
Council

Date: April 29, 2020
Time: 9:30 AM
Location: Online Video Conference

Members

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| Mayor Bonnie Crombie | |
| Councillor Stephen Dasko | Ward 1 |
| Councillor Karen Ras | Ward 2 |
| Councillor Chris Fonseca | Ward 3 |
| Councillor John Kovac | Ward 4 |
| Councillor Carolyn Parrish | Ward 5 |
| Councillor Ron Starr | Ward 6 |
| Councillor Dipika Damerla | Ward 7 |
| Councillor Matt Mahoney | Ward 8 |
| Councillor Pat Saito | Ward 9 |
| Councillor Sue McFadden | Ward 10 |
| Councillor George Carlson | Ward 11 |

Due to efforts to contain the spread of COVID-19 and to protect all individuals, the Council Chamber will not be open to the public to attend Council and Committee meetings until further notice.

Public Comments: The public may submit comments regarding agenda matters to the city.clerk@mississauga.ca by Monday, April 27, 2020 before 4:30 PM. Comments submitted will be considered as public information and entered into public record.

Contact
Angie Melo, Legislative Coordinator, Legislative Services
905-615-3200 ext. 5423
Email angie.melo@mississauga.ca

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<http://www.mississauga.ca/portal/cityhall/councilcommittees>

Meetings of Council streamed live and archived at [Mississauga.ca/videos](https://www.mississauga.ca/videos)

1. **CALL TO ORDER**

2. **INDIGENOUS LAND STATEMENT**

"Welcome to the City of Mississauga Council meeting. We would like to acknowledge that we are gathering here today on the Treaty Lands and Territory of the Mississaugas of the Credit, and the traditional territories of the Anishinaabe, Haudenosaunee, Wyndot and Huron people. We also acknowledge the many First Nations, Inuit, Metis and other global Indigenous peoples who call Mississauga home. We welcome everyone."

3. **APPROVAL OF AGENDA**

4. **DECLARATION OF CONFLICT OF INTEREST**

5. **MINUTES OF PREVIOUS COUNCIL MEETING**

5.1 Council Minutes - April 15, 2020

6. **PRESENTATIONS - Nil**

7. **DEPUTATIONS - Nil**

8. **PUBLIC QUESTION PERIOD - 15 Minute Limit**

Written submissions can be submitted to city.clerk@mississauga.ca by Monday, April 27, 2020 before 4:00 PM

9. **CONSENT AGENDA**

10. **MATTERS PERTAINING TO COVID-19**

10.1 Status of Roads and Stormwater Capital Programs during COVID-19 Pandemic

11. **INTRODUCTION AND CONSIDERATION OF CORPORATE REPORTS**

11.1 Financial Report as at December 31, 2019

11.2 Single Source Career Edge Internship Partnership: Procurement no. PRC002235 SS

11.3 2020 Traffic Calming Program (Wards 5 and 9)

12. **PRESENTATION OF COMMITTEE REPORTS**

13. **UNFINISHED BUSINESS**

14. **PETITIONS - Nil**

15. **CORRESPONDENCE - Nil**

16. NOTICE OF MOTION

- 16.1 To waive the eligibility requirement relating to Foundation DrainCollector (FDC) Sump Pump Subsidy Program (the "Program") (Ward 10)
- 16.2 To amend Condition 1 as part of Resolution 0166-2019 relating to the official plan amendment and rezoning applications, submitted by BCIMC Realty Corporation, under file OZ 17/010 W9

17. MOTIONS - Nil

18. INTRODUCTION AND CONSIDERATION OF BY-LAWS

- 18.1 A by-law to authorize execution of Letters of Intent with Metrolinx for Bus Rapid Transit Corridor Preliminary Design and Transit Assessment Process Studies
- Resolution 0101-2020 / April 22, 2020
- 18.2 A by law to transfer funds between various Reserve Funds and certain capital projects approved in prior Capital Budgets
- Item 11.1.
- 18.3 A by law to transfer funds between various Storm Water Reserve Funds and certain capital projects approved in prior Capital Budgets.
- Item 11.1.
- 18.4 A by law to transfer funds from the Federal Gas Tax Reserve Fund (Account 35182) to Ward-Specific Special Projects
- Item 11.1.

19. MATTERS PERTAINING TO REGION OF PEEL COUNCIL

20. COUNCILLORS' ENQUIRIES

21. OTHER BUSINESS/ANNOUNCEMENTS

22. CLOSED SESSION - Nil

23. CONFIRMATORY BILL

A by- law to confirm the proceedings of the Council of The Corporation of the City of Mississauga at its meeting held on April 29, 2020

24. ADJOURNMENT

City of Mississauga

Corporate Report



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| <p>Date: April 21, 2020</p> <p>To: Mayor and Members of Council</p> <p>From: Geoff Wright, P.Eng, MBA, Commissioner of Transportation and Works</p> | <p>Originator's files:</p> <hr/> <p>Meeting date: April 29, 2020</p> |
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Subject

Status of Roads and Stormwater Capital Programs during COVID-19 Pandemic

Recommendation

1. That Council endorse the following with respect to the current Roads and Stormwater Capital Programs:
 - (i) That staff's interpretation of *Ontario Regulation 82/20 - Closure of Places of Non-Essential Businesses* and the associated Order as outlined in this report is appropriate; and
 - (ii) That all construction projects within the Roads and Stormwater Capital Programs can be considered essential and therefore proceed, unless the contractor communicates a differing position or concerns with respect to complying with health and safety requirements.

Report Highlights

- The Government of Ontario ordered the closure of all non-essential businesses pursuant to its powers under the *Emergency Management and Civil Protection Act*;
- On March 23, 2020 the provincial government unveiled a list of essential businesses that would be exempt from the closure. An updated list of essential businesses was published on April 3, 2020.
- Staff's review and interpretation of the Regulation is that all construction projects within the Roads and Stormwater Capital Programs are essential and therefore can proceed.
- Schedule 3 to the Order requires contractors to comply with all applicable health and safety laws, including the *Occupational Health and Safety Act* and the advice and instructions of public health officials, including matters regarding physical distancing, cleaning and/or disinfecting
- Proceeding with the construction of the Roads and Stormwater Capital Programs during the COVID-19 Pandemic may result in some concerns, including project delivery delays,

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| Council | 2020/04/21 | 2 |
|---------|------------|---|

increased costs and concerns from residents.

Background

Provincial Legislation

In light of the COVID-19 pandemic, the Government of Ontario ordered the closure of all non-essential businesses pursuant to its powers under the *Emergency Management and Civil Protection Act* (the “Emergency Act”).

On March 23, 2020, the provincial government enacted *O.Reg. 82/20: Order under ss.7.0.2(4) – Closure of Places of Non-Essential Businesses* and unveiled a list of essential businesses that would be exempt from the closure order for 14 days, effective Tuesday, March 24, 2020. The list of essential services was quite broad. Most businesses performing construction work were included in the essential services list and were therefore permitted to continue operating.

On April 3, 2020, the Ontario government amended *O.Reg. 82/20* and significantly expanded the list of non-essential workplaces (the “Essential Services List Regulation”). The updated essential businesses list can be found at www.ontario.ca/page/list-essential-workplaces.

The updated Emergency Order was effective as of Saturday, April 4, 2020 at 11:59 p.m. and is in effect until April 23, 2020, with the possibility of an extension as the situation evolves. As of the date of this report the Emergency Order had not yet been extended. It is likely this will be extended further given that the Provincial Declaration of Emergency under the *Emergency Management and Civil Protection Act* has been extended until May 12, 2020.

Comments

Interpretation of Legislation with respect to the Roads and Stormwater Capital Programs

Schedule 2 of *O.Reg. 82/20* provides a list of all essential businesses that can remain open during the declared state of emergency as a result of the COVID-19 pandemic. Within this list of essential businesses there are two specific sections that pertain to the Roads and Stormwater Capital Programs – Section 28 under the heading of Construction; and Section 34 under the heading of Community Services.

Section 28 defines the following list of activities as essential: “*Construction projects and services required to ensure safe and reliable operations of, or to provide new capacity in, critical provincial infrastructure, including transit, transportation, energy and justice sectors beyond the day-to-day maintenance.*”

Staff’s interpretation of this clause is that in order for construction activities to proceed the following conditions must be met:

- (1) The project must be on “*critical provincial infrastructure*”. “*Critical provincial infrastructure*” is not defined, but most likely refers to infrastructure within the province, and would include municipal infrastructure;
- (2) The work must not be routine, daily maintenance, however, maintenance activities to ensure safety and reliability of infrastructure can continue; and

- (3) The work must be to ensure the infrastructure operates safely and reliably or to provide new capacity.

Section 34 defines the following activities as essential: “*Businesses that deliver or support the delivery of services including:*

- i. Sewage treatment and disposal.*
- ii. Collecting, transporting, storing, processing, disposing or recycling of any type of waste.*
- iii. Potable drinking water.*
- iv. Critical infrastructure repair and maintenance including roads, dams, bridges etc.*
- v. Environmental rehabilitation, management and monitoring, and spill clean up and response.*
- vi. Administrative authorities that regulate and inspect businesses.*
- vii. Professional and social services that support the legal and justice system.*
- viii. Government services including but not limited to policing and law enforcement, fire and emergency services, paramedics, coroner and pathology services, corrections and court services, licences and permits.”*

Staff’s interpretation of this clause is that in order for construction activities to proceed the work must involve either the repair and maintenance of critical infrastructure required to ensure safe and reliable operations or projects which provide new capacity including roads, bridges and stormwater capital works. The use of the term “*including*” in the Regulation suggests that the work that can be carried out is not limited to those specifically identified in the list.

Impact of Provincial Legislation on the Roads and Stormwater Capital Programs

Based on staff’s interpretation of the Regulation it is our position that the construction projects within the Roads and Stormwater Capital Programs can be deemed essential and therefore can proceed.

It is important to note that the Regulation includes a provincial health and safety requirement which applies to the services provided by the contractors. Schedule 3 to the Regulation requires compliance with all applicable health and safety laws, including the *Occupational Health and Safety Act* and the advice and instructions of public health officials, including matters regarding physical distancing, cleaning and/or disinfecting. The City’s contractor, as “constructor” of the project, and consistent with the contractor’s general obligations regarding health and safety under the terms of the contract with the City, has the primary obligation to assess and ensure that Schedule 3 of the Regulation can be satisfied. If a contractor expresses any concern with being able to comply with Schedule 3 requirements under Ontario Regulation 82/20, the City will have to review the concerns on a case-by-case basis.

Possible Concerns with Ongoing Delivery of the Roads and Stormwater Capital Programs

Residents may raise concerns with respect to construction projects taking place within residential neighbourhoods. Concerns may include that the construction activity limits their ability to maintain physical distancing when outside – particularly with our residential road resurfacing projects where damaged sidewalk bays may be removed in preparation for replacement. Some construction activity also requires crews to enter private property, for example with our noise wall installation projects. In such cases we would work with the property owner to make suitable arrangements.

Our local road resurfacing projects often result in telecommunication cables being cut as they are typically just beneath the sod within the boulevard. This may be a significant concern given the number of residents that are working from home and relying heavily on internet connections. Staff are in contact with the telecommunication companies and are working on securing dedicated telecommunication crews to work in tandem with our resurfacing contractors to minimize loss in telecommunication services.

In anticipation of some of these concerns, staff are updating and revising the Construction Notices that are distributed within the communities that are captured by the construction project limits to advise residents and property owners of the COVID-19 precautions that the contractors are required to comply with.

Financial Impact

There are no financial impacts resulting from the recommendations in this report. The Roads and Stormwater Capital Programs have approved Capital Budgets in place. At this time potential additional costs arising out of longer delivery times or delays and interruptions in the supply of construction materials are unknown and require further review and analysis. Should legitimate additional costs arise that cannot be covered within current approved budgets appropriate approvals will be requested.

Conclusion

Staff's review and interpretation of *Ontario Regulation 82/20 - Closure of Places of Non-Essential Businesses* has concluded that all construction projects within the current Roads and Stormwater Capital Programs can be considered essential and therefore can proceed provided a contractor can properly address health and safety concerns under Schedule 3 of the Regulation. Council's concurrence that the various construction projects can proceed is being sought.



Geoff Wright, P.Eng, MBA, Commissioner of Transportation and Works

Prepared by: Helen Noehammer
Director, Infrastructure Planning & Engineering Services

City of Mississauga

Corporate Report



Date: March 6, 2020

To: Mayor and Members of Council

From: Gary Kent, CPA, CGA, ICD.D, Commissioner of
Corporate Services and Chief Financial Officer

Originator's files:

Meeting date:
April 29, 2020

Subject

Financial Report as at December 31, 2019

Recommendation

1. That the "Financial Report as at December 31, 2019" report dated March 6, 2020 from the Commissioner of Corporate Services and Chief Financial Officer, including appendices 1 to 4, be approved;
2. That the Treasurer be authorized to fund and close the capital projects as identified in this report;
3. That \$923,406.26 of the year-end operating surplus be allocated to the Capital Reserve Fund (Account #33121);
4. That \$387,900 of the year-end operating surplus be allocated to the Fiscal Stability Reserve (Account #30125);
5. That \$310,300 of the year-end operating surplus be allocated to the Insurance Reserve Fund (Account #34161);
6. That \$225,300 of the year-end operating surplus be allocated to the Employee Benefits Reserve Fund (Account #37122);
7. That \$304,022 of the year end stormwater operating surplus be transferred to the Stormwater Pipe Reserve Fund (Account #35993);
8. That the Commissioner of Corporate Services and Chief Financial Officer be authorized to write-off \$69,776.87 including associated interest as uncollectible;
9. That all necessary by-laws be enacted.

Report Highlights

This report and its elements relate to 2019. That story was already written prior to the COVID-19 pandemic. It therefore does not focus on COVID-19, but instead closes 2019 technically. The impact of COVID-19 is being closely monitored and reported out at key moments. Moving forward, all resources and budget requirements are being further assessed on an urgent basis.

- **Operating Summary, excluding Stormwater**

As of December 31, 2019, the City had a year-end surplus of \$1.8 million after the transfer of \$8.3 million approved in the Q3 Financial Report. This represents 0.2% of the gross operating budget.

- **Capital Summary, excluding Stormwater**

Recommended adjustments to the capital program will result in a revised net capital program of \$1,161.6 million allocated to 835 active projects.

- 124 projects are recommended for closure
- \$7.0 million is being returned to various reserve funds

- **Stormwater Financial Summary**

Operating Summary

As of December 31, 2019, the City's Stormwater operating program resulted in a year-end surplus of \$0.3 million.

Capital Summary

- Recommended adjustments to the capital program will result in a revised net capital program of \$113.7 million for the 94 active projects. Twelve (12) projects are recommended for closure. \$11.6 million is being returned to the Reserve Funds.

Background

In accordance with the Budget Control By-law, the Finance Division provides Council with a review of the City's financial position a minimum of two times a year. This report covers information related to the Operating Program variances, and the status of Capital Works-In-Progress, the status of Infrastructure Funding Programs including Ward-Specific projects, and Year-end Reserves & Reserve Fund transfers. On May 1, 2019, Council approved a revised net operating budget of \$510.9 million for 2019.

Comments

This report summarizes:

Part 1 – Operating Results as at December 31, 2019

Part 2 – Capital Status

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|---------|------------|---|
| Council | 2020/03/06 | 3 |
|---------|------------|---|

Part 3 – Stormwater Financial Summary

Part 4 – Infrastructure Funding Programs Projects

Part 5 – Ward-Specific Projects

Part 6 – Reserves and Reserve Fund Transfers

Part 7 – Uncollectible Write-offs

PART 1.1: OPERATING RESULTS AS AT DECEMBER 31, 2019

Based on actual results at December 31, 2019, the City will end the year with a surplus of \$1.8 million after the transfer of \$8.3 million to reserves, approved in the Q3 Financial Report. The surplus amounts to 0.2% of the 2019 gross operating budget. The following chart summarizes the variances by service area, sorted alphabetically.

| Service Area (\$ Millions) | Gross Operating Budget | Net Budget | Year End Net Actuals | Year End Variance | |
|----------------------------------|------------------------------|--------------|-------------------------|--------------------------|----------------------|
| | | | | \$ Surplus/ (Deficit) | % of Gross Budget |
| Business Services | 35.6 | 32.5 | 31.0 | 1.5 | 4.3% |
| City Manager's Office | 13.4 | 11.7 | 12.8 | (1.0) | (7.7%) |
| Culture | 11.2 | 7.1 | 7.0 | 0.1 | 1.3% |
| Facilities & Property Management | 25.9 | 23.7 | 22.9 | 0.8 | 3.1% |
| Financial Transactions | 164.8 | 34.6 | 46.7 | (12.0) | (7.3%) |
| Fire & Emergency Services | 116.8 | 114.6 | 112.1 | 2.6 | 2.2% |
| Information Technology | 32.7 | 30.0 | 29.7 | 0.3 | 0.8% |
| Land Development Services | 22.9 | 9.7 | 5.7 | 3.9 | 17.2% |
| Legislative Services | 8.4 | (2.3) | (2.0) | (0.3) | (3.1%) |
| Mayor & Council | 5.0 | 5.0 | 5.0 | 0.0 | 0.0% |
| Mississauga Library | 29.6 | 28.1 | 27.8 | 0.4 | 1.3% |
| MiWay | 194.9 | 87.1 | 87.1 | (0.0) | (0.0%) |
| Parks, Forestry & Environment | 41.6 | 36.6 | 35.9 | 0.7 | 1.7% |
| Recreation | 78.4 | 27.7 | 25.9 | 1.7 | 2.2% |
| Regulatory Services | 17.1 | 0.7 | 0.1 | 0.5 | 2.9% |
| Roads | 78.4 | 64.1 | 61.4 | 2.7 | 3.4% |
| City | 876.5 | 510.9 | 509.0 | 1.8 | 0.2% |

Year-End Operating Result Highlights - The major areas of variance from the budget are highlighted below, with further details provided in Appendix 1-1 Operating Forecast Details by Service Area:

Land Development Services

- Land Development Services realized a net favourable year-end variance of \$3.9 million, or 17.2% of the gross operating budget largely due to additional revenues from

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| Council | 2020/03/06 | 4 |
|---------|------------|---|

development application fees (\$2.5 million) and under expenditures in labour and other operating costs (\$1.4 million). Additional revenues generated from building permit fees (\$6.6 million) were offset by an equal transfer to the Building Permit Stabilization Reserve in accordance with the City's reserve policy. This reserve is used for any future revenue shortfalls.

Roads

- Roads Services realized a net favourable year-end variance of \$2.7 million, or 3.4% of the gross operating budget. This was mainly attributed to additional revenues in developer application fees and increased recoveries (\$3.0 million). Favourable variances also resulted from lower hydro costs for streetlighting (\$0.9 million) from OEB credits. Offsetting pressures include higher than budgeted expenditures in the Winter Maintenance Program due to increased weather events in 2019.

Fire and Emergency Services

- Fire & Emergency Services realized a net favourable year-end variance of \$2.6 million, or 2.2% of the gross operating budget. This is mainly attributed to unfilled vacancies from retirements, long-term absences and delays in hiring of new positions related to Fire Prevention.

Recreation

- Recreation Services realized a net favourable year-end variance of \$1.7 million, or 2.2% of the gross operating budget, mainly attributed to a favourable labour and benefits variance primarily due to vacancies, maternity leaves, salary differential for replacement hires. Estimated temporary labour budget was higher than actual and will be adjusted in the 2021 budget cycle. Unfavourable variances from Paramount Fine Foods Centre Event payments are offset by favourable event revenues.

MiWay

- MiWay's operating program is partially funded by the Provincial Gas Tax (PGT) reserve fund. A favourable variance due to higher farebox revenues (\$3.0 million) and favourable diesel and utilities costs (\$2.3 million); partially offset by lower shelter ads (\$1.0 million), resulted in a lower transfer from the PGT reserve fund (\$4.8 million). The net result was a zero budget variance for 2019.

Financial Transactions

- Financial Transactions realized a net unfavourable year-end variance of \$12.0 million, or 7.3% of the gross operating budget mainly attributed to transfers to reserves (\$8.3 million) approved through Q3 Financial Report to reserve balances. A budgeted reserve draw from the insurance reserve (\$7.8 million) was not required due to the overall surplus. Offsetting favourable variance results included higher penalties and interest revenues (\$0.5 million), and additional GTAA PILT revenues (\$0.9 million).

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| Council | 2020/03/06 | 5 |
|---------|------------|---|

Adjustments to the 2020 Budget

As part of the on-going budget process, staff tracked the 2019 variances and made appropriate adjustments to the 2020 Budget for sustainable Revenue and Other Operating expenditures. With these variance adjustments, the 2020 Operating Budget was reduced by \$4.6 million or 0.9% of the 2019 gross operating budget.

| Revenues | 2020 Budget Increase/ (Decrease) \$m |
|--|--------------------------------------|
| MiWay revenue | 3.0 |
| GTAA Payment-in-Lieu of Taxes revenue | 0.9 |
| Penalties and Interest Revenues | 0.5 |
| Building Permit and Development Site Plan application fees | 0.5 |
| Parks Forestry & Environment lease and permit revenue | 0.2 |
| Parking revenues | 0.3 |
| Lower MiWay shelter and digital advertisement | (1.0) |
| Net Increase to Revenue Budget | 4.3 |

| Other Operating Expenses | 2020 Budget Increase/ (Decrease) \$m |
|--|--------------------------------------|
| Utility savings | (0.4) |
| Parks Forestry & Environment Boulevard maintenance | 0.1 |
| Net Decrease to Expenditure Budget | (0.3) |
| Net Decrease | (4.6) |

Reconciliation with 2019 Consolidated Financial Statements

Budget data presented in this report reflect values based on the cash basis of accounting. The City's financial statements are prepared in accordance with the Municipal Act and based on the reporting standards set by the Chartered Professional Accountants (CPA) Canada Public Sector Accounting Board. Adjustments to budgeted values are required to provide comparative values based on the full accrual basis of accounting.

In accordance with the accrual basis of accounting, the City results in a deficit of \$37.4 million, largely due to the inclusion of depreciation expense. Details of the reconciliation of the approved budget, as presented in the consolidated financial statements, is provided in Appendix 4.

PART 2: CAPITAL STATUS

As required under the City's Budget Control Bylaw, a Capital works-in-progress review must be prepared at least twice a year for Council. Included in this review is the on-going monitoring, evaluation and identification of projects to be closed, funds being returned to reserves, and projects requiring additional funding.

As of December 31, 2019, the City has an approved capital program of \$1,168.6 million. Staff recommends returning \$7.0 million to various reserves and reserve funds from various projects. This results in a revised net capital program totalling \$1,161.6 million.

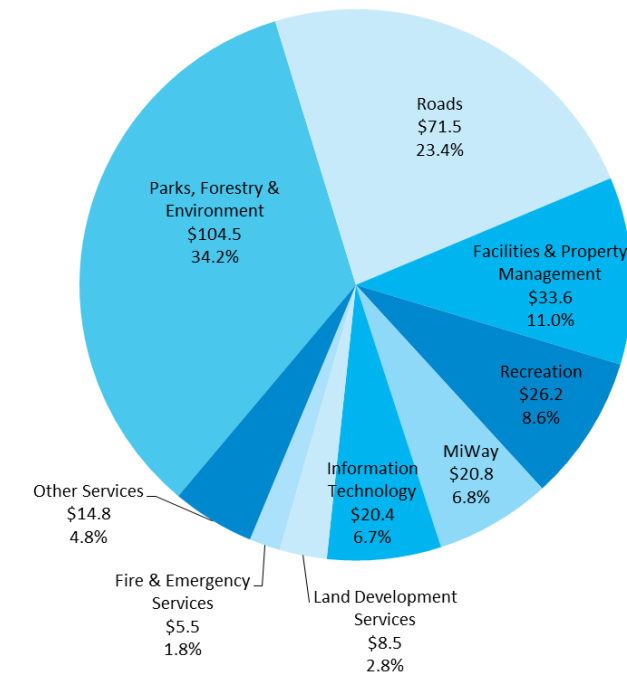
Of the \$1,161.6 million total,

- \$855.8 million or 74% has been spent
- \$305.8 million is to be incurred

The following chart shows the distribution of the City's capital expenditures to be incurred, by service. See Appendix 2-1 for more details.

Total Capital Works-in-Progress
Net Future Expenditures to be incurred by Service Area
\$305.8 Million

*Excludes Stormwater Program



Other Services Include: Mississauga Library, Legislative Services, Business Services, Regulatory Services, Culture, City Manager's Office

City staff continues to evaluate older projects and return unspent funds to reduce the amount of capital funds that are needed to be borrowed for future years' projects. The \$305.8 million of future expenditures, earns interest revenue that is used to support both the capital and operating programs including contributions to the reserves and reserve funds.

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| Council | 2020/03/06 | 7 |
|---------|------------|---|

Of the \$305.8 million still to be incurred, over 40.0% is accounted for by the following projects:

- \$52.2 million for various land acquisitions
- \$27.0 million Northwest Sports Park Phase 1 Infrastructure & Park Amenities, and Churchill Meadows CC and Pool construction
- \$17.1 million for Roadway Rehabilitation
- \$15.2 million for various road property acquisitions
- \$4.5 million for Cycling Program
- \$4.4 million for Bridge Rehabilitation Program

The year-end review has resulted in \$7.0 million being returned as a result of all budget adjustments, transfers and project closures. The majority of the funds are being returned to the Federal Gas Tax Reserve Fund and Tax-Capital Reserve Fund.

The following are highlights for significant funding adjustment requests, or for significant accomplishments of completed projects:

Parks, Forestry & Environment

- PN12317 Historical Bridge Rehabilitation - Barbertown Bridge. Returning \$0.3 million. Project is substantially complete with final site restoration in spring 2020. Returning funds as a result of lower than anticipated tender, less difficult in water and creek bank re-establishment than planned, and minimal use of budgeted contingency for unforeseen conditions.
- PN 15317 Major Redevelopment - Phase 2 Master Plan & Transition Plan - Paul Coffey Park returning \$0.5 million. The Paul Coffey Restoration Project is currently underway. The first phase of the project includes the planning and design of wetlands, selective invasive species management and naturalization plantings. The first phase is to be completed by December 2021. The remaining funds are to be returned and re-budgeted to coincide with the redevelopment of Paul Coffey Park. The second phase of the project is to include stream restoration, wetland invasive species management, site monitoring, additional naturalization plantings and watering.
- PN 16337 Park Maintenance - Retaining Wall Reconstruction - Birch Glen Park (P_099). Returning \$0.4 million. Project was partnered with T&W and is complete. Returning remaining as a result of lower than anticipated tender, less difficult private property impacts & bank restorations, and savings in planned budgeted contingency for unforeseen conditions.
- PN 18323 Bicycle/Pedestrian System Development - Applewood Trail (ORT 12A). Returning \$0.3 million. Transportation & Works (T&W) is preparing an Environmental Assessment (EA) for the Little Etobicoke Creek in 2021 and trail alignment to be included in the EA options. Trail construction to be bundled into T&W contract work for creek

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| Council | 2020/03/06 | 8 |
|---------|------------|---|

improvements for the preferred EA option. Project to be closed and be re-budgeted to coordinate with T&W creek works.

Facilities and Property Management

- PN 16710 Citywide Energy Audit Projects Implementation - The LED lighting retrofit and other conservation measures project at various facilities including Civic Centre, Malton CC, Carmen Corbasson CC, Animal Services, Meadowvale Theatre, is complete. The scope involved the retrofit of existing lighting with new energy efficient LEDs and upgrade of water faucets (Civic only). This project assisted to advance the conservation agenda through implementation of a number of energy and water saving recommendations included in the Citywide audit. The project was completed within budget.
- PN 16732 Mechanical Replacement-RTU-Various - is complete and returning funds in the amount of \$0.01 million. The project was completed under budget due to competitive tender prices. The scope of the project was to replace end of life roof top units at various community centres across the City.
- PN 17715 Pathway Lighting - West- is complete and returning funds in the amount of \$0.02 million. The project was completed under-budget due to competitive tender pricing. The scope of the project was to replace existing light standards in six (6) parks with new LED standards. The project is expected to save 30% in utility costs.
- PN 17702 City Hall Entrance Doors- is complete and returning funds in the amount of \$0.01 million. The project scope involved enhancing the accessibility requirements of the North, South East, South West and West Entrances of City Hall by replacing the existing swing doors with automatic sliding doors.
- PN 18737 Various System Renewal at Mississauga Valley CC and Malton CC is complete and returning funds in the amount of \$0.2 million. The project was completed under budget due to competitive tender pricing. The scope of the project involved lifecycle upgrades to architectural finishes and M&E upgrades at both facilities. This included façade repairs, door replacement, washroom upgrades and lighting replacement at Mississauga Valley CC and flooring replacement at Malton CC.

Information Technology

- PN 15513 – GeoSpatial Master Plan and Implementation is complete and remaining funds returned - The digital transformation of our GIS and visualization of data is ongoing. We have completed the initial phase of the GeoSpatial Master Plan by procuring the software and an Enterprise Agreement with the vendor. With our development environment enabled we are working on revamping our processes and products for ArcGIS. Our highly available production environment is in the final stages of configuration.

- PN 15514 –ePlans Integrated ePermitting Solution is complete and remaining funds returned - The ePlans Integrated ePermitting Solution has streamlined plan submissions, optimized the plan review and permit issuance processes. In reducing/eliminating large rolled sets of paper-based plans, this solution has helped reduce overhead cost to store these oversized documents. The new ePlans capability continues to foster collaboration between City staff and the client(s), making it easier to do business with the City. Furthermore, it has enabled employees to have access to review plans from anywhere in the office and in the field.
- PN 18504 – Network Wireless Infrastructure is complete and remaining funds returned - The City has increased wireless coverage in both indoor and outdoor environments. Wi-Fi enables staff/public to access the internet and corporate resources/applications. The City's wireless communication network has allowed: 1) Advanced Traffic Management System to manage traffic signals, 2) free internet to various Business Improvement Areas (BIA) throughout the City, 3) Wi-Fi access in various City parks and, 4) increased Wi-Fi density in Celebration Square. This expansion of Wi-Fi has provided a foundation to build future Smart City initiatives (virtual campus, Internet of Things, cameras, smart sensors).

Housekeeping Items

- PN 19106 -Change project name for PN 19106 from Lakeshore HOT TPAP for Phases 1 and 2 to Lakeshore HOT EA Phase 3 and 4

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| Council | 2020/03/06 | 10 |
|---------|------------|----|

PART 3: STORMWATER FINANCIAL SUMMARY

Stormwater Operating and Revenue Charge Summary

As of December 31, 2019, the City is reporting that the Stormwater operating program resulted in a year-end surplus of \$0.3 million. Further details are provided in Appendix 1-2, Revenue Charge and Operating Details for Stormwater.

Stormwater Capital Summary

The approved Stormwater capital program is \$125.3 million, including legacy stormwater projects originally part of the Roads service area. Staff recommends closing 12 projects and returning approximately \$11.6 million to the appropriate reserve funds.

Recommended adjustments to the Stormwater capital program will result in a revised net budget of \$113.7 million for the active 94 projects.

The following is the highlight of major project funding adjustments:

- PN 18137 Serson Creek & Applewood Creek Flood Evaluation Study is returning the amount of \$0.5 million since the need for this study has changed based on the recent draft floodplain mapping updates by Credit Valley Conservation as well as other recent and planned culvert and drainage improvement works.
- PN 18139 Stavebank Creek, culvert and erosion control works - behind Pinetree Crescent is returning the amount of \$1.5 million since obtaining access to lands is not feasible. The asset is privately-owned.
- PN 19135 Mississauga LRT Storm Sewer Improvements is returning the amount of \$9.1 million. Metrolinx will be front-ending the cost of this project and will be reimbursed by the City after construction has been completed. As construction has not started, funds will be returned and the project will be re-budgeted during the 2021 capital planning process based on the latest Metrolinx construction schedule and project cost.
- PN 13142 Lisgar District Sump Pump Subsidy Program is requesting additional funding of \$0.5 million since the uptake on subsidy applications is expected to keep increasing.
- PN 17131 Cooksville Creek Flood Storage Facility - Eglinton Ave East and Kennedy Rd (Eastgate Park) is returning \$1.0 million from savings due to contract coming in lower than expected because of design efficiency. The project will remain open until outstanding invoices are paid.

| | | |
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| Council | 2020/03/06 | 11 |
|---------|------------|----|

Capital Appendices

The following appendices detail project updates, changes, and funding adjustments for all capital projects, including Stormwater:

- **Appendix 2-2:** Projects Completed, Delayed or Cancelled and To Be Closed – 136 projects with an approved budget of \$80.6 million, including 12 Stormwater projects with approved budget of \$5.8 million, are to be closed. \$8.3 million or 10.3% of the approved budget amount being returned to the reserves and reserve funds.
- **Appendix 2-3:** Open Projects Requiring Funding Adjustments – Overall 33 projects with an approved budget of \$39.9 million, returning \$10.3 million to the reserves and reserve funds. Among them, 7 Stormwater projects are returning \$9.4 million.
- **Appendix 2-4:** Project Adjustments with No Net Capital Impact lists 12 projects that are being adjusted with no net financial impact.

PART 4: INFRASTRUCTURE FUNDING PROGRAMS PROJECTS

The capital program includes funding from two senior government grant-funding programs.

PTIF & CWWF

The Public Transit Infrastructure Fund (PTIF) and the Clean Water and Wastewater Fund (CWWF) programs were introduced at General Committee on October 5, 2016. Formal approvals under these two programs were received on May 4, 2017 and May 23, 2017 respectively. On January 4, 2018 the Federal Government announced that both PTIF and CWWF programs will be extended to March 31, 2020.

Total eligible funding for PTIF is \$116.6 million, of which \$58.3 million, or 50%, can be claimed for reimbursement. Claims for reimbursement are based on actual expenditures. Claims to the end of December 2019 totaled \$47.9 million, of which \$43.0 million was received by December 31, 2019.

Total eligible funding for CWWF is \$13.1 million, of which \$9.8 million, or 75%, can be claimed for reimbursement. Claims for reimbursement are based on actual expenditures. Claims to the end of December 2019 totaled \$8.2 million, of which \$7.6 million was received by December 31, 2019.

Future expenditure and claim information for these programs will be reported on in future WIP reports. All infrastructure funding program projects are listed in Appendix 3-1 to Appendix 3-3.

PART 5: WARD-SPECIFIC SPECIAL PROJECTS

On May 22nd, 2019 a motion was passed by Council to establish infrastructure projects up to a total amount of \$2 million per ward, to be used at the discretion of each local Councillor. New

| | | |
|---------|------------|----|
| Council | 2020/03/06 | 12 |
|---------|------------|----|

projects, to be established and funded from the Federal Gas Tax reserve fund are outlined in Appendix 2-7. A status update of active projects by Ward is presented in Appendix 2-8.

PART 6: RESERVES AND RESERVE FUND TRANSFERS

The \$1.8 million operating surplus, which equates to 0.2% of the 2019 gross operating budget, is recommended to be transferred to reserves and reserve funds based on requirements identified through the City's long range financial planning process.

| Transfers to Reserves / Reserve Funds | \$Million | Rationale |
|--|------------------|--|
| Capital Reserve Fund | \$0.9 | To provide for future capital infrastructure |
| Insurance Reserve Fund | \$0.4 | To provide for future insurance obligations |
| Fiscal Stability Reserve | \$0.3 | To improve Reserve position compared to target |
| Employee Benefits Reserve Fund | \$0.2 | To provide for future employee benefit obligations |
| Total Year-End Surplus Transfers | \$1.8 | |

PART 7: UNCOLLECTIBLE WRITE-OFFS

Accounts Receivable Invoicing and Collection Policy 04-07-02 gives the Commissioner, Corporate Services and Chief Financial Officer the authority to write off uncollectible invoices under \$25,000 and requires the amount of invoices written off to be reported to Council annually. In 2019, a total of 6,618 invoices were issued totalling \$46.1 million. Write-offs completed in 2019 for prior years' uncollectible invoices totalled \$315,083. Invoices are only written off after all avenues for collection have been exhausted including adding invoices to the tax roll for collection where authorized under legislation and/or by-laws, assigning to collection agencies and/or taking legal action.

According to the same policy, Council is required to approve the write-off of uncollectible invoices over \$25,000. Invoice #86913 was issued on October 30, 2012 for damages to a controller cabinet as a result of a motor vehicle accident on July 25, 2011. The current balance for the invoice including associated interest is \$69,776.87. The invoice went through all collection processes including third party agency assignment and Legal pursuance. A partial payment of \$1,225.00 was collected in 2015 through a payment arrangement prior to default of the arrangement.

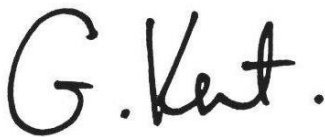
Legal has recommended write-off as the debtor does not have assets to commence civil enforcement.

Conclusion

In summary, the City's 2019 year-end financial position resulted in an operating surplus of \$1.8 million after the transfer of \$8.3 million to reserves, approved in the Q3 Financial Report. The capital programs are progressing as planned.

Attachments

- Appendix 1-1 Operating Details by Service Area
- Appendix 1-2 Revenue Charge and Operating Details for Stormwater
- Appendix 2-1 Summary of Capital Works-in-Progress by Service Area
- Appendix 2-2 Projects Completed, Delayed or Cancelled and to Be Closed
- Appendix 2-3 Open Projects Requiring Funding Adjustments
- Appendix 2-4 Project Adjustments with No Net Capital Impact
- Appendix 2-5 Project Adjustments with Funding Swaps
- Appendix 2-6 Various Project Adjustments
- Appendix 2-7 Requests for Establishment of New Ward-Specific Projects
- Appendix 2-8 Active Ward-Specific Projects
- Appendix 3-1 Canada 150 Intake 1&2 Projects Update
- Appendix 3-2 Clean Water Wastewater Fund (CWWF) Projects Update
- Appendix 3-3 Public Transit Infrastructure Fund (PTIF) Projects Update
- Appendix 4 Reconciliation with 2019 Consolidated Financial Statements



Gary Kent, CPA, CGA, ICD.D, Commissioner of Corporate Services and Chief Financial Officer

Prepared by: Luigi Vernace, Supervisor, Budgets

Operating Forecast Details by Service Area (alphabetical)

Appendix 1-1

Business Services

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|--|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (3.2) | (3.0) | (0.2) | (7.0%) | (\$220K) unfavourable variance mainly driven by reassessment of Gas Tax eligibility and defaulted POA fine admin fee due to lower POA volume |
| Other Operating Expenses | 4.7 | 4.0 | 0.7 | 14.9% | \$700K favourable variance mainly driven by savings from professional services in addition to material and supplies |
| Labour and Benefits | 30.9 | 29.9 | 1.0 | 3.4% | \$1M Favourable variance due to vacant positions. |
| Total Net Cost before Administrative and Support Costs | 32.5 | 30.9 | 1.5 | 4.7% | |
| Administrative and Support Costs | 0.1 | 0.1 | 0.0 | 0.0% | On Budget |
| Total Net Cost | 32.5 | 31.0 | 1.5 | 4.7% | |

City Manager's Office

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|---|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (1.6) | (1.9) | 0.3 | 20.1% | On Budget, surplus is due to MBEC Grants that flow through Revenues before the transfer to Reserves. |
| Other Operating Expenses | 2.4 | 4.0 | (1.5) | (64.1%) | \$(1.5M) Unfavourable driven mainly by Legal and Contractor Professional Fees. |
| Labour and Benefits | 11.0 | 10.8 | 0.2 | 1.7% | \$187K favourable variance driven by vacant positions in the Legal, Internal Audit and City Manager's Office Departments. |
| Total Net Cost before Administrative and Support Costs | 11.7 | 12.8 | (1.0) | (8.8%) | |
| Total Net Cost | 11.7 | 12.8 | (1.0) | (8.8%) | |

Culture

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|--|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (4.1) | (5.1) | 1.0 | 25.5% | Favourable variance of \$1.05M which is primarily due to filming revenue (\$0.4M) which are offset against increases to transportation and occupancy expenses and Technical Services internal recovery (\$0.3M) for works at Paramount. A one-time grant from Peel Police for Community Events (\$0.16M) and a one-time grant for the purchase of a new projector for Meadowvale Theatre also increases the variance (\$0.1M). |
| Other Operating Expenses | 5.4 | 6.2 | (0.8) | (13.9%) | Unfavourable variance of \$0.8M due to film location related expenses (facility rental and road occupancy costs \$0.21M) which are offset by revenue. Also a one-time grant from Peel Police is to be expensed to various festivals (0.16M) and a projector at Meadowvale Theatre which is offset by a one-time grant (\$0.1M). The remaining relates to additional equipment rentals required for the Raptors celebrations and additional programming at SAIB (\$0.2M). |
| Labour and Benefits | 5.8 | 5.9 | (0.1) | (2.5%) | Unfavourable variance in temp labour for Programming (Arts Review) and an increase for Technical Services (due to the assumption of technical services to Paramount and special unplanned events at MCS); some increases will be offset by revenue and full time labour gapping. |
| Total Net Cost before Administrative and Support Costs | 7.1 | 7.0 | 0.2 | 2.1% | |
| Administrative and Support Costs | 0.0 | 0.0 | (0.0) | (13.3%) | |
| Total Net Cost | 7.1 | 7.0 | 0.1 | 2.1% | |

Operating Forecast Details by Service Area (alphabetical)

Appendix 1-1

Facilities & Property Management

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|---|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (0.7) | (0.9) | 0.2 | 30.3% | \$200K Favourable variance primarily due to Energy Rebates revenue offset by transfers to reserves |
| Other Operating Expenses | 9.4 | 10.0 | (0.6) | (6.4%) | (\$400K) unfavourable variance is primarily from demand maintenance mainly for roofing, plumbing and sprinklers works required for aging infrastructure. (\$200K) due to Energy Rebates Revenue transferred to reserves offset by Revenues |
| Labour and Benefits | 16.5 | 15.4 | 1.2 | 7.2% | \$1.2M Favourable variance due to vacant positions. |
| Total Net Cost before Administrative and Support Costs | 25.3 | 24.5 | 0.8 | 3.1% | |
| Administrative and Support Costs | (1.6) | (1.6) | 0.0 | 0.0% | On Budget |
| Total Net Cost | 23.7 | 22.9 | 0.8 | 3.4% | |

Financial Transactions

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|---|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (130.1) | (125.8) | (4.3) | (3.3%) | \$2.8M surplus taxes, penalties and interest revenue. \$2.3M additional Municipal Accommodation tax revenue due to higher occupancy (offset by transfer to reserve below). \$0.9M increase in payment-in-lieu of taxes revenue due to increase in GTAA passenger counts and an increase in property assessment values. \$0.6M additional transfer to reserve for sick leave (offset by sick leave expense below). \$0.4M surplus rebates, discounts and other revenue. \$0.3M Ontario Cannabis Legalization Implementation Fund grant receipt (offset by transfer to reserve below)\$0.2M additional revenue from sale of assets (offset by transfer to reserve below). (\$7.8M) less of transfer from insurance reserves required. (\$2.4M) less of transfer from reserve fund for debt expenses required because of timing differences (offset by surplus debt expense below). (\$1.1M) less of transfer from reserve for WSIB (offset by expense below). (\$0.5M) less supplementary taxes collected because of new assessment by MPAC. |
| Other Operating Expenses | 158.1 | 165.8 | (7.7) | (4.9%) | \$2.4M surplus debt expense due to timing differences (offset by transfer from reserve above). \$1.6M insurance savings. (\$8.1M) transfers to reserves approved through Q3 Financial report. (\$2.3M) increased transfer to reserve offset by Municipal Accommodation tax revenue. (\$0.8M) unfavourable transfer to reserve of Sunlife surplus (offset below). (\$0.3M) transfer to reserve (offset by Ontario Cannabis Legalization Implementation Fund grant receipt above) (\$0.2M) increased transfer to reserve offset by sale of assets above. |
| Labour and Benefits | 6.7 | 6.7 | (0.1) | (1.4%) | \$0.8M savings from Sunlife surplus deposit return and \$1.1M WSIB savings offset above. (\$1.4M) other additional labour costs. (\$0.6M) unfavourable sick leave costs (offset by transfer from reserve above). |
| Total Net Cost before Administrative and Support Costs | 34.6 | 46.7 | (12.0) | (34.8%) | |
| Total Net Cost | 34.6 | 46.7 | (12.0) | (34.8%) | |

Operating Forecast Details by Service Area (alphabetical)

Appendix 1-1

Fire & Emergency Services

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|---|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (3.3) | (2.4) | (0.9) | (26.4%) | \$1.3M transfer from reserve fund is deferred due to labour surplus offset by \$0.4M increase in false alarms and elevator calls, as well as increased vehicle accidents. |
| Other Operating Expenses | 9.6 | 9.8 | (0.2) | (2.0%) | \$0.2M unfavourable variance primarily due to increased fuel costs which have been adjusted in the 2020 budget. |
| Labour and Benefits | 107.3 | 103.8 | 3.5 | 3.2% | \$3.5M favourable labour variance due to vacancies in suppression and fire prevention. Suppression vacancies are due to retirements and long term absences. Fire prevention vacancies are related to new positions. |
| Total Net Cost before Administrative and Support Costs | 113.6 | 111.1 | 2.4 | 2.1% | |
| Administrative and Support Costs | 1.1 | 0.9 | 0.1 | 13.6% | |
| Total Net Cost | 114.6 | 112.1 | 2.6 | 2.2% | |

Information Technology

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|---|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (1.0) | (1.1) | 0.1 | 12.0% | \$100K Favourable variance due to TXM revenues being higher than expected as more municipalities use the program. |
| Other Operating Expenses | 9.6 | 9.6 | 0.0 | 0.1% | On Budget |
| Labour and Benefits | 23.1 | 22.9 | 0.2 | 0.7% | \$150K Favourable due to higher than expected capital chargebacks |
| Total Net Cost before Administrative and Support Costs | 31.8 | 31.5 | 0.3 | 0.9% | |
| Administrative and Support Costs | (1.8) | (1.8) | 0.0 | 0.0% | On Budget |
| Total Net Cost | 30.0 | 29.7 | 0.3 | 0.9% | |

Land Development Services

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|---|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (13.2) | (22.3) | 9.1 | 69.1% | \$9.1M A favourable variance mainly due to increased volume and higher value for Building Permits Application and Development applications. |
| Other Operating Expenses | 2.2 | 8.3 | (6.0) | (268.8%) | (\$6M) Unfavourable variance primarily driven by transfer of building permit revenue for \$6.6M to the Building Permit Revenue Stabilization Reserve. |
| Labour and Benefits | 20.6 | 19.8 | 0.8 | 4.0% | \$800K Favourable variance mainly due to vacant positions and gapping. |
| Total Net Cost before Administrative and Support Costs | 9.7 | 5.7 | 3.9 | 40.6% | |
| Administrative and Support Costs | 0.0 | 0.0 | 0.0 | 0.0% | On Budget |
| Total Net Cost | 9.7 | 5.7 | 3.9 | 40.6% | |

Operating Forecast Details by Service Area (alphabetical)

Appendix 1-1

Legislative Services

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|--|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (10.7) | (9.7) | (1.0) | (9.1%) | (\$1.0M) Unfavorable variance is primarily caused by lower than expected POA revenue which is mainly driven by drop in tickets issued in Mississauga. |
| Other Operating Expenses | 1.5 | 1.1 | 0.4 | 24.0% | \$350K favourable variance is driven by lower Interpreter, Adjudicator costs due to process improvements at the Courthouse, and savings from Print Shop. |
| Labour and Benefits | 6.9 | 6.6 | 0.4 | 5.2% | \$360K savings in Labour is mainly due to vacant positions. |
| Total Net Cost before Administrative and Support Costs | (2.3) | (2.0) | (0.3) | (11.6%) | |
| Administrative and Support Costs | 0.0 | 0.0 | 0.0 | 0.0% | On Budget |
| Total Net Cost | (2.3) | (2.0) | (0.3) | (11.6%) | |

Mayor & Council

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|--|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | 0.0 | 0.0 | 0.0 | 0.0% | |
| Other Operating Expenses | 0.7 | 0.7 | 0.0 | 0.0% | Councillors' operating surplus of \$55K transferred to 2020 Budget |
| Labour and Benefits | 4.2 | 4.2 | 0.0 | 0.0% | |
| Total Net Cost before Administrative and Support Costs | 5.0 | 5.0 | 0.0 | 0.0% | |
| Administrative and Support Costs | 0.0 | 0.0 | 0.0 | 0.0% | |
| Total Net Cost | 5.0 | 5.0 | 0.0 | 0.0% | |

Mississauga Library

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|--|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (2.0) | (2.0) | (0.0) | (0.5%) | On budget |
| Other Operating Expenses | 6.4 | 6.9 | (0.5) | (7.6%) | \$0.5M unfavourable variance primarily due to invoice timing of Library materials (collections), fluctuating US dollar exchange rate & utility fees. |
| Labour and Benefits | 23.2 | 22.3 | 0.9 | 3.8% | \$0.9M favourable labour variance primarily due to vacancies, partially offset by overspending in temp labour to backfill for essential full time staff vacancies, illness and leaves. |
| Total Net Cost before Administrative and Support Costs | 27.7 | 27.3 | 0.4 | 1.4% | |
| Administrative and Support Costs | 0.5 | 0.5 | (0.0) | (2.9%) | |
| Total Net Cost | 28.1 | 27.8 | 0.4 | 1.3% | |

Operating Forecast Details by Service Area (alphabetical)

Appendix 1-1

MiWay

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|--|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (92.3) | (94.8) | 2.5 | 2.8% | \$3.0M favourable variance in farebox revenue \$1.5M favourable variance for Transit route 58/32 TTC revenue adjustment (\$1.0M) unfavourable variance in bus shelter advertising revenue shortfall (\$1.0M) reserve transfer not required due to diesel surplus. |
| Transfers from Reserve | (17.0) | (12.3) | (4.7) | (27.8%) | The annual provincial gas tax transfer is \$4.7M less than budget in order to bring the full year variance to zero for this service. |
| Other Operating Expenses | 48.7 | 46.4 | 2.3 | 4.8% | \$1.5M favourable variance in diesel surplus (\$0.94/litre vs \$1.01/litre). \$1.7M favourable variance in utilities, equipment and marketing costs. (\$1.6M) unfavourable variance for Transit route 58/32 TTC expense adjustment \$0.7M favourable variance in contracted services. |
| Labour and Benefits | 146.1 | 146.3 | (0.1) | (0.1%) | On budget. |
| Total Net Cost before Administrative and Support Costs | 85.6 | 85.6 | (0.0) | (0.0%) | |
| Administrative and Support Costs | 1.5 | 1.5 | 0.0 | 0.0% | On budget. |
| Total Net Cost | 87.1 | 87.1 | (0.0) | (0.0%) | |

Parks, Forestry and Environment

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|--|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (4.8) | (5.4) | 0.5 | 10.7% | Favourable variance due to increase in volume and high value development applications, increased volume of park access permits and one time realty tax refund from 2016, and grants received for Forestry and Parks summer employment part time positions. In addition there was an increase in film revenue and additional interest earned for the cemetery trust. |
| Other Operating Expenses | 14.3 | 14.9 | (0.7) | (4.8%) | Unfavourable variance is due to significant increases in contractor costs for boulevard maintenance services and tree stumping. Contract unit costs for grass seed, paint, chalk and fertilizer contracts also increased. Increased maintenance requirements for fleet as a result of increased hours worked and required repairs. Variances to be addressed in 2020 budget. |
| Labour and Benefits | 27.3 | 26.5 | 0.8 | 2.8% | Favourable year end variance is due to vacancies, backfills and salary differentials for replacement hires as well as an increase in capital chargebacks. |
| Total Net Cost before Administrative and Support Costs | 36.7 | 36.1 | 0.6 | 1.6% | |
| Administrative and Support Costs | (0.2) | (0.3) | 0.1 | 71.3% | |
| Total Net Cost | 36.6 | 35.9 | 0.7 | 1.9% | |

Operating Forecast Details by Service Area (alphabetical)

Appendix 1-1

Recreation

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|--|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (50.7) | (49.9) | (0.8) | (1.6%) | Unfavourable variance is primarily due to Harding Waterfront Estate catering revenue budget of \$0.8M that is no longer required, which is offset by contractor savings of \$0.6M and the new annual license revenue fee of \$0.3M. The budget has been adjusted in 2020 to reflect the new agreement with Pegasus Waterfront Corporation. |
| Other Operating Expenses | 22.3 | 23.7 | (1.4) | (6.5%) | Unfavourable variance is primarily due to Paramount Fine Foods Centre Event Payments, which is offset by favourable event revenues. |
| Labour and Benefits | 56.1 | 51.8 | 4.2 | 7.6% | Favourable variance is primarily due to vacancies, maternity leaves, salary differential for replacement hires, and additional temporary labour budget provided for the new part-time wage structure which was estimated higher than actual and will be adjusted in the next budget cycle. |
| Total Net Cost before Administrative and Support Costs | 27.7 | 25.7 | 2.0 | 7.1% | |
| Administrative and Support Costs | 0.0 | 0.3 | (0.2) | (673.0%) | |
| Total Net Cost | 27.7 | 25.9 | 1.7 | 6.3% | |

Regulatory Services

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|--|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (16.6) | (17.4) | 0.8 | 4.8% | Net favourable variance is from increased APS/Parking revenues. |
| Other Operating Expenses | 2.3 | 3.1 | (0.7) | (31.3%) | (\$0.7M) is due to transfer of TNC Licensing net operating surplus to Fiscal Stability Reserve. |
| Labour and Benefits | 14.7 | 14.3 | 0.5 | 3.2% | Favourable labour variance is a result of gapping due to vacant positions and TNC Pilot labour recoveries. |
| Total Net Cost before Administrative and Support Costs | 0.5 | (0.1) | 0.5 | 110.2% | |
| Administrative and Support Costs | 0.2 | 0.2 | 0.0 | 0.0% | |
| Total Net Cost | 0.7 | 0.1 | 0.5 | 80.1% | |

Operating Forecast Details by Service Area (alphabetical)

Appendix 1-1

Roads

| Item (\$ Millions) | 2019 Net Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|--------------------|-----------------------------|--------------------------|--------------------|---|
| | | | \$ Surplus/ (Deficit) | % of Net Budget | |
| Revenues | (14.5) | (18.0) | 3.5 | 24.0% | \$0.6M favourable parking revenues. \$0.4M favourable variance for developer applications fees. \$2.6M favourable variance due to increase recoveries from internal and external parties. |
| Other Operating Expenses | 46.1 | 47.2 | (1.1) | (2.3%) | \$0.9M favourable variance in hydro costs for streetlighting, primarily resulting from rate rider credit from the Ontario Energy Board. \$0.7M favourable variance in sidewalk program due to delayed start, as weather conditions were not optimal for construction related activities. (\$0.5M) increase transfer to parking reserve. (\$2.3M) unfavourable variance for the winter maintenance program due to increased weather events. |
| Labour and Benefits | 32.3 | 32.0 | 0.2 | 0.7% | Favourable labour is a result of gapping due to various vacant positions and better than expected labour recoveries for managing capital projects. |
| Total Net Cost before Administrative and Support Costs | 63.9 | 61.2 | 2.7 | 4.2% | |
| Administrative and Support Costs | 0.2 | 0.2 | 0.0 | 0.0% | On Budget |
| Total Net Cost | 64.1 | 61.4 | 2.7 | 4.1% | |
| City Grand Total Net Cost | 510.9 | 509.0 | 1.8 | 0.4% | |

Note: Numbers may not add due to rounding.

Revenue Charge and Operating Details for Stormwater

Appendix 1-2
Q4

| Item (\$ Millions) | 2019 Budget | 2019 Year-End Actuals | Year-End Variance | | Comments and Action Plan |
|---|----------------|-----------------------------|--------------------------|----------------|--|
| | | | \$ Surplus/ (Deficit) | % of Budget | |
| Stormwater Revenue | (43.2) | (41.1) | (2.0) | 4.7% | (\$1.6M) unfavourable variance due to billing adjustments. (\$0.4M) unfavorable variance due to credits for changes in billing units. |
| Stormwater Exemptions and Credits and Other Fees | 2.3 | 1.0 | 1.4 | 59.0% | \$1.2M favourable technical exemptions and credits due to lower exemption/credit application volume. \$0.2M favourable variance for Fees and Charges. |
| Other Operating Expenses and Contribution to Reserves | 35.7 | 35.2 | 0.5 | 1.4% | \$0.5M favourable variance for unbilled revenue accrual transfers to reserves due to billing adjustments. |
| Labour and Benefits | 5.1 | 4.6 | 0.4 | 8.3% | \$0.4M favourable variance is a result of gapping due to various vacant positions. |
| Total Net Cost | (0.0) | (0.3) | 0.3 | | |

Note: Numbers may not add due to rounding.

Summary of Capital Works-In-Progress by Service Area As of December 31, 2019

Appendix 2-1

| Service Area | # of Active Projects/ Programs | Revised Net City Cost (\$000) | Approved Net City Cost (\$000) | (Surplus) / Additional Funds Required (\$000) | Net Expenditures to December 31/2019 (\$000) | Net Expenditures as a % of Revised Net City Cost | Balance of Net Expenditure to be Incurred (\$000) |
|--|-----------------------------------|-------------------------------|--------------------------------|---|--|--|---|
| Summary of All Projects/Programs | | | | | | | |
| Fire & Emergency Services | 29 | \$39,058 | \$41,110 | \$(2,052) | \$33,509 | 86% | \$5,549 |
| Roads | 183 | \$357,102 | \$357,964 | \$(862) | \$285,568 | 80% | \$71,534 |
| MiWay | 76 | \$339,501 | \$339,609 | \$(108) | \$318,729 | 94% | \$20,772 |
| Parks, Forestry & Environment | 176 | \$175,268 | \$176,700 | \$(1,432) | \$70,774 | 40% | \$104,494 |
| Mississauga Library | 17 | \$5,403 | \$5,403 | \$(0) | \$1,493 | 28% | \$3,910 |
| Business Services | 15 | \$4,389 | \$4,513 | \$(124) | \$1,789 | 41% | \$2,601 |
| Facilities & Property Management | 114 | \$77,819 | \$79,440 | \$(1,621) | \$44,246 | 57% | \$33,573 |
| Recreation | 32 | \$88,529 | \$88,771 | \$(242) | \$62,347 | 70% | \$26,182 |
| Information Technology | 115 | \$48,286 | \$48,383 | \$(97) | \$27,886 | 58% | \$20,401 |
| Land Development Services | 30 | \$13,711 | \$13,877 | \$(166) | \$5,252 | 38% | \$8,459 |
| Culture | 22 | \$6,209 | \$6,257 | \$(49) | \$5,161 | 83% | \$1,047 |
| Regulatory Services | 7 | \$794 | \$998 | \$(204) | -\$1,735 | -218% | \$2,529 |
| Legislative Services | 12 | \$4,296 | \$4,332 | \$(36) | \$491 | 11% | \$3,805 |
| City Manager's Office | 7 | \$1,228 | \$1,219 | \$10 | \$298 | 24% | \$931 |
| Stormwater* | 94 | \$113,686 | \$125,300 | \$(11,614) | \$59,779 | 53% | \$53,908 |
| TOTAL | 929 | \$1,275,280 | \$1,293,877 | \$(18,597) | \$915,587 | 72% | \$359,693 |
| Summary of 2019 Projects/Programs | | | | | | | |
| Fire & Emergency Services | 6 | \$15,046 | \$14,449 | \$597 | \$14,726 | 98% | \$320 |
| Roads | 52 | \$61,465 | \$61,269 | \$196 | \$28,930 | 47% | \$32,535 |
| MiWay | 26 | \$28,391 | \$28,391 | \$0 | \$13,183 | 46% | \$15,209 |
| Parks, Forestry & Environment | 30 | \$36,625 | \$36,576 | \$50 | \$5,769 | 16% | \$30,856 |
| Mississauga Library | 3 | \$757 | \$757 | \$0 | \$0 | 0% | \$757 |
| Business Services | 2 | \$200 | \$300 | \$(100) | \$0 | 0% | \$200 |
| Facilities & Property Management | 45 | \$20,054 | \$20,389 | \$(335) | \$5,589 | 28% | \$14,464 |
| Recreation | 9 | \$5,130 | \$5,235 | \$(105) | \$1,010 | 20% | \$4,120 |
| Information Technology | 35 | \$17,076 | \$16,978 | \$98 | \$6,036 | 35% | \$11,040 |
| Land Development Services | 3 | \$300 | \$300 | \$0 | \$0 | 0% | \$300 |
| Culture | 7 | \$853 | \$853 | \$0 | \$334 | 39% | \$519 |
| Regulatory Services | 3 | \$643 | \$643 | \$0 | \$88 | 14% | \$555 |
| Legislative Services | 4 | \$2,386 | \$2,281 | \$105 | \$186 | 8% | \$2,200 |
| City Manager's Office | 3 | \$478 | \$478 | \$0 | \$183 | 38% | \$295 |
| Stormwater* | 18 | \$10,280 | \$19,318 | \$(9,038) | \$892 | 9% | \$9,388 |
| TOTAL - 2019 | 246 | \$199,684 | \$208,216 | \$(8,532) | \$76,926 | 39% | \$122,757 |
| Summary of 2018 Projects/Programs | | | | | | | |

Summary of Capital Works-In-Progress by Service Area As of December 31, 2019

Appendix 2-1

| Service Area | # of Active Projects/ Programs | Revised Net City Cost (\$000) | Approved Net City Cost (\$000) | (Surplus) / Additional Funds Required (\$000) | Net Expenditures to December 31/2019 (\$000) | Net Expenditures as a % of Revised Net City Cost | Balance of Net Expenditure to be Incurred (\$000) |
|--|-----------------------------------|-------------------------------|--------------------------------|---|--|--|---|
| Fire & Emergency Services | 7 | \$8,523 | \$8,544 | \$(21) | \$7,531 | 88% | \$992 |
| Roads | 37 | \$53,346 | \$53,414 | \$(68) | \$41,032 | 77% | \$12,314 |
| MiWay | 6 | \$7,205 | \$7,205 | \$0 | \$4,686 | 65% | \$2,519 |
| Parks, Forestry & Environment | 42 | \$64,482 | \$64,773 | \$(291) | \$26,535 | 41% | \$37,948 |
| Mississauga Library | 3 | \$352 | \$352 | \$0 | \$250 | 71% | \$102 |
| Business Services | 3 | \$2,277 | \$2,277 | \$0 | \$493 | 22% | \$1,784 |
| Facilities & Property Management | 32 | \$23,012 | \$25,436 | \$(2,424) | \$11,619 | 50% | \$11,393 |
| Recreation | 6 | \$3,249 | \$3,249 | \$(0) | \$2,710 | 83% | \$539 |
| Information Technology | 34 | \$12,909 | \$12,662 | \$247 | \$7,692 | 60% | \$5,217 |
| Land Development Services | 8 | \$5,138 | \$5,138 | \$0 | \$325 | 6% | \$4,813 |
| Culture | 5 | \$490 | \$490 | \$0 | \$215 | 44% | \$275 |
| Regulatory Services | 2 | \$151 | \$166 | \$(15) | \$151 | 100% | \$0 |
| Legislative Services | 2 | \$120 | \$138 | \$(18) | \$20 | 16% | \$100 |
| City Manager's Office | 3 | \$636 | \$636 | \$0 | \$0 | 0% | \$636 |
| Stormwater* | 26 | \$16,421 | \$18,470 | \$(2,049) | \$1,006 | 6% | \$15,415 |
| TOTAL - 2018 | 216 | \$198,311 | \$202,950 | \$(4,639) | \$104,265 | 53% | \$94,045 |
| Summary of 2017 Projects/Programs | | | | | | | |
| Fire & Emergency Services | 10 | \$3,851 | \$5,472 | \$(1,621) | \$2,884 | 75% | \$966 |
| Roads | 37 | \$51,122 | \$51,428 | \$(306) | \$33,439 | 65% | \$17,683 |
| MiWay | 26 | \$42,988 | \$42,988 | \$0 | \$49,875 | 116% | -\$6,887 |
| Parks, Forestry & Environment | 48 | \$28,055 | \$28,116 | \$(61) | \$8,128 | 29% | \$19,927 |
| Mississauga Library | 4 | \$805 | \$805 | \$0 | \$389 | 48% | \$416 |
| Business Services | 4 | \$925 | \$875 | \$50 | \$442 | 48% | \$483 |
| Facilities & Property Management | 25 | \$25,222 | \$26,015 | \$(794) | \$21,490 | 85% | \$3,731 |
| Recreation | 6 | \$1,835 | \$1,881 | \$(46) | \$1,602 | 87% | \$234 |
| Information Technology | 25 | \$8,511 | \$8,522 | \$(11) | \$6,444 | 76% | \$2,067 |
| Land Development Services | 9 | \$2,570 | \$2,505 | \$65 | \$557 | 22% | \$2,013 |
| Culture | 4 | \$1,732 | \$1,731 | \$1 | \$1,554 | 90% | \$178 |
| Regulatory Services | 2 | \$0 | \$189 | \$(189) | -\$1,974 | 0% | \$1,974 |
| Legislative Services | 3 | \$227 | \$227 | \$0 | \$111 | 49% | \$116 |
| City Manager's Office | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Stormwater* | 21 | \$21,052 | \$22,100 | \$(1,048) | \$6,828 | 32% | \$14,225 |
| TOTAL - 2017 | 224 | \$188,895 | \$192,856 | \$(3,961) | \$131,769 | 70% | \$57,126 |

Summary of Capital Works-In-Progress by Service Area As of December 31, 2019

Appendix 2-1

| Service Area | # of Active Projects/ Programs | Revised Net City Cost (\$000) | Approved Net City Cost (\$000) | (Surplus) / Additional Funds Required (\$000) | Net Expenditures to December 31/2019 (\$000) | Net Expenditures as a % of Revised Net City Cost | Balance of Net Expenditure to be Incurred (\$000) |
|--|-----------------------------------|-------------------------------|--------------------------------|---|--|--|---|
| Summary of 2016 Projects/Programs | | | | | | | |
| Fire & Emergency Services | 4 | \$3,789 | \$4,545 | \$(756) | \$1,095 | 29% | \$2,694 |
| Roads | 17 | \$30,892 | \$30,903 | \$(11) | \$23,471 | 76% | \$7,421 |
| MiWay | 8 | \$15,757 | \$15,774 | \$(17) | \$13,557 | 86% | \$2,200 |
| Parks, Forestry & Environment | 21 | \$9,036 | \$9,411 | \$(376) | \$6,338 | 70% | \$2,698 |
| Mississauga Library | 3 | \$3,013 | \$3,013 | \$0 | \$522 | 17% | \$2,491 |
| Business Services | 2 | \$200 | \$240 | \$(40) | \$154 | 77% | \$46 |
| Facilities & Property Management | 12 | \$9,532 | \$7,601 | \$1,931 | \$5,547 | 58% | \$3,985 |
| Recreation | 7 | \$27,495 | \$27,495 | \$0 | \$13,249 | 48% | \$14,246 |
| Information Technology | 9 | \$2,820 | \$2,939 | \$(119) | \$2,180 | 77% | \$640 |
| Land Development Services | 3 | \$400 | \$400 | \$(0) | \$73 | 18% | \$327 |
| Culture | 3 | \$2,903 | \$2,903 | \$0 | \$2,840 | 98% | \$64 |
| Regulatory Services | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Legislative Services | 1 | \$75 | \$48 | \$27 | \$0 | 0% | \$75 |
| City Manager's Office | 1 | \$115 | \$105 | \$10 | \$115 | 100% | \$0 |
| Stormwater* | 6 | \$3,885 | \$3,600 | \$285 | \$270 | 7% | \$3,614 |
| TOTAL - 2016 | 97 | \$109,912 | \$108,977 | \$935 | \$69,410 | 63% | \$40,502 |
| Summary of 2015 Projects/Programs | | | | | | | |
| Fire & Emergency Services | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Roads | 19 | \$17,078 | \$17,334 | \$(256) | \$11,230 | 66% | \$5,848 |
| MiWay | 2 | \$4,100 | \$4,100 | \$0 | \$2,436 | 59% | \$1,664 |
| Parks, Forestry & Environment | 18 | \$20,458 | \$20,955 | \$(497) | \$11,025 | 54% | \$9,433 |
| Mississauga Library | 3 | \$426 | \$426 | \$(0) | \$282 | 66% | \$144 |
| Business Services | 2 | \$180 | \$180 | \$0 | \$92 | 51% | \$88 |
| Facilities & Property Management | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Recreation | 2 | \$15,686 | \$15,696 | \$(10) | \$8,765 | 56% | \$6,921 |
| Information Technology | 11 | \$6,970 | \$7,047 | \$(77) | \$5,534 | 79% | \$1,436 |
| Land Development Services | 2 | \$1,250 | \$1,250 | \$0 | \$685 | 55% | \$565 |
| Culture | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Regulatory Services | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Legislative Services | 2 | \$1,488 | \$1,638 | \$(150) | \$174 | 12% | \$1,314 |
| City Manager's Office | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Stormwater* | 9 | \$18,835 | \$18,910 | \$(75) | \$17,237 | 92% | \$1,599 |
| TOTAL - 2015 | 70 | \$86,472 | \$87,536 | \$(1,064) | \$57,460 | 66% | \$29,011 |

Summary of Capital Works-In-Progress by Service Area As of December 31, 2019

Appendix 2-1

| Service Area | # of Active Projects/ Programs | Revised Net City Cost (\$000) | Approved Net City Cost (\$000) | (Surplus) / Additional Funds Required (\$000) | Net Expenditures to December 31/2019 (\$000) | Net Expenditures as a % of Revised Net City Cost | Balance of Net Expenditure to be Incurred (\$000) |
|--|-----------------------------------|-------------------------------|--------------------------------|---|--|--|---|
| Summary of 2014 Projects/Programs | | | | | | | |
| Fire & Emergency Services | 2 | \$7,850 | \$8,100 | \$(250) | \$7,274 | 93% | \$576 |
| Roads | 21 | \$143,198 | \$143,616 | \$(417) | \$147,465 | 103% | -\$4,267 |
| MiWay | 8 | \$241,060 | \$241,151 | \$(91) | \$234,993 | 97% | \$6,067 |
| Parks, Forestry & Environment | 17 | \$16,611 | \$16,868 | \$(257) | \$12,979 | 78% | \$3,632 |
| Mississauga Library | 1 | \$49 | \$49 | \$0 | \$49 | 100% | \$0 |
| Business Services | 2 | \$608 | \$642 | \$(34) | \$608 | 100% | \$0 |
| Facilities & Property Management | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Recreation | 2 | \$35,134 | \$35,215 | \$(81) | \$35,012 | 100% | \$122 |
| Information Technology | 1 | \$0 | \$235 | \$(235) | \$0 | 0% | \$0 |
| Land Development Services | 5 | \$4,053 | \$4,284 | \$(231) | \$3,612 | 89% | \$440 |
| Culture | 3 | \$230 | \$280 | \$(50) | \$218 | 95% | \$12 |
| Regulatory Services | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Legislative Services | 0 | \$0 | \$0 | \$0 | \$0 | 0% | \$0 |
| Stormwater* | 14 | \$43,214 | \$42,902 | \$312 | \$33,546 | 78% | \$9,668 |
| TOTAL - 2014 and Prior Years | 76 | \$492,007 | \$493,342 | \$(1,335) | \$475,755 | 97% | \$16,252 |

* Includes legacy Stormwater projects originally part of the Roads service area

Appendix 2-2

Projects Completed, Delayed or Cancelled and To Be Closed

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|---|---|--|--------------------------|---------------------------|--|---|
| Business Services | | | | | | |
| 13601 | DC Background Study 2013 | Project completed, to be closed and remaining funds to be returned. | \$442.0 | \$472.0 | \$(30.0) | 31310 DCA General Government Reserve Fund33121 Tax Capital Reserve Fund |
| 13602 | AODA Integrated Standards Training | Project completed. To be closed, after final invoices have been paid. | \$165.8 | \$170.0 | \$(4.2) | 30125 Fiscal Stability Reserve |
| 16604 | Purchasing and Contract Management Certification Training | Modules are in progress with work done in-house at no cost. Project to be closed and funds returned | \$0.0 | \$40.0 | \$(40.0) | 30125 Fiscal Stability Reserve |
| 19601 | Revenue Tools Analysis | The project is closed, and funds are returned. | \$0.0 | \$100.0 | \$(100.0) | 33121 Tax Capital Reserve Fund |
| Total Business Services | | | \$607.8 | \$782.0 | \$(174.2) | |
| City Manager's Office | | | | | | |
| 16860 | Workforce Development Strategic Plan | Project completed, to be closed and additional funds requested. | \$114.7 | \$105.0 | \$9.7 | 30125 Fiscal Stability Reserve35518 Misc Contributions Economic Development Advisory Centre EDAC Reserve Fund |
| City Manager's Office Total | | | \$114.7 | \$105.0 | \$9.7 | |
| Culture | | | | | | |
| 14490 | 5 Year Update of the Culture Master Plan | Project complete. Return balance to the Arts Reserve. | \$200.0 | \$250.0 | \$(50.0) | 30195 Reserve for the Arts |
| 17495 | Heritage Facilities Maintenance | Project completed, to be closed and additional funds requested. | \$31.2 | \$30.0 | \$1.2 | 35182 Gas Tax Federal Gas Tax City Allocation |
| 19491 | 2019 Biennial of Art | Project completed, to be closed and additional funds requested. | \$18.0 | \$18.0 | \$0.0 | 30195 Reserve for the Arts |
| Total Culture | | | \$249.2 | \$298.0 | \$(48.8) | |
| Facilities & Property Management | | | | | | |
| 16709 | 2016 Recommissioning | Project completed, to be closed and remaining funds returned. | \$81.1 | \$96.0 | \$(14.9) | 33121 Tax Capital Reserve Fund |
| 16732 | Mechanical Replacement RTUVarious | Project completed, to be closed and remaining funds returned. | \$1,279.8 | \$1,294.0 | \$(14.2) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 16733 | Mechanical Replacement Rec Facilities (Various) | Project completed, to be closed and remaining funds returned. | \$838.0 | \$921.0 | \$(83.0) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 17701 | Pneumatic Devices & Building Controls | Project completed, to be closed and remaining funds returned. | \$93.3 | \$98.0 | \$(4.7) | 33121 Tax Capital Reserve Fund |
| 17702 | City Hall Entrance Doors | Project completed, to be closed and remaining funds returned. | \$251.9 | \$265.0 | \$(13.1) | 33121 Tax Capital Reserve Fund |
| 17710 | Lifecycle EquipmentFM New Truck | Projected cancelled due to realignment in Services. Currently have sufficient number of vehicles for operations. Return funds. | \$0.0 | \$45.0 | \$(45.0) | 33121 Tax Capital Reserve Fund |
| 17715 | Pathway Lighting West Various Sites | Project completed, to be closed and remaining funds returned. | \$862.4 | \$884.0 | \$(21.6) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 17741 | Mech Replacement RTU Rec (Various) | Project completed, to be closed and remaining funds returned. | \$301.2 | \$719.0 | \$(417.8) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 17753 | Lifecycle Inspections | Project completed, to be closed and remaining funds returned. | \$39.3 | \$40.0 | \$(0.7) | 33121 Tax Capital Reserve Fund |

Projects Completed, Delayed or Cancelled and To Be Closed

Appendix 2-2

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|---|---|---|--------------------------|---------------------------|--|--|
| 17775 | Various Emergency Repairs | Project completed, to be closed and remaining funds returned. | \$811.0 | \$1,060.0 | \$(249.0) | 33121 Tax Capital Reserve Fund |
| 18708 | Heritage Fac. Renewal & ReplcVar. Loca. | Project completed, to be closed and remaining funds returned. | \$135.2 | \$136.7 | \$(1.5) | 33121 Tax Capital Reserve Fund |
| 18735 | Structural Renewal Malton Satellite | Project completed, to be closed and remaining funds returned. | \$44.7 | \$50.8 | \$(6.1) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 19704 | Leslie Log HouseParking Lot & Sidewalk | Project completed and to be closed. Project completed, to be closed and remaining funds returned. | \$0.0 | \$106.0 | \$(106.0) | 33121 Tax Capital Reserve Fund |
| Total Facilities & Property Management | | | \$4,738.0 | \$5,715.5 | \$(977.5) | |
| Fire & Emergency Services | | | | | | |
| 16251 | Fire Station Emergency Generators | Project completed, to be closed and remaining funds returned. | \$190.3 | \$200.0 | \$(9.7) | 33121 Tax Capital Reserve Fund |
| 16265 | Fire Station Renovation | Project completed, to be closed and remaining funds returned. | \$253.5 | \$1,000.0 | \$(746.5) | 33121 Tax Capital Reserve Fund-37100 Tax Debt Other |
| 17252 | Replacement of Emergency Response Tools and Equipment | Project completed, to be closed and additional funds requested. | \$400.8 | \$400.0 | \$0.8 | 33121 Tax Capital Reserve Fund |
| 17256 | Replacement of fire vehicles | Project completed, to be closed and remaining funds returned. | \$1,737.6 | \$2,270.0 | \$(532.4) | 37100 Tax Debt Other |
| 17268 | Construction Station Renovation 102 (Lakeshore & Cawthra) | Project completed, to be closed and remaining funds returned. | \$10.2 | \$1,100.0 | \$(1,089.8) | 37100 Tax Debt Other |
| 18256 | Replacement of fire vehicles | Project completed and to be closed. | \$5,581.9 | \$5,581.9 | \$0.0 | 33121 Tax Capital Reserve Fund-37100 Tax Debt Other |
| 18258 | Personal Protective Equipment Replacement | Project completed, to be closed and additional funds requested. | \$151.7 | \$122.0 | \$29.7 | 33121 Tax Capital Reserve Fund |
| 18264 | Fire Station Facility Audit | Project completed, to be closed and remaining funds returned. | \$249.5 | \$300.0 | \$(50.5) | 30125 Fiscal Stability Reserve |
| 19256 | Replacement of fire vehicles | Project completed, to be closed and additional funds requested. | \$7,791.7 | \$7,195.0 | \$596.7 | 33121 Tax Capital Reserve Fund-37100 Tax Debt Other |
| Total Fire & Emergency Services | | | \$16,367.3 | \$18,168.9 | \$(1,801.6) | |
| Information Technology | | | | | | |
| 14550 | Replace Library Public Printing System2014 | Project completed, to be closed and remaining funds returned. | \$0.0 | \$235.0 | \$(235.0) | 33121 Tax Capital Reserve Fund |
| 15500 | TXM Software Improvement Program | Project completed, to be closed and remaining funds returned. | \$1,484.4 | \$1,485.4 | \$(1.0) | 33121 Tax Capital Reserve Fund |
| 15506 | SAP Legislative, Enhancement & Infrastructure | Project completed, to be closed and remaining funds returned. | \$154.3 | \$160.0 | \$(5.7) | 33121 Tax Capital Reserve Fund |
| 15507 | CLASS Upgrade | Project completed, to be closed and remaining funds returned. | \$512.0 | \$601.4 | \$(89.4) | 33121 Tax Capital Reserve Fund |
| 15513 | GeoSpatial Master Plan and Implementation | Project completed, to be closed and remaining funds returned. | \$498.8 | \$500.0 | \$(1.2) | 33121 Tax Capital Reserve Fund |
| 15514 | ePlans Integrated ePermitting Solution | Project completed, to be closed and remaining funds returned. | \$182.3 | \$185.0 | \$(2.7) | 33121 Tax Capital Reserve Fund |
| 15518 | Council Chambers Video System Upgrade | Project completed, to be closed and additional funds requested. | \$564.7 | \$560.1 | \$4.6 | 33121 Tax Capital Reserve Fund |
| 15520 | Conferencing, Smart Meeting Room Upgrade | Project completed, to be closed and additional funds requested. | \$188.6 | \$170.0 | \$18.6 | 33121 Tax Capital Reserve Fund |

Projects Completed, Delayed or Cancelled and To Be Closed

Appendix 2-2

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|-------------------------------------|--|---|--------------------------|---------------------------|--|---|
| 16505 | A/V Upgrades and Installations | Project completed, to be closed and remaining funds returned. | \$89.7 | \$90.0 | \$(0.3) | 33121 Tax Capital Reserve Fund |
| 16506 | SAP Identity Management | Project completed, to be closed and remaining funds returned. | \$70.1 | \$145.0 | \$(74.9) | 33121 Tax Capital Reserve Fund |
| 16521 | Analytics Program | Project completed, to be closed and additional funds requested. | \$204.4 | \$200.0 | \$4.4 | 33121 Tax Capital Reserve Fund |
| 16522 | EBS Team Budget Questica | Project completed, to be closed and remaining funds returned. | \$1.8 | \$50.0 | \$(48.2) | 33121 Tax Capital Reserve Fund |
| 17161 | Electronic Cash Handling System | Project completed, to be closed and remaining funds returned. | \$0.0 | \$60.0 | \$(60.0) | 33121 Tax Capital Reserve Fund |
| 17169 | Survey and Control Network | Project completed, to be closed and additional funds requested. | \$67.5 | \$65.0 | \$2.5 | 33121 Tax Capital Reserve Fund |
| 17508 | Network Security Infrastructure | Project completed, to be closed and additional funds requested. | \$877.2 | \$851.0 | \$26.2 | 33121 Tax Capital Reserve Fund |
| 17511 | eCity Web and Mobile | Project completed, to be closed and additional funds requested. | \$397.3 | \$390.0 | \$7.3 | 33121 Tax Capital Reserve Fund |
| 17514 | Amanda 7 Enhancement and Upgrade | Project completed, to be closed and additional funds requested. | \$62.6 | \$50.0 | \$12.6 | 33121 Tax Capital Reserve Fund |
| 18500 | Switches and Routers | Project completed, to be closed and additional funds requested. | \$610.5 | \$592.1 | \$18.4 | 33121 Tax Capital Reserve Fund-37100 Tax Debt Other |
| 18504 | Wireless Infrastructure | Project completed, to be closed and remaining funds returned. | \$634.2 | \$650.0 | \$(15.8) | 37100 Tax Debt Other |
| 18505 | VoIP Systems & Phones | Project completed, to be closed and additional funds requested. | \$697.8 | \$685.0 | \$12.8 | 37100 Tax Debt Other |
| 18508 | Network Security Infrastructure | Project completed, to be closed and additional funds requested. | \$300.9 | \$300.0 | \$0.9 | 33121 Tax Capital Reserve Fund |
| 18510 | Special IT Equip Includes Public | Project completed, to be closed and additional funds requested. | \$251.3 | \$250.0 | \$1.3 | 33121 Tax Capital Reserve Fund |
| 18515 | Server Applications | Project completed, to be closed and additional funds requested. | \$608.4 | \$605.0 | \$3.4 | 33121 Tax Capital Reserve Fund |
| 18523 | Vacancy Rebates Legislative Changes | Project completed, to be closed and remaining funds returned. | \$0.0 | \$65.0 | \$(65.0) | 33121 Tax Capital Reserve Fund |
| 18533 | Network Services UPS Business Continuity | Project completed, to be closed and additional funds requested. | \$230.6 | \$210.0 | \$20.6 | 33121 Tax Capital Reserve Fund |
| 19502 | Desktop Office Suite Upgrade | Project completed, to be closed and additional funds requested. | \$799.1 | \$790.0 | \$9.1 | 33121 Tax Capital Reserve Fund |
| Total Information Technology | | | \$9,488.4 | \$9,945.0 | \$(456.6) | |

Projects Completed, Delayed or Cancelled and To Be Closed

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|--|---|---|--------------------------|---------------------------|--|--|
| Land Development Services | | | | | | |
| 12952 | Lakeview/OPG Pier Trail Study | Project completed, to be closed and remaining funds returned. | \$59.1 | \$238.6 | \$(179.5) | 33121 Tax Capital Reserve Fund |
| 14230 | Transit Dundas Corridor Study | Project completed, to be closed and remaining funds returned. | \$2,948.5 | \$3,000.0 | \$(51.5) | 35187 Gas Tax Provincial Move Ontario 2020 Higher Order Transit |
| 16960 | Relmaging the MallMeadowvale Bus Pk | Project completed, to be closed and remaining funds returned. | \$149.9 | \$150.0 | \$(0.1) | 33121 Tax Capital Reserve Fund |
| Total Land Development Services | | | \$3,157.5 | \$3,388.6 | \$(231.1) | |
| Legislative Services | | | | | | |
| 15642 | Print Shop P3Insertor | Funds to be returned | \$0.0 | \$150.0 | \$(150.0) | 33121 Tax Capital Reserve Fund |
| 18641 | Digital Postage/Meter Equipment | Project completed, to be closed and remaining funds returned. | \$19.7 | \$38.0 | \$(18.3) | 33121 Tax Capital Reserve Fund |
| Total Legislative Services | | | \$19.7 | \$188.0 | \$(168.3) | |
| Mississauga Library | | | | | | |
| 15275 | Public Use Furniture and Equipment | Project completed and to be closed. | \$125.6 | \$125.6 | \$(0.0) | 33121 Tax Capital Reserve Fund |
| Total Mississauga Library | | | \$125.6 | \$125.6 | \$(0.0) | |
| MiWay | | | | | | |
| 16220 | New Customer Acquisition Program Development and Implementation | Project completed, to be closed and remaining funds returned. | \$483.4 | \$500.0 | \$(16.6) | 33121 Tax Capital Reserve Fund |
| 7241 | Transit BRT Operational Plan | Project completed, to be closed and remaining funds returned. | \$208.7 | \$300.0 | \$(91.3) | 33121 Tax Capital Reserve Fund |
| Total MiWay | | | \$692.1 | \$800.0 | \$(107.9) | |
| Parks, Forestry & Environment | | | | | | |
| 11302 | Parkway Development Danville Phase 2 | Project completed, to be closed and remaining funds returned. | \$5,244.3 | \$5,277.7 | \$(33.3) | 32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund-33121 Tax Capital Reserve Fund-31315 DCA Recreation and Parks Development |
| 11325 | Foundation Restoration (barn) | Project completed, to be closed and remaining funds returned. | \$180.9 | \$203.0 | \$(22.1) | 33121 Tax Capital Reserve Fund-31315 DCA Recreation and Parks Development |
| 13323 | Playground Redevelopment Program | Project completed and to be closed. | \$990.0 | \$990.0 | \$0.0 | 33121 Tax Capital Reserve Fund |
| 13327 | Park Development (P508) Hancock | Project completed, to be closed and remaining funds returned. | \$1,513.6 | \$1,560.1 | \$(46.5) | 33121 Tax Capital Reserve Fund-31315 DCA Recreation and Parks Development |
| 14311 | New Play Equipment | RFP for natural playground equipment under separate PN. Project design complete return remaining funds. | \$30.3 | \$80.5 | \$(50.2) | 33121 Tax Capital Reserve Fund-31315 DCA Recreation and Parks Development |
| 14321 | Trail Reconstruction Program | Project completed, to be closed and remaining funds returned. | \$433.2 | \$463.6 | \$(30.4) | 33121 Tax Capital Reserve Fund |
| 14323 | Park Amenity Maintenance Program | Project completed, to be closed and additional funds requested. | \$90.6 | \$90.0 | \$0.6 | 33121 Tax Capital Reserve Fund |

Projects Completed, Delayed or Cancelled and To Be Closed

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|----------------|---|---|--------------------------|---------------------------|--|--|
| 15304 | Park Development Zonta Meadows (P_294) | Zonta Meadows Linear Park Project completed, to be closed and additional funds requested. | \$985.0 | \$985.0 | \$0.0 | 33121 Tax Capital Reserve Fund-35219 Developer Contributions Parks Reserve Fund-31315 DCA Recreation and Parks Development |
| 15326 | Park Amenity Maintenance Program | Project completed, to be closed and remaining funds returned. | \$18.4 | \$20.0 | \$(1.6) | 33121 Tax Capital Reserve Fund |
| 15327 | Trail Reconstruction Program | Project completed, to be closed and remaining funds returned. | \$72.8 | \$73.6 | \$(0.8) | 33121 Tax Capital Reserve Fund |
| 15332 | Waste Receptacle Replacements | Project completed, to be closed and additional funds requested. | \$101.9 | \$100.0 | \$1.9 | 33121 Tax Capital Reserve Fund |
| 15333 | Trail Reconstruction Program | Project completed, to be closed and additional funds requested. | \$633.3 | \$628.2 | \$5.2 | 33121 Tax Capital Reserve Fund |
| 15347 | Landscape, Parking and Site Improvements | Project completed, to be closed and remaining funds returned. | \$279.1 | \$279.5 | \$(0.4) | 35574 Tax 2009 Special Capital Projects Reserve Fund |
| 15351 | Outdoor multisport court | Project completed, to be closed and remaining funds returned. | \$(1.1) | \$0.0 | \$(1.1) | 33121 Tax Capital Reserve Fund |
| 16308 | Playground Redevelopment Replace play equipment and landscape improve | Project completed, to be closed and remaining funds returned. | \$464.1 | \$482.0 | \$(17.9) | 33121 Tax Capital Reserve Fund |
| 16310 | Bridge Rehabilitation Program | Project completed, to be closed and additional funds requested. | \$210.7 | \$208.2 | \$2.5 | 33121 Tax Capital Reserve Fund |
| 16318 | Trail Reconstruction Program | Project to be completed under separate PN. Close PN, and return funds. | \$0.0 | \$4.4 | \$(4.4) | 33121 Tax Capital Reserve Fund |
| 16330 | Park Amenity Maintenance Program | Project completed, to be closed and additional funds requested. | \$100.6 | \$99.0 | \$1.6 | 33121 Tax Capital Reserve Fund |
| 16337 | Park Amenity Maintenance Program | Project completed, to be closed and remaining funds returned. | \$695.7 | \$1,050.0 | \$(354.3) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 16344 | Tennis Court Rehabilitation | Project completed, to be closed and remaining funds returned. | \$146.9 | \$150.0 | \$(3.1) | 33121 Tax Capital Reserve Fund |
| 17317 | Lit Sports Field Maintenance | Project completed, to be closed and remaining funds returned. | \$589.3 | \$611.2 | \$(21.9) | 37100 Tax Debt Management Reserve Fund Tax Capital-37100 Tax Debt Other |
| 17336 | Encroachment Management & Rehabilitation | Project completed, to be closed and remaining funds returned. | \$53.6 | \$77.0 | \$(23.4) | 33121 Tax Capital Reserve Fund |
| 17347 | Landscape repairs, site rehabilitation and emergency maintenance | Project completed, to be closed and remaining funds returned. | \$211.1 | \$225.0 | \$(13.9) | 33121 Tax Capital Reserve Fund-35219 Developer Contributions Parks Reserve Fund |
| 17372 | Sport Field Maintenance Program | Project completed, to be closed and remaining funds returned. | \$191.1 | \$193.0 | \$(1.9) | 33121 Tax Capital Reserve Fund |
| 17373 | Sport Field Maintenance Program | Project completed, to be closed and remaining funds returned. | \$224.8 | \$225.0 | \$(0.2) | 35182 Gas Tax Federal Gas Tax City Allocation |
| 17404 | Tree Planting (New) | Project completed and to be closed. | \$41.0 | \$41.0 | \$0.0 | 35215 Developer Contributions Tree Planting Reserve Fund |
| 18301 | Land Acquisition Downtown Growth Area, Cooksville Creek (F541) | Project completed, to be closed and remaining funds returned. | \$987.0 | \$995.7 | \$(8.8) | 32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund |

Appendix 2-2

Projects Completed, Delayed or Cancelled and To Be Closed

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|--|--|---|--------------------------|---------------------------|--|---|
| 18323 | Bicycle/Pedestrian System Development | T&W preparing Little Etobicoke Creek EA in 2021. Project to be rebudgeted for design and construction to be bundled with T&W EA. PN to be closed, and funds returned. | \$14.6 | \$281.0 | \$(266.4) | 33121 Tax Capital Reserve Fund-31315 DCA Recreation and Parks Development |
| 18325 | Park Improvements Program | Project completed, to be closed and remaining funds returned. | \$149.9 | \$150.0 | \$(0.1) | 33121 Tax Capital Reserve Fund |
| 18330 | Tennis Court Rehabilitation | Project completed, to be closed and remaining funds returned. | \$259.2 | \$316.1 | \$(56.9) | 33121 Tax Capital Reserve Fund |
| 18350 | Boxed Soccer Pitch | Project completed, to be closed and remaining funds returned. | \$199,899 | \$200,000 | \$(0.1) | 35219 Developer Contributions Parks Reserve Fund |
| 18401 | Emerald Ash Borer Management Program | Project completed, to be closed and remaining funds returned. | \$6,607,254 | \$6,607,272 | \$(0.0) | 35586 Tax Emerald Ash Borer Reserve Fund |
| 18405 | Tree Replacements | Project completed, to be closed and additional funds requested. | \$804.1 | \$765.0 | \$39.1 | 33121 Tax Capital Reserve Fund |
| 19405 | Street and Park Tree Replacements | Project completed, to be closed and additional funds requested. | \$833.5 | \$788.0 | \$45.5 | 33121 Tax Capital Reserve Fund |
| Total Parks, Forestry & Environment | | | \$23,356.7 | \$24,219.9 | \$(863.1) | |
| Recreation | | | | | | |
| 13442 | Paramount Fine Foods Parcel Development Planning | Project completed, to be closed and remaining funds returned. | \$74.1 | \$155.0 | \$(80.9) | 32121 CIL Cash In Lieu Of Parkland Dedication Reserve Fund |
| 15435 | Pylon Sign Media Player Upgrade | Project completed, to be closed and remaining funds returned. | \$239.5 | \$250.0 | \$(10.5) | 33121 Tax Capital Reserve Fund |
| 17426 | Harding Estate, Noise Abatement measures | Project completed, to be closed and remaining funds returned. | \$52.1 | \$100.0 | \$(47.9) | 35182 Gas Tax Federal Gas Tax City Allocation |
| 17428 | Renovations and rehabilitation projects | Project completed, to be closed and remaining funds returned. | \$577.3 | \$581.0 | \$(3.7) | 37100 Tax Debt Other |
| 17432 | Recreation Future Directions Master Plan | Project completed, to be closed and additional funds requested. | \$236.0 | \$230.0 | \$6.0 | 30125 Fiscal Stability Reserve-31315 DCA Recreation and Parks Development |
| 18428 | Renovations and rehabilitation projects | Project completed, to be closed and remaining funds returned. | \$649.9 | \$650.0 | \$(0.1) | 37100 Tax DebtOther-35593 Paramount Ticket Surcharge Reserve Fund(not approved yet) |
| 19421 | Recreation Inclusion Strategy | Funds no longer required as we are building the strategy in-house. Fund to be returned. | \$0.0 | \$100.0 | \$(100.0) | 30125 Fiscal Stability Reserve |
| 19422 | AVRO Arrow Tourism Plan | Project completed, to be closed and remaining funds returned. | \$25.4 | \$30.0 | \$(4.6) | 35591 Municipal Accommodation Tax Tourism Projects |
| Total - Recreation | | | \$1,854.4 | \$2,096.0 | \$(241.6) | |
| Regulatory Services | | | | | | |
| 17091 | Mobile Licensing Vehicle Pound | Report from Towing Industry Advisory Committee was approved by Council Oct 9, indicating no suitable vendor exist to meet the project scope requirements & could surmount the issue of Licensee non-compliance. PN to be closed & funds to be returned. | \$0.0 | \$189.5 | \$(189.5) | 33121 Tax Capital Reserve Fund |
| 18090 | Additional Screening Room | Project completed, to be closed and remaining funds returned. | \$71.7 | \$76.0 | \$(4.3) | 33121 Tax Capital Reserve Fund |
| 18091 | Removal & Repurposing of Crematorium | Project completed, to be closed and remaining funds returned. | \$79.6 | \$90.0 | \$(10.4) | 33121 Tax Capital Reserve Fund |

Projects Completed, Delayed or Cancelled and To Be Closed

Appendix 2-2

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|------------------------------------|--|---|--------------------------|---------------------------|--|--|
| Total - Regulatory Services | | | \$151.4 | \$355.5 | \$(204.1) | |
| Roads | | | | | | |
| 10152 | Hurontario Street, 0.30 km South of Highway 403 | Project completed, to be closed and remaining funds returned. | \$1,386.9 | \$1,800.0 | \$(413.1) | 33121 Tax Capital Reserve Fund-35183 Gas Tax Federal Gas Tax Regional Allocation |
| 11199 | Dispatch Office - Two Lines plus radio equipment | Project completed, to be closed and remaining funds returned. | \$15.8 | \$20.0 | \$(4.2) | 33121 Tax Capital Reserve Fund |
| 15101 | Intersection Capital Program | Project completed, to be closed and additional funds requested. | \$495.7 | \$495.0 | \$0.7 | 31335 DCA Roads and Related Infrastructure |
| 15110 | Lakeshore Road West and Stavebank Road Intersection Construction | Project completed, to be closed and additional funds requested. | \$1,036.2 | \$1,000.0 | \$36.2 | 31335 DCA Roads and Related Infrastructure |
| 15198 | Traffic Signals | Project completed, to be closed and remaining funds returned. | \$1,090.2 | \$1,240.0 | \$(149.8) | 33121 Tax Capital Reserve Fund-35209 Developer Contributions Traffic Signals Reserve Fund-31335 DCA Roads and Related Infrastructure |
| 16101 | Intersection Capital Program | Project completed, to be closed and additional funds requested. | \$903.3 | \$900.0 | \$3.3 | 31335 DCA Roads and Related Infrastructure |
| 16199 | Traffic Calming Program | Project completed, to be closed and remaining funds returned. | \$186.1 | \$200.0 | \$(13.9) | 33121 Tax Capital Reserve Fund |
| 17175 | Parking Lot Rehabilitation | Project completed, to be closed and remaining funds returned. | \$27.6 | \$100.0 | \$(72.4) | 33121 Tax Capital Reserve Fund |
| 17184 | Noise Wall Program | Project completed, to be closed and additional funds requested. | \$986.2 | \$970.0 | \$16.2 | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 18150 | Bridge Repairs | Project completed, to be closed and remaining funds returned. | \$692.4 | \$1,000.0 | \$(307.6) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 18177 | Dundas St W at Mississauga Rd | Project completed, to be closed and additional funds requested. | \$391.8 | \$390.0 | \$1.8 | 35182 Gas Tax Federal Gas Tax City Allocation |
| 18187 | Pedestrian Crossover Pilot Project | Project completed, to be closed and remaining funds returned. | \$88.1 | \$100.0 | \$(11.9) | 33121 Tax Capital Reserve Fund |
| 19125 | Road Asphalt Crack Sealing | Project completed, to be closed and additional funds requested. | \$114.0 | \$100.0 | \$14.0 | 33121 Tax Capital Reserve Fund |
| 19163 | New Vehicles & Equipment | Project completed, to be closed and additional funds requested. | \$296.9 | \$195.0 | \$101.9 | 31340 DCA Public Works Buildings & Fleet Reserve Fund-33121 Tax Capital Reserve Fund |
| Total - Roads | | | \$7,711.1 | \$8,510.0 | \$(798.9) | |
| Stormwater | | | | | | |
| 11131 | Applewood Creek Crossing Improvement - Culvert under Lakeshore Road East | Project completed, to be closed and remaining funds returned. | \$668.5 | \$700.0 | \$(31.5) | 31350 DCA Stormwater Management Reserve Fund-33121 Tax Capital Reserve Fund-35183 Gas Tax Federal Gas Tax Regional Allocation |

Appendix 2-2

Projects Completed, Delayed or Cancelled and To Be Closed

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|---------------------------|--|---|--------------------------|---------------------------|--|---|
| 12135 | New Facility-Cooksville Creek SWM Pond #3702-North of Matheson Rd Between McLaughlin Rd&Hurontario | Project completed, to be closed and remaining funds returned. | \$1,192.9 | \$1,260.0 | \$(67.1) | 31350 DCA Stormwater Management Reserve Fund |
| 12141 | Ninth Line Corridor Scoped Subwatershed Study | Project completed, to be closed and additional funds requested. | \$411.7 | \$394.0 | \$17.7 | 31350 DCA Stormwater Management Reserve Fund-31335 DCA Roads and Related Infrastructure |
| 14131 | Cooksville Creek Flood Storage Facility - Eglinton Avenue East and Kennedy Road (Eastgate Park) | Project completed, to be closed and remaining funds returned. | \$512.8 | \$525.0 | \$(12.2) | 31350 DCA Stormwater Management Reserve Fund-33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 15133 | Drainage Improvements - Various Locations - Construction | Project completed, to be closed and remaining funds returned. | \$425.5 | \$500.0 | \$(74.5) | 37513 Developer Contribution Stormwater Reserve Fund |
| 16148 | Residential Stormwater Home Visit Service | Project completed, to be closed and remaining funds returned. | \$49.7 | \$65.0 | \$(15.3) | 35992 Stormwater Capital Reserve Fund |
| 17003 | Development Charges Update | Project completed, to be closed and remaining funds returned. | \$57.8 | \$80.0 | \$(22.2) | 31350 DCA Stormwater Management Reserve Fund |
| 17134 | Monitoring and minor modification of Storm Water Management Facilities - Various Locations | Project completed, to be closed and remaining funds returned. | \$54.2 | \$80.0 | \$(25.8) | 31350 DCA Stormwater Management Reserve Fund |
| 18017 | Credit River erosion control at Barbertown Bridge - contributions to CMS | Project completed, to be closed and additional funds requested. | \$124.6 | \$124.0 | \$0.6 | 31350 DCA Stormwater Management Reserve Fund-35992 Stormwater Capital Reserve Fund |
| 18137 | Serson Creek & Applewood Creek Flood Evaluation Study | The need for this study has changed based on the recent draft floodplain mapping updates by Credit Valley Conservation and other recent culvert works. Project to be closed and remaining funds returned. | \$0.0 | \$500.0 | \$(500.0) | 35992 Stormwater Capital Reserve Fund |
| 18139 | Stavebank Creek, culvert and erosion control works - behind Pinetree Crescent | Obtaining access to lands is not feasible. Asset found to be privately-owned. Project to be closed and remaining funds to be returned. | \$0.0 | \$1,500.0 | \$(1,500.0) | 35993 Stormwater Pipe Reserve Fund |
| 19006 | Etobicoke Creek Erosion Control - contributions to TAM for Tomken Rd. bridge. | Project completed, to be closed and remaining funds returned. | \$76.0 | \$80.0 | \$(4.0) | 31350 DCA Stormwater Management Reserve Fund-35992 Stormwater Capital Reserve Fund |
| Total - Stormwater | | | \$3,573.7 | \$5,808.0 | \$(2,234.3) | |
| TOTAL | | | \$72,207.5 | \$80,505.9 | \$(8,298.5) | |

Open Projects Requiring Funding Adjustments

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|---|---|---|--------------------------|---------------------------|--|---|
| Business Services | | | | | | |
| 17607 | Asset Management Plan | The Corporate Asset Management program is underway and requires additional funding of \$50k to engage a consultant to develop a corporate risk framework for the City's assets. | 170.0 | 120.0 | 50.0 | 35182 Gas Tax Federal Gas Tax City Allocation |
| Business Services Total | | | 170.0 | 120.0 | 50.0 | |
| Facilities & Property Management | | | | | | |
| 16710 | Citywide Energy Audit Projects Implementation | Project complete, to be closed after Gas Tax funds have been claimed | \$769.2 | \$778.0 | (8.8) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 16734 | Mech Replacement-Generators-Various | Project complete, to be closed after Gas Tax funds have been claimed | \$271.4 | \$488.3 | (216.9) | 33121 Tax Capital Reserve Fund |
| 17700 | Mech Replacement- Rec Facilities (Various) | Emergency work underway | \$(50.0) | \$0.0 | (50.0) | 33121 Tax Capital Reserve Fund-37100 Tax Debt Management Reserve Fund Tax Capital |
| 17750 | Energy Management-Arena & Pool LED Retrofit | Project complete, to be closed after Gas Tax funds have been claimed | \$608.2 | \$650.0 | (41.8) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 18737 | Var Sys Renw-Miss. Valley CC & Malton CC | Project complete, to be closed after Gas Tax funds have been claimed | \$351.3 | \$558.4 | (207.1) | 33121 Tax Capital Reserve Fund |
| 19791 | Roof Renewal - Various Locations | Project complete, to be closed after Gas Tax funds have been claimed | \$464.5 | \$583.5 | (119.0) | 33121 Tax Capital Reserve Fund |
| Total - Facilities & Property Management | | | 2,414.6 | 3,058.2 | (643.6) | |
| Fire & Emergency Services | | | | | | |
| 12269 | Design and Construction of Station 120 | Project complete. \$250K Partial return of funding. Remaining budget to be used to reconcile final invoices. | \$7,605.0 | \$7,855.0 | (250.0) | 31320 DCA Fire Services Reserve Fund-33121 Tax Capital Reserve Fund |
| Total - Fire & Emergency Services | | | 7,605.0 | 7,855.0 | (250.0) | |
| Information Technology Services | | | | | | |
| 18519 | Continuous Improvement - Public Facing | Additional funding of \$235K required for higher priced tender items. | \$355,000 | \$120,000 | 235.0 | 33121 Tax Capital Reserve Fund |
| 18527 | CPS-CMO Application Improvements | Expenditures for resources, software and training for Dynamics. Assess legacy solutions for replacements and deliver small build solutions for client areas. | \$115,000 | \$80,000 | 35.0 | 33121 Tax Capital Reserve Fund |
| 19552 | CLASS Replacement Project | Expected start Feb/2020. In conjunction with 15507. | \$289,427 | \$200,000 | 89.4 | 33121 Tax Capital Reserve Fund |
| Total - Information Technology Services | | | 759.4 | 400.0 | 359.4 | |
| Land Development Services | | | | | | |
| 17970 | Reconfiguration of 6th floor for ePlans collaboration | In progress...Received quote to close in reception area - \$75,000. Requesting additional funds - \$64,527. | \$95.0 | \$30.0 | 65.0 | 30161 Reserve for Building Permit Revenue Stabilization |
| Total - Land Development Services | | | 95.0 | 30.0 | 65.0 | |

Open Projects Requiring Funding Adjustments

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|--|--|--|--------------------------|---------------------------|--|--|
| Legislative Services | | | | | | |
| 16643 | P4-Folder - Print Shop | Four vendors available to competitively bid - approx cost between 70K and 75K - approx. 3rd quarter implementation | 75.0 | 48.0 | 27.0 | 33121 Tax Capital Reserve Fund |
| 19640 | Large Format Printer | Additional funding of \$105K required for higher priced tender items. | 140.0 | 35.0 | 105.0 | 33121 Tax Capital Reserve Fund |
| Legislative Services Total | | | 215.0 | 83.0 | 132.0 | |
| Parks, Forestry & Environment | | | | | | |
| 12307 | Multi-Use Trails - Various Locations - Design and Construction | Project is 95% complete and trail is open to public. Remaining section is near completion and will be finished July 2020. Requesting additional funding of \$395k (Gross), \$205k (Net) to offset repairs to several existing ponding areas & TNPL requirements. | \$2,097.6 | \$1,892.6 | 205.0 | 33121 Tax Capital Reserve Fund-33135 DCA Recreation and Parks Development |
| 12317 | Bridge Rehabilitation Program | Construction complete. Contractor invoicing outstanding. Restoration work to be complete Spring 2020. Return \$280k. PN to be closed at May 2020 WIPs. | \$1,266.6 | \$1,546.6 | (280.0) | 33121 Tax Capital Reserve Fund |
| 15317 | Major Redevelopment - Paul Coffey Park (P_059) | Project is currently underway. Phase 1 to be completed by December 2021. Remaining funds to be returned and rebudgeted to coincide with Paul Coffey Park Redevelopment. | \$450.0 | \$900.0 | (450.0) | 33121 Tax Capital Reserve Fund |
| 15338 | Forest Management - Park Tree Asset Inventory | Project is underway, earlier inventory sites to be reassessed. Surplus funds identified, to be returned. To be completed December 2020. | \$600.0 | \$650.0 | (50.0) | 33121 Tax Capital Reserve Fund |
| 18336 | Park Improvements Program | Construction underway. Project scheduled to be complete December 2020. | \$885.9 | \$907.9 | (22.0) | 35219 Developer Contributions - Parks Reserve Fund |
| 18403 | New Tree Planting-Shavers Trail (P_239) | Section 37 funds to be transferred February 2020, project to be completed December 2020. | \$24.2 | \$0.0 | 24.2 | 33121 Tax Capital Reserve Fund-35215 Developer Contributions Tree Planting Reserve Fund |
| 19322 | Park Maint - Park Furnishing - Various | Procurement completed and contractors engaged for purchase of benches, picnic tables and bicycle racks. Additional funds of \$4k being requested from Section 37 for the placement of 4 benches along Shavers Trail. | \$59.0 | \$55.0 | 4.0 | 33121 Tax Capital Reserve Fund |
| Total - Parks, Forestry & Environment | | | 5,383.3 | 5,952.1 | (568.8) | |
| Roads | | | | | | |
| 15150 | Bridge Repairs | One invoice outstanding from Toronto - Post construction phase (Consulting Services) for Eglinton. Keep open but return \$150K. | \$2,204.2 | \$2,354.2 | (150.0) | 35182 Gas Tax Federal Gas Tax City Allocation |
| 15167 | Cycling Program | Dundas and Creditview bridges complete. Recoveries for Creditview bridge not yet processed. \$530,000 total required for Multi Use Trail works. Increase of \$7,000 is requested. Completion December 2020. | \$1,504.6 | \$1,497.6 | 7.0 | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation-35201 Developer Contributions Capital and Maintenance Reserve Fund-31335 DCA Roads and Related Infrastructure |
| 17174 | Parking Lot Rehabilitation | Scope of work has changed and \$250k can be returned. Remaining work includes: chain-link fence to be replaced, new concrete curb to be poured, and new accessibility pavement markings to be painted to meet new standards. | \$550.0 | \$800.0 | (250.0) | 37100 Tax Debt Other |
| 18200 | Property Acquisition | To be acquired by year end. Need to increase by \$250K based on the current appraisal. Completion December 2020. | \$500.0 | \$250.0 | 250.0 | 31335 DCA Roads and Related Infrastructure |

Open Projects Requiring Funding Adjustments

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|---------------------------|---|---|--------------------------|---------------------------|--|--|
| 19165 | Sidewalks | Project completed. Under warranty. Additional funds of \$80K is required to pay the MTO for work done in 2019 amounting to \$153K. | \$342.5 | \$262.5 | 80.0 | 35207 Developer Contributions Sidewalks Reserve Fund-31335 DCA Roads and Related Infrastructure |
| Total - Roads | | | 5,101.3 | 5,164.3 | (63.0) | |
| Stormwater | | | | | | |
| 13142 | Lisgar District Sump Pump Subsidy Program | Keeping subsidy program open until Lisgar flood mitigation capital projects are completed. 122 applications were received in 2019. The pace of applications is expected to continue. As such, additional funds are required to meet the demands of the program. | \$1,750.0 | \$1,250.0 | 500.0 | 33121 Tax Capital Reserve Fund- 35992 Stormwater Capital Reserve Fund |
| 14132 | Cooksville Creek Flood Protection Berm Improvement - Helen Molasy Memorial Park | Project to be closed once 2020 invoices are processed through Association of Municipalities of Ontario. | \$54.8 | \$150.0 | (95.2) | 31350 DCA Stormwater Management Reserve Fund-33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 16146 | Lisgar Improvements - Dewatering Utility Trench & FDC Pumping Station | Construction contract for the Foundation Drain Collector and Trench Dewatering Pumping system has been awarded. \$300K additional funds requested for portable pumps. Construction to start in January 2020. | \$2,900.0 | \$2,600.0 | 300.0 | 37100 Tax Debt Management Reserve Fund Tax Capital |
| 17131 | Cooksville Ck Flood SWMF #3603 | Keep open until outstanding invoices are paid. Return \$1M from savings due to contract coming in lower than expected because of design efficiency. | \$2,502.9 | \$3,502.9 | (1,000.0) | 31350 DCA Stormwater Management Reserve Fund-35992 Stormwater Capital Reserve Fund |
| 18004 | Cooksville Crk Flood Protect - H.Molasy | Remaining funds to be used for minor improvements for culverts. | \$100.0 | \$350.0 | (250.0) | 33121 Tax Capital Reserve Fund |
| 18146 | Lisgar Improvements - Ongoing monitoring | Construction contract for the Foundation Drain Collector and Trench Dewatering Pumping system has been awarded. Construction to start in Jan 2020. \$200K Additional funds requested for Pump Station Construction. Tender price was higher than budget. | \$590.0 | \$390.0 | 200.0 | 33121 Tax Capital Reserve Fund |
| 19135 | Mississauga LRT Storm Sewer Improvements | Project not started due to delay in construction, excess funding being returned and will be requested through the 2021 capital budget based on revised construction timelines. | \$0.0 | \$9,034.3 | (9,034.3) | 31350 DCA Stormwater Management Reserve Fund-35992 Stormwater Capital Reserve Fund- 35993 Stormwater Pipe Reserve Fund |
| Total - Stormwater | | | 7,897.7 | 17,277.3 | (9,379.5) | |
| TOTAL | | | 29,641.3 | 39,939.9 | (10,298.5) | |

Project Adjustments with No Net Capital Impact

Appendix 2-4

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|---|---|--|--------------------------|---------------------------|--|--|
| Facilities & Property Management | | | | | | |
| 16704 | Escalator and Elevator Modernization | Combine with PNs 16717,16723,18703,18706 Transfer \$2,792,964.70 to PN 16704 from various PNs (A16717, B16717, 16723, 18703, 18706) | \$3,943.0 | \$1,150.0 | \$2,793.0 | 33121 Tax Capital Reserve Fund-35183 Gas Tax Federal Gas Tax Regional Allocation |
| 16717 | Transit Booth Replacements | Combine with PN 16704. Transfer\$114,473.66 from PN 16717 to PN 16704 | \$13.8 | \$128.3 | \$(114.5) | 33121 Tax Capital Reserve Fund-35183 Gas Tax Federal Gas Tax Regional Allocation |
| 16723 | Platform Surface Replacement - City Centre Transit Terminal | Combine with PN 16704. Transfer \$409,496.10 from PN 16723 to PN 16704 | \$510.5 | \$920.0 | \$(409.5) | 33121 Tax Capital Reserve Fund-35183 Gas Tax Federal Gas Tax Regional Allocation |
| 18703 | Mechanical Renewals-CC Transit | Combine with PN 16704. Transfer \$1,197,667.61 from PN 18703 to PN 16704 | \$44.6 | \$1,242.3 | \$(1,197.7) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 18706 | Door & Floor Renewals- CC Transit | Combine with PN 16704. Transfer \$1,071,327.33 from PN 18706 to PN 16704 | \$46.4 | \$1,117.7 | \$(1,071.3) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 18729 | Office Space Strategy | Account to remain open for completion of remaining work and invoice payments until after 2020-09-30 | \$589.9 | \$530.0 | \$59.9 | 33121 Tax Capital Reserve Fund |
| 19725 | Furniture & Relo. Services-City Wide | Account to remain open or stand alone to permit parent account to close | \$0.0 | \$59.9 | \$(59.9) | 33121 Tax Capital Reserve Fund |
| Facilities & Property Management Total | | | \$5,148.2 | \$5,148.2 | \$(0.0) | |
| Roads | | | | | | |
| 12150 | Bridge Repairs | Related to Torbram project. Remaining funds of \$81K for bridge work to be combined with PN6104 and PN12150 to be closed. | \$94.0 | \$175.0 | \$(81.0) | 33121 Tax Capital Reserve Fund |
| 19167 | Cycling Program | Funds of \$1,272,553.96 from PN19193 will be combined with this PN to be used for cycling programs. | \$3,320.3 | \$100.0 | \$3,220.3 | 31335 DCA Roads and Related Infrastructure-35182 Gas Tax Federal Gas Tax City Allocation |
| 19192 | Cycling Program - Sc B (Collegeway) | Remaining funds of \$1.9M to be combined with PNB19167 for ease of project management and PN19192 to be closed. | 2.3 | 1,950.0 | (1,947.7) | 31335 DCA Roads and Related Infrastructure |
| 19193 | Cycling Program - Scenario C Major Roads | Remaining funds of \$1.3M to be combined with PNC19167 for ease of project management and PN19193 to be closed. | 114.9 | 1,387.5 | (1,272.6) | 31335 DCA Roads and Related Infrastructure |
| 6104 | Torbram Grade Separation | Under construction and is expected to be finished by June 2020. The amount of \$81K from PN12150 will be combined with this PN to be used for bridge work. | 68,422.0 | 68,341.0 | 81.0 | 31335 DCA Roads and Related Infrastructure |
| Total - Roads | | | 71,953.5 | 71,953.5 | 0.0 | |
| TOTAL | | | 77,101.7 | 77,101.7 | (0.0) | |

Project Adjustments with Funding Swaps

Appendix 2-5

| PROJECT NUMBER | PROJECT NAME | STATUS | Funding Source | Funding Swap (\$000) |
|---|--|---------------------------------------|--|----------------------|
| Facilities & Property Management | | | | |
| 19724 | Security Services Studies - Various Locations | Funding swap due to FGT ineligibility | 33121 Tax -Capital Reserve Fund | \$114.0 |
| 19724 | Security Services Studies - Various Locations | Funding swap due to FGT ineligibility | 35182 Gas Tax -Federal Gas Tax-City Allocation | \$(114.0) |
| 19732 | Arena Renewal - Paramount Fine Foods Centre | Funding swap due to FGT ineligibility | 33121 Tax -Capital Reserve Fund | \$441.8 |
| 19732 | Arena Renewal - Paramount Fine Foods Centre | Funding swap due to FGT ineligibility | 35182 Gas Tax -Federal Gas Tax-City Allocation | \$(158.8) |
| 19732 | Arena Renewal - Paramount Fine Foods Centre | Funding swap due to FGT ineligibility | 35183 Gas Tax -Federal Gas Tax-Regional Allocation | \$(283.0) |
| Facilities & Property Management Total | | | | \$0.0 |
| MiWay | | | | |
| 15239 | Mississauga Transitway - Downtown Transitway Connection - Preliminary Design | Funding swap due to FGT ineligibility | 33121 Tax -Capital Reserve Fund | \$100.0 |
| 15239 | Mississauga Transitway - Downtown Transitway Connection - Preliminary Design | Funding swap due to FGT ineligibility | 35183 Gas Tax -Federal Gas Tax-Regional Allocation | \$(100.0) |
| 16218 | Transit Priority Infrastructure | Funding swap due to FGT ineligibility | 33121 Tax -Capital Reserve Fund | \$130.0 |
| 16218 | Transit Priority Infrastructure | Funding swap due to FGT ineligibility | 35183 Gas Tax -Federal Gas Tax-Regional Allocation | \$(130.0) |
| Total - MiWay | | | | \$0.0 |
| Roads | | | | |
| 18174 | At Grade Railway Crossing-Deficiency Correction | Funding swap due to FGT ineligibility | 33121 Tax -Capital Reserve Fund | \$400.0 |
| 18174 | At Grade Railway Crossing-Deficiency Correction | Funding swap due to FGT ineligibility | 35182 Gas Tax -Federal Gas Tax-City Allocation | \$(400.0) |
| Total - Roads | | | | \$0.0 |
| TOTAL | | | | \$0.0 |

Appendix 2-6

Various Project Adjustments

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost (\$000) | Approved Net Cost (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|---|--|--|--------------------------|---------------------------|--|--|
| Facilities & Property Management | | | | | | |
| 20723 | Facility Renewal - City Centre Transit Terminal/ Square One Bus Terminal - Phase 2 | To combine with PN 16704-Escalator and Elevator Modernization, in order to simplify invoice processing and reporting purposes. Transfer Tax-207,000; Gas Tax -2,593,000 to 16704 | \$0.0 | \$2,800.0 | \$(2,800.0) | 33121 Tax Capital Reserve Fund-35182 Gas Tax Federal Gas Tax City Allocation |
| 20728 | City Centre Transit Terminal/ Square One Bus Terminal - Fire Panel Assessment Design | To combine with PN 16704-Escalator and Elevator Modernization, in order to simplify invoice processing and reporting purposes. Transfer \$27K to 16704 | \$0.0 | \$27.0 | \$(27.0) | 33121 Tax Capital Reserve Fund |
| 16704 | Escalator and Elevator Modernization | Combine with PNs 20723,20728. Transfer \$2,827K from PNs 20723,20728 to PN 16704 | \$6,770.0 | \$3,943.0 | \$2,827.0 | 33121 Tax Capital Reserve Fund-35183 Gas Tax Federal Gas Tax Regional Allocation |
| 19760 | Energy Analytics and Fault Detection System | New Energy Efficiency Project | \$99.1 | \$0.0 | \$99.1 | 35587 Tax - Energy Rebate Reserve Fund |
| 19765 | Ice Plant Optimization - Burnhamthorpe CC, Mississauga Valley CC, and Huron Park CC | New Energy Efficiency Project | \$273.6 | \$0.0 | \$273.6 | 35587 Tax - Energy Rebate Reserve Fund |
| 19769 | Various Energy Conservation projects and pilots | New Energy Efficiency Project | \$198.2 | \$0.0 | \$198.2 | 35587 Tax - Energy Rebate Reserve Fund |
| Total Facilities & Property Management | | | 7,340.9 | 6,770.0 | 570.9 | |
| Parks, Forestry & Environment | | | | | | |
| 20323 | Lakefront Promenade Marina Dock System Replacement | Request to combine PN 19335 with PN 20323 for contract administration. | \$0.0 | \$620.0 | \$(620.0) | 33121 Tax Capital Reserve Fund |
| 19335 | Lakefront Promenade Marina Dock System Replacement | Request to combine PN 19335 with PN 20323 for contract administration. | \$1,540.0 | \$920.0 | \$620.0 | 33121 Tax Capital Reserve Fund |
| Total Parks, Forestry & Environment | | | 1,540.0 | 1,540.0 | 0.0 | |
| TOTAL | | | 8,880.9 | 8,310.0 | 570.9 | |

Requests for Establishment of New Ward-Specific Projects

Appendix 2-7

| WARD | PROJECT NUMBER | PROJECT NAME | Approved Net Cost (\$000) | Funding Source |
|--------------|----------------|--|---------------------------|---|
| Ward 3 | A19427 | Burnhamthorpe CC Renovation & Addition | 700.0 | 35182 Gas Tax Federal Gas Tax City Allocation |
| Ward 8 | A20358 | Shade Structures | 330.0 | 35182 Gas Tax Federal Gas Tax City Allocation |
| Ward 8 | B20358 | Fitness Stations | 330.0 | 35182 Gas Tax Federal Gas Tax City Allocation |
| Ward 9 | 20499 | Meadowvale Lighting | 60.0 | 35182 Gas Tax Federal Gas Tax City Allocation |
| Ward 10 | E19352 | Parking Lot - Forest Park (P-372) | 92.0 | 35182 Gas Tax Federal Gas Tax City Allocation |
| Ward 10 | D19352 | Parking Lot - Cordingley (P-364) | 96.0 | 35182 Gas Tax Federal Gas Tax City Allocation |
| Ward 11 | E19353 | Streetsville Pollinator Garden Stairs | 28.0 | 35182 Gas Tax Federal Gas Tax City Allocation |
| Ward 11 | F19353 | Additional Lighting - Old Ridge Park (P_391) | 50.0 | 35182 Gas Tax Federal Gas Tax City Allocation |
| TOTAL | | | 1,686.0 | |

Active Ward-Specific Special Projects**Appendix 2-8**

| Ward | Project Number | Project Name | Approved Net Cost (\$000) |
|---------|----------------|--|---------------------------|
| Ward 1 | A16491 | Small Arms Building Parking Lot construction | 250.0 |
| Ward 5 | 19351 | AVRO Arrow | 500.0 |
| Ward 5 | C19312 | Creative Ship Playground | 250.0 |
| Ward 5 | C18351 | Malton Sign | 275.0 |
| Ward 3 | A19183 | Noise Wall - Rathburn Road E Behind (1543 - 1591) Bryce Road | 429.3 |
| Ward 3 | B19183 | Noise Wall - Rathburn Road E Behind (1662 - 1608) Anworld Court & Behind (1508 - 1528) Grazia Court | 310.3 |
| Ward 5 | 19351 | AVRO Arrow | 500.0 |
| Ward 6 | 19351 | AVRO Arrow | 100.0 |
| Ward 10 | A19352 | Spray Pad - Lisgar Green Park (P-310) | 544.0 |
| Ward 10 | B19352 | Spray Pad - Jim Murray Community Park (P-477) | 544.0 |
| Ward 10 | C19352 | Washroom - Tobias Mason Park (P-385) | 425.0 |
| Ward 10 | A19200 | Speed Humps , Ward 10 | 50.0 |
| Ward 10 | A19189 | Raised Pedestrian Crossover – at Osprey Boulevard, connecting Lisgar Meadowbrook Trail | 60.0 |
| Ward 10 | B19189 | Raised Pedestrian Crossover– at Churchill Meadows Boulevard, connecting pathway just north of Lacman Trail | 60.0 |
| Ward 11 | 19145 | Public Parking/Fence | 247.5 |
| Ward 11 | 19351 | AVRO Arrow | 100.0 |
| Ward 11 | 19182 | Banner Poles- Streetsville | 15.0 |
| Ward 11 | A19353 | Shelters/Shelter Benches | 23.0 |
| Ward 11 | B19353 | Entrance Garden/Sign | 30.0 |
| Ward 11 | 19785 | Meadowvale Village Bell/Belfry | 110.0 |
| Ward 11 | C19353 | Comprehensive signage and way finding program for Streetsville Memorial | 40.0 |
| Ward 11 | D19353 | Public Art Wrap on City-owned electrical box- Streetsville square | 5.0 |
| | | | 4,868.1 |

Canada 150 Intake 1 & 2 Projects Update

Appendix 3-1

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|-------------------------------------|---|--|---|--|--|--|
| Culture | | | | | | |
| 16491 | Small Arms Building Renovation | Remaining funds to be used for electrical/lighting upgrades to the building exterior to support programming and increase safety. | \$1,500.0 | \$1,500.0 | \$0.0 | 37778 Tax -Debt-Other |
| | | | \$622.4 | \$622.4 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$500.0 | \$500.0 | \$0.0 | 35220 Misc Contributions S 37 Bonus Zoning |
| | | | \$1,000.0 | \$1,000.0 | \$0.0 | 590133 - Recovery From Federal |
| | | | \$1,566.9 | \$1,566.9 | \$0.0 | 590134 - Recovery-External Party |
| Culture Total | | | \$5,189.3 | \$5,189.3 | \$0.0 | |
| Parks, Forestry & Environment | | | | | | |
| 17325 | Major Redevelopment - Phase 2 Master Plan & Transition Plan - Wildwood Park P_059 | Construction Complete. Warranty expires May 2021. | \$248.0 | \$248.0 | \$0.0 | 31315 DCA -Recreation Reserve Fund |
| | | | \$27.6 | \$27.6 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$347.0 | \$347.0 | \$0.0 | 590103 - Recoveries-Insurance Claims |
| | | | \$224.5 | \$224.5 | \$0.0 | 590133 - Recovery From Federal |
| | | | \$150.0 | \$150.0 | \$0.0 | 590134 - Recovery-External Party |
| Parks, Forestry & Environment Total | | | 997.0 | 997.0 | 0.0 | |
| C150 Approved Total | | | 6,186.3 | 6,186.3 | 0.0 | |

Clean Water Wastewater Fund (CWWF) Projects Update

Appendix 3-2

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|-------------------|--|--|---|--|--|--|
| Stormwater | | | | | | |
| 17004 | Cooksville Ck Erosion Ctrl- QEW-Elaine | Design is complete. Construction expected to start July 2020 contingent on acquiring easements. | \$92.8 | \$92.8 | \$0.0 | 31350 DCA -Stormwater Management Reserve Fund |
| | | | \$2,642.1 | \$2,642.1 | \$0.0 | 35992 Stormwater - Capital Reserve Fund |
| | | | \$54.9 | \$54.9 | \$0.0 | 590132 - Recovery From Province |
| | | | \$109.8 | \$109.8 | \$0.0 | 590133 - Recovery From Federal |
| 17008 | Cooksville Ck Erosion Ctrl-S of Rathburn | Construction is ongoing. Expected completion is June 2020. | \$140.8 | \$140.8 | \$0.0 | 31350 DCA -Stormwater Management Reserve Fund |
| | | | \$426.5 | \$426.5 | \$0.0 | 35992 Stormwater - Capital Reserve Fund |
| | | | \$3,578.5 | \$3,578.5 | \$0.0 | 37200 Stormwater - Debt Management Reserve Fund - Stormwater Capital |
| | | | \$35.8 | \$35.8 | \$0.0 | 590132 - Recovery From Province |
| | | | \$71.6 | \$71.6 | \$0.0 | 590133 - Recovery From Federal |
| 17010 | Cooksville Ck Erosion Ctrl- Miss Valley | Construction of Phase 2 for the North of Central Parkway East to the pedestrian bridge is ongoing. | \$43.0 | \$43.0 | \$0.0 | 31350 DCA -Stormwater Management Reserve Fund |
| | | | \$1,226.4 | \$1,226.4 | \$0.0 | 35992 Stormwater - Capital Reserve Fund |
| | | | \$369.3 | \$369.3 | \$0.0 | 590132 - Recovery From Province |
| | | | \$738.7 | \$738.7 | \$0.0 | 590133 - Recovery From Federal |
| 17012 | SWM Pond Rehab – Various Locations | Warranty period is complete and final holdback/invoices to be paid. Project expected to be closed at mid-year. | \$430.9 | \$430.9 | \$0.0 | 35992 Stormwater - Capital Reserve Fund |
| | | | \$430.9 | \$430.9 | \$0.0 | 590132 - Recovery From Province |
| | | | \$861.8 | \$861.8 | \$0.0 | 590133 - Recovery From Federal |

Clean Water Wastewater Fund (CWWF) Projects Update

Appendix 3-2

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|----------------|--|---|---|--|--|---|
| 17014 | Levi Creek watercourse realignment | Construction completed. Under warranty. | \$1.4 | \$1.4 | \$0.0 | 31350 DCA -Stormwater Management Reserve Fund |
| | | | \$399.7 | \$399.7 | \$0.0 | 35992 Stormwater - Capital Reserve Fund |
| | | | \$11.1 | \$11.1 | \$0.0 | 590132 - Recovery From Province |
| | | | \$22.2 | \$22.2 | \$0.0 | 590133 - Recovery From Federal |
| 17015 | Mary Fix Ck Erosion Ctrl- S of Dundas | Design is complete. Construction contingent on land owner permission/easement. | \$13.8 | \$13.8 | \$0.0 | 31350 DCA -Stormwater Management Reserve Fund |
| | | | \$1,325.6 | \$1,325.6 | \$0.0 | 35992 Stormwater - Capital Reserve Fund |
| | | | \$21.9 | \$21.9 | \$0.0 | 590132 - Recovery From Province |
| | | | \$43.8 | \$43.8 | \$0.0 | 590133 - Recovery From Federal |
| 17019 | Cooksville Ck Flood SWMF #2103 (P-096) | Project challenges with Consultant will result in reassignment in 2020. Will progress from 50% to completion for year-end 2020. | \$10.1 | \$10.1 | \$0.0 | 31350 DCA -Stormwater Management Reserve Fund |
| | | | \$278.2 | \$278.2 | \$0.0 | 35992 Stormwater - Capital Reserve Fund |
| | | | \$118.2 | \$118.2 | \$0.0 | 590132 - Recovery From Province |
| | | | \$236.4 | \$236.4 | \$0.0 | 590133 - Recovery From Federal |
| 17020 | Cooksville Ck Flood SWMF #3604 (P-309) | Project challenges with Consultant resulted in reassignment in 2019 to advance the work. This design expected to be complete by May 2020. | \$4.6 | \$4.6 | \$0.0 | 31350 DCA -Stormwater Management Reserve Fund |
| | | | \$135.6 | \$135.6 | \$0.0 | 35992 Stormwater - Capital Reserve Fund |
| | | | \$140.2 | \$140.2 | \$0.0 | 590132 - Recovery From Province |
| | | | \$280.4 | \$280.4 | \$0.0 | 590133 - Recovery From Federal |

Clean Water Wastewater Fund (CWWF) Projects Update

Appendix 3-2

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|------------------|---------------------------------------|--|---|--|--|---|
| 17131 | Cooksville Ck Flood SWMF #3603 | Keep open until outstanding invoices are paid. Return \$1M from savings due to contract coming in lower than expected because of design efficiency. | \$84.7 | \$118.6 | \$(33.8) | 31350 DCA -Stormwater Management Reserve Fund |
| | | | \$2,418.2 | \$3,384.4 | \$(966.2) | 35992 Stormwater - Capital Reserve Fund |
| | | | \$1,602.9 | \$1,602.9 | \$0.0 | 590132 - Recovery From Province |
| | | | \$3,205.8 | \$3,205.8 | \$0.0 | 590133 - Recovery From Federal |
| 17146 | Lisgar Improvements- STM Sewer Lining | Construction contract for the Foundation Drain Collector and Trench Dewatering Pumping system has been awarded. Construction to start in January 2020. | \$2.5 | \$2.5 | \$0.0 | 35992 Stormwater - Capital Reserve Fund |
| | | | \$500.0 | \$500.0 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$502.5 | \$502.5 | \$0.0 | 590132 - Recovery From Province |
| | | | \$1,005.0 | \$1,005.0 | \$0.0 | 590133 - Recovery From Federal |
| Stormwater Total | | | 23,618.6 | 24,618.6 | (1,000.0) | |
| CWWF-1 Total | | | 23,618.6 | 24,618.6 | (1,000.0) | |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|--|---|--|---|--|--|---------------------------------|
| Facilities & Property Management | | | | | | |
| 17795 | Interior Finishes - Various | Project completed. To be closed, after final invoices have been paid. | \$88.9 | \$88.9 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$88.9 | \$88.9 | \$0.0 | 590133 - Recovery From Federal |
| 17796 | Exterior Door Replacement -Edward J. Dowling Transit Facility (Bldg ABCD) | Project Complete. Close Project after Federal Funds are received | \$19.1 | \$19.1 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$19.1 | \$19.1 | \$0.0 | 590133 - Recovery From Federal |
| 17797 | City Centre Transit Terminal -Lifecycle Mechanical & Electrical upgrades | Project completed. To be closed, after final invoices have been paid. | \$1,245.8 | \$1,245.8 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$1,245.8 | \$1,245.8 | \$0.0 | 590133 - Recovery From Federal |
| 17798 | Central Parkway - Lifecycle Mechanical & Electrical upgrades | Project completed. To be closed, after final invoices have been paid. | \$1,686.2 | \$1,686.2 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$1,686.2 | \$1,686.2 | \$0.0 | 590133 - Recovery From Federal |
| 17799 | Total - Parks, Forestry & Environment | Project completed, to be closed and remaining funds returned. | \$419.9 | \$419.9 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$419.9 | \$419.9 | \$0.0 | 590133 - Recovery From Federal |
| Facilities & Property Management Total | | | 6,919.6 | 6,919.6 | 0.0 | |
| Information Technology | | | | | | |
| 17500 | Switches and Routers | PTIF project - once federal recovery is processed, this project can be closed. | \$226.0 | \$226.0 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$226.0 | \$226.0 | \$0.0 | 590133 - Recovery From Federal |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|------------------------------|---|--|---|--|--|---------------------------------|
| 17504 | Wireless Infrastructure | Funds used for PTIF ATMS initiatives and has been completed. Project to close after PTIF funding awarded. | \$340.7 | \$340.7 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$150.7 | \$150.7 | \$0.0 | 590133 - Recovery From Federal |
| 17524 | Network Fibre | PTIF project - once federal recovery is processed, this project can be closed. | \$808.5 | \$808.5 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$571.5 | \$571.5 | \$0.0 | 590133 - Recovery From Federal |
| 17544 | VCOM Radio Network Replacement | PTIF project - once federal recovery is processed, this project can be closed. | \$581.6 | \$581.6 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$581.6 | \$581.6 | \$0.0 | 590133 - Recovery From Federal |
| Information Technology Total | | | 3,486.5 | 3,486.5 | 0.0 | |
| MiWay | | | | | | |
| 16201 | Transit Bus Acquisitions - Growth | Bus purchases are all in. However, due to single seat modification expanded across the entire fleet, funds will be required to complete this modification work. Project to be complete by December 2020. | \$131.1 | \$131.1 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$1,490.0 | \$1,490.0 | \$0.0 | 31330 DCA -Transit Reserve Fund |
| | | | \$131.1 | \$131.1 | \$0.0 | 590133 - Recovery From Federal |
| 16216 | Transit Bus Seat Modification-Warranty | Tender closed and to be awarded. Project to be complete by December 2020. | \$753.3 | \$753.3 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$753.3 | \$753.3 | \$0.0 | 590133 - Recovery From Federal |
| 16238 | Transit Capital Bus Maint-Engine Rehab PTIF | Project completed; waiting for full recovery from PTIF. | \$1,888.0 | \$1,888.0 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$1,888.0 | \$1,888.0 | \$0.0 | 590133 - Recovery From Federal |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|----------------|---|--|---|--|--|---------------------------------|
| 16239 | Acquisition of up to 10 new transit buses to increase Service Hours | Bus purchases are all in. However, due to single seat modification expanded across the entire fleet, funds will be required to complete this modification work. Project to be complete by December 2020. | \$2,923.2 | \$2,923.2 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$2,923.2 | \$2,923.2 | \$0.0 | 590133 - Recovery From Federal |
| 17203 | Transit Cap. Bus Mtce-Major Rehab/Repl | Project completed; waiting for full recovery from PTIF. | \$3,610.9 | \$3,610.9 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$3,610.9 | \$3,610.9 | \$0.0 | 590133 - Recovery From Federal |
| 17205 | Transit Change-Off Vehicle Acquisitions | Change-off vehicles to arrive in April 2020. Charging stations will arrive by end of 2020. | \$29.7 | \$15.1 | \$14.6 | 33121 Tax -Capital Reserve Fund |
| | | | \$255.9 | \$130.5 | \$125.4 | 31330 DCA -Transit Reserve Fund |
| | | | \$145.6 | \$145.6 | \$0.0 | 590133 - Recovery From Federal |
| 17212 | Transit Security Vehicles&Equip - Repl | In order to improve pricing and reduce processing times, budgeted vehicle purchases in PNs 17212, 18212, 19209 and 19212 will be purchased together. Project to be complete by June 2020. | \$20.1 | \$20.1 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$20.1 | \$20.1 | \$0.0 | 590133 - Recovery From Federal |
| 17215 | Transit MiWay Signs | Project is ongoing and expected to be completed by March 2020. | \$50.2 | \$50.2 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$50.2 | \$50.2 | \$0.0 | 590133 - Recovery From Federal |
| 17219 | Transit Change Off Vehicles | Project completed; waiting for full recovery from PTIF. | \$40.2 | \$40.2 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$40.2 | \$40.2 | \$0.0 | 590133 - Recovery From Federal |
| 17221 | Transit Other Veh Acquisitions-Repl | Project completed; waiting for full recovery from PTIF. | \$12.6 | \$12.6 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$12.6 | \$12.6 | \$0.0 | 590133 - Recovery From Federal |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|----------------|--|--|---|--|--|---------------------------------|
| 17222 | Transit Route Supervisor Veh Acqu-Repl | Project completed; waiting for full recovery from PTIF. | \$17.6 | \$17.6 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$17.6 | \$17.6 | \$0.0 | 590133 - Recovery From Federal |
| 17224 | Transit Bus Stops/Pads (Growth) | Project completed; waiting for full recovery from PTIF. | \$14.6 | \$14.6 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$122.0 | \$122.0 | \$0.0 | 31330 DCA -Transit Reserve Fund |
| | | | \$136.6 | \$136.6 | \$0.0 | 590133 - Recovery From Federal |
| 17225 | Transit Bus Stops/Pads (Replacement) | Project completed; waiting for full recovery from PTIF. | \$140.6 | \$140.6 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$140.6 | \$140.6 | \$0.0 | 590133 - Recovery From Federal |
| 17227 | Transit Mini Terminals/Bays/Bus Loops | Project is ongoing and expected to be completed by March 2020 (PTIF). | \$100.4 | \$100.4 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$100.4 | \$100.4 | \$0.0 | 590133 - Recovery From Federal |
| 17228 | Transit Bus Acquisitions 40FT - PTIF | Bus purchases are all in. However, due to single seat modification expanded across the entire fleet, funds will be required to complete this modification work. Project to be complete by December 2020. | \$12,791.0 | \$12,791.0 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$1,985.0 | \$1,985.0 | \$0.0 | 31330 DCA -Transit Reserve Fund |
| | | | \$14,776.0 | \$14,776.0 | \$0.0 | 590133 - Recovery From Federal |
| 17229 | Transit Bus Acquisitions 60FT – PTIF | Bus purchases are all in. However, due to single seat modification expanded across the entire fleet, funds will be required to complete this modification work. Project to be complete by December 2020. | \$13,855.1 | \$13,855.1 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$13,855.1 | \$13,855.1 | \$0.0 | 590133 - Recovery From Federal |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|----------------|--|--|---|--|--|---------------------------------|
| 17234 | Transit Facility Repairs (Minor) | Work has been completed. Currently waiting on billing. Expected close is March 2020. | \$70.3 | \$70.3 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$70.3 | \$70.3 | \$0.0 | 590133 - Recovery From Federal |
| 17237 | Transit Other Vehicles(Vans/Cars/Trucks) | Project completed; waiting for full recovery from PTIF. | \$42.7 | \$42.7 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$42.7 | \$42.7 | \$0.0 | 590133 - Recovery From Federal |
| 17238 | Transit Mtce Mgmt System Replacement | Project is now in execution phase. Project to be complete by June 2020. | \$1,253.3 | \$1,253.3 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$753.3 | \$753.3 | \$0.0 | 590133 - Recovery From Federal |
| 17240 | Transit Perf Metrics Module (Hastus) | Module is being rolled out to staff and to be completed by May 2020. This might require professional services as well. | \$200.9 | \$200.9 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$200.9 | \$200.9 | \$0.0 | 590133 - Recovery From Federal |
| 17242 | Transit New Facilities-Washrooms-Cardiff | Project complete. Close project after federal recoveries are received. | \$502.2 | \$502.2 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$502.2 | \$502.2 | \$0.0 | 590133 - Recovery From Federal |
| 17244 | Transit Anchor Terminals Study | Project was initiated in July 2018. The project is now 70% complete. Expected completion date is March 2020. | \$251.1 | \$251.1 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$251.1 | \$251.1 | \$0.0 | 590133 - Recovery From Federal |
| 17245 | Transit Bus Landing Pads | Keep open for PTIF recoveries. | \$502.2 | \$502.2 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$502.2 | \$502.2 | \$0.0 | 590133 - Recovery From Federal |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|-------------------------------|--|---|---|--|--|---------------------------------|
| 17246 | Transit Terminal Pavement Treatment | Project completed; waiting for full recovery from PTIF. | \$100.4 | \$100.4 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$100.4 | \$100.4 | \$0.0 | 590133 - Recovery From Federal |
| 17247 | Transit Hastus Module | Module is being rolled out to staff and to be completed by December 2019. This might require professional services as well. | \$286.3 | \$286.3 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$286.3 | \$286.3 | \$0.0 | 590133 - Recovery From Federal |
| 17248 | Additional bus shelters | Project completed; waiting for full recovery from PTIF. | \$5.5 | \$5.5 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$1,250.0 | \$1,250.0 | \$0.0 | 37778 Tax -Debt-Other |
| | | | \$1,255.5 | \$1,255.5 | \$0.0 | 590133 - Recovery From Federal |
| 17249 | Bus Communication Gateway Replacement | Project completed; waiting for full recovery from PTIF. | \$1,506.7 | \$1,506.7 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$1,506.7 | \$1,506.7 | \$0.0 | 590133 - Recovery From Federal |
| MiWay Total | | | 90,276.8 | 90,136.8 | 140.0 | |
| Parks, Forestry & Environment | | | | | | |
| 17334 | Trail Reconstruction various locations | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$110.8 | \$110.8 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$96.7 | \$96.7 | \$0.0 | 590133 - Recovery From Federal |
| 17335 | Trail Reconstruction various locations | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$63.5 | \$63.5 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$55.8 | \$55.8 | \$0.0 | 590133 - Recovery From Federal |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|----------------|--|---|---|--|--|---------------------------------|
| 17343 | Trail Reconstruction - Max Ward Park (P_267) | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$108.6 | \$108.6 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$95.6 | \$95.6 | \$0.0 | 590133 - Recovery From Federal |
| 17346 | Trail Reconstruction -Crawford Green Park (P_299) | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$48.3 | \$48.3 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$42.0 | \$42.0 | \$0.0 | 590133 - Recovery From Federal |
| 17360 | Etobicoke Creek Trail Reconstruction | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$985.2 | \$985.2 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$452.0 | \$452.0 | \$0.0 | 37778 Tax -Debt-Other |
| | | | \$1,135.0 | \$1,135.0 | \$0.0 | 590133 - Recovery From Federal |
| 17361 | Waterfront Trail Improvements and trail reconstruction | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$328.9 | \$328.9 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$246.4 | \$246.4 | \$0.0 | 590133 - Recovery From Federal |
| 17377 | Trail Reconstruction - South Common Park | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$146.6 | \$146.6 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$128.5 | \$128.5 | \$0.0 | 590133 - Recovery From Federal |
| 17378 | Trail Reconstruction various locations | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$174.2 | \$174.2 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$152.5 | \$152.5 | \$0.0 | 590133 - Recovery From Federal |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|-------------------------------------|---|--|---|--|--|---|
| 17379 | Trail Reconstruction various locations | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$70.8 | \$70.8 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$62.4 | \$62.4 | \$0.0 | 590133 - Recovery From Federal |
| 17380 | Trail Reconstruction -Huron Heights (P_273) | PTIF Project Complete. Awaiting recoverables from the Ministry of Transportation. | \$132.7 | \$132.7 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$116.6 | \$116.6 | \$0.0 | 590133 - Recovery From Federal |
| Parks, Forestry & Environment Total | | | 4,752.8 | 4,752.8 | 0.0 | |
| Roads | | | | | | |
| 14176 | Multi-Use Trails along Hanlan Routes | Multi-Use Trail is complete and in warranty. Financial reconciliation with the Region is outstanding. Completion June 2020. | \$2,284.2 | \$2,284.2 | \$0.0 | 31335 DCA -City Wide Engineering Reserve Fund |
| | | | \$329.2 | \$329.2 | \$0.0 | 590133 - Recovery From Federal |
| 15102 | Transportation Master Plan Study | Project is complete. Awaiting PTIF recovery. Completion December 2020. | \$432.8 | \$432.8 | \$0.0 | 31335 DCA -City Wide Engineering Reserve Fund |
| | | | \$132.8 | \$132.8 | \$0.0 | 590133 - Recovery From Federal |
| 15104 | Lakeshore Road Movement Study | Project is complete. Awaiting PTIF recovery. Completion December 2020. | \$1,442.8 | \$1,442.8 | \$0.0 | 31335 DCA -City Wide Engineering Reserve Fund |
| | | | \$132.8 | \$132.8 | \$0.0 | 590133 - Recovery From Federal |
| 17168 | At Grade Railway Crossing-Safety Asmnt | Project is completed. Awaiting recovery component from Public Transit Infrastructure Fund (PTIF) (50% contribution). Recommend project closure and return of excess funds once recovery has been received from PTIF. | \$53.1 | \$53.1 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$53.1 | \$53.1 | \$0.0 | 590133 - Recovery From Federal |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|----------------|---|---|---|--|--|---|
| 17170 | Field Equip Repl - Traffic Controllers | Project is completed. Awaiting recovery component from the Public Transit Infrastructure Fund (50% contribution). Recommend project closure and return of excess funds once recovery has been received from PTIF. | \$100.9 | \$100.9 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$100.9 | \$100.9 | \$0.0 | 590133 - Recovery From Federal |
| 17171 | Traffic Signal Equipment Enhancements | Project is completed. Awaiting recovery component from the Public Transit Infrastructure Fund (50% contribution). Recommend project closure and return of excess funds once recovery has been received from PTIF. | \$79.7 | \$79.7 | \$0.0 | 31335 DCA -City Wide Engineering Reserve Fund |
| | | | \$79.7 | \$79.7 | \$0.0 | 590133 - Recovery From Federal |
| 17173 | Traffic System and ITS | Project is completed. Awaiting recovery component from the Public Transit Infrastructure Fund (50% contribution). Recommend project closure and return of excess funds once recovery has been received from PTIF. | \$39.8 | \$39.8 | \$0.0 | 31335 DCA -City Wide Engineering Reserve Fund |
| | | | \$39.8 | \$39.8 | \$0.0 | 590133 - Recovery From Federal |
| 17182 | Pedestrian & Cyclist Access -Transitway | Part 1 and 2 completed. Part 3 is ongoing until March 2020. | \$1,991.3 | \$1,991.3 | \$0.0 | 31335 DCA -City Wide Engineering Reserve Fund |
| | | | \$2,442.7 | \$2,442.7 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$3,757.0 | \$3,757.0 | \$0.0 | 590133 - Recovery From Federal |
| 17183 | Airport Corp Ctr Pedestrian Sidewalk | There are few outstanding claims left with MTO and are still waiting to recover some PTIF funding. Completion December 2020. | \$318.6 | \$318.6 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$318.6 | \$318.6 | \$0.0 | 590133 - Recovery From Federal |
| 17186 | Cycling Master Plan | All programs complete. PTIF recovery pending. Completion December 2020. | \$53.1 | \$53.1 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$53.1 | \$53.1 | \$0.0 | 590133 - Recovery From Federal |

Public Transit Infrastructure Fund (PTIF) Project Update

Appendix 3-3

| PROJECT NUMBER | PROJECT NAME | STATUS | Revised Net Cost Including Ineligible (\$000) | Approved Net Cost Including Ineligible (\$000) | Additional / (Surplus) Approval Required (\$000) | Funding Source |
|---------------------|--|--|---|--|--|---------------------------------|
| 17187 | Sidewalks-Accessible Pedestrian Crossing | Keep open for PTIF recoveries. Completion December 2020. | \$2,124.1 | \$2,124.1 | \$0.0 | 33121 Tax -Capital Reserve Fund |
| | | | \$2,124.1 | \$2,124.1 | \$0.0 | 590133 - Recovery From Federal |
| Roads Total | | | 18,484.2 | 18,484.2 | 0.0 | |
| PTIF-1 Total | | | 123,920.0 | 123,780.0 | 140.0 | |

Reconciliation of Budget to projected Consolidated Financial Statements

Budget data presented in the Budget Book reflect proposed values based on the cash basis of accounting. The chart below reconciles the proposed 2019 Net Operating Budget with the budget figures as presented in the consolidated financial statements, reflecting projected values based on the full accrual basis of accounting.

The following chart adjusts the basis of accounting for the proposed 2019 Net Operating Budget, to reflect generally accepted accounting principles

| \$000 | Consolidated Budget Amount |
|---|-------------------------------|
| REVENUE | |
| Approved Operating Budget | 913,972 |
| Adjustments: | |
| Assessment increase | 292 |
| Budget adjustments | 3,084 |
| Contributions from reserves and reserve funds | (66,244) |
| BIAs | 1,729 |
| BIAs contributions from reserve funds | (50) |
| City budgeted levy for BIAs | (1,450) |
| Enersource dividend | (15,552) |
| Adjusted Operating Budget | 835,782 |
| Approved Capital Budget | 254,452 |
| Adjustments for transfers from reserve funds | (205,828) |
| Adjustments for debt proceeds | (48,150) |
| Adjusted Capital Budget | 473 |
| Reserve funds interest and other revenue | 22,031 |
| TOTAL REVENUE | 858,286.0 |
| EXPENSES | |
| Approved Operating Budget | 913,972 |
| Adjustments: | |
| Budget adjustments | 3,376 |
| BIA transfers to own | (8) |
| Transfers to Own | (141,734) |
| BIA budgeted expenses | 1,729 |
| BIA budget on City's books | (1,450) |
| Amortization | 146,099 |
| Debt principal repayments, net of debt issuance | (26,304) |
| Adjusted Operating Budget | 895,681 |
| Approved Capital Budget | 254,452 |
| Adjustments: | |
| Eliminate capital expense budget | (254,452) |
| Adjusted Capital Budget | 0 |
| TOTAL EXPENSES | 895,681 |
| Annual Deficit | (37,395) |

City of Mississauga

Corporate Report



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| <p>Date: April 14, 2020</p> <p>To: Mayor and Members of Council</p> <p>From: Gary Kent, CPA, CGA, ICD.D, Commissioner of Corporate Services and Chief Financial Officer</p> | <p>Originator's files:</p> <hr/> <p>Meeting date: April 29, 2020</p> |
|---|--|

Subject

Single Source Career Edge Internship Partnership: Procurement no. PRC002235 SS

Recommendation

1. That the Purchasing Agent be authorized to execute the necessary documents with Career Edge for a period of three year's at an estimated cost of \$225,000 excluding taxes per year, including an option to extend for an additional one two year term subject to price negotiation as described in the report "Single Source Career Edge Internship Partnership" dated April 14th, 2020 from the Commissioner of Corporate Services and Chief Financial Officer and subject to City Solicitor approval of the contract and annual budget approval.
2. That the Purchasing Agent be authorized to issue amendments to increase the value of the single source document, where necessary, to accommodate growth and where the amount is approved in budget.

Report Highlights

- Internship programs are a cost effective way to access pools of entry-level and mid-level experienced talent and supports building a diverse work force that reflects the community the City of Mississauga (City) serves.
- Career Edge has over 24 years of experience in connecting highly motivated, diverse, qualified and screened candidates with leading edge organizations for four to twelve month internships and continues to evolve in the services it offers to meet the needs of the community and organizations such as the City. Career Edge partners include the Association of Municipal Managers, Clerks and Treasurers of

| | | |
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| Council | 2020/04/14 | 2 |
|---------|------------|---|

Ontario (AMCTO), City of Toronto, Toronto Region Immigrant Employment Council (TRIEC) and Partners for New Comers Success.

- The City has partnered with Career Edge for over 14 years and placed approximately 100 successful Interns at the City.
- Our current Career Edge Internship Partnership ends May 2020, and in an effort to better understand the market and ensure fairness to other organizations, Human Resources issued a Request for Information (RFI) in December 2019. Career Edge was the only submission received.
- Human Resources is recommending a contract be entered into with Career Edge on a single source basis for a three year period with an option to renew for an additional one two year term.

Background

Career Edge, previously named Career Bridge, was founded in 1996 as a non-profit, self-sustaining social enterprise. Career Edge meets our needs as a source for the City to tap into a variety of diverse talent pools by offering the following streams;

- Career Bridge - for internationally qualified professionals
- Career Edge - for recent graduates from Canadian colleges and universities
- Ability Edge - for graduates with disabilities
- Canadian Armed Forces Reservists internships

Career Edge's internship model allows the City to cost effectively attract diverse, qualified talent in return for providing a supportive and professional work environment that allows interns to learn, thrive and contribute. Career Edge has access to a wide network of professionals at both the entry-level and mid-level experience including some of the following:

- Post-secondary institutions such as Canadian universities and colleges
- Community and government employment service providers
- Labour and professional associations
- Immigrant employment councils

Additionally, Career Edge uses an effective and efficient hiring model where they are responsible for all the sourcing and screening to ensure all candidates meet both legislative and job requirements prior to interviews with the hiring manager. Career Edge can provide candidates to hiring managers within six weeks and will cancel any placement should there be any issues or changes requested.

Over the past three years the City has continued its successful partnership with Career Edge, placing 32 interns of which 18 or 56% were extended past their original end date. Of the 18 extensions, eight extensions were offered as full-time contracts within the departments. Additionally, of the 18 placed interns, over 50% are Internationally Qualified Professionals and 37% are New Graduates.

Requests for interns remain high averaging at minimum 10 -12 per year. Internships are usually for four months and cost approximately \$13,000 depending on the stream the intern comes from.

The program has been successful for both candidates and the City. Career Edge is highly regarded by the hiring managers who have had placements in the past. Human Resources staff have received positive feedback from hiring managers on the quality and experience of having a Career Edge intern.

Comments

The People Strategy looks to “increase diversity at all levels of the organization” in an effort to increase our competitive advantage; better reflect and serve the community we live in; and create an inclusive workplace that values what each employee brings and how the organization leverages those unique talents and strengths. An initiative, such as the continued partnership with Career Edge, supports this action.

Our current Career Edge Internship Partnership ends May 2020, and in an effort to better understand the market and ensure fairness to other organizations, Human Resources issued a Request for Information (RFI) in December 2019. Career Edge was the only submission received.

The purchasing By Law #374-2006, provides for a single source award under the circumstances, wherein it states, in Schedule A 1 (b) An attempt to acquire the required Goods and/or Services by soliciting competitive Bids has been made in good faith, but has failed to identify a willing, capable and compliant supplier.

Career Edge is being requested on a Single Source basis. A Statement of Work is attached as Appendix 1: Statement of Work.

Financial Impact

Although the COVID-19 Pandemic has impacted our hiring practices and introduced financial challenges, this multi-year contract will allow us to have the appropriate relationships in place for when we can once again return to normal service levels. The total cost of the partnership with Career Edge is \$225,000 annually. Given the success and demand for the interns from Career Edge this additional spending authority allows for department flexibility to hire interns in a cost effective way, when normal service levels resume.

Conclusion

In an effort to source and attract diverse talent and meet organizational needs, the City has long supported internship programs and, specifically, has been an active partner with Career Edge for over 14 years. The partnership has successfully placed approximately 100 interns at the City since that time.

Human Resources is recommending a contract be entered into with Career Edge on a single source basis for a three year period with an option to renew for an additional one two year term to sustain this effective business partnership.

Attachments

Appendix 1: Statement of Work



Gary Kent, CPA, CGA, ICD.D, Commissioner of Corporate Services and Chief Financial Officer

Prepared by: Christine Gabany, Manager, Talent Aquisition

STATEMENT OF WORK

Background

The People Strategy looks to “increasing diversity at all levels of the organization” to increase our competitive advantage; better reflect and serve the community we live in; and create an inclusive workplace that values what each employee brings and leverages those unique talents and strengths. An initiative, such as the continued partnership with Career Edge, supports this action by continuing to provide a variety of placements in various Departments across the City Of Mississauga.

Specifically, Career Edge program includes internships from the following streams:

- Career Bridge -- for internationally qualified professionals
- Career Edge – for recent graduates from Canadian colleges and universities
- Ability Edge -- for graduates with disabilities
- Canadian Armed Forces Reservists internships

To date, the City of Mississauga (City) has partnered with Career Edge for over 14 years and placed over 74 successful interns at the City.

Goal

The goal of hosting internship programs with Career Edge is to support a non-profit organization, in conjunction with the City’s Strategic Plan and People Strategy, in a cost effective way to access a pool of experienced talent that can address current skill shortages and diversify the organization’s labour force to be a better reflection of the community the City serves.

Additionally, this partnership provides meaningful work experiences, gives interns valuable workplace experiences related to their field of study, and assists them in successfully entering the workforce. The COM has utilized this initiative in the past and has placed numerous successful interns in various Departments/disciplines in the COM, i.e. Materials & Procurement, Planning, Finance, Engineering, Human Resources, etc.

Deliverables

The City of Mississauga expects the following deliverables are completed by Career Edge as part of the partnership:

- Consultation with the City of Mississauga to provide recruitment expertise to support our talent needs;
- Provides a diverse, skilled and qualified interns with full-time paid internship programs that we believe would be, a good fit to the City of Mississauga's diversity and outreach plans
- Provide a single point of access for online job postings including branding with the City of Mississauga's approved graphics and images;
- Provide in-person and online proprietary candidate pre-screening processes of diverse, qualified entry-level and mid-level experienced professionals;
- Ensuring all necessary documentation is valid and current for candidates to legally work in Canada including, but not limited to, a *criminal records search, work permits and educational credentials;
- Provide advice and guidance on an as needed basis to support the successful completion of the internship;
- A payment schedule satisfactory to the City of Mississauga including protocols for crediting the City of Mississauga for interns who may leave an internship prior to the end date.
- The organization will comply with all safety regulations and other rules as appropriate and shall be responsible for making all deductions required by law (i.e. CPP, UIC, Income Tax, Health Insurance, etc.)
- Benefits such as vacation and emergency leave days are managed on behave of the intern.
- Provides internships placements duration from 4 to 6 months.
- Will provide reports, when requested, on areas such as: internship postings, new hires, direct hires, active interns, etc.

*All internships are conditional upon satisfactory results of a criminal records search. Prior to the commencement of an internship, the intern(s) selected must undergo a criminal reference search. The interns are responsible for payment of and obtaining the criminal reference search. The interns are also responsible for providing the COM with the results of the criminal reference search for successful candidates, that is, either a Police Check Clearance letter or a Summary of convictions.

City of Mississauga

Corporate Report



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| <p>Date: April 1, 2020</p> <p>To: Mayor and Members of Council</p> <p>From: Geoff Wright, P.Eng, MBA, Commissioner of Transportation and Works</p> | <p>Originator's files:</p> <hr/> <p>Meeting date: April 29, 2020</p> |
|--|--|

Subject

2020 Traffic Calming Program (Wards 5 and 9)

Recommendation

1. That the 2020 Traffic Calming Program as outlined in the report from the Commissioner of Transportation and Works, dated April 1, 2020 and entitled "2020 Traffic Calming Program (Wards 5 and 9)" be approved.
2. That the report from the Commissioner of Transportation and Works, dated April 1, 2020 and entitled "2020 Traffic Calming Program (Wards 5 and 9)" be referred to the Mississauga Traffic Safety Council, Cycling Advisory Committee and the Mississauga Road Safety Committee for information.

Report Highlights

- As part of the ongoing prioritization of the Traffic Calming Program, three roadways were selected as candidates for implementation of physical traffic calming measures.
- To determine the level of support and to refine the traffic calming plan for the neighbourhoods, a number of public consultations with Road Safety staff, the local Ward Councillors and area residents were held to discuss the preliminary plans for the neighbourhoods.
- No concerns have been raised from emergency services or MiWay regarding the proposed traffic calming measures.
- The estimated cost for the installation of the physical traffic calming measures within the neighbourhoods is \$310,000 and can be accommodated within the 2020 Traffic Calming Program (Capital Projects PN-18199 and PN-19199).

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| Council | 2020/04/01 | 2 |
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Background

Following the Traffic Calming Pilot Program, an annual Traffic Calming Program was approved by City Council in 2016.

Whenever the Road Safety Unit is in receipt of a concern regarding speeding, aggressive driving and/or traffic infiltration on City roadways, the first step undertaken by staff is to identify the area of concern and arrange for the collection of speed and volume data.

Once a speeding concern is identified, Road Safety staff can utilize a number of passive traffic calming techniques to reduce vehicle operating speeds. These passive traffic calming measures can include the implementation of painted edge/centre lines, the use of a speed awareness device and enforcement.

If an ongoing identified concern cannot be resolved through other more passive traffic calming measures, Road Safety staff will evaluate the location against the criteria outlined in the Traffic Calming Policy 10-09-03. If a location does qualify based on the criteria outlined in the policy, it will be prioritized on a list of traffic calming locations.

At the close of 2019 staff reviewed the list of the traffic calming locations that qualified for the implementation of physical traffic calming. Where applicable, Road Safety staff made arrangements to incorporate the installation of the traffic calming devices into the 2020 resurfacing program.

The three eligible traffic calming locations were prioritized based on the severity of the speeding concern taking into account other factors such as overall traffic volumes, the presence of sidewalks or cycling facilities, and neighbourhood pedestrian generators such as schools and parks.

This report identifies and considers the following locations for physical traffic calming measures:

- Montevideo Road between Glen Erin Drive and Aquitaine Avenue (Appendix 1)
- Redstone Road (Appendix 2)
- Brandon Gate Drive between Netherwood Road and Darcel Avenue (Appendix 3).

Montevideo Road

Staff collected traffic data at multiple locations along Montevideo Road prior to engaging the Ward Councillor and the public. Results of these studies are as follows:

| | | |
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| Council | 2020/04/01 | 3 |
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| Montevideo Road | Posted Speed (km/h) | 2019 |
|--|---------------------|------------------------------|
| | | 85th Percentile Speed (km/h) |
| Between Glen Erin Drive and Plowmans Heath | 40 | 55 |
| Between Eastridge Road and Valencia Road | 50 | 63 |
| Between Valencia Road and Barrisdale Drive | 40 | 57 |

The results indicated a consistent speeding concern on Montevideo Road between Glen Erin Drive and Aquitaine Avenue. Therefore, it was determined that additional corrective measures in the form of physical traffic calming were required to address the ongoing concerns with speeding and aggressive driving.

Redstone Road

Staff collected traffic data along Redstone Road prior to engaging the Ward Councillor and the public. Results of these studies are as follows:

| Location | Posted Speed (km/h) | Spring 2019 | Fall 2019 |
|---|---------------------|------------------------------|------------------------------|
| | | 85th Percentile Speed (km/h) | 85th Percentile Speed (km/h) |
| Between Ballad Drive and Homeside Gardens | 40 | 53 | 56 |

The results indicated a speeding concern on Redstone Road between Ballad Drive and Homeside Gardens. Therefore, it was determined that additional corrective measures in the form of physical traffic calming were required to address the ongoing concerns with speeding and aggressive driving.

Brandon Gate Drive

Staff collected traffic data along Brandon Gate Drive prior to engaging the Ward Councillor and the public. Results of these studies are as follows:

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| Council | 2020/04/01 | 4 |
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| Location | Posted Speed (km/h) | Fall 2018 |
|--|---------------------|------------------------------|
| | | 85th Percentile Speed (km/h) |
| Between Ballad Drive and Homeside Gardens | 40 | 54 |
| Between Keenan Crescent and Wildfern Drive | 40 | 57 |

Based on the results of the speed studies and the scheduled resurfacing for Brandon Gate Drive between Netherwood Road and Darcel Avenue it was determined that this location would benefit from the implementation of traffic calming. Brandon Gate Drive between Netherwood Road and Darcel Avenue is scheduled to be resurfaced in 2020, and the traffic calming installations will be accommodated within the scheduled work.

Comments

Once Road Safety staff identified candidates for the installation of physical traffic calming measures, preliminary plans for the neighbourhood to address the identified issues were developed. Staff considered different types of traffic calming devices and overall roadway characteristics to achieve operating speeds, which are consistent with the posted speed limit. These factors include traffic calming type, spacing, layout and impacts the installation of physical traffic calming devices may have on local residents and City services.

Public Consultation

To determine the level of support and to refine the traffic calming plan for the neighbourhood, a number of public consultations with Road Safety staff, the local Ward Councillors and area residents were held to discuss the preliminary plans for the neighbourhoods. Arrangements were made to meet directly with the affected residents in a public information centre where staff presented preliminary plans and provided residents with the opportunity to discuss issues directly with staff and/or leave written comments and feedback. The results of the public meeting consultations are as follows:

- Montevideo Road - 55% of respondents were supportive of the proposed measures along Montevideo Road. These measures include a series of speed cushions that will be installed between Glen Erin Drive and Aquitaine Avenue. Through the public consultation process, additional traffic control for pedestrians was requested. Therefore, a raised crosswalk is proposed at the crossing guard location in front of Plowman's Park Public School, and a pedestrian crossover with a raised crosswalk is proposed at the park pathway from Lake Aquitaine Park just south of St. Teresa of Avila Catholic School.

| | | |
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- Redstone Road – 100% of respondents were supportive of the proposed measures along Redstone Road. These measures include a series of speed cushions that will be installed on Redstone Road.
- Brandon Gate Drive – 82% of respondents were supportive of the proposed measures along Brandon Gate Drive. These measures include a series of speed cushions that will be installed between Netherwood Road and Darcel Avenue as part of the scheduled resurfacing work.

In consultation with the local Ward Councillors, the decision was made to pursue the installation of physical traffic calming measures on Montevideo Road, Redstone Road and Brandon Gate Drive.

Staff provided the revised concept plans to all emergency services and MiWay and no concerns have been raised from emergency services or MiWay regarding the proposed traffic calming.

Financial Impact

The estimated cost for the installation of physical traffic calming measures on Montevideo Road, Redstone Road, and Brandon Gate Drive is \$310,000 and can be accommodated within the 2020 Traffic Calming Program (Capital Projects PN-18199 and PN-19199). Project 18199 will be utilized first to exhaust the budget, additional costs will be charged to 19199. The total for all three projects is estimated to be \$310,000.

Conclusion

There is sufficient interest from local area residents, as well as support from the affected Ward Councillors, for the implementation of physical traffic calming measures on Montevideo Road, Redstone Road, and Brandon Gate Drive.

Attachments

- Appendix 1: Location Map – Montevideo Road between Glen Erin Drive and Aquitaine Avenue (Ward 9)
- Appendix 2: Location Map – Redstone Road (Ward 5)
- Appendix 3: Location Map – Brandon Gate Drive between Netherwood Road and Darcel Avenue (Ward 5)



Geoff Wright, P.Eng, MBA, Commissioner of Transportation and Works

Prepared by: William Wright, C.E.T, Road Safety Technologist



MISSISSAUGA

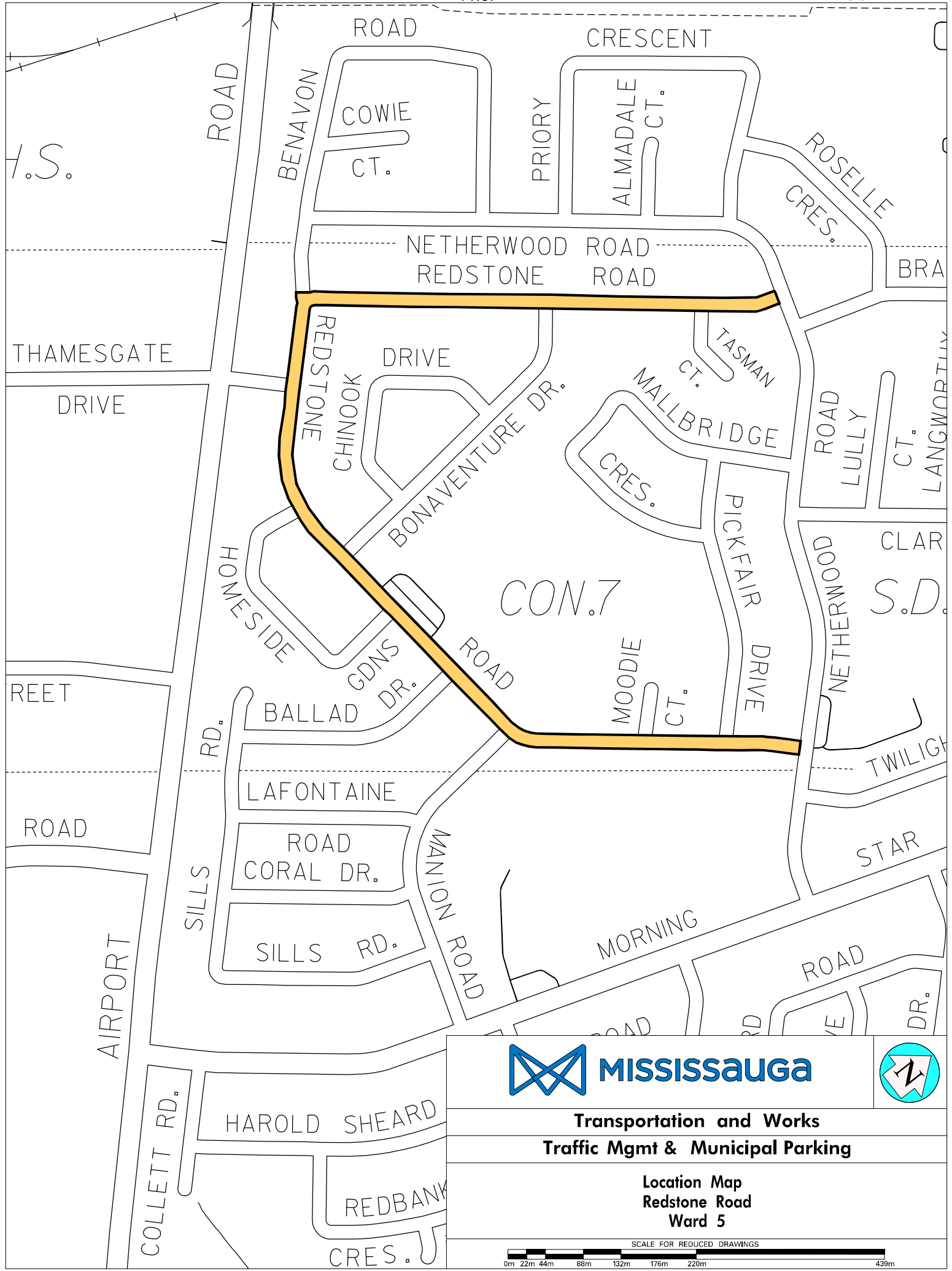


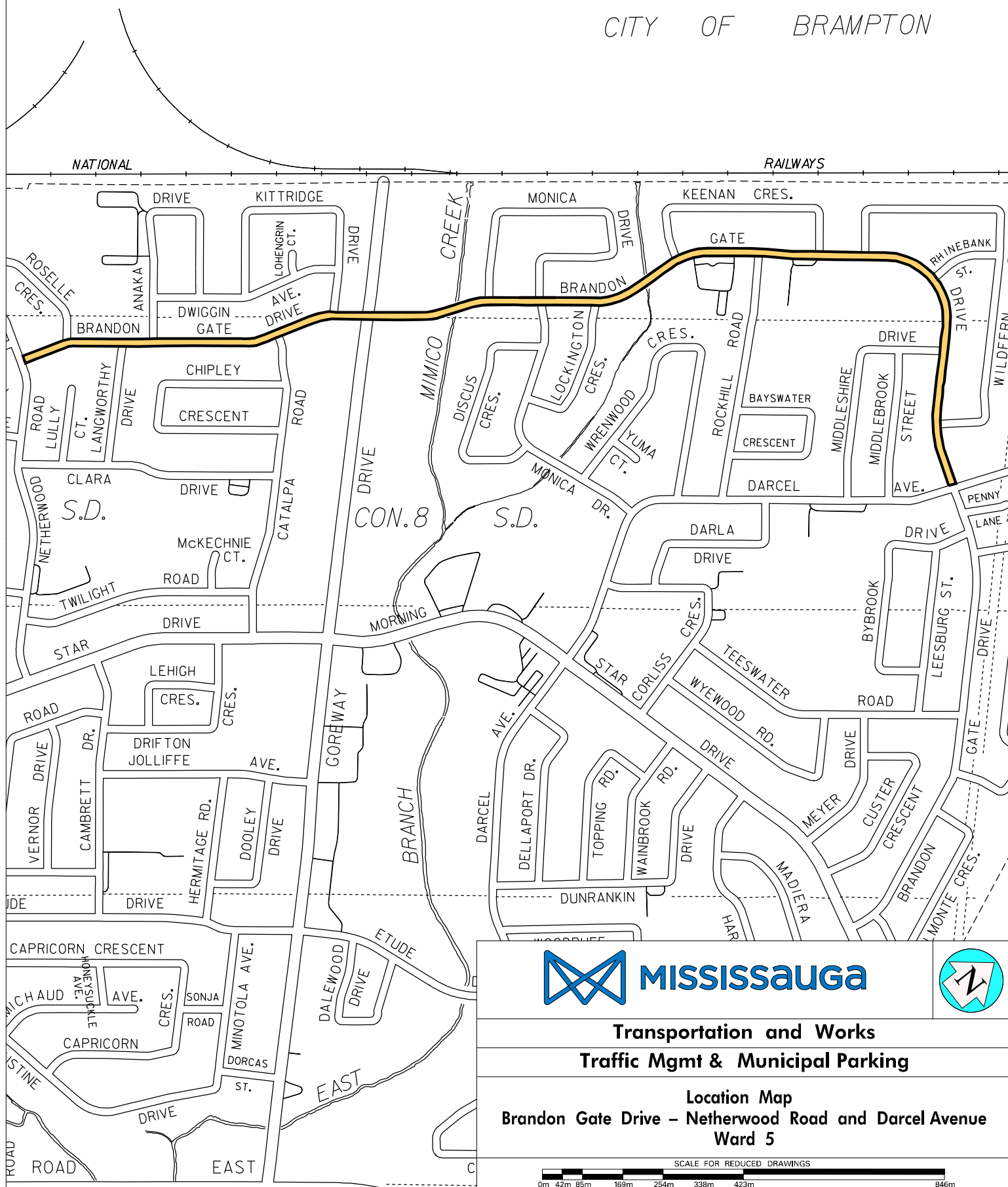
**Transportation and Works
Traffic Mgmt & Municipal Parking**

**Location Map
Montevideo Road – Glen Erin Drive and Aquitaine Avenue
Ward 9**

SCALE FOR REDUCED DRAWINGS

0m 31m 62m 123m 185m 246m 308m 615m





NOTICE OF MOTION

WHEREAS the City of Mississauga has established a Foundation Drain Collector (FDC) Sump Pump Subsidy Program (the "Program") to provide financial assistance to residents whose properties are serviced by an FDC and wish to install a sump pump as a protection measure against basement flooding;

AND WHEREAS more than 40 homes reported flooding in their basements as a result of a massive rainstorm on January 11 and 12, 2020 including the property at 6128 Osprey Boulevard;

AND WHEREAS the property owners at 6128 Osprey Boulevard are new residents to the area and have advised City of Mississauga staff that the previous owners told them this property had never experienced basement flooding;

AND WHEREAS after the January 2020 incident, the property owners at 6128 Osprey Boulevard made arrangements to have a sump pump installed at a cost of \$5,876;

AND WHEREAS section 1(e) of the Foundation Drain Collector (FDC) Sump Pump Subsidy Program By-law 210-2107 (the "By-law") delegates authority to the Commissioner of Transportation and Works to execute any agreements and ancillary documents with homeowners related to the Program, provided that the sump pump was installed by a plumber licenced with a City of Mississauga business licence ("Eligibility Requirement");

AND WHEREAS the Eligibility Requirement, in addition to other requirements in the By-law, must be satisfied for City of Mississauga staff to approve a sump pump subsidy application;

AND WHEREAS the plumbing company hired to do the work was licensed with a City of Mississauga business licence since 2016 through June 30, 2019 and is licensed again in the City of Mississauga as of March 11, 2020, but was not licensed on January 28, 2020 when the sump pump was installed;

AND WHEREAS the property owner at 6128 Osprey Boulevard is facing financial hardship due to what amounts to an administrative oversight on the part of a plumbing company with years of previous business operations in good standing within the City of Mississauga;

NOW THEREFORE BE IT RESOLVED that in the particular case of the property at 6128 Osprey Boulevard, that the Eligibility Requirement relating to the Program under section 1(e) of the By-law be waived and that the property owner's subsidy application in the amount of \$5,876 be approved.



WHEREAS on June 24, 2019, the Council of the City of Mississauga adopted Resolution 0166-2019, to approve the official plan amendment and rezoning applications, submitted by BCIMC Realty Corporation, under file OZ 17/010 W9 to permit a 12 storey residential apartment building with 174 apartment dwelling units, located on the southwest corner of Glen Erin Drive and Battleford Road;

AND WHEREAS the applicant has now requested a revision to condition 1 of this Recommendation in order to add an “H” holding provision within the implementing zoning by-law;

AND WHEREAS the holding provision would require the applicant to enter into a development agreement with the City of Mississauga and fulfil the Section 37 bonus zoning requirement;

AND WHEREAS these proposed changes have been reviewed by the Planning and Building Department and staff have no concerns with the proposed revisions and consider the changes to be minor in nature;

AND WHEREAS notwithstanding that subsequent to the Public Meetings held on February 5, 2018 and June 24, 2019, minor changes to the rezoning application has been made, Council considers that the changes do not require further notice, and therefore pursuant to the provisions of subsection 34(17) of the *Planning Act*, R.S.O. 1990, c.P.13, as amended, any further notice regarding the application is hereby waived;

NOW THEREFORE LET IT BE RESOLVED

That condition 1 as part of Recommendation Resolution 0166-2019 be amended by deleting the original and replacing it with the following:

- 1.a) That the applications under File OZ 17/10 W9, BCIMC Realty Corporation, 6550 Glen Erin Drive to amend Mississauga Official Plan to add a **High Density Residential – Special Site** and remove the existing floor space index range; to change the zoning to **H-RA4-Exception** (Apartments) to permit a 12 storey residential apartment building with 174 apartment dwelling units and a canopy that links to the existing 15 storey residential apartment building with a maximum floor space index (FSI) of 2.12, be approved subject to the conditions referenced in the staff report dated May 30, 2019, from the Commissioner of Planning and Building.
- 1.b) The “H” holding symbol is to be removed from the whole or any part of the lands zoned H-RA5-49 by further amendment to Map 46W of Schedule B contained in Part 13 of this By-law, as amended, upon satisfaction of the following requirements;
 - (1) the owner shall have executed and delivered the required Development Agreement in a form and on terms satisfactory to the City;

(2) the payment to the City by the owner of the lands zoned RA5-49 of the sum of six hundred thousand (\$600,000.00) dollars to be applied towards the installation of a pedestrian signal where the City trail crosses Battleford Road, benches and/or fitness equipment along the City trail and the remainder will go towards future play equipment at Lake Aquitaine Park.

That conditions 2, 3, 4 remain as approved.

A handwritten signature in black ink that reads "Pat Saito". The signature is written in a cursive, flowing style.

Councillor Pat Saito (Ward 9)