

Budget Committee

Date

2017/06/28

Time

1:10PM

Location

Civic Centre, Council Chamber,
300 City Centre Drive,
Mississauga, Ontario, L5B 3C1

Members Present

Mayor Bonnie Crombie	(Chair)
Councillor Jim Tovey	Ward 1
Councillor Karen Ras	Ward 2
Councillor Chris Fonseca	Ward 3
Councillor John Kovac	Ward 4
Councillor Carolyn Parrish	Ward 5
Councillor Ron Starr	Ward 6
Councillor Matt Mahoney	Ward 8
Councillor Sue McFadden	Ward 10
Councillor George Carlson	Ward 11

Members Absent

Councillor Nando Iannicca	Ward 7
Councillor Pat Saito	Ward 9

Staff Present

Janice Baker, City Manager and Chief Administrative Officer
Gary Kent, Commissioner of Corporate Services and Chief Financial Officer
Paul Mitcham, Commissioner of Community Services
Geoff Wright, Commissioner of Transportation and Works
Ed Sajecki, Commissioner of Planning and Building
Crystal Greer, Director of Legislative Services and City Clerk
Diana Rusnov, Manager of Legislative Services and Deputy Clerk
Sacha Smith, Legislative Coordinator

1. **CALL TO ORDER** – 1:10 PM

2. **APPROVAL OF AGENDA**

Approved (Councillor McFadden)

3. **DECLARATION OF CONFLICT OF INTEREST** – Nil

4. **DEPUTATIONS**

4.1. **Jeff Jackson, Director, Finance with respect to the 2018-2021 Business Plan and 2018 Budget.**

Mr. Jackson provided an overview of the 2018-2021 Business Plan and 2018 Budget, economic outlook, opportunities, challenges and business planning priorities. He further spoke to advancing the strategic plan, increasing transit and transportation services, the lean program, improve performance measures, service delivery and the 2017 citizen satisfaction survey. He noted that Mississauga is the only municipality in Canada to receive the GFOA Budget Award for the 27th consecutive year for its business plan and budget. Cynthia Ulba, Senior Communications Advisor spoke to the budget engagement process.

Members of Committee spoke to the matter and enquired about succession planning, the City's external auditors at KPMG, customer satisfaction, arbitration for fire services and reducing the proposed tax increase of 3%. Janice Baker, City Manager and CAO advised on the importance of investing in employees for good leadership. The customer satisfaction results were stable however there were some measures that went down 2-3%. She clarified to Council that staff are looking for direction on the comfort level to finalize the budget and that staff were directed to not request new funded positions. In terms of fire arbitration, staff have an estimate and further discussions on this matter should be in closed session. Discussion ensued with respect to staff providing a breakdown of opportunities to reduce the budget.

Received (Councillor Fonseca)

4.2 **Item 6.2 Wes Anderson, Lean Program Manager**

Mr. Anderson provided an overview of the Lean program goals, training and development of staff and improving process efficiency. Gary Kent, Commissioner, Corporate Services and Chief Financial Officer and Ms. Baker noted that a lot of work has been done in a short space of time.

Received (Councillor Tovey)

4.3. David MacLean, Executive Member, Mississauga Seniors' Council with respect to property tax impact on seniors.

Mr. MacLean spoke to the importance of seniors living in their home and that it's hard for seniors to afford living in Mississauga. He referred to a chart in his presentation on the percentage of seniors living in Mississauga and programs in other provinces that help seniors.

In response to questions from Committee, Connie Mesih, Director, Revenue and Material Management explained that there was a deferral program for low income seniors and there was low uptake for the program. She further noted there is more uptake for the rebate program. Benchmarking with other municipalities proved that Mississauga is at the higher end of the rebate.

Direction was given to staff to provide all of the programs that are provided for seniors and low income residents.

Received (Councillor Parrish)

5. PUBLIC QUESTION PERIOD - Nil
(Persons who wish to address the Budget Committee about a matter on the Agenda) Persons addressing the Budget Committee with a question should limit preamble to a maximum of two statements sufficient to establish the context for the question. Leave must be granted by the Committee to deal with any matter not on the Agenda.)

Chris Mackie, resident referred to page 20 of the budget presentation and enquired about the \$51.7 million in savings, a program that was removed and reappeared a year later, the requirement for staff to find 1% in savings, Fire Station 120 and capital reserves. Ms. Baker and Paul Mitcham, Commissioner, Community Services responded to Mr. Mackie's questions.

6. **MATTERS CONSIDERED**

6.1. Reserves and Reserve Funds – Revised By-law and Standard Operating Procedure

RECOMMENDATION

1. That the report dated June 13, 2017 titled "Reserves and Reserve Funds – Revised By-law and Standard Operating Procedure" from the Commissioner of Corporate Services and Chief Financial Officer be received.
2. That a By-law be enacted to incorporate all the proposed changes to the Reserve & Reserve Fund By-law and to repeal By-laws 298-2000 and 160-2016.

RECORDED VOTE	YES	NO	ABSENT	ABSTAIN
Mayor B. Crombie	X			
Councillor J. Tovey			X	
Councillor K. Ras	X			
Councillor C. Fonseca	X			
Councillor J. Kovac	X			
Councillor C. Parrish	X			
Councillor R. Starr	X			
Councillor N. Iannicca			X	
Councillor M. Mahoney	X			
Councillor P. Saito			X	
Councillor S. McFadden	X			
Councillor G. Carlson	X			

Approved (Councillor Ras) (9, 0, 3-Absent)

6.2. Lean Program Update

RECOMMENDATION

That the report titled "Lean Program Update" dated June 14, 2017 from the Commissioner of Corporate Services and Chief Financial Officer be received for information.

RECORDED VOTE	YES	NO	ABSENT	ABSTAIN
Mayor B. Crombie	X			
Councillor J. Tovey			X	
Councillor K. Ras	X			
Councillor C. Fonseca	X			
Councillor J. Kovac	X			
Councillor C. Parrish	X			
Councillor R. Starr	X			
Councillor N. Iannicca			X	
Councillor M. Mahoney	X			
Councillor P. Saito			X	
Councillor S. McFadden	X			
Councillor G. Carlson	X			

Received (Councillor Starr) (9, 0, 3-Absent)

6.3. Hotel Tax

RECOMMENDATION

1. That the report titled "Hotel Tax" dated June 7, 2017 from the Commissioner, Corporate Services and Chief Financial Officer be received.
2. That Council authorize staff to begin the process of investigating and implementing a hotel tax, and come back with recommendations as to the appropriate rate and an implementation plan.

RECORDED VOTE	YES	NO	ABSENT	ABSTAIN
Mayor B. Crombie	X			
Councillor J. Tovey	X			
Councillor K. Ras	X			
Councillor C. Fonseca	X			
Councillor J. Kovac	X			
Councillor C. Parrish	X			
Councillor R. Starr	X			
Councillor N. Iannicca			X	
Councillor M. Mahoney	X			
Councillor P. Saito			X	
Councillor S. McFadden	X			
Councillor G. Carlson	X			

Approved (Mayor Crombie)

7. **CLOSED SESSION** - Nil
8. **ADJOURNMENT** – 3:38 PM