

AGENDA

MUSEUMS OF MISSISSAUGA ADVISORY COMMITTEE

THE CORPORATION OF THE CITY OF MISSISSAUGA http://www.mississauga.ca/portal/cityhall/museumscommittee

MONDAY, MARCH 9, 2015 - 6:00 PM

PLEASE ARRIVE 15 MINUTES EARLY WITH THE RECORD OF OFFENCES DECLARATION AND ACKNOWLEDGMENT & PERMISSION TO SHARE PERSONAL INFORMATION FORMS SENT TO CITIZEN MEMBERS. THE COMMISSIONER OF OATHS WILL BE PRESENT TO SIGN.

BENARES VISITOR CENTRE 1507 CLARKSON RD. N., MISSISSAUGA, ON L5J 2W8

<u>Members</u>

Wendy Davies, Citizen Member
Joyce Delves, Citizen Member
Fred Durdan, Citizen Member
Anne Fabierkiewicz, Citizen Member
Jeremy Harvey, Citizen Member
Irfan Malik, Citizen Member
John Pegram, Citizen Member
Councillor Karen Ras, Councillor, Ward 2
Councillor, Ward 4 (Vacant)
Barbara Hazel Tabuno, Citizen Member
Joseph Zammit, Citizen Member
Descendent of the Harris Family (ex-officio)

Contact: Mumtaz Alikhan, Legislative Coordinator

Office of the City Clerk 905-615-3200 ext. 5425 Fax 905-615-4181

mumtaz.alikhan@mississauga.ca

CALL TO ORDER

Appointment of Chair
Appointment of Vice-Chair
Appointment of Representative of the Friends of the Museums of Mississauga

APPROVAL OF THE AGENDA

DECLARATIONS OF CONFLICT OF INTEREST

PRESENTATIONS/DEPUTATIONS - Nil

MINUTES OF PREVIOUS MEETING

Approval of Minutes of June 16, 2014 Meeting

MATTERS TO BE CONSIDERED

- 1. Review and Approval of the Terms of Reference
- 2. <u>Update on Museums and Heritage Strategic Plan Verbal Update</u>
- 3. <u>Update on MOMAC 2014 Work Plan J. Harvey</u> RECOMMEND RECEIPT
- 4. <u>2014-2018 MOMAC Achievements and Objectives J. Harvey</u> RECOMMEND RECEIPT
- 5. <u>Museums of Mississauga Report Verbal Report</u> RECOMMEND RECEIPT
- 6. <u>2015 Museums of Mississauga Advisory Committee Meeting Dates</u> <u>RECOMMEND RECEIPT</u>
- 7. Friends of the Museums of Mississauga Update
- 8. Items for Information
 - (a) Community Museum Operating Grant 2014-15
 Letter dated October 3, 2014 from the Ministry of Tourism, Culture and
 Sport approving a grant under the Community Museum Operating Grant
 program for receipt

OTHER BUSINESS

DATE OF NEXT MEETING

Museums of Mississauga Advisory Committee (MOMAC) - Tuesday, June 16, 2015

<u>ADJOURNMENT</u>



MUSEUMS OF MISSISSAUGA ADVISORY COMMITTEE

THE CORPORATION OF THE CITY OF MISSISSAUGA www.mississauga.ca

MONDAY, JUNE 16, 2014 – 6:00 PM

THE LOG CABIN AT BRADLEY MUSEUM 1620 ORR ROAD, MISSISSAUGA, ON L5J 4T2

Members in Attendance

Jeremy Harvey, Citizen Member (CHAIR)
Joseph Zammit, Citizen Member (Vice-Chair)
Councillor Jim Tovey, Ward 1 (ARR. 6:16pm)
Pat Mullin, Ward 2
Lawrence Cook, Citizen Member
Wendy Davies, Citizen Member
Fred Durdan, Citizen Member
John Van Camp, Friends of the Museums of Mississauga

Members Absent

Joyce Delves, Citizen Member Councillor Anne Fabierkiewicz, Citizen Member John Pegram, Citizen Member Descendent of the Harris Family (ex-officio)

Staff in Attendance

Annemarie Hagan, Museums & Traditions Manager Mumtaz Alikhan, Legislative Coordinator

CALL TO ORDER

The Chair called the meeting to order at 6:00 p.m.

DECLARATIONS OF CONFLICT OF INTEREST

APPROVAL OF AGENDA

APPROVED – (W. Davies)

PRESENTATIONS/DEPUTATIONS - Nil

(a) Annemarie Hagan, Manager, Museums & Traditions, advised that John Ariyo, Supervisor and Michael Tunney, Cultural Research Coordinator, Culture Division, were unavailable to present the Museum and Heritage Planning Strategic Plan. She noted that work on the development of this Plan, in conjunction with Heritage, will commence in the Fall. The Chair noted that MOMAC needs to be involved in the early planning stages as it is part of its Mandate, however as all Committees of Council meetings have been cancelled due to the municipal elections until December 2, 2014, he proposed that this presentation be made at an informal meeting of MOMAC on September 15, 2014. Members of the Committee agreed.

APPROVAL OF MINUTES OF PREVIOUS MEETING

The minutes of the Museums of Mississauga Advisory Committee (MOMAC) meeting held on March 17, 2014 were approved as presented.

APPROVED – (W. Davies)

MATTERS TO BE CONSIDERED

- 1. <u>Update on Terms of Reference Task Group</u>
 - The Chair noted that due to the fact that the Office of the City Clerk was currently in the process of reviewing Terms of References for all Committees of Council, it is better to defer a review by the Committee until such time as the City has completed its review.
- 2. MOMAC 2014 Priorities and Work Plan

The Chair reviewed the updated Priorities and Work Plan. He said that the Museums of Mississauga now has a collection mandate as well as long term

plans for a dedicated Museum facility. He noted that in order to raise awareness with respect to artifact collection, staff will supply related communication to Councillors for inclusion in their newsletters to residents. The Communications Division is also formulating a strategy to communicate to residents and businesses that the Museums of Mississauga has a collection capability for donations.

With respect to advocacy for a city wide museum facility, the Chair advised that MIRANET (Mississauga Residents' Associations Network) has expressed interest in supporting the Museums of Mississauga in this matter and The *Mississauga News* had expressed an interest in interviewing him following his presentation to Council on May 21, 2014. As well, MOMAC and Friends of the Museums will set up an exploratory meeting with Community Foundation to connect with estate planners, lawyers and financial planners.

Councillor Tovey advised that a Museum is included in the Inspiration Lakeview Master Plan.

In response to L. Cook's suggestion that a separate account be established to solicit funds for a new Museum facility, Ms. Hagan advised that this could be accomplished through the Friends of the Museums of Mississauga (Friends) until a project charter is drafted which will include a mechanism for raising funds.

In response to J. Zammit's suggestion for an architectural contest for a Museum design, Councillor Tovey suggested one option would be to use architectural students to produce a design.

RECOMMENDATION

MOMAC-0005-2014

That the Update with respect to the Museums of Mississauga Advisory Committee (MOMAC) 2014 Priorities and Work Plan dated June 16, 2014, from J. Harvey, MOMAC Chair, be received.

RECEIVED – (J. Zammit)

3. MUSEUMS OF MISSISSAUGA REPORT – MARCH TO MAY 2014 Ms. Hagan reviewed the activities at the Museums of Mississauga since midMarch 2014. She highlighted the receipt of funding from several sources, enabling the Museums to subsidize summer activities. Plans are well underway for Doors Open Mississauga and Culture Days for the weekend of September 27 and 28, 2014.

She noted that staff will commence work on the development of a Marketing Plan which will include launching social media sites to promote the Museums.

Ms. Hagan reported completion of various Capital Projects at the Bradley House including the Barn and Woodshed, as well as the Benares Historic House, and the Potting Shed.

RECOMMENDATION

MOMAC-0006-2014

That the Museums of Mississauga Report dated June 6, 2014 from Annemarie Hagan, Manager, Museums & Traditions, highlighting Collections and Exhibits activities, Museums Events, Grants received, an update on Capital Projects, and Visitor Evaluations for the period March 16, 2013 to May 31, 2014, be received.

RECEIVED – (Councillor J. Tovey)

4. FRIENDS OF THE MUSEUMS OF MISSISSAUGA UPDATE

F. Durdan, Citizen Members, provided a verbal update and highlighted several events, successes and plans of the Friends of the Museums of Mississauga (Friends) including the Presentation to Council by Becky Ryder, Chair, on May 21, 2014.

The Friends of the Museums were gearing up for a series of Summer activities:

- On the Verandah Summer Concert Series is underway until end of August;
- The Strawberry Garden Party at Benares on Sunday, June 22, 2014;
- The Teddy Bears' Picnic at Benares on Sunday, June 22, 2014
- J. Zammit requested Friends to give consideration to allocating funding towards a Museum facility from the annual Gala proceeds.

The Chair thanked Mr. Durdan for the update.

5. ITEMS FOR INFORMATION

The Committee reviewed the following items for information:

(a) <u>Update on the Benares Funds – Fiscal Year 2013: Benares Historic</u> House, 1503 Clarkson Road North, Mississauga (Ward 2)

The Committee reviewed the Corporate Report dated June 2, 2014 from the Commissioner of Community Services providing an update on the Benares Funds for Fiscal Year 2013.

- (b) Museums Spring Exhibitions and Programs City News May 5, 2014
- (c) Article on Art Gallery of Mississauga Mississauga News June 5, 2014

RECOMMENDATION

MOMAC-0007-2014

That the following Items for Information be received:

- (a) That the Corporate Report dated June 2, 2014 from the Commissioner of Community Services titled "Update on the Benares Funds – Fiscal Year 2013 – Benares Historic House, 1503 Clarkson Road North, Mississauga (Ward 2), be received for information;
- (b) City News Article with respect to Museums Spring Exhibitions and Programs dated May 5, 2014;
- (c) Mississauga News Article on the Art Gallery of Mississauga entitled "Gallery just too small, AGM officials say", dated June 5, 2014.

RECEIVED – (Councillor J. Tovey)

OTHER BUSINESS

There were no other items of business.

DATE OF NEXT MOMAC MEETING

Mumtaz Alikhan, Legislative Coordinator, confirmed that due to the upcoming Municipal Elections, all Committees of Council meetings have been cancelled from September 10, 2014 until December 2, 2014 when the new Council will be inaugurated.

ADJOURNMENT - 7:34 p.m.



MUSEUMS OF MISSISSAUGA ADVISORY COMMITTEE (MOMAC)

TERMS OF REFERENCE

Background

The City of Mississauga owns and operates three museums, Benares Historic House, Bradley Museum, and Leslie Log House, which together constitute the "Museums of Mississauga". In June 2005, City Council approved the creation of a Museums of Mississauga Advisory Committee (MOMAC), through the amalgamation of the previously existing and separate Bradley and Benares Advisory Boards.

Definitions

Within this Terms of Reference, the term:

"Committee" or "MOMAC" means the Museums of Mississauga Advisory Committee;

"Friends of Museums" means the Friends of Museums of Mississauga, the independent volunteer organization working in support of the Museums;

"Museums" means the Benares Historic House, Bradley Museum, Leslie Log House, and any other facility owned and/or operated by The Corporation of the City of Mississauga at which museum collection(s) are housed and displayed for the purpose of public awareness and/or education.

"Museum Collection" means natural or cultural (i.e. man made) object(s) and/or intellectual property directly owned by the museum as a public trust, and registered as part of its permanent collection, to be used for the exclusive purposes of preservation, research and presentation to the public.

Mandate – (as approved by Council Resolution # 0054-2013 on April 10, 2013)

The Museums of Mississauga Advisory Committee (MOMAC) will provide input, guidance and support to the Manager, Museums and Traditions regarding the artifact collection and the future city-wide museum as a Committee of Council.

MOMAC shall act in an advisory capacity to Council through Reports to General Committee, followed by final consideration by City Council.

Objectives/Goals

That the objectives/goals reinforce the link between MOMAC's objectives and the City's strategic direction and Master Plans.

Work Plan

MOMAC will prepare an annual Work Plan which it will send to General Committee, then to Council at the beginning of the new year, as well as a progress update at the end of the year. Committee members shall work collaboratively with City staff to devise the Work Plan to ensure that the workload is manageable and appropriately shared between the two parties.

MOMAC's Work Plan must meet the Committee's mandate and objectives as well as the City's Strategic Plan, Master Plans and budgetary capacity and should speak directly to the specific goals.

MOMAC shall present its accomplishments as they relate to the Work Plan to Council annually.

Operation

The Museums of Mississauga Advisory Committee shall operate according to the Procedure Bylaw regulating the operation of the meetings of Council and its Committees.

Recruitment Process

Follow Corporate Policy and Procedure for recruitment of Citizen Members for Committees of Council.

Term of Office

- 1. The term of office for Citizen Members and Council Members shall run concurrent with the term of Council, or until successors are appointed.
- 2. The term of office for the appointed representative of the Friends of Museums of Mississauga shall be according to the term set out in the appointment by the Friends of Museums of Mississauga.

Composition

The Museums of Mississauga Advisory Committee shall comprise:

- 1) twelve (12) voting members, being:
 - (a) nine (9) Citizen Members appointed by Resolution of Council;
 - (b) two (2) City Councillors appointed by Resolution of Council; and
 - (c) one (1) representative of the Friends of Museums of Mississauga.
- 2) one (1) *ex-officio* member, who shall be a descendent of the Harris family, the donor of the Benares Historic House.

Vacancy

Pursuant to the Council Procedure By-law, the seat of an appointed Member shall be declared vacant in the event that the Member has been absent from three (3) consecutive meetings of MOMAC without prior consent of Council approving the absence of said Member.

Chairmanship

1. At the first meeting of the new term of MOMAC, the members shall elect, from among their number, a Chair. The Chair shall preside over all MOMAC meetings.

2. At the first meeting of the new term of MOMAC, the members shall elect, from among their number a Vice-Chair. In the absence of the Chair, the Vice-Chair shall preside over MOMAC meetings.

Quorum

- 1. Quorum of the Mississauga Advisory Committee shall be reached with the presence of a majority of the appointed and elected members at a time no later than thirty (30) minutes past the time for which the beginning of the meeting was scheduled and so noted on the agenda or notice of the meeting.
- 2. The issuance of an Agenda for a meeting of this Committee will be considered as notice of that meeting.

Procedures and Frequency of Meetings

- 1. MOMAC is subject to Council Procedure By-law 0139-2015 which outlines the procedures for Council and Committee meetings. http://www7.mississauga.ca/documents/bylaws/procedural_by-law_2013.pdf.
- 2. MOMAC will meet a minimum of four (4) times per year, (third Monday in March, June and September, and 4th Monday in November at 6:00 p.m.), or as determined by the Committee at the call of the Chair.

Subcommittees

That, as per the Procedure By-law 0139-2013, MOMAC may establish a subcommittee which shall consist of members of the parent Committee, as may be determined by such parent Committee and any other member approved by Council:

- 1. Sub-committees will be formed to deal with specific issues, and will make recommendations to MOMAC. Once the specific issue is dealt with, the sub-committee shall cease;
- 2. All appointed members of the sub-committee have the right to vote;
- 3. The Chair of the sub-committee will be appointed at the first meeting of the sub-committee.
- 4. Sub-committees will act in an advisory capacity on specific issues through Reports to MOMAC
- 5. Sub-committees will not be supported by the Office of the City Clerk.

MOMAC Membership Roles and Responsibilities

1. All members are subject to the Code of Conduct and Compliant Protocol for Local Boards – http://www7.mississauga.ca/documents/CityHall/pdf/2014/Local_Boards_of_Conduct.pdf and Corporate Policy 02-01-01: Citizen Appointments to Committees, Boards and Authorities – http://inside.mississauga.ca/Policies/Documents/02-01-01.pdf;

- 2. Citizen members must comply with the section in the Procedural By-law regarding attendance at meetings and notify the Committee Coordinator of their attendance at MOMAC meetings to ensure that quorum will be available for all meetings;
- 3. Ensure that the purposes for which the Museums exist are being fulfilled;
- 4. Act as key stakeholders in the development and monitoring of the Museums' statements of purpose as well as business and strategic plans;
- 5. Endorse written policies regarding Museums operations (relating to the Ministry of Culture's Standards for Community Museums);
- 6. Adoption and adherence to appropriate ethical behaviour for Museums (e.g. Canadian Museums Association's Ethical Guidelines);
- 7. Advise on any controversial or significant artifact donations, as well as any artifact deaccessions as per the Museums of Mississauga's Collections Managements Policies; and
- 8. When required, advise Council on any issues relating to Museums or historical collections, the Benares Endowment Fund, and any other future Museums-related Endowment Funds.

Role of the Chair

- 1. Preside at the meetings of MOMAC, and keep discussion on topic.
- 2. Provide leadership to MOMAC to encourage that its activities remain focused on its mandate as an Advisory Committee of Council.
- 3. Review agenda items with the Committee Coordinator and Manager of Museums and Chief Curator.
- 4. Recognize each Member's contribution to the Committee's work.
- 5. Serve as an *ex-officio* member of subcommittees and attend subcommittee meetings when necessary.
- 6. Liaise with the Manager of Museums and Chief Curator on a regular basis.



Museums & Heritage Strategic Plan

Information Session

Monday, September 15, 2014 | 6:00 – 8:00 pm Benares Historic House Visitor Centre 1507 Clarkson Rd. N.

Session Objective:

To provide an opportunity for members of the Museums of Mississauga Advisory Committee (MOMAC), Friends of the Museums and Culture Division staff to dialogue around the development of a comprehensive Museums & Heritage Strategic Plan.

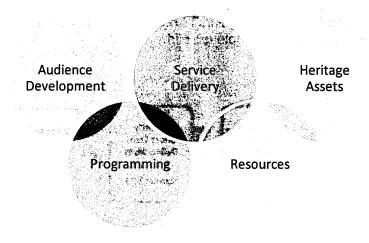
item	Subject	Time
1	Welcome and Introductions	10 min
2	Presentation: Strategic Plan Introduction & Overview	30 min
3	Group Discussion	30 min
4	Wrap-up & Next Steps	10 min

Project Purpose:

The purpose of the project is to develop an integrated issues-based strategic plan for the Museum's of Mississauga and Heritage Planning units that will strengthen the ability for the City to conserve its history and heritage while developing new expressions for current times. The Plan aims to answer the following:

- Where are we now?
- Where do we want to go?
- How do we get there?
- What resources do we need to get there?
- How will we know whether we got there?

Project Scope:



Project Objectives:

- Evaluate how the Museums can better reflect and capture the cultural and social heritage of Mississauga - past, present and future - through programming, collections and service delivery
- Provide recommendations on how the Museums can best grow and retain audiences by utilizing current assets while planning for the future
- Conduct an analysis of how the Museums work with key partners and stakeholders

Stakeholders:



Core Deliverables:

- A set of short term deliverables that could be implemented in 2015
- A strategic planning document that provides a collective vision and direction for the programming and service delivery of heritage services in Mississauga over the next five years, and outlines the steps required to achieve the long term vision of supporting a stand-alone museum
- An audience development strategy to utilize current assets and build community support
- Recommendations for the preservation, management and adaptive reuse of heritage assets

Project Timeline:



MOMAC 2014 Priorities and Workplan

Date: December 2, 2014

Mandate

The Museums of Mississauga Advisory Committee (MOMAC) will provide input, guidance and support to the Manager, Museums and Traditions regarding the artifact collection and the future city-wide museum as a Committee of Council.

Collecting Mission

The Museums of Mississauga's collecting mission is to represent the modern development of Mississauga, with a specific focus on 1939 to the present. The Museums will also continue to collect unique material related to all aspects of Mississauga's history.

Priority Areas	Progress	Next Actions	Timing
Artifact Collection			
Proactively communicate to raise awareness that the Museums are collecting against a specific mandate. (as a foundation step for new Museum)	 Agreed to supply copy for inclusion in councilors' newsletters Agreed with Friends that this copy would also be sent to Estate Agents 	Copy to be drafted and circulated	ASAP
Proactively engage with citizens and collectors re potential for donations / acquisitions	 JH met with Cultural Operations Marketing Department to explore support for current communication activity and publicizing collection opportunities. There have been delays in 	 Communication Department is formulating a strategy for each of the key elements. Implementation of plan (key 	• Q4 • ASAP
	transferring artefacts to Armstrong and recruiting additional collection staff.	before communication can be started)	

3. Advocacy programme (in conjunction with Friends) with politicians / corporations / Individuals	 Attended Inspiration Lakeview (where plan including potential Museum site was made public) Miranet have expressed interest in supporting advocacy for MoM. Mississauga News would like to interview JH. Agreed in principle connect with estate planners, lawyers and financial planners with Community Foundation. 	 Follow up with Miranet No article appeared MOMAC / Friends to set up exploratory meeting with executive director of Community Foundation 	Q4 ?? Q4
4. Work with staff to formulate a Vision for the new city wide museum (which should include community consultation)	City staff presented Draft "Project Charter for Museums and Heritage Planning Strategic Plan" to an informal meeting of MOMAC and Friends in September	 Final revisions of Charter to be received Agree MOMAC / Other Stakeholder Roles. 	Q4
5. Work with City in evaluation of any potential sites and advise as required.			
6. Subject to completion 2 & 3 champion a "museum design" to demonstrate and communicate the vision.			

MOMAC will provide input, guidance and support to the Manager, Museums and Traditions regarding the artifact collection and the future city-wide museum as a Committee of Council

MOMAC Work plan 2014 – 2018 Major Achievements & Objectives

DRAFT

2014

New Storage Capability

- \$15,000 p.a. to lease museum quality storage space (2014 budget)
- Hiring a new full time staff person in the Collections & Exhibit section from June /July

New Collection Mandate & Focus

- To represent the modern development of Mississauga, with a specific focus on 1939 to the present.
- Continue to collect unique material related to all aspects of Mississauga's history.

New Mandate

MOMAC will] provide input, guidance and support regarding the artifact collection and the future city-wide museum through a Committee of Council.



2015

Museums & Heritage Strategic Plan MOMAC to participate in/endorse

- Definition of Museum strategy.
- Visionioning Process to determine "nature & form" of new "museum".
- Criteria for site selection.

2. Engagement / Outreach

- Support creation of business & marketing plan
- reach out to & energize Citizen /business/political communities
- support PR / lobbying / site selection and potential architectural competition.

3. Collection

- Define nature of collection & "stories" that it will illustrate
- Support publicity that Museums are proactively collecting,
- Actively enhance collection through ownership, partnerships & loans



2016 - 18

2016–18 activity open to revision as 2015 strategy solidifies (items not sequential)

1. Implementing the Strategy

- a) New "Museum"
 - Nature and form
 - Site and building design
 - Engagement Activity
- b) Museum Funding
 - Capital and operational funding budgets need to be created
 - MOMAC needs to advise on, lobby and engage with funding opportunities from all sources (not just City)
- c) Museum Governance
 - Given combination of City / Non-City funding then alternative governance options need review.

2. Collection

- Continue to actively enhance collection



Memorandum



TO:

Chair and Members, Museums of Mississauga Advisory Committee

FROM:

Mumtaz Alikhan, Legislative Coordinator,

Museums of Mississauga Advisory Committee

DATE:

March 3, 2015

SUBJECT:

2015 Museums of Mississauga Advisory Committee Meeting Dates

The Museums of Mississauga Advisory Committee (MOMAC) meets on a quarterly basis each year. In view of the ongoing conflict with meetings on Monday evenings of the Planning and Development Committee, a Standing Committee requiring the presence of all Members of Council, MOMAC will now meet on the third Tuesday of the month in the quarter. The exception will be November, which will be the fourth Tuesday because the next meeting will be in March of the following year.

The schedule for 2015 is as follows:

Monday, March 9, 2015 Tuesday, June 16, 2015 Tuesday, September 15, 2015 Tuesday, November 24, 2015

Unless otherwise advised, these meetings will be held at 6:00 p.m. at the Benares Visitor Centre, 1503 Clarkson Road North.

Please inform me in advance of meetings if you will be absent or late so that quorum issues can be anticipated and dealt with accordingly.

Mumtaz Alikhan

Millian

Legislative Coordinator, Environmental Advisory Committee Corporate Services Department, Legislative Services Division 300 City Centre Drive, 2nd Floor, Mississauga, ON, L5B 3C1

Telephone: 905-615-3200, ext. 5425; Fax: 905-615-4181

MA/MG.30

Ministry of Tourism, Culture and Sport

Office of the Minister

9th Floor, Hearst Block 900 Bay Street Toronto, ON M7A 2E1 Tel: (416) 326-9326 Fax: (416) 326-9338 Ministère du Tourisme, de la Culture et du Sport

Bureau du Ministre

9° étage, Édifice Hearst 900, rue Bay Toronto, ON M7A 2E1 Tél.: (416) 326-9326 Téléc.: (416) 326-9338



OCT - 3 2014

Her Worship Hazel McCallion Mayor Museums of Mississauga 1620 Orr Road Mississauga, ON L5J 4T2

Dear Mayor McCallion:

Re: Community Museum Operating Grant 2014-15 File Number: 2014-06-1-30195654

I am pleased to inform you that a grant of \$53,953 has been approved for your museum under the Community Museum Operating Grant (CMOG) program for the 2014-15 fiscal year. Funding through the CMOG program helps to strengthen the capacity of organizations to meet heritage sector goals and challenges in the context of government priorities.

The Ontario government is committed to a strong culture sector. Museums play a significant role in contributing to lifelong learning and the creation of vibrant, creative communities. The Ministry is pleased to be able to continue its support for community museums. This annual funding will help museums across our province to protect and interpret Ontario's heritage.

For further information about your grant obligations, please contact your Museum and Heritage Programs Advisor:

- Elka Weinstein at 416-325-4561 or by email: elka.weinstein@ontario.ca
- Cathy Blackbourn at 416-314-4531 or by email: catherinelee.blackbourn@ontario.ca

Our government values your dedication to the cultural community in Ontario and I wish you success in your activities.

incerely,

Minister