67			(26,786.45) (3,014.33)	(29,800.78)
13310	Multi-Use Trails - Clover Meadows DC Recreation - 31315 Capital Reserve -33121	10,209.80				1,125.49			(53,290.20) (5,874.51)	(59,164.71)
13327	Park P_508 Development - Construction DC Recreation - 31315 Capital Reserve -33121		(4,500.00)				(500.00)		(1,168,700.00) (129,900.00)	(1,298,600.00)
13380	Streetsville Cemetery Bunker Replacement Parkland - 32121				(7,552.48)				(44,552.48)	(44,552.48)
13385	South Common Satellite Depot Parkland - 32121				(10,000.00)				(459,000.00)	(459,000.00)
14105	Second Line Over HWY. 401- Bridge Debt Financing DC City-wide -31335		(200,000.00)						(500,000.00) (200,000.00)	(700,000.00)
14107	9th Widening-Derry Rd to North Limit Debt Financing Federal Gas Tax Reserve-35182 DC City-wide -31335		(4,050,000.00)				(300,000.00)	(450,000.00)	(450,000.00) (300,000.00) (6,750,000.00)	(7,500,000.00)
14129	Land/Cooksville Creek SWM Pond#3702 Parkland -32121 DC Storm Water -31350		(1,040,000.00)	1,040,000.00					7,540,000.00 (7,540,000.00)	0.00
14130	Storm Sewer Oversizing - Various Location DC Storm Water -31350	200,000.00							0.00	0.00
14146	Cooksville Creek Flood Protection-Dyking Debt Financing -575100 Capital Reserve -33121 DC Storm Water -31350		(43,562.42)				(3,058.79)	(1,456,500.00)	(3,191,500.00) (254,368.99) (103,152.90)	(3,549,021.89)
14171	Traffic Signal Equipment Enhancements DC City-wide -31335		(1,639.73)						(116,639.73)	(116,639.73)
14176	Multi-Use Trails along Hanlan Routes DC City-wide -31335		(1,245,000.00)						(1,870,000.00)	(1,870,000.00)
14177	North Central Yard Feasibility Study Capital Reserve -33121 DC Public Works -31340	45,000.00				5,000.00			0.00 0.00	0.00
14193	Snow Storage Sites-Shared with Peel Capital Reserve -33121 DC Public Works -31340	900,000.00				100,000.00			0.00	0.00

**Capital Projects Financed by Development Charge Reserve Funds and Cash-in-Lieu of Parklands
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Project Number	Description	2015		2015		2015			Total Project Net Financing By Project and Reserve	Total Project Net Financing by Project
		Development Charge Financing		Cash-in-Lieu of Parkland		Other Financing				
		Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Debt Financing		
14307	Hydro One Est Corridor_Etobicoke Crk-BRT Capital Reserve -33121 DC Recreation-31315		(663,507.00)				(73,723.00)		(79,923.00) (719,307.00)	(799,230.00)
14308	LakeviewCorridorTrail_Lakeshore to QEW Capital Reserve -33121 DC Recreation-31315		(429,498.00)				(47,722.00)		(51,722.00) (465,498.00)	(517,220.00)
14315	Design & Construction - F_408 Capital Reserve -33121 DC Recreation-31315	36,500.00				4,100.00			0.00 0.00	0.00
15101	Intersection Capital Program DC City-wide -31335		(495,000.00)						(495,000.00)	(495,000.00)
15102	Transportation Master Plan Study DC City-wide -31335		(200,000.00)						(200,000.00)	(200,000.00)
15103	Preliminary Engineering Studies DC City-wide -31335		(100,000.00)						(100,000.00)	(100,000.00)
15104	Lakeshore Road Movement Study DC City-wide -31335		(500,000.00)						(500,000.00)	(500,000.00)
15105	Downtown Master Plan DC City-wide -31335		(900,000.00)						(900,000.00)	(900,000.00)
15106	Second Line Over HWY. 401- Bridge Pier DC City-wide -31335		(1,000,000.00)						(1,000,000.00)	(1,000,000.00)
15108	Sheridan Park Drive - Speakman (EA) DC City-wide -31335		(250,000.00)						(250,000.00)	(250,000.00)
15109	Creditview Rd Widening Structure Design Capital Reserve -33121 DC City-wide -31335		(450,000.00)				(50,000.00)		(50,000.00) (450,000.00)	(500,000.00)
15110	Lakeshore Rd/Stavebank Rd Intersection DC City-wide -31335		(1,000,000.00)						(1,000,000.00)	(1,000,000.00)
15111	Transit Priority - Various Intersections DC City-wide -31335		(1,500,000.00)						(1,500,000.00)	(1,500,000.00)
15130	Storm Sewer Oversizing Various Locations DC Storm Water -31350		(270,000.00)						(270,000.00)	(270,000.00)
15131	Loyalist Creek Erosion Cntl-Thornlodge RD Capital Reserve -33121 DC Storm Water -31350		(3,400.00)				(96,600.00)		(96,600.00) (3,400.00)	(100,000.00)
15134	Monitor & Minor Modification SW-Various DC Storm Water -31350		(80,000.00)						(80,000.00)	(80,000.00)
15135	Cksvl Crk Erosion Ctrl-Willia Rd to Orano Debt Financing -575100 DC Storm Water -31350		(22,780.00)					(647,220.00)	(647,220.00) (22,780.00)	(670,000.00)
15136	Cksvl Crk Erosion Ctrl-Hwy403 to Hwy10 Capital Reserve -33121 DC Storm Water -31350		(2,380.00)				(67,620.00)		(67,620.00) (2,380.00)	(70,000.00)
15137	Ckwvl Crk Pond #2101-Mis Valy & Cntl Pky Capital Reserve -33121 DC Storm Water -31350		(31,667.00)				(135,000.00)		(135,000.00) (31,667.00)	(166,667.00)

**Capital Projects Financed by Development Charge Reserve Funds and Cash-in-Lieu of Parklands
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Project Number	Description	2015		2015		2015			Total Project Net Financing By Project and Reserve	Total Project Net Financing by Project
		Development Charge Financing		Cash-in-Lieu of Parkland		Other Financing				
		Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Debt Financing		
15139	Cksvl Crk Impr & Flood Prot/King St East Debt Financing -575100 DC Storm Water -31350		(84,014.00)					(2,386,986.00)	(2,386,986.00) (84,014.00)	(2,471,000.00)
15140	Cksvl Crk Ersion Ctrk-Mis Valy & Cntl Pk Capital Reserve -33121 DC Storm Water -31350		(8,000.00)				(232,000.00)		(232,000.00) (8,000.00)	(240,000.00)
15142	Etbck Crk Ersion Ctrl-Pony Tril & Blr St Capital Reserve -33121 DC Storm Water -31350		(6,000.00)				(184,000.00)		(184,000.00) (6,000.00)	(190,000.00)
15145	Minor Erosion Ctrl Wrk-Various Locations Capital Reserve -33121 DC Storm Water -31350		(2,560.00)				(77,440.00)		(77,440.00) (2,560.00)	(80,000.00)
15161	Noise Wall Replacements Debt Financing -575100 DC City-wide -31335		(610,000.00)					(770,000.00)	(770,000.00) (610,000.00)	(1,380,000.00)
15163	New Vehicles & Equipment Capital Reserve -33121 DC Public Works -31340		(175,500.00)				(19,500.00)		(19,500.00) (175,500.00)	(195,000.00)
15165	Sidewalks DC City-wide -31335		(1,000,000.00)						(1,000,000.00)	(1,000,000.00)
15167	Cycling Program Capital Reserve -33121 DC City-wide -31335 Federal Gas Tax Reserve -35182		(1,200,000.00)				(29,000.00) (261,000.00)		(29,000.00) (1,200,000.00) (261,000.00)	(1,490,000.00)
15171	Traffic Signal Equipment Enhancements DC City-wide -31335		(115,000.00)						(115,000.00)	(115,000.00)
15173	Traffic System and ITS DC City-wide -31335		(75,000.00)						(75,000.00)	(75,000.00)
15198	Traffic Signals Roadway Infra -33131 Capital Reserve -33121 Contributions -35209 DC City-wide -31335		(340,000.00)				(390,000.00) (140,000.00) (370,000.00)		(390,000.00) (140,000.00) (370,000.00) (340,000.00)	(1,240,000.00)
15238	Transit Malton Facility-Expans & Improve Federal Gas Tax Reserve -35183 DC Transit-wide -31330		(270,000.00)				(30,000.00)		(30,000.00) (270,000.00)	(300,000.00)
15300	Bicycle/Pedestrian System (ORT10A) Capital Reserve -33121 DC Recreation -31315		(587,790.00)				(65,310.00)		(65,310.00) (587,790.00)	(653,100.00)
15301	Bicycle/Pedestrian System Capital Reserve -33121 DC Recreation -31315		(210,753.00)				(23,417.00)		(23,417.00) (210,753.00)	(234,170.00)
15302	Bicycle/Pedestrian System (ORT02B) Capital Reserve -33121 DC Recreation -31315		(954,720.00)				(106,080.00)		(106,080.00) (954,720.00)	(1,060,800.00)

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Project Number	Description	2015		2015		2015			Total Project Net Financing By Project and Reserve	Total Project Net Financing by Project
		Development Charge Financing		Cash-in-Lieu of Parkland		Other Financing				
		Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Debt Financing		
15303	Bicycle/Pedestrian System (ORT05B) Capital Reserve -33121 DC Recreation -31315		(114,300.00)				(12,700.00)		(12,700.00) (114,300.00)	(127,000.00)
15304	Park Redevelopment-Zonta Meadows (P_294) Capital Reserve -33121 Parks - Other -35219 DC Recreation -31315		(342,000.00)				(38,000.00) (500,000.00)		(38,000.00) (500,000.00) (342,000.00)	(880,000.00)
15307	Site investigations, appraisals, audits Parkland - 32121				(100,000.00)				(100,000.00)	(100,000.00)
15308	Riverwood Park Development-ChappellHouse Parkland - 32121				(87,125.00)				(87,125.00)	(87,125.00)
15310	Port Credit Harbour West Side Capital Reserve -33121 DC Recreation -31315		(265,500.00)				(29,500.00)		(29,500.00) (265,500.00)	(295,000.00)
15311	Cricket Pitch (New) -P_302 Capital Reserve -33121 DC Recreation -31315		(1,543,500.00)				(171,500.00)		(171,500.00) (1,543,500.00)	(1,715,000.00)
15312	Unlit Tennis CourtsChurchill Meadows Capital Reserve -33121 DC Recreation -31315		(128,535.00)				(14,350.00)		(14,350.00) (128,535.00)	(142,885.00)
15313	SportsFields(New) TennisCrts Brookmede Pk Capital Reserve -33121 DC Recreation -31315		(128,535.00)				(14,350.00)		(14,350.00) (128,535.00)	(142,885.00)
15316	Park Improvements - (P_173) Capital Reserve -33121 DC Recreation -31315		(41,974.00)				(4,664.00)		(4,664.00) (41,974.00)	(46,638.00)
15319	Community PksPhase 1 Not Yet Name P_459 Capital Reserve -33121 DC Recreation -31315		(267,247.00)				(29,694.00)		(29,694.00) (267,247.00)	(296,941.00)
15320	Greenbelt Fencing - Construction Capital Reserve -33121 DC Recreation -31315		(63,000.00)				(7,000.00)		(7,000.00) (63,000.00)	(70,000.00)
15321	Development of F_408 Design & Construct Capital Reserve -33121 DC Recreation -31315		(203,000.00)				(22,600.00)		(22,600.00) (203,000.00)	(225,600.00)
15324	Construct a bunker for Equipment and fenced storage Parkland - 32121				(180,088.00)				(180,088.00)	(180,088.00)
15325	Parks Bunker Installation: New - Loyola Parkland - 32121				(45,000.00)				(45,000.00)	(45,000.00)
15334	Growth Related Equipment - Parks Capital Reserve -33121 DC Public Works -31340		(184,500.00)				(20,500.00)		(20,500.00) (184,500.00)	(205,000.00)
15349	Beach Volleyball Venue at Lakefront Prom Capital Reserve -33121 DC Recreation -31315		(301,050.00)				(367,950.00)		(367,950.00) (301,050.00)	(669,000.00)

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Project Number	Description	2015 Development Charge Financing		2015 Cash-in-Lieu of Parkland		2015 Other Financing			Total Project Net Financing By Project and Reserve	Total Project Net Financing by Project
		Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Transfers to Reserve	Transfers from Reserve	Debt Financing		
15350	Land Acquisition Credit Valley Lands Parkland - 32121				(2,600,000.00)				(2,600,000.00)	(2,600,000.00)
15431	Park 459 Development - Partnership Capital Reserve -33121 DC Recreation -31315		(90,630.00)				(10,070.00)		(10,070.00) (90,630.00)	(100,700.00)
15709	Accessibilty - Malton Arena Washroom Parkland - 32121				(121,900.00)				(121,900.00)	(121,900.00)
15729	Meadowvale Four Rinks- Arena Refrigeration Parkland - 32121				(749,400.00)				(749,400.00)	(749,400.00)
TOTAL FINANCING ALL YEARS ALL SOURCES									(209,756,659.19)	(209,756,659.19)
TOTAL FINANCING TRANSFERRED IN 2015		13,360,750.64	(39,471,259.00)	1,384,844.31	(18,692,565.48)	3,360,135.33	(8,514,558.49)	(6,597,506.00)		
NET FINANCING TOTALS			(26,110,508.36)		(17,307,721.17)					

2015 Development Levy Credit Continuity Schedule

Section 14 Development Levy Credits represent payments made by our developers under the old lot levy regime that can be applied against future development charge activity. These credits are recognized by the City as a liability on our Financial Statements

M Plan	Applicant	Value of Prepaid City Credits @ Jan 1, 2015	Storms Waived @ Jan 1, 2015	Roads Waived @ Jan 1, 2015	Other Services Waived @ Jan 1, 2015	Value of Prepaid and Waived Credits @ Jan 1, 2015	Prepaid Credits Redeemed	Waived Services Redeemed	Value of Prepaid and Waived Credits @ Dec 31, 2015
M-957	1181482 Ontario Ltd	63,201.32	159,056.24	0.00		222,257.56			222,257.56
M-915	1234778 Ontario Inc.	0.00	58,705.88	0.00		58,705.88			58,705.88
M-948	1236236 Ontario Inc.	21,281.68				21,281.68			21,281.68
M-901	763442 Ontario Limited (Indrio)	77,232.66		0.00		77,232.66			77,232.66
M-915	Annovator Investments	80,861.45	255,003.67	-0.00		335,865.12			335,865.12
OZ-50/90	Bohler Uddeholm Thermo Tech	10,102.07	24,445.50	0.00		34,547.57			34,547.57
M-915	Boldco Group Inc.	87,551.41	347,648.90	-0.00		435,200.30			435,200.30
M-584	Brookfield Commercial Properties/Gentra Inc.	0.00	306,371.32			306,371.32			306,371.32
M-284	Cadillac Fairview Corp Ltd	0.00	292,083.87	478,937.20		771,021.06			771,021.06
M-425	Canonfield Inc	0.00	618,062.86	1,213,277.23		1,831,340.09			1,831,340.09
M-793	Canonfield Inc.	221,561.03	763,084.73	0.00		984,645.76			984,645.76
43R-13128	City Centre Plaza	0.00	346,456.43	3,699,733.27		4,046,189.70			4,046,189.70
M-814	Dariusz Krowiak	1,212.32	0.00	0.00		1,212.32			1,212.32
M-852	Dundee Realty Corp	24,274.01	72,465.07	0.00		96,739.08			96,739.08
M-539	Eric Robbins	4,077.79	10,090.07	0.00		14,167.86			14,167.86
M-871	Erin Mills Development Corporation	0.00	6,748.63	0.00		6,748.64			6,748.64
M-781	Erin Mills Development Corporation	99,252.79	79,803.30	0.00		179,056.09			179,056.09
M-592	Erin Mills Development Corporation	59,314.13	286,191.17	0.00		345,505.30			345,505.30
T-84051 R- 23352 RCP 1003	Erin Mills Development Corporation	0.00	1,023,068.92	0.00		1,023,068.92			1,023,068.92
M-823	Erin Mills Development Corporation	13,520.02	607,627.47	1,617,901.72		2,239,049.21			2,239,049.21
M-908 & R- 22964	Erin Mills Development Corporation	0.00	149,883.45	2,127,064.18		2,276,947.64			2,276,947.64
RP1542	Erin Mills Development Corporation	0.00	2,143,392.90	2,621,133.37		4,764,526.27			4,764,526.27
T-86106 & 43R-22605	Erin Mills Development Corporation	0.00	1,486,170.58	3,403,073.37		4,889,243.95			4,889,243.95
OZ-88/86	Erin Mills Development Corporation	0.00	844,539.14	5,652,130.45		6,496,669.59			6,496,669.59
B-111/87	Everlast Construction	710.17	44,543.09	87,439.51		132,692.77			132,692.77
M-677	Great West Life Assurance Company	14,821.29	169,696.69	0.00		184,517.98			184,517.98
M-948	Impulse Technologies Ltd.	6,198.05	17,097.11	0.00		23,295.16			23,295.16
M-757	Kaiser Photo Products	5,163.45	17,446.65	0.00		22,610.10			22,610.10
OZ-50/90	Keanall Holdings Ltd.	123,195.93	298,115.81	0.00		421,311.74			421,311.74
M-1015	Kee Group Inc.	28.38	73.38	0.00		101.76			101.76
M-635	Kee Group Inc.	2,922.12	15,593.75	0.00		18,515.87			18,515.87
M-728	Kee Group Inc.	3,880.54	19,262.86	0.00		23,143.40			23,143.40
M-793	Lord Realty Holdings Ltd	7,008.26	68,795.96	0.00		75,804.22			75,804.22
M-533	Lord Realty Holdings Ltd	0.00	594,488.78	0.00		594,488.78			594,488.78
M-852	Meadowpines Development Corporation	202,513.34	888,082.40	0.00		1,090,595.74			1,090,595.74

2015 Development Levy Credit Continuity Schedule

Section 14 Development Levy Credits represent payments made by our developers under the old lot levy regime that can be applied against future development charge activity. These credits are recognized by the City as a liability on our Financial Statements

M Plan	Applicant	Value of Prepaid City Credits @ Jan 1, 2015	Storms Waived @ Jan 1, 2015	Roads Waived @ Jan 1, 2015	Other Services Waived @ Jan 1, 2015	Value of Prepaid and Waived Credits @ Jan 1, 2015	Prepaid Credits Redeemed	Waived Services Redeemed	Value of Prepaid and Waived Credits @ Dec 31, 2015
M-689	Menkes Industrial Parks Ltd	36,003.56	165,110.29	0.00		201,113.85			201,113.85
M-845	N.H.D. Developments Limited	17,058.80	49,669.77	0.00		66,728.57			66,728.57
M-401	OMERS REALTY MGMT CORP	15,124.80	222,898.89	0.00		238,023.69			238,023.69
M-1010	OMERS REALTY MGMT CORP	0.00	4,679,385.28	11,715,093.18	5,630,130.91	22,024,609.38			22,024,609.38
M-1023	Orlando Corporation	36,817.78	82,555.16	0.00		119,372.94			119,372.94
M-832	Orlando Corporation	75,996.85	251,217.56	0.00		327,214.41			327,214.41
M-900	Orlando Corporation	0.00	458.64	803,509.56		803,968.20			803,968.20
M-948	Richill Construction Limited	40,900.72	112,825.37	0.00		153,726.09			153,726.09
M-886	Riello Burners	15,768.31	43,112.13	0.00		58,880.44			58,880.44
M-1326	Rivergrove Development	98,843.63	323,689.55	0.00		422,533.18			422,533.18
M-901	Slough Estates Canada Ltd	83,970.83	343,456.92	0.00		427,427.75			427,427.75
M-435	Tordar Investments Ltd	11,774.25	151,351.11	0.00		163,125.36			163,125.36
M-922	Trailmobile Canada Inc	1,868.71	5,017.53	0.00		6,886.24			6,886.24
M-926	Tridel	0.60	0.00	0.00		0.60			0.60
OZ-50/90	Uddeholm	6,478.21	15,676.30	0.00		22,154.51			22,154.51
M-886	Uddeholm	15,347.11	42,194.85	0.00		57,541.96			57,541.96
Total		1,585,838.37	18,502,715.97	33,419,293.03	5,630,130.91	59,137,978.28	0.00	0.00	59,137,978.28

Note: Opening balance for waived services will fluctuate with rate changes.

2015 Development Charge Credits Continuity Schedule

Represents Development Charge Credits for work being undertaken by the Developer.

Municipalities have the ability to offer credits towards development charges in exchange for services paid for by the Developer

M Plan	Developer	Type of DC Credits	DC Credits Issued in Prior Years	Total Credits Used in Prior Years	DC Credits Balance @ Jan. 1, 2015	DC Credits Used during 2015	DC Credits Granted by Council during 2015	DC Credits Balance @ Dec. 31, 2015	GC Approval
M-1447	1296421 Ontario Inc.	Storm Water Mgmt	858,653.40	(681,906.34)	176,747.06			176,747.06	276-2000
M-1814	2096553 Ontario Inc. c/o Hush Homes Inc.	Park Development	22,308.00	(16,224.00)	6,084.00	(4,056.00)		2,028.00	GC 0663-2009
M-1759	678604 Ontario Inc.	Park Development	12,981.10	(11,553.84)	1,427.26			1,427.26	GC 0574-2007
No M Plan #	678604 Ontario Inc. and 1105239 Ontario Inc.	Other Services	219,607.04	0.00	219,607.04			219,607.04	GC 0548-2011
M-1484	919848 Ontario Inc & 1368781 Ontario Inc	Park Development	27,573.92	(8,684.82)	18,889.10			18,889.10	178-2001
M-1474 & M-1475	968907 Ontario Inc & Gasmuz Construction Inc	Park Development	334,834.50	(334,833.02)	1.48			1.48	329-2001
M-1272	996075 Ontario Ltd	Park Development	19,600.00	(615.35)	18,984.65			18,984.65	597-97
M-1894	Argo Park Developments Corporation	Park Development	234,840.38	(234,839.36)	1.02			1.02	GC 0408-2012
M-1894	Argo Park Developments Corporation	Other Services	75,400.00	(75,398.40)	1.60			1.60	GC 0446-2012
M-950, M-1263	Berlen Development Corp	Park Development	32,891.65	(31,895.03)	996.62			996.62	604-1997
M-1460 & M-1461	Britannia Holdings	Other Services	234,466.63	(234,467.19)	(0.56)			(0.56)	161-2001
M-1366	Britannia Meadows Development Corp	Transportation	187,250.00	(183,484.20)	3,765.80			3,765.80	442-1999
M-1366	Britannia Meadows Development Corp	Park Development	292,432.10	(287,485.25)	4,946.85			4,946.85	650-1999
M-1493 & M-1494	Britannia North Holdings Inc	Other Services	187,675.00	(187,674.34)	0.66			0.66	546-2001
M-1493 & M-1494	Britannia North/Central/South Holdings Inc	Park Development	94,977.60	(94,977.40)	0.20			0.20	549-2001
M-1758	Cabot Trail Estates	Other Services	12,139.26	(12,139.38)	(0.12)			(0.12)	GC 0131-2007
M-1758	Cabot Trail Estates Ltd.	Park Development	10,568.36	(10,568.25)	0.11			0.11	GC 0199-2007
M-1077 & M-1078 & M-1080	EMDC	Park Development	59,340.50	(58,814.91)	525.59			525.59	247-93
M-1079 & M-1081 & M-1082	EMDC	Park Development	476,213.65	(465,970.96)	10,242.69			10,242.69	212-93
M-1537 & M-1538	EMDC	Other Services	225,000.00	(198,876.10)	26,123.90			26,123.90	358-2002
M-1553/ M-1554	EMDC	Storm Water Mgmt	698,287.99	(694,674.97)	3,613.02			3,613.02	324-2001
M-1606, M-1607, M-1607, M-1608, M-1609	EMDC	Other Services	423,750.00	(423,749.35)	0.65			0.65	527-2003

2015 Development Charge Credits Continuity Schedule

Represents Development Charge Credits for work being undertaken by the Developer.

Municipalities have the ability to offer credits towards development charges in exchange for services paid for by the Developer

M Plan	Developer	Type of DC Credits	DC Credits Issued in Prior Years	Total Credits Used in Prior Years	DC Credits Balance @ Jan. 1, 2015	DC Credits Used during 2015	DC Credits Granted by Council during 2015	DC Credits Balance @ Dec. 31, 2015	GC Approval
M-1606, M-1607, M-1607, M-1608, M-1609	EMDC	Park Development	873,957.30	(873,955.45)	1.85			1.85	552-2003
M-1635, M-1636, M-1637	EMDC	Transportation	276,750.00	(276,751.20)	(1.20)			(1.20)	076-2004
M-1635, M-1636, M-1637	EMDC	Park Development	265,930.10	(265,928.96)	1.14			1.14	077-2004
M-1663, M-1664, M-1665	EMDC	Storm Water Mgmt	1,503,000.00	(1,503,029.10)	(29.10)			(29.10)	437-2002
M-1663, M-1664, M-1665	EMDC	Park Development	177,344.90	(153,615.50)	23,729.40			23,729.40	532-2004
M-1700 M-1701 M-1702	EMDC	Park Development	573,804.68	(573,805.76)	(1.08)			(1.08)	GC 0623-2005
M-1700 M-1701 M-1702 PN04-140	EMDC	Storm Water Mgmt	3,130,400.00	(3,125,900.00)	4,500.00			4,500.00	GC 0571-2005
M-1767 & M-1768	EMDC	Park Development	253,578.42	(253,578.00)	0.42			0.42	GC 0132-2008
M-1767 & M-1768	EMDC	Park Development	612,974.02	(612,971.97)	2.05			2.05	GC 0335-2008
PN-02-130	EMDC	Storm Water Mgmt	299,200.00	0.00	299,200.00			299,200.00	527-2003
	EMDC	Transportation	25,000.00	0.00	25,000.00			25,000.00	107-93
	EMDC	Transportation	40,000.00	0.00	40,000.00			40,000.00	107-93
M-1733, M-1734, M-1735, M-1736	Erin Mills Development	Park Development	617,888.21	(618,740.20)	(851.99)			(851.99)	GC 0603-2006
M-1792	Erin Mills Development Corporation	Park Development	11,047.50	(11,047.36)	0.14			0.14	GC 0450-2009
M-1795	Erin Mills Development Corporation	Park Development	84,871.60	(84,871.53)	0.07			0.07	GC 0689-2009
No M Plan #	Erin Mills Development Corporation	Storm Water Mgmt	2,782,263.40		2,782,263.40			2,782,263.40	GC 0672-2013
PN15-130, PN14-139, PN14-144, PN14-148	Erin Mills Development Corporation/ Crownvetch Development Inc./ Prologis Canada LLC	Storm Water Mgmt					2,545,772.07	2,545,772.07	
	Erin Mills Development Corporation/ Crownvetch Development Inc./ Prologis Canada LLC	Other Services					398,996.09	398,996.09	
	Erin Mills Development Corporation/ Crownvetch Development Inc./ Prologis Canada LLC	Storm Water Mgmt					1,780,702.44	1,780,702.44	

2015 Development Charge Credits Continuity Schedule

Represents Development Charge Credits for work being undertaken by the Developer.

Municipalities have the ability to offer credits towards development charges in exchange for services paid for by the Developer

M Plan	Developer	Type of DC Credits	DC Credits Issued in Prior Years	Total Credits Used in Prior Years	DC Credits Balance @ Jan. 1, 2015	DC Credits Used during 2015	DC Credits Granted by Council during 2015	DC Credits Balance @ Dec. 31, 2015	GC Approval
M-1419 & M-1420	Fieldrun Development Corporation	Park Development	457,149.00		457,149.00			457,149.00	222-2000
M-1213 & M-1214 & M-1675	Fourth Terragar Holdings Ltd	Park Development	95,108.20	(95,107.34)	0.86			0.86	531-2002
M-1305	Fourth Terragar Holdings Ltd	Park Development	13,588.58	(13,685.10)	(96.52)			(96.52)	161-1998
M-1557	Gadan Properties Inc	Park Development	254,199.00	(251,309.94)	2,889.06			2,889.06	600-2002
M-1335	Graylight Properties Ltd	Transportation	203,490.00	(198,896.22)	4,593.78			4,593.78	812-1998
M-1128	Jannock Properties	Park Development	181,838.05	(181,841.38)	(3.33)			(3.33)	163-94
M-1483	KZK Group	Park Development	3,770.56	(2,606.48)	1,164.08			1,164.08	216-2001
M-1653	Matgo Developments Inc.	Park Development	174,652.50	(163,310.40)	11,342.10			11,342.10	477-2004
M-1563	Mattamy (Country Club) Ltd	Park Development	24,750.00	(21,656.25)	3,093.75			3,093.75	532-2002
M-1468	Mattamy Homes (Lorne Park)	Storm Water Mgmt	184,336.35	(182,520.06)	1,816.29			1,816.29	9-2001
M-1565	Mattamy Homes (Lorne Park)	Storm Water Mgmt	109,951.09	(109,378.40)	572.69			572.69	9-2001
M-1468	Mattamy Ltd	Park Development	451,253.88	(126,707.00)	324,546.88			324,546.88	125-2001
M-1565	Mattamy Ltd	Park Development	300,835.92	(299,243.36)	1,592.56			1,592.56	125-2001
M-1497	Monarch Construction Ltd	Park Development	11,067.05	(9,881.00)	1,186.05			1,186.05	527-2001
M-1626	Monarch Construction Ltd	Park Development	7,378.03	(6,905.07)	472.96	(472.96)		(0.00)	527-2001
M-1776	Orlando Corporation	Other Services	157,250.00	0.00	157,250.00			157,250.00	GC 0397-2005
M-1844	Paradise Homes Cobblestone Inc	Park Development	28,160.00	(28,160.44)	(0.44)			(0.44)	GC 0150-2011
M-1781	Partacc Mississauga Dev. Inc	Park Development	15,794.40	(15,792.00)	2.40			2.40	GC 0804-2008
PN 10-149	Prologis Canada LLC	Storm Water Mgmt	605,475.23		605,475.23			605,475.23	Council Resolution 0215-2012
M-1693	Shelltown Construction Ltd.	Park Development	53,593.40	(53,593.60)	(0.20)			(0.20)	553-2005 & 652-2005
M-1596	Southlawn Developments Inc.	Park Development	26,500.04	(26,497.25)	2.79			2.79	455-2003
M-1526	Steelgate Security Products Ltd	Park Development	48,476.56	(43,931.81)	4,544.75			4,544.75	548-2001 & 481-2001
M-1741	Stone Manor Developments	Park Development	30,456.00	(30,452.76)	3.24			3.24	GC 0518-2006
M-1502	Summit Meadow Ltd	Park Development	45,924.28	(45,486.48)	437.80			437.80	528-2001

2015 Development Charge Credits Continuity Schedule

Represents Development Charge Credits for work being undertaken by the Developer.

Municipalities have the ability to offer credits towards development charges in exchange for services paid for by the Developer

M Plan	Developer	Type of DC Credits	DC Credits Issued in Prior Years	Total Credits Used in Prior Years	DC Credits Balance @ Jan. 1, 2015	DC Credits Used during 2015	DC Credits Granted by Council during 2015	DC Credits Balance @ Dec. 31, 2015	GC Approval
M-1726	Sundance Vintage Developments Inc.	Park Development	6,475.00	(6,475.20)	(0.20)			(0.20)	GC 0293-2006
M-1772	Taccpar Gate Developments Inc.	Park Development	211,686.75	(211,686.12)	0.63			0.63	GC 0470-2008
M-1246	Tarmac Canada Inc	Park Development	443,299.10	(439,842.44)	3,456.66			3,456.66	344-97
M-1476 & M-1477	Todbrook Investors Inc & Gasmuz Construction Inc	Park Development	214,151.85	(202,847.03)	11,304.82			11,304.82	330-2001
M-1476 & M-1477	Todbrook Investors Inc & Gasmuz Construction Inc	Other Services	340,775.00	(322,786.82)	17,988.18			17,988.18	323-2001
M-1535 & M-1536	Westport Realty Ltd	Park Development	4,884.00	(2,394.00)	2,490.00			2,490.00	156-2002
M-1509	Woodhaven Investments (1996) Inc	Park Development	410,267.00	(409,621.06)	645.94			645.94	547-2001
Total			21,385,338.03	(16,105,642.50)	5,279,695.53	(4,528.96)	4,725,470.60	10,000,637.17	

Summary of Credits by Type						
Type of DC Credit	DC Credits Issued in Prior Years	Total Credit used in Prior Years	DC Credits Balance @ Jan. 1, 2015	DC Credits Used during 2015	DC Credits Granted by Council during 2015	DC Credits Balance Ending Dec 31, 2015
Park Development	8,605,217.64	(7,694,010.43)	911,207.21	(4,528.96)	0.00	906,678.25
Storm Water Mgmt	10,171,567.46	(6,297,408.87)	3,874,158.59	0.00	4,326,474.51	8,200,633.10
Other Services	1,876,062.93	(1,455,091.58)	420,971.35	0.00	398,996.09	819,967.44
Transportation	732,490.00	(659,131.62)	73,358.38	0.00	0.00	73,358.38
Total	21,385,338.03	(16,105,642.50)	5,279,695.53	(4,528.96)	4,725,470.60	10,000,637.17

City of Mississauga

Corporate Report



Date: 2016/09/06

To: Chair and Members of General Committee

From: Gary Kent, Commissioner of Corporate Services and
Chief Financial Officer

Originator's files:
CA.11.DEL

Meeting date:
2016/09/21

Subject

Delegation of Authority- Acquisition, Disposal, Administration and Lease of Land and Property- January 1, 2016 to June 30, 2016

Recommendation

That the report dated September 6 , 2016 from the Commissioner of Corporate Services and Chief Financial Officer entitled, "Delegation of Authority- Acquisition, Disposal, Administration and Lease of Land and Property – January 1, 2016 to June 30, 2016", be received for information.

Background

The Delegation of Authority By-law 0375-2008, approved by Council on November 12, 2008, provides delegated authority for the approval and execution of real estate agreements. Sections 3 and 4 of the by-law provides delegated authority to approve and conclude real property transactions at four staff levels; Manager, Director, Commissioner and City Manager, depending on the value of the transaction.

Delegated authority to approve and conclude real estate transactions is subject to the provisions outlined in Corporate Policy No. 05-04-01, Acquisition and Disposal of Real Property. Prior to the completion of any real estate transaction, all criteria of the Policy and Delegation of Authority By-law must be met. Section 4.5 of the Delegation of Authority By-law 0375-2008, requires that the exercise of Delegated Authority be reported to Council on a semi-annual basis. This report covers the real property transactions which were completed under this delegation by-law in the first half of 2016.

Comments

During the period of January 1, 2016 to June 30, 2016, a total of 35 real estate matters were approved under Delegated Authority. A breakdown of these matters is as follows:

- Acquisitions – Land: 1
- Acquisitions – Easements: 4
- Disposals – Land: 5
- Disposals – Easements: 1
- Leases, Licenses and Other Agreements (City Use): 9
- Leases, Licenses and Other Agreements (Third Party Use): 15

In addition to the above noted transactions, one (1) easement transaction was completed with the Region of Peel under the Easement Protocol By-law 0296-2007, and seven (7) encroachment agreements were executed pursuant to the Encroachment By-law 0057-2004.

Financial Impact

A breakdown of the financial implications of the real estate transactions for the period of January 1, 2016 to June 30, 2016 is shown on Appendices 1-4 of this report.

Prior to transaction approval, where applicable, Realty Services staff has confirmed with Financial Services staff that the appropriate funds are available in the budget. The availability of funds is a condition and requirement for approval under delegated authority.

Conclusion

This report is forwarded for information pursuant to Delegation of Authority By-law 0375-2008. Realty Services confirms that all transactions approved under Delegation of Authority for the period January 1, 2016 to June 30, 2016 are in compliance with the Delegation of Authority By-law 0375-2008, Corporate Policy No. 05-04-01, and the Notice By-law 215-2008, as amended, where applicable.

Attachments

Appendix 1: Acquisition of Land and Easements - January 1, 2016 to June 30 , 2016

Appendix 2: Disposition of Land and Easements - January 1, 2016 to June 30, 2016

Appendix 3: Leases, Licenses and Other Agreements, City Use - January 1,
2016 to June 30, 2016

Appendix 4: Leases, Licenses and Other Agreements, Third Party Use - January 1,
2016 to June 30, 2016



Gary Kent, Commissioner of Corporate Services and Chief Financial Officer

Prepared by: Sheryl Badin, Acting Manager, Realty Services, Facilities and Property
Management

Acquisition of Land and Easements ~ January 1, 2016 to June 30 , 2016				
File Number	Approved By	Date of Approval	Report	Total Consideration
PO.12.TOR	Manager, Realty Services	2016/01/08	Temporary Easement Conveyance Agreement between Real Alloy Canada Ltd. and The Corporation of the City of Mississauga – Torbram Road Grade Separation Project (Ward 5)	\$17,875.00
PO.12.SHA	Manager, Realty Service	2016/02/08	Authority to Execute Easement Conveyance Agreements with the owners of 1194 Shagbark Crescent to permit the removal, construction and maintenance of noise attenuation barriers (Ward 6)	Nominal - \$2.00
PO.12.FOR	Manager, Realty Service	2016/02/12	Offer to Convey Easement between The City of Mississauga and Enersource Hydro Mississauga Inc. for a permanent easement for the construction and maintenance of a public walkway for pedestrians and cyclists – 4314 Forest Fire Lane (Ward 3)	Nominal - \$2.00
PO.12.SHA	Manager, Realty Service	2016/03/07	Authority to Execute Easement Conveyance Agreements with the owners of 1255 Shagbark Crescent to permit the removal, construction and maintenance of noise attenuation barriers (Ward 6)	Nominal - \$2.00
PO.10.MIS	Manager, Realty Services	2016/03/16	Authority to execute an Agreement of Purchase and Sale with the Credit Valley Conservation Authority for the purchase of a strip of land at the rear of Erindale Cemetery (Ward 8)	Nominal - \$2.00

Disposition of Land and Easements ~ January 1, 2016 to June 30, 2016				
File Number	Approved By	Date of Approval	Report	Total Consideration
PO.11.MIL	Manager, Realty Services	2016/02/04	Multiple Listing Service Agreement between The Corporation of the City of Mississauga and Royal LePage Meadowtowne Realty Brokerage	Listing price is approximately
PO.11.MAR	Manager, Realty Services	2016/02/24	Sale of 5032 Mariner Court to Habitat for Humanity Halton-Mississauga (Ward 5)	Nominal - \$2.00
PO.11.FAL	City Manager and Chief Administrative Officer	2016/03/28	Sale of Surplus Lands on Falbourne Street to The Region of Peel for the construction of a Satellite Paramedic Station – Ward 5	\$353,100.00
PO.11.VIC	Manager, Realty Services	2016/06/14	Sale of 3136 Victory Crescent to Habitat for Humanity Halton/Mississauga (Ward 5)	Nominal - \$2.00
PO.11.SHA	Manager, Realty Services	2016/06/15	Agreement of Purchase and Sale between The City of Mississauga and Beata Suchon and Jacek Suchon - One Foot Reserve, described as Parts 8 and 9 on Reference Plan 43R-28357 (Ward 7).	Nominal - \$2.00
PO.12.DAN	Manager, Realty Services	2016/06/28	Letter of Acknowledgement in connection with the Access Easement for Park 302 on Hydro One Network Inc.'s corridor, east of Danville Road (Ward 5)	Nominal -\$2.00

Appendix 3

Leases, Licenses and other Agreements (City Use)

File: CA.11.DEL

Leases, Licenses and Other Agreements, City Use - January 1, 2016 to June 30, 2016				
File Number	Approved By	Date of Approval	Report	Total Consideration
PO.13.SIL	Manager, Realty Services	2016/01/12	Lease Amending Agreement between The City of Mississauga and The Regional Municipality of Peel – 881 Bloor Street (Ward 3)	Nominal - \$2.00
PO.13.WAT	Manager, Realty Services	2016/01/12	Lease Amending Agreement between The City of Mississauga and The Regional Municipality of Peel – 1300 Lakeshore Road East (Ward 1)	Nominal - \$2.00
PO.13.ERI	Manager, Realty Services	2016/01/15	Lease Amending Agreement between The City of Mississauga and The Regional Municipality of Peel – 5200 Erin Mills Parkway (Ward 9)	Nominal - \$2.00
PO.13.VIS	Manager, Realty Services	2016/01/22	License to Operate - Access over GTAA lands for Transit Uses (Ward 5)	Nominal - \$2.00
PO.13.ORB	Manager, Realty Services	2016/02/08	License Agreement between Peel Condominium Corporation No. 431 and The Corporation of the City of Mississauga – 5025 Orbitor (Ward 5)	License fee of \$577.00 per month for 4 months

Appendix 3

Leases, Licenses and other Agreements (City Use)

File: CA.11.DEL

PO.13.CIT	Commissioner of Corporate Services and Chief Financial Officer	2016/04/26	Lease Amendment Agreement with Morguard Corporation and MCC Ontario Limited for additional office space at 201 City Centre Drive (Ward 4)	City responsible for share of operating costs and utilities for Suite 406 approximately \$35,000 for the term.
PO.13.LAK	Manager, Realty Services	2016/04/29	License Amending Agreement between The City of Mississauga and CRH Canada Group Inc. – 2424 Lakeshore Road West (Ward 2)	Nominal - \$1.00
PO.13.COL	Manager, Realty Services	2016/06/22	Lease Agreement between The City of Mississauga and Peel Housing Corporation – 3570/3590 Colonial Drive (Ward 8)	Nominal - \$2.00

Appendix 4

Leases, Licenses and other Agreements (Third Party Use)

File: CA.11.DEL

Leases, Licenses and Other Agreements, Third Party Use, January 1, 2016 to June 30, 2016				
File Number	Approved By	Date of Approval	Report	Total Consideration
PO.13.TOM	Manager, Realty Services	2016/01/08	Management and Operation Agreement with The Mississauga Figure Skating Club Inc., Space at Tomken Twin Arena	Annual Fee: \$700.00 for 5 years
PO.13.MAT	Manager, Realty Services	2016/01/13	License Extension and Amending Agreement between The Corporation of the City of Mississauga, The Speed Factory Inc. and Kerry Regan Smith for the license of space at Iceland Arena (Ward 5)	Year 1: \$5,410.00 Year 2: \$5,570.00 Year 3: \$5,740.00 Year 4: \$5,910.00 Year 5: \$6,090.00
PO.13.CLI	Manager, Realty Services	2016/01/21	License Agreement between The Corporation of the City of Mississauga and Peel District School Board for the use and maintenance of a pedestrian walkway at 2389 Cliff Road (Clifton Public School) (Ward 7)	Nominal - \$2.00
PO.13.MAT	Manager, Realty Services	2016/02/04	License Agreement with Mississauga Ringette Association, Storage Space at Iceland Arena – 705 Matheson Boulevard East (Ward 5)	annual license fee \$1,244.00 for 5 years
PO.13.SHA	Manager, Realty Services	2016/02/04	License Agreement between The Corporation of the City of Mississauga and 2029016 Ontario Inc. (First Choice Auto Centre) for parking purposes within the City's right of way adjacent to 1795 Shawson Drive (Ward 5)	Annual Fee: \$1,482.00 for 5 years
PO.13.SED	Manager, Realty Services	2016/02/16	License Amending Agreement between the Corporation of the City of Mississauga and Janina Kida and Janina Kida as the estate trustee of the late Edward Kida (Ward 3)	Annual fee: \$3,000.00

Appendix 4

Leases, Licenses and other Agreements (Third Party Use)

File: CA.11.DEL

File Number	Approved By	Date of Approval	Report	Total Consideration
PO.13.SHA	Manager, Realty Services	2016/02/17	Maintenance Agreement between The Corporation of the City of Mississauga and Nora Louise Michell for the Maintenance of a portion of City lands located adjacent to 2275 Shawanaga Trail (Ward 8)	Nominal - \$2.00
PO.13.LAK	Manager, Realty Services	2016/02/22	Consent to Enter Agreement for Lakeridge GTA Estates Inc. to Utilize City Owned lands located at 794 Lakeshore Road East (Ward 1)	\$2,000.00
PO.13.BRI	Manager, Realty Services	2016/02/25	License Extension and Amending Agreement with The Alzheimer Society of Peel, Stephen J. Connolly and Anne E. Connolly for use of untravelled road allowance for automobile parking – Queen Street East and Briarwood Avenue (Ward 1)	Annual fee: \$811.49 and will continue to increase by 3% per annum over the 5 year term
PO.13.RIV	Manager, Realty Services	2016/03/09	License Agreement between The Corporation of the City of Mississauga and The University of Toronto Mississauga and The Riverwood Conservancy for the undertaking of a Deer Study within the City owned lands adjacent to the Credit River. (Ward 8)	Nominal- \$2.00 + Legal fees
PO.13.RAT	Manager, Realty Services	2016/04/29	Consent to Enter Agreement between the City of Mississauga and Enersource Hydro Mississauga Incorporated to grant Enersource access to City lands located at Zonta Meadows Park (Ward 4)	Nominal- \$2.00
PO.13.MAT	Manager, Realty Services	2016/05/20	License Agreement with Mississauga Girls Hockey League, Dressing Room at Iceland Arena (Ward 5)	Annual Fee: \$13,860.00 for 5 years

Appendix 4

Leases, Licenses and other Agreements (Third Party Use)
File: CA.11.DEL

PO.13.MAT	Director, Facilities and Property Management	2016/05/25	License Amending Agreement with Mississauga Girls Hockey League – Second Floor Space at Iceland Arena (Ward 5)	Year 1: \$15300.00 Year 2: \$14,000.00 Year 3: \$14,420.00 Year 4: \$14,852.60 Year 5: \$15,298.18
PO.13.EGL	Manager, Realty Services	2016/05/26	Consent to Enter Agreement between The Corporation of the City of Mississauga and 1751504 Ontario Inc. – temporary ingress and egress access over a portion of City lands adjacent to 1094 Eglinton Avenue East	\$2,000.00
PO.13.CRE	Manager, Realty Services	2016/06/15	Consent to Enter Agreement between the City of Mississauga and the Ministry of Transportation of Ontario to grant MTO access to City lands located at 6545 Creditview Road, known as the Harris Farm (Ward 11)	Nominal- \$2.00
PO.13.ERI	Manager, Realty Services	2016/06/16	Consent to Enter Agreement with Schlegel Villages Inc. for Lands adjacent to 2930 Erin Centre Boulevard, City of Mississauga (Ward 9)	\$2,000.00

REPORT 5-2016

To: CHAIR AND MEMBERS OF GENERAL COMMITTEE

The Environmental Action Committee presents its fifth report for 2016 and recommends:

EAC-0032-2016

That the deputation and associated presentation by Yvonne Monestier, Public Art Coordinator, Cultural Planning with respect to the Blue Trees art installation project, be received.
(EAC-0032-2016)

EAC-0033-2016

That the deputation and associated PowerPoint presentation by Erica Edwards, Manager, Purchasing, Revenue & Materiel Management with respect to the Social Procurement policy Project, be received.
(EAC-0033-2016)

EAC-0034-2016

1. That Brad Bass, Citizen Member, Environmental Action Committee (EAC) be appointed to the Lakeshore Connecting Communities Technical Advisory Committee (TAC) to represent the Environmental Action Committee;
 2. That Brad Bass, Citizen Member, Environmental Action Committee is requested to provide regular updates to the Committee with respect to the Lakeshore Connecting Communities project.
- (EAC-0034-2016)

EAC-0035-2016

That the Environmental Action Committee 2015-2018 Work Plan be received.
(EAC-0035-2016)

EAC-0036-2016

That the EAC Environmental Actions Summary Chart updated for the September 6, 2016 meeting of the Environmental Action Committee, be received.
(EAC-0036-2016)

REPORT 4-2016

To: CHAIR AND MEMBERS OF GENERAL COMMITTEE

The Accessibility Advisory Committee presents its fourth report for 2016 and recommends:

AAC-0027-2016

That the memorandum dated July 12, 2016 from the Legislative Coordinator regarding the addition of Public Question Period to the agenda, be received for information.

(AAC-0027-2016)

AAC-0028-2016

That the deputation and associated PowerPoint presentation to the Accessibility Advisory Committee on September 12, 2016 by David Margiotta, Program Manager and Aislin O'Hara, Program Advisor, Region of Peel with respect to an update on the Accessible Transportation Master Plan (ATMP), be received.

(AAC-0028-2016)

AAC-0029-2016

That the deputation and associated presentation by Andrew Miller, Strategic Leader – Dundas Connects to the Accessibility Advisory Committee on September 12, 2016 with respect to Dundas Connects, be received.

(AAC-0029-2016)

AAC-0030-2016

1. That the Pending Work Plan Items Summary Chart updated for the September 12, 2016 meeting of the Accessibility Advisory Committee be approved, as amended;
2. That the Chair of the Accessibility Advisory Committee will write a letter to the Active Transportation Office, copied to the Mississauga Cycling Advisory Committee and the Commissioner of Community Services, expressing support of investigating accessible recreational cycling options for persons with disabilities.

(AAC-0030-2016)

AAC-0031-2016

1. That the PowerPoint presentation regarding the Ridgeway Community Courts to the Facility Accessibility Design Subcommittee on May 30, 2016, be received;
2. That subject to the comments on the presentation, the Facility Accessibility Design Subcommittee is satisfied with the design of the Ridgeway Community Courts, as presented;
3. That staff be requested to follow up with the Subcommittee with respect to questions raised during the presentation on the Ridgeway Community Courts.

(AAC-0031-2016)

AAC-0032-2016

1. That the presentation regarding the Hurontario Light Rail Transit (HLRT) Boulevard Details to the Facility Accessibility Design Subcommittee on June 27, 2016, be received;
 2. That subject to the comments on the presentation, the Facility Accessibility Design Subcommittee is satisfied with the design of the Hurontario Light Rail Transit (HLRT) Boulevard Details, as presented.
- (AAC-0032-2016)

AAC-0033-2016

1. That the presentation regarding the Matheson Pond Landscape – Park 317 to the Facility Accessibility Design Subcommittee on June 27, 2016, be received;
 2. That subject to the comments on the presentation, the Facility Accessibility Design Subcommittee is satisfied with the design of the Matheson Pond Landscape – Park 317, as presented;
 3. That staff be requested to give future consideration to the addition of a washroom at the park.
- (AAC-0033-2016)

AAC-0034-2016

1. That Naz Husain and Carol-Ann Chafe, Citizen Members be appointed to the Lakeshore Connecting Communities Technical Advisory Committee as representatives of the Accessibility Advisory Committee;
 2. That Naz Husain and Carol-Ann Chafe, Citizen Members will provide updates on the Lakeshore Connecting Communities project to the Accessibility Advisory Committee at a future meeting date.
- (AAC-0034-2016)

AAC-0035-2016

That the Promotional Awareness Subcommittee will meet on September 26, 2016 to begin planning the 2017 National Access Awareness Week event.

(AAC-0035-2016)

AAC-0036-2016

That the letter dated June 15, 2016 to the Chair and Members of Regional Council from Carol-Ann Chafe, Chair, Mississauga Accessibility Advisory Committee with respect to the Passenger Assist Program, be received for information.

(AAC-0036-2016)

REPORT 7 - 2016

To: CHAIR AND MEMBERS OF GENERAL COMMITTEE

The Heritage Advisory Committee presents its seventh report for 2016 and recommends:

HAC-0044-2016

That the Memorandum dated July 12, 2016 from Mumtaz Alikhan, Legislative Coordinator, advising of an addition of a Public Question Period, with a 15 minute limit, on future Heritage Advisory Committee Agendas, be received for information.
(HAC-0044-2016)

HAC-0045-2016

That the property at 2494 Mississauga Road, which is listed on the City's Heritage Register, is not worthy of heritage designation, and consequently, that the owner's request to demolish proceed through the applicable process.
(HAC-0045-2016)

HAC-0046-2016

That the property at 1405 Glenwood Drive, which is listed on the City's Heritage Register, is not worthy of heritage designation, and consequently, that the owner's request to demolish proceed through the applicable process.
(HAC-0046-2016)

HAC-0047-2016

1. That the property at 1142 Mona Road, which is listed on the City's Heritage Register, is not worthy of heritage designation, and consequently, that the owner's request to demolish proceed through the applicable process.
2. That the email dated September 9, 2016 from Matthew Wilkinson, expressing concern with the proposed infill development, be received for information.
(HAC-0047-2016)

HAC-0048-2016

That the Memorandum dated August 19, 2016 from Paula Wubbenhorst, Senior Heritage Coordinator, entitled *Potential Heritage Conservation District* for the area known as "Clarkson Corners", be received for information.
(HAC-0048-2016)

HAC-0049-2016

That the Memorandum dated August 19, 2016 from Paula Wubbenhorst, Senior Heritage Coordinator, entitled *Significant Tree Nomination – Miles Lane Tree 1 “Walterhouse” et al.*, be received for information.

(HAC-0049-2016)

HAC-0050-2016

That Cameron McCuaig be appointed to represent the Heritage Advisory Committee on the Lakeshore Connecting Communities Technical Advisory Committee as per the request from the Transportation Planning, Transportation and Works Department, dated August 26, 2016.

(HAC-0050-2016)

REPORT 9 - 2016

To: CHAIR AND MEMBERS OF GENERAL COMMITTEE

The Mississauga Cycling Advisory Committee presents its ninth report for 2016 and recommends:

MCAC-0036-2016

That the deputation by Andrew Miller, Strategic Leader of the Dundas Connects Project regarding the Dundas Connects Project be received.

(MCAC-0036-2016)

MCAC-0037-2016

That the deputation by Laurel Schut, Manager, Corporate Communications regarding communications protocol be received.

(MCAC-0037-2016)

MCAC-0038-2016

That the deputation by Arthur Lo, Project Manager regarding Region of Peel's Road Projects be received.

(MCAC-0038-2016)

MCAC-0039-2016

That Community Services Staff attend a future Mississauga Cycling Advisory Committee (MCAC) meeting to consult with members of MCAC on current active transportation projects.

(MCAC-0039-2016)