



# MINUTES

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## **GOVERNANCE COMMITTEE**

THE CORPORATION OF THE CITY OF MISSISSAUGA  
([www.mississauga.ca](http://www.mississauga.ca))

**MONDAY, DECEMBER 15, 2014 – 2:00 PM**

**COUNCIL CHAMBER, SECOND FLOOR, CIVIC CENTRE**

**300 CITY CENTRE DRIVE, MISSISSAUGA, ONTARIO L5B 3C1**

Members Present: Councillor Jim Tovey, Ward 1 (Chair)  
Councillor Pat Saito, Ward 9 (Vice-Chair)  
Councillor George Carlson, Ward 11  
Mayor Bonnie Crombie (ex-officio)

Members Absent: Councillor Chris Fonseca, Ward 3

Staff Present: Janice Baker, City Manager  
Gary Kent, Commissioner, Corporate Services and Chief Financial Officer  
Martin Powell, Commissioner, Transportation and Works  
Mary Ellen Bench, City Solicitor  
Ivana Di Millo, Director, Communications  
Karen Spencer, Advisor  
Crystal Greer, Director, Legislative Services and City Clerk  
Diana Rusnov, Manager, Legislative Services and Deputy Clerk  
Stephanie Smith, Legislative Coordinator

**CALL TO ORDER – 2:00 PM****APPROVAL OF THE AGENDA**

Approved (Mayor Crombie)

**DECLARATIONS OF (DIRECT OR INDIRECT) PECUNIARY INTEREST - Nil****DEPUTATIONS – Nil****PUBLIC QUESTION PERIOD - Nil**

(Persons who wish to address the Governance Committee about a matter on the Agenda.)

**MATTERS CONSIDERED**

1. Approval of Minutes – June 16, 2014

Minutes of the Governance Committee meeting held on June 16, 2014.

Approved (Councillor Saito)

2. Diversity and Inclusion Advisory Committee Draft Terms of Reference

Draft Terms of Reference for the Diversity and Inclusion Advisory Committee provided by the Mayor's Office for discussion.

Mayor Crombie noted that members of Council are supportive of the addition of the diversity committee. She spoke to the draft terms of reference and noted that she hoped that the Governance Committee would recommend to Council to strike this committee.

Councillor Saito expressed concern with the title of the committee. She noted that it needs to be clear that it is cultural diversity and suggested that the committee name be changed to include "cultural" or expand diversity to include everyone.

Discussion ensued with respect to the name of the committee, clarity in the terms of reference and mandate of the committee. Councillor Carlson spoke to the committee including different groups.

Crystal Greer, City Clerk and Director, Legislative Services referred to the Procedure By-law and explained that it's up to the Clerk's discretion as to which committee a deputant can go to.

Discussion ensued with respect to amending the Terms of Reference to ensure that the focus is not just for cultural diversity but for diverse communities.

#### RECOMMENDATION

1. That the Diversity and Inclusion Advisory Committee of Council be created and that the terms of reference be approved incorporating the changes discussed at Governance Committee.
2. That in accordance with the terms of reference, two Members of Council be appointed to sit on the Committee.

Approved (Mayor Crombie)

Recommendation GOV-0020-2014

#### 3. Transportation Committee Review

Corporate Report dated December 4, 2014 from Janice Baker, City Manager and CAO with respect to a review of the Transportation Committee.

Councillor Saito expressed concern with the recommendation to expand the mandate of the Mississauga Cycling Advisory Committee (MCAC). She noted that a new transportation committee is needed that has MCAC, Traffic Safety Council (TSC) and education as subcommittees. The transportation committee would meet quarterly to review the big projects, deal with all forms of transportation and input is needed from citizens and stakeholders. However, she supports dissolving the Transportation Standing Committee.

Mayor Crombie commented on the Transportation Standing Committee, the existing 3-week meeting cycle and a transportation advisory committee with citizen involvement. She noted that clarity is needed as to what the transportation advisory committee would be reviewing.

Karen Spencer, Advisor explained that more cities are changing over their cycling committees to active transportation. She noted that the active transportation committees include safety in their terms of reference. She further spoke to subcommittees for the transportation committee.

Councillor Saito reiterated her concerns regarding the need for a transportation committee where citizens can provide input, a focused approach to all of the issues relating to transportation and have subcommittees.

Janice Baker, City Manager noted that part of the dilemma is that there is no consensus on what to do. She noted that if there is a consensus on some of the issues staff could further review the matter.

Councillor Carlson spoke to the importance of having an efficient system and would like to see a flatter system instead of a pyramid.

During discussion regarding changing the meeting cycle, Ms. Greer commented that the Planning Department do not require a two –week cycle. It is preferred that the scheduling of the Planning and Development Committee meetings be referred to the City Clerk in consultation with the Planning Department.

Councillor Saito suggested that the report be referred back to staff to come back to Governance Committee in February 2015 with proposals for committee structures.

Councillor Carlson commented that maybe some of the agenda items could be dealt with at General Committee. Ms. Baker advised that the status quo could be an option and we can look at different advisory committee structures. Discussion ensued with respect to further research on the consensus of the critical issues.

#### RECOMMENDATION

That the report entitled, Transportation Committee Review, dated December 4, 2014, from the City Manager and Chief Administrative Officer, be referred back to staff for a further report on options.

Referred (Councillor Saito)  
Recommendation GOV-0021-2014

#### RECOMMENDATION

1. That the Transportation Standing Committee be dissolved and the committee meeting calendar cycle change from the existing 3-week cycle, to a 2-week cycle, for General Committee and Council meetings commencing with the General Committee meeting of January 14, 2015 and the City Clerk be directed to schedule the appropriate number of

Planning and Development Committee meetings in consultation with Planning staff.

2. That the email dated December 15, 2014 from Councillor Chris Fonseca entitled Governance be received.

Approved (Councillor Saito)  
Recommendation GOV-0022-2014

4. Governance Committee Review

Council has directed as per Resolution 0223-2014 that the Governance Committee review the structure of the Governance Committee.

Discussion ensued with respect to changing the structure of the Governance Committee to include citizens. It was suggested that the matter be referred back to staff to report back to the Governance Committee on a terms of reference, scheduling, number of members, how will members be selected etc. Ms. Baker noted that staff could benchmark and come back with models to provide guidance.

Ms. Spencer advised that in other cities governance was attached into an executive committee and not as a separate committee.

RECOMMENDATION

That Governance Committee be changed from a Standing Committee to an Advisory Committee with citizen members and that staff be directed to report back to Governance Committee with benchmarking from other municipalities and a draft terms of reference.

Approved (Councillor Saito)  
Recommendation GOV-0023-2014

**OTHER BUSINESS**

Councillor Tovey enquired if the Committee of Adjustment can have meetings in the evening and have the meetings streamed online. In response, Ms. Greer advised that it would require additional resources and noted that staff could report back on the financial implications. Direction was given to staff to report back to Governance Committee on the cost and budget implications of moving Committee of Adjustment meetings to the evening and providing live streaming of meetings.

Mayor Crombie asked for clarification on the title of the Diversity and Inclusion Advisory Committee. Councillor Saito commented that cultural was removed from the title and the terms of reference.

**ADJOURNMENT** – 3:03 PM