

Revenue and Expenditure Analysis



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The net per capita operating costs are calculated using schedule 40 FIR expenditures less schedule 12 revenues (excluding Tangible Capital Asset Grants). Changes in per capita expenditures reflect changes in expenditures relative to population (Note: 2016 population figures were used, however, some services may not be available to the total population). Increasing per capita expenditures can indicate that the cost of providing services is outstripping the community's ability to pay, especially if spending is increasing faster than the resident's collective personal income. If the increase in spending is greater than can be accounted for by inflation or the addition of new services, it may indicate declining productivity. This section also includes, where appropriate, calculations of the revenue recovery for various services. Staffing levels have also been included in select schedules. Note: The Water and Wastewater has been moved to the Water/WW section of the report.

The following information has been included in this section of the report:

- ***Net Municipal Levy (2017 Levy Bylaw)***
 - ***Per Capita and sorted by Location***
 - ***Per \$100,000 of Unweighted and Weighted Assessment***
- ***General Government***
- ***Protection Services***
 - ***Fire, Police***
 - ***Court Security and Prisoner Transportation***
 - ***Conservation Authority***
 - ***Protective Inspection and Control***
 - ***POA***
- ***Transportation Services***
 - ***Roads, Bridges and Culverts, Traffic Operations, Winter Control***
 - ***Transit, Parking***
 - ***Streetlights***
 - ***Air Transportation***



- **Environmental Services**
 - **Storm Sewer**
 - **Waste Collection**
 - **Waste Disposal**
 - **Waste Diversion**
- **Health Services**
 - **Public Health Services, Hospitals, Ambulance Services**
 - **Cemeteries**
 - **Emergency Measures**
- **Social and Family Services**
 - **General Assistance, Assistance to Aged**
 - **Child Care**
- **Social Housing**
- **Recreation and Culture**
 - **Parks, Recreation Programs**
 - **Recreation Facilities, Golf Courses, Marina, Ski Hills**
 - **Recreation Facilities Other**
 - **Libraries**
 - **Museums**
 - **Cultural Services**
- **Planning and Development Services**
 - **Planning**
 - **Commercial and Industrial**



Analysis of Net Municipal Levy Per Capita

In order to better understand the relative tax position for a municipality, another measure that has been included in the study is a comparison of net municipal levies on a per capita basis. This measure indicates the total net municipal levy needed to provide services to the municipality. This analysis does not indicate value for money or the effectiveness in meeting community objectives. Net municipal expenditures per capita may vary as a result of:

- Different service levels
- Variations in the types of services
- Different methods of providing services
- Different residential/non-residential assessment composition
- Varying demand for services
- Locational factors
- Demographic differences
- Socio-economic differences
- Urban/rural composition differences
- User fee policies
- Age of infrastructure
- What is being collected from rates as opposed to property taxes



As such, this analysis is not an “apples to apples” comparison of services, but rather has been included to provide insight into the net cost of providing municipal services within each municipality. Further analysis would be required to determine the cause of the differences across each spending envelope and within each municipality. This analysis was completed using the most current information available - net municipal levies as per the 2017 municipal levy by-laws and the 2017 estimated populations.

Changes in per capita expenditures reflect changes in expenditures relative to changes in population. Increasing per capita expenditures may indicate that the cost of providing services is outstripping the community’s ability to pay, especially if spending is increasing faster than the resident’s collective personal income. Examining levy per capita shows changes in levies relative to changes in population size. As population increases, it might be expected that revenues and the need for services would increase proportionately, and therefore, that the level of per capita revenues would remain at least constant in real terms. However, this is not always the case as the cost of providing services is not directly related to population. If per capita revenues are decreasing, the municipality may be unable to maintain existing service levels unless it finds new revenue sources or ways to reduce costs.

Net Municipal Levy Per Capita

- Net levy on a per capita basis ranged across the municipalities from \$999 to \$3,890 (with an average of \$1,449 per capita).
- A review of the net levy per capita, the assessment per capita ranking and the density of the municipality ranking is shown to help understand some of the factors impacting relative taxes, which will be compared later in the report.
- A detailed review of the service envelopes, revenues and socio-demographics of the municipality is required to understand the factors causing differences in levies per capita. Some of the driving factors may include services provided, differentials in terms of service levels and the extent of user fees.



2017 Net Municipal Levy Per Capita

| | 2017 Levy per Capita | 2017 Levy RankingPer Capita | | 2017 Levy per Capita | 2017 Levy RankingPer Capita |
|------------------------|----------------------|-----------------------------|------------------|----------------------|-----------------------------|
| Quinte West | \$ 999 | low | Mapleton | \$ 1,410 | mid |
| Elliot Lake | \$ 1,008 | low | Mississauga | \$ 1,413 | mid |
| Milton | \$ 1,025 | low | Thorold | \$ 1,417 | mid |
| Wellesley | \$ 1,043 | low | Richmond Hill | \$ 1,419 | mid |
| Springwater | \$ 1,048 | low | Middlesex Centre | \$ 1,424 | mid |
| West Lincoln | \$ 1,088 | low | Toronto | \$ 1,426 | mid |
| Wilmot | \$ 1,111 | low | North Dumfries | \$ 1,431 | mid |
| Strathroy-Caradoc | \$ 1,114 | low | Sault Ste. Marie | \$ 1,434 | mid |
| Minto | \$ 1,119 | low | East Gwillimbury | \$ 1,435 | mid |
| Kingsville | \$ 1,122 | low | Grimsby | \$ 1,438 | mid |
| Woolwich | \$ 1,231 | low | Innisfil | \$ 1,452 | mid |
| St. Thomas | \$ 1,239 | low | Burlington | \$ 1,453 | mid |
| Brampton | \$ 1,245 | low | Peterborough | \$ 1,453 | mid |
| North Perth | \$ 1,254 | low | St. Catharines | \$ 1,464 | mid |
| Leamington | \$ 1,258 | low | Windsor | \$ 1,467 | mid |
| Wellington North | \$ 1,259 | low | Cambridge | \$ 1,467 | mid |
| Brant | \$ 1,265 | low | Sarnia | \$ 1,467 | mid |
| Welland | \$ 1,267 | low | Huntsville | \$ 1,469 | mid |
| Markham | \$ 1,268 | low | Barrie | \$ 1,474 | mid |
| Kitchener | \$ 1,270 | low | Greater Sudbury | \$ 1,483 | mid |
| Halton Hills | \$ 1,278 | low | St. Marys | \$ 1,488 | mid |
| Haldimand | \$ 1,288 | low | North Middlesex | \$ 1,490 | mid |
| Whitchurch-Stouffville | \$ 1,298 | low | Ingersoll | \$ 1,490 | mid |
| Newmarket | \$ 1,302 | low | Pelham | \$ 1,495 | mid |
| Centre Wellington | \$ 1,311 | low | Parry Sound | \$ 1,498 | mid |
| Tillsonburg | \$ 1,311 | low | Caledon | \$ 1,503 | mid |
| Prince Edward County | \$ 1,314 | low | Hamilton | \$ 1,504 | mid |
| Oro-Medonte | \$ 1,315 | low | Kenora | \$ 1,519 | mid |
| Georgina | \$ 1,336 | low | Brock | \$ 1,521 | mid |
| London | \$ 1,343 | low | Niagara Falls | \$ 1,527 | mid |
| Cornwall | \$ 1,389 | low | Port Colborne | \$ 1,534 | mid |
| Clarington | \$ 1,398 | low | Saugeen Shores | \$ 1,535 | mid |
| Chatham-Kent | \$ 1,399 | low | Grey Highlands | \$ 1,536 | mid |
| Lincoln | \$ 1,406 | low | Fort Erie | \$ 1,545 | mid |

2017 Net Municipal Levy Per Capita (cont'd)

| | 2017 Levy per Capita | 2017 Levy Ranking Per Capita |
|---------------------|----------------------|------------------------------|
| Ottawa | \$ 1,557 | high |
| Aurora | \$ 1,560 | high |
| North Bay | \$ 1,562 | high |
| Oshawa | \$ 1,565 | high |
| Brockville | \$ 1,567 | high |
| Guelph-Eramosa | \$ 1,571 | high |
| Whitby | \$ 1,574 | high |
| Vaughan | \$ 1,594 | high |
| Orangeville | \$ 1,596 | high |
| Guelph | \$ 1,600 | high |
| Owen Sound | \$ 1,614 | high |
| Wainfleet | \$ 1,620 | high |
| Thunder Bay | \$ 1,641 | high |
| Timmins | \$ 1,651 | high |
| Kingston | \$ 1,668 | high |
| Stratford | \$ 1,671 | high |
| Bracebridge | \$ 1,672 | high |
| Erin | \$ 1,676 | high |
| Orillia | \$ 1,684 | high |
| Central Elgin | \$ 1,686 | high |
| Oakville | \$ 1,690 | high |
| Belleville | \$ 1,707 | high |
| Meaford | \$ 1,713 | high |
| Kincardine | \$ 1,724 | high |
| Pickering | \$ 1,736 | high |
| Waterloo | \$ 1,752 | high |
| Collingwood | \$ 1,815 | high |
| Lambton Shores | \$ 1,925 | high |
| Niagara-on-the-Lake | \$ 2,154 | high |
| King | \$ 2,174 | high |
| Gravenhurst | \$ 2,215 | high |
| Puslinch | \$ 2,215 | high |
| Greenstone | \$ 2,958 | high |
| The Blue Mountains | \$ 3,890 | high |
| Average | \$ 1,510 | |
| Median | \$ 1,468 | |

2017 Net Municipal Levy Per \$100,000 Unweighted Assessment

Net levy on a per \$100,000 of unweighted assessment ranged across the municipalities from \$570 to \$2,381 (with an average of \$1,122). There is a strong relationship between the assessment per capita and net levy per \$100,000 of assessment in that, for the most part, municipalities with a high assessment basis have a low net levy per \$100,000 of assessment.

| | | 2017 Net Levy | |
|------------------------|----|--------------------------------|---|
| | | 2017 Net Levy Per \$100,000 | Per \$100,000 Unweighted Assessment |
| | | Unweighted Assessment | Ranking |
| Markham | \$ | 570 | low |
| Milton | \$ | 586 | low |
| Richmond Hill | \$ | 593 | low |
| Vaughan | \$ | 615 | low |
| Whitchurch-Stouffville | \$ | 626 | low |
| North Middlesex | \$ | 638 | low |
| Springwater | \$ | 657 | low |
| Wellesley | \$ | 672 | low |
| Oakville | \$ | 675 | low |
| Caledon | \$ | 675 | low |
| Oro-Medonte | \$ | 680 | low |
| East Gwillimbury | \$ | 683 | low |
| Toronto | \$ | 690 | low |
| Aurora | \$ | 704 | low |
| Halton Hills | \$ | 709 | low |
| Mapleton | \$ | 723 | low |
| Wilmot | \$ | 728 | low |
| The Blue Mountains | \$ | 739 | low |
| Middlesex Centre | \$ | 739 | low |
| King | \$ | 744 | low |
| North Perth | \$ | 745 | low |
| Newmarket | \$ | 746 | low |
| Burlington | \$ | 749 | low |
| Mississauga | \$ | 753 | low |
| Grey Highlands | \$ | 774 | low |
| Woolwich | \$ | 781 | low |
| North Dumfries | \$ | 797 | low |
| Brant | \$ | 803 | low |
| Huntsville | \$ | 822 | low |
| Guelph-Eramosa | \$ | 831 | low |
| Prince Edward County | \$ | 832 | low |
| Lambton Shores | \$ | 834 | low |
| Puslinch | \$ | 849 | low |
| Gravenhurst | \$ | 864 | low |

| | | 2017 Net Levy | |
|---------------------|----|--------------------------------|---|
| | | 2017 Net Levy Per \$100,000 | Per \$100,000 Unweighted Assessment |
| | | Unweighted Assessment | Ranking |
| Erin | \$ | 867 | mid |
| Saugeen Shores | \$ | 880 | mid |
| Niagara-on-the-Lake | \$ | 881 | mid |
| Innisfil | \$ | 892 | mid |
| West Lincoln | \$ | 907 | mid |
| Centre Wellington | \$ | 909 | mid |
| Bracebridge | \$ | 918 | mid |
| Kincardine | \$ | 925 | mid |
| Wellington North | \$ | 927 | mid |
| Georgina | \$ | 940 | mid |
| Brampton | \$ | 946 | mid |
| Kingsville | \$ | 966 | mid |
| Ottawa | \$ | 974 | mid |
| Strathroy-Caradoc | \$ | 979 | mid |
| Minto | \$ | 1,021 | mid |
| Brock | \$ | 1,033 | mid |
| Haldimand | \$ | 1,045 | mid |
| Lincoln | \$ | 1,055 | mid |
| Meaford | \$ | 1,068 | mid |
| Grimsby | \$ | 1,072 | mid |
| Quinte West | \$ | 1,076 | mid |
| Collingwood | \$ | 1,095 | mid |
| Pelham | \$ | 1,114 | mid |
| Pickering | \$ | 1,120 | mid |
| Wainfleet | \$ | 1,126 | mid |
| Clarington | \$ | 1,129 | mid |
| Whitby | \$ | 1,133 | mid |
| Waterloo | \$ | 1,137 | mid |
| Kitchener | \$ | 1,139 | mid |
| Central Elgin | \$ | 1,198 | mid |
| Barrie | \$ | 1,203 | mid |
| Guelph | \$ | 1,207 | mid |
| Chatham-Kent | \$ | 1,258 | mid |
| Cambridge | \$ | 1,263 | mid |

2017 Net Municipal Levy Per \$100,000 Unweighted Assessment (cont'd)

| | | 2017 Net Levy Per \$100,000 Unweighted Assessment | 2017 Net Levy Per \$100,000 Unweighted Assessment Ranking |
|------------------|----|--|---|
| Hamilton | \$ | 1,296 | high |
| Kingston | \$ | 1,314 | high |
| London | \$ | 1,316 | high |
| Orangeville | \$ | 1,325 | high |
| Leamington | \$ | 1,334 | high |
| Thorold | \$ | 1,366 | high |
| Tillsonburg | \$ | 1,389 | high |
| Niagara Falls | \$ | 1,408 | high |
| St. Marys | \$ | 1,418 | high |
| Peterborough | \$ | 1,420 | high |
| Fort Erie | \$ | 1,426 | high |
| Kenora | \$ | 1,433 | high |
| Oshawa | \$ | 1,459 | high |
| Parry Sound | \$ | 1,473 | high |
| Greater Sudbury | \$ | 1,482 | high |
| Stratford | \$ | 1,485 | high |
| St. Catharines | \$ | 1,489 | high |
| Orillia | \$ | 1,498 | high |
| North Bay | \$ | 1,544 | high |
| Sarnia | \$ | 1,569 | high |
| Welland | \$ | 1,609 | high |
| Brockville | \$ | 1,612 | high |
| St. Thomas | \$ | 1,620 | high |
| Port Colborne | \$ | 1,664 | high |
| Ingersoll | \$ | 1,665 | high |
| Sault Ste. Marie | \$ | 1,717 | high |
| Belleville | \$ | 1,765 | high |
| Owen Sound | \$ | 1,821 | high |
| Thunder Bay | \$ | 1,889 | high |
| Cornwall | \$ | 1,903 | high |
| Elliot Lake | \$ | 2,104 | high |
| Windsor | \$ | 2,116 | high |
| Timmins | \$ | 2,136 | high |
| Greenstone | \$ | 2,381 | high |
| Average | \$ | 1,122 | |
| Median | \$ | 1,050 | |

2017 Net Municipal Levy Per \$100,000 Weighted Assessment

Net levy on a per \$100,000 of assessment ranged across the municipalities from \$474 to \$2,506 (with an average of \$1,064). There is a strong relationship between the assessment per capita and net levy per \$100,000 of assessment in that, for the most part, municipalities with a high assessment basis have a low net levy per \$100,000 of assessment.

| | 2017 Net Levy | | |
|------------------------|---------------|---------------|---------------------|
| | 2017 Net Levy | Per \$100,000 | Weighted Assessment |
| | Per \$100,000 | Weighted | Assessment |
| Toronto | \$ 474 | low | |
| Milton | \$ 548 | low | |
| Markham | \$ 557 | low | |
| Richmond Hill | \$ 584 | low | |
| Vaughan | \$ 590 | low | |
| Oakville | \$ 619 | low | |
| Whitchurch-Stouffville | \$ 630 | low | |
| Burlington | \$ 663 | low | |
| Mississauga | \$ 667 | low | |
| Halton Hills | \$ 671 | low | |
| Caledon | \$ 680 | low | |
| Aurora | \$ 691 | low | |
| East Gwillimbury | \$ 700 | low | |
| Oro-Medonte | \$ 700 | low | |
| Springwater | \$ 702 | low | |
| Newmarket | \$ 725 | low | |
| The Blue Mountains | \$ 729 | low | |
| North Dumfries | \$ 750 | low | |
| Wilmot | \$ 763 | low | |
| Woolwich | \$ 763 | low | |
| King | \$ 779 | low | |
| Ottawa | \$ 811 | low | |
| Puslinch | \$ 812 | low | |
| Wellesley | \$ 812 | low | |
| Huntsville | \$ 819 | low | |
| Niagara-on-the-Lake | \$ 832 | low | |
| Brant | \$ 840 | low | |
| Gravenhurst | \$ 863 | low | |
| Prince Edward County | \$ 871 | low | |
| Brampton | \$ 889 | low | |
| Saugeen Shores | \$ 892 | low | |
| Grey Highlands | \$ 902 | low | |
| Innisfil | \$ 912 | low | |
| Guelph-Eramosa | \$ 916 | low | |

| | 2017 Net Levy | | |
|-------------------|---------------|---------------|---------------------|
| | 2017 Net Levy | Per \$100,000 | Weighted Assessment |
| | Per \$100,000 | Weighted | Assessment |
| Bracebridge | \$ 916 | mid | |
| Lambton Shores | \$ 926 | mid | |
| Erin | \$ 931 | mid | |
| Georgina | \$ 951 | mid | |
| Centre Wellington | \$ 951 | mid | |
| Middlesex Centre | \$ 956 | mid | |
| Waterloo | \$ 962 | mid | |
| Kitchener | \$ 971 | mid | |
| West Lincoln | \$ 975 | mid | |
| Quinte West | \$ 977 | mid | |
| Kincardine | \$ 1,006 | mid | |
| Grimsby | \$ 1,008 | mid | |
| Guelph | \$ 1,012 | mid | |
| Cambridge | \$ 1,038 | mid | |
| Strathroy-Caradoc | \$ 1,039 | mid | |
| Lincoln | \$ 1,048 | mid | |
| Pickering | \$ 1,049 | mid | |
| Collingwood | \$ 1,052 | mid | |
| Whitby | \$ 1,052 | mid | |
| North Perth | \$ 1,057 | mid | |
| Hamilton | \$ 1,072 | mid | |
| Kingston | \$ 1,082 | mid | |
| Haldimand | \$ 1,093 | mid | |
| Clarington | \$ 1,097 | mid | |
| Mapleton | \$ 1,118 | mid | |
| Barrie | \$ 1,119 | mid | |
| Kingsville | \$ 1,126 | mid | |
| Pelham | \$ 1,128 | mid | |
| London | \$ 1,139 | mid | |
| Brock | \$ 1,149 | mid | |
| Meaford | \$ 1,150 | mid | |
| Wellington North | \$ 1,152 | mid | |
| Tillsonburg | \$ 1,164 | mid | |
| Niagara Falls | \$ 1,169 | mid | |

2017 Net Municipal Levy Per \$100,000 Weighted Assessment (cont'd)

| | 2017 Net Levy Per \$100,000 Weighted Assessment | 2017 Net Levy Per \$100,000 Weighted Assessment | 2017 Net Levy Per \$100,000 Weighted Assessment |
|------------------|--|--|--|
| Minto | \$ 1,177 | | high |
| North Middlesex | \$ 1,191 | | high |
| Greater Sudbury | \$ 1,195 | | high |
| Kenora | \$ 1,204 | | high |
| Stratford | \$ 1,216 | | high |
| Thorold | \$ 1,227 | | high |
| Wainfleet | \$ 1,229 | | high |
| Orangeville | \$ 1,231 | | high |
| Peterborough | \$ 1,239 | | high |
| St. Marys | \$ 1,242 | | high |
| Orillia | \$ 1,259 | | high |
| Parry Sound | \$ 1,283 | | high |
| St. Catharines | \$ 1,283 | | high |
| North Bay | \$ 1,296 | | high |
| Oshawa | \$ 1,299 | | high |
| Brockville | \$ 1,312 | | high |
| Sault Ste. Marie | \$ 1,323 | | high |
| Fort Erie | \$ 1,327 | | high |
| Ingersoll | \$ 1,345 | | high |
| Central Elgin | \$ 1,370 | | high |
| St. Thomas | \$ 1,376 | | high |
| Belleville | \$ 1,382 | | high |
| Cornwall | \$ 1,435 | | high |
| Welland | \$ 1,435 | | high |
| Owen Sound | \$ 1,461 | | high |
| Port Colborne | \$ 1,488 | | high |
| Sarnia | \$ 1,489 | | high |
| Thunder Bay | \$ 1,490 | | high |
| Chatham-Kent | \$ 1,540 | | high |
| Leamington | \$ 1,549 | | high |
| Windsor | \$ 1,679 | | high |
| Timmins | \$ 1,767 | | high |
| Elliot Lake | \$ 1,882 | | high |
| Greenstone | \$ 2,506 | | high |
| Average | \$ 1,064 | | |
| Median | \$ 1,051 | | |

2017 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - By Location

| | 2017 Levy per Capita | Weighted Assessment | 2017 Net Levy Per \$100,000 | 2017 Levy per Capita Ranking | 2017 Net Levy Per \$100,000 | |
|----------------------|----------------------|---------------------|-----------------------------|------------------------------|-----------------------------|-----------------------------|
| | | | | | Weighted Assessment | 2017 Net Levy Per \$100,000 |
| | | | | | Ranking | Per \$100,000 |
| Eastern | | | | | | |
| Ottawa | \$ 1,557 | \$ 811 | high | low | | |
| Prince Edward County | \$ 1,314 | \$ 871 | low | low | | |
| Quinte West | \$ 999 | \$ 977 | low | mid | | |
| Kingston | \$ 1,668 | \$ 1,082 | high | mid | | |
| Peterborough | \$ 1,453 | \$ 1,239 | mid | high | | |
| Brockville | \$ 1,567 | \$ 1,312 | high | high | | |
| Belleville | \$ 1,707 | \$ 1,382 | high | high | | |
| Cornwall | \$ 1,389 | \$ 1,435 | low | high | | |
| Average | \$ 1,457 | \$ 1,139 | | | | |
| Median | \$ 1,505 | \$ 1,161 | | | | |

| | 2017 Levy per Capita | Weighted Assessment | 2017 Net Levy Per \$100,000 | 2017 Levy per Capita Ranking | 2017 Net Levy Per \$100,000 | |
|-------------------------|----------------------|---------------------|-----------------------------|------------------------------|-----------------------------|-----------------------------|
| | | | | | Weighted Assessment | 2017 Net Levy Per \$100,000 |
| | | | | | Ranking | Per \$100,000 |
| Niagara/Hamilton | | | | | | |
| Niagara-on-the-Lake | \$ 2,154 | \$ 832 | high | low | | |
| West Lincoln | \$ 1,088 | \$ 975 | low | mid | | |
| Grimsby | \$ 1,438 | \$ 1,008 | mid | mid | | |
| Lincoln | \$ 1,406 | \$ 1,048 | low | mid | | |
| Hamilton | \$ 1,504 | \$ 1,072 | mid | mid | | |
| Pelham | \$ 1,495 | \$ 1,128 | mid | mid | | |
| Niagara Falls | \$ 1,527 | \$ 1,169 | mid | mid | | |
| Thorold | \$ 1,417 | \$ 1,227 | mid | high | | |
| Wainfleet | \$ 1,620 | \$ 1,229 | high | high | | |
| St. Catharines | \$ 1,464 | \$ 1,283 | mid | high | | |
| Fort Erie | \$ 1,545 | \$ 1,327 | mid | high | | |
| Welland | \$ 1,267 | \$ 1,435 | low | high | | |
| Port Colborne | \$ 1,534 | \$ 1,488 | mid | high | | |
| Average | \$ 1,497 | \$ 1,171 | | | | |
| Median | \$ 1,495 | \$ 1,169 | | | | |

2017 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - Location (cont'd)

| GTA | 2017 Net Levy | | | 2017 Net Levy | |
|------------------------|----------------------|---------------------|---------------|----------------------|-----------------------------------|
| | 2017 Levy per Capita | Weighted Assessment | Per \$100,000 | 2017 Levy per Capita | Per \$100,000 Weighted Assessment |
| | | | | Ranking | Ranking |
| Toronto | \$ 1,426 | \$ 474 | mid | low | |
| Milton | \$ 1,025 | \$ 548 | low | low | |
| Markham | \$ 1,268 | \$ 557 | low | low | |
| Richmond Hill | \$ 1,419 | \$ 584 | mid | low | |
| Vaughan | \$ 1,594 | \$ 590 | high | low | |
| Oakville | \$ 1,690 | \$ 619 | high | low | |
| Whitchurch-Stouffville | \$ 1,298 | \$ 630 | low | low | |
| Burlington | \$ 1,453 | \$ 663 | mid | low | |
| Mississauga | \$ 1,413 | \$ 667 | mid | low | |
| Halton Hills | \$ 1,278 | \$ 671 | low | low | |
| Caledon | \$ 1,503 | \$ 680 | mid | low | |
| Aurora | \$ 1,560 | \$ 691 | high | low | |
| East Gwillimbury | \$ 1,435 | \$ 700 | mid | low | |
| Newmarket | \$ 1,302 | \$ 725 | low | low | |
| King | \$ 2,174 | \$ 779 | high | low | |
| Brampton | \$ 1,245 | \$ 889 | low | low | |
| Georgina | \$ 1,336 | \$ 951 | low | mid | |
| Pickering | \$ 1,736 | \$ 1,049 | high | mid | |
| Whitby | \$ 1,574 | \$ 1,052 | high | mid | |
| Clarington | \$ 1,398 | \$ 1,097 | low | mid | |
| Brock | \$ 1,521 | \$ 1,149 | mid | mid | |
| Oshawa | \$ 1,565 | \$ 1,299 | high | high | |
| Average | \$ 1,464 | \$ 776 | | | |
| Median | \$ 1,431 | \$ 686 | | | |

2017 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - Location (cont'd)

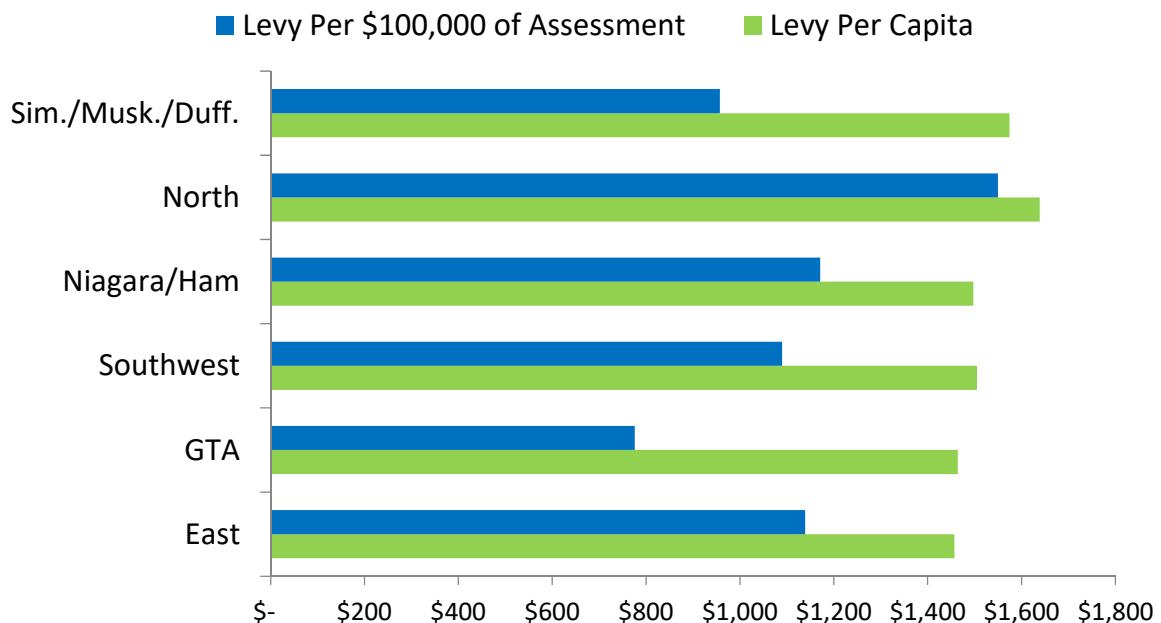
| North | 2017 Net Levy | | | | 2017 Net Levy | |
|------------------|----------------------|---------------------|---------------|----------------------|---------------|---------------------|
| | 2017 Levy per Capita | | Per \$100,000 | 2017 Levy per Capita | Per \$100,000 | Weighted Assessment |
| | Ranking | Weighted Assessment | Ranking | Per \$100,000 | Ranking | Ranking |
| Greater Sudbury | \$ 1,483 | \$ 1,195 | mid | high | high | high |
| Kenora | \$ 1,519 | \$ 1,204 | mid | high | high | high |
| Parry Sound | \$ 1,498 | \$ 1,283 | mid | high | high | high |
| North Bay | \$ 1,562 | \$ 1,296 | high | high | high | high |
| Sault Ste. Marie | \$ 1,434 | \$ 1,323 | mid | high | high | high |
| Thunder Bay | \$ 1,641 | \$ 1,490 | high | high | high | high |
| Timmins | \$ 1,651 | \$ 1,767 | high | high | high | high |
| Elliot Lake | \$ 1,008 | \$ 1,882 | low | high | high | high |
| Greenstone | \$ 2,958 | \$ 2,506 | high | high | high | high |
| Average | \$ 1,639 | \$ 1,550 | | | | |
| Median | \$ 1,519 | \$ 1,323 | | | | |

| Simcoe/Musk./Duff. | 2017 Net Levy | | | | 2017 Net Levy | |
|--------------------|----------------------|---------------------|---------------|----------------------|---------------|---------------------|
| | 2017 Levy per Capita | | Per \$100,000 | 2017 Levy per Capita | Per \$100,000 | Weighted Assessment |
| | Ranking | Weighted Assessment | Ranking | Per \$100,000 | Ranking | Ranking |
| Oro-Medonte | \$ 1,315 | \$ 700 | low | low | low | low |
| Springwater | \$ 1,048 | \$ 702 | low | low | low | low |
| Huntsville | \$ 1,469 | \$ 819 | mid | low | low | low |
| Gravenhurst | \$ 2,215 | \$ 863 | high | low | low | low |
| Innisfil | \$ 1,452 | \$ 912 | mid | mid | low | low |
| Bracebridge | \$ 1,672 | \$ 916 | high | mid | mid | mid |
| Collingwood | \$ 1,815 | \$ 1,052 | high | high | mid | mid |
| Barrie | \$ 1,474 | \$ 1,119 | mid | mid | mid | mid |
| Orngeville | \$ 1,596 | \$ 1,231 | high | high | high | high |
| Orillia | \$ 1,684 | \$ 1,259 | high | high | high | high |
| Average | \$ 1,574 | \$ 957 | | | | |
| Median | \$ 1,535 | \$ 914 | | | | |

2017 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - Location (cont'd)

| | 2017 Levy per Capita | 2017 Net Levy Per \$100,000 | 2017 Levy per Capita Ranking | 2017 Net Levy Per \$100,000 | |
|--------------------|----------------------|-----------------------------|------------------------------|-----------------------------|-----------------------------|
| | | | | Weighted Assessment | Weighted Assessment Ranking |
| Southwest | | | | | |
| The Blue Mountains | \$ 3,890 | \$ 729 | high | low | |
| North Dumfries | \$ 1,431 | \$ 750 | mid | low | |
| Wilmot | \$ 1,111 | \$ 763 | low | low | |
| Woolwich | \$ 1,231 | \$ 763 | low | low | |
| Puslinch | \$ 2,215 | \$ 812 | high | low | |
| Wellesley | \$ 1,043 | \$ 812 | low | low | |
| Brant | \$ 1,265 | \$ 840 | low | low | |
| Saugeen Shores | \$ 1,535 | \$ 892 | mid | low | |
| Grey Highlands | \$ 1,536 | \$ 902 | mid | low | |
| Guelph-Eramosa | \$ 1,571 | \$ 916 | high | low | |
| Lambton Shores | \$ 1,925 | \$ 926 | high | mid | |
| Erin | \$ 1,676 | \$ 931 | high | mid | |
| Centre Wellington | \$ 1,311 | \$ 951 | low | mid | |
| Middlesex Centre | \$ 1,424 | \$ 956 | mid | mid | |
| Waterloo | \$ 1,752 | \$ 962 | high | mid | |
| Kitchener | \$ 1,270 | \$ 971 | low | mid | |
| Kincardine | \$ 1,724 | \$ 1,006 | high | mid | |
| Guelph | \$ 1,600 | \$ 1,012 | high | mid | |
| Cambridge | \$ 1,467 | \$ 1,038 | mid | mid | |
| Strathroy-Caradoc | \$ 1,114 | \$ 1,039 | low | mid | |
| North Perth | \$ 1,254 | \$ 1,057 | low | mid | |
| Haldimand | \$ 1,288 | \$ 1,093 | low | mid | |
| Mapleton | \$ 1,410 | \$ 1,118 | mid | mid | |
| Kingsville | \$ 1,122 | \$ 1,126 | low | mid | |
| London | \$ 1,343 | \$ 1,139 | low | mid | |
| Meaford | \$ 1,713 | \$ 1,150 | high | mid | |
| Wellington North | \$ 1,259 | \$ 1,152 | low | mid | |
| Tillsonburg | \$ 1,311 | \$ 1,164 | low | mid | |
| Minto | \$ 1,119 | \$ 1,177 | low | high | |
| North Middlesex | \$ 1,490 | \$ 1,191 | mid | high | |
| Stratford | \$ 1,671 | \$ 1,216 | high | high | |
| St. Marys | \$ 1,488 | \$ 1,242 | mid | high | |
| Ingersoll | \$ 1,490 | \$ 1,345 | mid | high | |
| Central Elgin | \$ 1,686 | \$ 1,370 | high | high | |
| St. Thomas | \$ 1,239 | \$ 1,376 | low | high | |
| Owen Sound | \$ 1,614 | \$ 1,461 | high | high | |
| Sarnia | \$ 1,467 | \$ 1,489 | mid | high | |
| Chatham-Kent | \$ 1,399 | \$ 1,540 | low | high | |
| Leamington | \$ 1,258 | \$ 1,549 | low | high | |
| Windsor | \$ 1,467 | \$ 1,679 | mid | high | |
| Average | \$ 1,505 | \$ 1,090 | | | |
| Median | \$ 1,449 | \$ 1,048 | | | |

Summary—2017 Net Municipal Levy Comparison per Capita vs. \$100,000 Unweighted Assessment - Location



General Government

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

General government consists of three categories: governance, corporate management and program support. The costs for governance and corporate management can be influenced by the municipality's organizational structure and method of allocating costs.

| Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 CVA Incl Amort |
|----------------------|---------------------------------|---------------------------------|--|--|
| St. Thomas | \$ (2) | \$ 3 | \$ (2) | \$ 4 |
| Georgina | \$ 4 | \$ 12 | \$ 3 | \$ 8 |
| Minto | \$ 17 | \$ 20 | \$ 15 | \$ 18 |
| Wilmot | \$ 27 | \$ 34 | \$ 17 | \$ 21 |
| Wellesley | \$ 31 | \$ 36 | \$ 19 | \$ 22 |
| Newmarket | \$ 35 | \$ 43 | \$ 19 | \$ 24 |
| Vaughan | \$ 62 | \$ 82 | \$ 23 | \$ 30 |
| Woolwich | \$ 43 | \$ 51 | \$ 26 | \$ 31 |
| Chatham-Kent | \$ 30 | \$ 38 | \$ 26 | \$ 33 |
| Milton | \$ 39 | \$ 59 | \$ 21 | \$ 33 |
| Middlesex Centre | \$ 61 | \$ 66 | \$ 30 | \$ 33 |
| Pickering | \$ 52 | \$ 57 | \$ 32 | \$ 35 |
| Huntsville | \$ 41 | \$ 66 | \$ 22 | \$ 35 |
| Cambridge | \$ 42 | \$ 48 | \$ 35 | \$ 40 |
| Niagara Falls | \$ 36 | \$ 47 | \$ 32 | \$ 41 |
| Haldimand | \$ 44 | \$ 54 | \$ 34 | \$ 42 |
| Prince Edward County | \$ 63 | \$ 70 | \$ 38 | \$ 43 |
| Niagara-on-the-Lake | \$ 95 | \$ 113 | \$ 37 | \$ 43 |
| Oakville | \$ 96 | \$ 114 | \$ 36 | \$ 43 |
| St. Catharines | \$ 37 | \$ 45 | \$ 36 | \$ 43 |
| Kitchener | \$ 32 | \$ 51 | \$ 27 | \$ 43 |
| North Perth | \$ 72 | \$ 81 | \$ 41 | \$ 46 |
| Lincoln | \$ 52 | \$ 65 | \$ 37 | \$ 46 |
| Markham | \$ 98 | \$ 109 | \$ 42 | \$ 46 |
| Mississauga | \$ 72 | \$ 95 | \$ 37 | \$ 48 |
| Clarington | \$ 49 | \$ 64 | \$ 37 | \$ 49 |
| Welland | \$ 28 | \$ 41 | \$ 34 | \$ 49 |
| Lambton Shores | \$ 115 | \$ 121 | \$ 48 | \$ 51 |
| Innisfil | \$ 76 | \$ 89 | \$ 44 | \$ 51 |
| Quinte West | \$ 38 | \$ 51 | \$ 39 | \$ 53 |
| Puslinch | \$ 142 | \$ 145 | \$ 52 | \$ 53 |
| Toronto | \$ 106 | \$ 115 | \$ 49 | \$ 53 |
| King | \$ 165 | \$ 169 | \$ 52 | \$ 53 |
| Caledon | \$ 111 | \$ 127 | \$ 47 | \$ 54 |

General Government (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 Incl Amort |
|--------------------------|---------------------------------|---------------------------------|--|------------------------------------|
| Ottawa | \$ 92 | \$ 93 | \$ 54 | \$ 55 |
| Halton Hills | \$ 101 | \$ 105 | \$ 54 | \$ 56 |
| Waterloo | \$ 82 | \$ 92 | \$ 51 | \$ 56 |
| The Blue Mountains | \$ 257 | \$ 318 | \$ 46 | \$ 57 |
| Fort Erie | \$ 57 | \$ 66 | \$ 50 | \$ 58 |
| Bracebridge | \$ 101 | \$ 111 | \$ 53 | \$ 58 |
| Brock | \$ 81 | \$ 90 | \$ 53 | \$ 59 |
| Whitchurch - Stouffville | \$ 111 | \$ 133 | \$ 49 | \$ 59 |
| Guelph-Eramosa | \$ 113 | \$ 118 | \$ 57 | \$ 60 |
| Kenora | \$ 57 | \$ 66 | \$ 52 | \$ 60 |
| Centre Wellington | \$ 81 | \$ 91 | \$ 53 | \$ 60 |
| Brant County | \$ 86 | \$ 99 | \$ 52 | \$ 60 |
| Kingsville | \$ 71 | \$ 77 | \$ 59 | \$ 64 |
| Aurora | \$ 82 | \$ 150 | \$ 35 | \$ 65 |
| North Dumfries | \$ 116 | \$ 123 | \$ 61 | \$ 65 |
| Timmins | \$ 45 | \$ 52 | \$ 56 | \$ 65 |
| Thorold | \$ 62 | \$ 71 | \$ 57 | \$ 65 |
| Strathroy-Caradoc | \$ 75 | \$ 81 | \$ 64 | \$ 68 |
| Peterborough | \$ 63 | \$ 75 | \$ 59 | \$ 70 |
| Gravenhurst | \$ 167 | \$ 192 | \$ 62 | \$ 71 |
| Wellington North | \$ 99 | \$ 104 | \$ 70 | \$ 73 |
| Whitby | \$ 104 | \$ 107 | \$ 71 | \$ 73 |
| Erin | \$ 148 | \$ 152 | \$ 73 | \$ 75 |
| Grey Highlands | \$ 154 | \$ 161 | \$ 74 | \$ 78 |
| Hamilton | \$ 84 | \$ 97 | \$ 69 | \$ 80 |
| Sarnia | \$ 63 | \$ 80 | \$ 65 | \$ 82 |
| Springwater | \$ 138 | \$ 140 | \$ 83 | \$ 84 |
| Oro-Medonte | \$ 170 | \$ 173 | \$ 84 | \$ 85 |
| West Lincoln | \$ 102 | \$ 108 | \$ 81 | \$ 86 |
| Orillia | \$ 89 | \$ 103 | \$ 76 | \$ 87 |
| Kingston | \$ 85 | \$ 116 | \$ 64 | \$ 88 |
| North Bay | \$ 83 | \$ 94 | \$ 79 | \$ 90 |
| Belleville | \$ 86 | \$ 92 | \$ 85 | \$ 91 |
| North Middlesex | \$ 211 | \$ 221 | \$ 88 | \$ 92 |

General Government (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 Incl Amort |
|------------------|---------------------------------|---------------------------------|--|------------------------------------|
| Barrie | \$ 95 | \$ 118 | \$ 74 | \$ 92 |
| Cornwall | \$ 66 | \$ 71 | \$ 87 | \$ 93 |
| Orangeville | \$ 110 | \$ 119 | \$ 87 | \$ 94 |
| Elliot Lake | \$ 42 | \$ 48 | \$ 85 | \$ 98 |
| Brockville | \$ 95 | \$ 105 | \$ 95 | \$ 104 |
| Guelph | \$ 120 | \$ 150 | \$ 85 | \$ 107 |
| Collingwood | \$ 190 | \$ 202 | \$ 108 | \$ 114 |
| Pelham | \$ 158 | \$ 164 | \$ 112 | \$ 117 |
| Windsor | \$ 80 | \$ 86 | \$ 110 | \$ 119 |
| Meaford | \$ 192 | \$ 204 | \$ 115 | \$ 123 |
| Burlington | \$ 247 | \$ 254 | \$ 121 | \$ 125 |
| Brampton | \$ 161 | \$ 178 | \$ 115 | \$ 126 |
| London | \$ 111 | \$ 137 | \$ 103 | \$ 128 |
| Stratford | \$ 135 | \$ 151 | \$ 115 | \$ 128 |
| Oshawa | \$ 131 | \$ 146 | \$ 116 | \$ 130 |
| Ingersoll | \$ 110 | \$ 122 | \$ 117 | \$ 130 |
| Owen Sound | \$ 118 | \$ 126 | \$ 129 | \$ 137 |
| Kincardine | \$ 256 | \$ 269 | \$ 132 | \$ 138 |
| Greater Sudbury | \$ 140 | \$ 146 | \$ 134 | \$ 140 |
| St. Marys | \$ 150 | \$ 158 | \$ 135 | \$ 142 |
| Leamington | \$ 128 | \$ 140 | \$ 131 | \$ 144 |
| Tillsonburg | \$ 118 | \$ 156 | \$ 119 | \$ 157 |
| Sault Ste. Marie | \$ 151 | \$ 157 | \$ 175 | \$ 182 |
| Thunder Bay | \$ 224 | \$ 232 | \$ 248 | \$ 257 |
| Parry Sound | \$ 295 | \$ 318 | \$ 277 | \$ 298 |
| East Gwillimbury | \$ 904 | \$ 919 | \$ 409 | \$ 415 |
| Greenstone | \$ 869 | \$ 916 | \$ 675 | \$ 712 |
| Average | \$ 115 | \$ 128 | \$ 78 | \$ 87 |
| Median | \$ 92 | \$ 105 | \$ 57 | \$ 65 |

General Government (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 Incl Amort |
|-----------------------|---------------------------------|---------------------------------|--|------------------------------------|
| District Muskoka | \$ 84 | \$ 106 | \$ 21 | \$ 26 |
| Region Halton | \$ 54 | \$ 64 | \$ 25 | \$ 29 |
| Region Durham | \$ 34 | \$ 40 | \$ 25 | \$ 29 |
| Region Peel | \$ 41 | \$ 54 | \$ 23 | \$ 31 |
| Region York | \$ 79 | \$ 92 | \$ 32 | \$ 38 |
| Region Waterloo | \$ 44 | \$ 57 | \$ 33 | \$ 43 |
| Region Niagara | \$ 74 | \$ 87 | \$ 64 | \$ 75 |
| Region Average | \$ 59 | \$ 72 | \$ 32 | \$ 39 |
| Region Median | \$ 54 | \$ 64 | \$ 25 | \$ 31 |
| Simcoe County | \$ 25 | \$ 33 | \$ 14 | \$ 19 |
| Bruce County | \$ 41 | \$ 47 | \$ 22 | \$ 25 |
| Grey County | \$ 67 | \$ 68 | \$ 39 | \$ 40 |
| Dufferin County | \$ 54 | \$ 66 | \$ 35 | \$ 42 |
| Elgin County | \$ 69 | \$ 78 | \$ 62 | \$ 70 |
| Wellington County | \$ 109 | \$ 123 | \$ 62 | \$ 70 |
| County Average | \$ 61 | \$ 69 | \$ 39 | \$ 44 |
| County Median | \$ 60 | \$ 67 | \$ 37 | \$ 41 |

Fire

The goal of Fire Services is to protect the life and property of citizens and businesses from fire and other hazards. The three primary fire safety activities provided in communities in support of these objectives are:

- Public education and fire prevention
- Fire safety standards and enforcement
- Emergency response

Each municipality's results are influenced to varying degrees by a number of factors, including:

- The nature and extent of fire risks: The type of building construction, i.e. apartment dwellings vs. single family homes vs. institutions such as hospitals
- Geography: Topography, urban/rural mix, road congestion and fire station locations and travel distances from those stations
- Fire prevention and education efforts: Enforcement of the fire code, and the presence of working smoke alarms
- Collective agreements: Differences in what stage of multi-year agreements municipalities are at and also differences in agreements about how many staff are required on a fire vehicle



Fire (Sorted by Total Costs per Capita)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort |
|-------------------------------|---------------------------------|---------------------------------|
| St. Marys | \$ 26 | \$ 35 |
| Grey Highlands | \$ 45 | \$ 57 |
| Wellington North | \$ 48 | \$ 61 |
| Lambton Shores | \$ 46 | \$ 66 |
| West Lincoln | \$ 55 | \$ 66 |
| Wellesley | \$ 49 | \$ 67 |
| Guelph-Eramosa | \$ 57 | \$ 69 |
| North Middlesex | \$ 65 | \$ 72 |
| Erin | \$ 58 | \$ 76 |
| Ingersoll | \$ 67 | \$ 77 |
| North Perth | \$ 65 | \$ 81 |
| Meaford | \$ 73 | \$ 84 |
| North Dumfries | \$ 80 | \$ 91 |
| Gravenhurst | \$ 76 | \$ 96 |
| Kincardine | \$ 81 | \$ 98 |
| Brock | \$ 82 | \$ 100 |
| Puslinch | \$ 94 | \$ 107 |
| Minto | \$ 80 | \$ 112 |
| Parry Sound | \$ 142 | \$ 163 |
| Greenstone | \$ 135 | \$ 169 |
| Elliot Lake | \$ 176 | \$ 183 |
| The Blue Mountains | \$ 217 | \$ 248 |
| Population < 15,000 | | |
| Average | \$ 83 | \$ 99 |
| Median | \$ 70 | \$ 82 |

| Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort |
|-----------------------------------|---------------------------------|---------------------------------|
| Centre Wellington | \$ 47 | \$ 56 |
| Strathroy-Caradoc | \$ 46 | \$ 57 |
| Bracebridge | \$ 47 | \$ 60 |
| Huntsville | \$ 53 | \$ 66 |
| Middlesex Centre | \$ 59 | \$ 70 |
| Tillsonburg | \$ 67 | \$ 70 |
| Woolwich | \$ 56 | \$ 72 |
| Springwater | \$ 67 | \$ 76 |
| Pelham | \$ 56 | \$ 76 |
| Kingsville | \$ 69 | \$ 79 |
| Wilmot | \$ 75 | \$ 84 |
| Lincoln | \$ 68 | \$ 85 |
| Oro-Medonte | \$ 75 | \$ 85 |
| Leamington | \$ 83 | \$ 91 |
| Orangeville | \$ 91 | \$ 97 |
| Prince Edward County | \$ 92 | \$ 106 |
| Niagara-on-the-Lake | \$ 85 | \$ 109 |
| East Gwillimbury | \$ 94 | \$ 119 |
| King | \$ 98 | \$ 124 |
| Kenora | \$ 149 | \$ 172 |
| Thorold | \$ 190 | \$ 204 |
| Collingwood | \$ 204 | \$ 226 |
| Brockville | \$ 231 | \$ 237 |
| Owen Sound | \$ 240 | \$ 247 |
| Population 15,000 - 29,999 | | |
| Average | \$ 98 | \$ 111 |
| Median | \$ 75 | \$ 85 |

Fire (Sorted by Total Costs per Capita) (cont'd)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | |
|-----------------------------------|---------------------------------|---------------------------------|--------------------------------|---------------------------------|---------------------------------|--|
| Brant County | \$ 75 | \$ 89 | Milton | \$ 87 | \$ 100 | |
| Fort Erie | \$ 81 | \$ 96 | Brampton | \$ 109 | \$ 115 | |
| Quinte West | \$ 100 | \$ 109 | Markham | \$ 117 | \$ 122 | |
| Haldimand | \$ 90 | \$ 112 | Kitchener | \$ 148 | \$ 153 | |
| Halton Hills | \$ 118 | \$ 134 | Whitby | \$ 147 | \$ 155 | |
| Whitchurch - Stouffville | \$ 123 | \$ 134 | Chatham-Kent | \$ 146 | \$ 158 | |
| Stratford | \$ 135 | \$ 142 | Greater Sudbury | \$ 149 | \$ 160 | |
| Innisfil | \$ 128 | \$ 145 | London | \$ 154 | \$ 162 | |
| Clarington | \$ 144 | \$ 154 | Mississauga | \$ 158 | \$ 163 | |
| Caledon | \$ 138 | \$ 161 | Burlington | \$ 162 | \$ 171 | |
| Timmins | \$ 159 | \$ 167 | Hamilton | \$ 169 | \$ 177 | |
| Newmarket | \$ 170 | \$ 174 | Vaughan | \$ 172 | \$ 177 | |
| Welland | \$ 170 | \$ 177 | Toronto | \$ 173 | \$ 178 | |
| Aurora | \$ 180 | \$ 184 | Waterloo | \$ 172 | \$ 178 | |
| Georgina | \$ 178 | \$ 184 | Cambridge | \$ 178 | \$ 181 | |
| Peterborough | \$ 191 | \$ 198 | St. Catharines | \$ 178 | \$ 186 | |
| Pickering | \$ 198 | \$ 205 | Oshawa | \$ 186 | \$ 193 | |
| Cornwall | \$ 209 | \$ 217 | Oakville | \$ 185 | \$ 193 | |
| Sault Ste. Marie | \$ 215 | \$ 221 | Guelph | \$ 199 | \$ 208 | |
| Belleville | \$ 223 | \$ 237 | Barrie | \$ 201 | \$ 212 | |
| Orillia | \$ 222 | \$ 238 | Ottawa | \$ 209 | \$ 216 | |
| Niagara Falls | \$ 227 | \$ 238 | Kingston | \$ 216 | \$ 231 | |
| St. Thomas | \$ 233 | \$ 239 | Thunder Bay | \$ 250 | \$ 258 | |
| Sarnia | \$ 271 | \$ 278 | Windsor | \$ 256 | \$ 262 | |
| North Bay | \$ 276 | \$ 283 | Population > 100,000 | | | |
| Population 30,000 - 99,999 | | | Average | \$ 172 | \$ 180 | |
| Average | \$ 170 | \$ 181 | Median | \$ 172 | \$ 177 | |
| Median | \$ 170 | \$ 177 | | | | |

Police

Under the Ontario Police Services Act, municipalities are responsible for the provision of adequate and effective Police services to ensure the safety and security of citizens, businesses and visitors. To fulfill this mandate, each municipality and police agency creates and implements strategies, policies and business models that meet the specific needs and priorities of their local communities.

The key objectives provided by Police Services include:

- Crime prevention
- Law enforcement
- Victims' assistance
- Maintenance of public order
- Emergency response services

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Non-residents: Daily inflow and outflow of commuters and tourists, attendees at cultural, entertainment and sporting events, or seasonal residents (e.g. post-secondary students) who require police services and are not captured in population-based measures
- Specialized facilities: Airports, casinos, etc. that can require additional policing
- Demographic trends: Social and economic changes in the population

Police costs will vary significantly based on a number of factors including, but not limited to:

- Geographic mix (urban/rural mix)
- One-time special events
- Proximity and quantity of higher risk facilities (e.g. correctional, mental health facilities)
- Service levels
- Incident of more complex crimes
- Specialized services (e.g. Emergency Task Force, Emergency Measures, Marine Unit, etc.)
- Accounting and reporting practices



Police—(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs | | | |
|-------------------------------|-----------------------------|--------|---------------|--|
| | Net Costs per \$100,000 CVA | | per \$100,000 | |
| | Excl Amort | Amort | CVA Incl | |
| North Middlesex | \$ 65 | \$ 65 | | |
| The Blue Mountains | \$ 73 | \$ 73 | | |
| Grey Highlands | \$ 85 | \$ 85 | | |
| Meaford | \$ 97 | \$ 97 | | |
| Lambton Shores | \$ 101 | \$ 101 | | |
| North Perth | \$ 106 | \$ 106 | | |
| Kincardine | \$ 106 | \$ 106 | | |
| St. Marys | \$ 149 | \$ 149 | | |
| Ingersoll | \$ 234 | \$ 234 | | |
| Parry Sound | \$ 268 | \$ 268 | | |
| Greenstone | \$ 274 | \$ 274 | | |
| Elliot Lake | \$ 625 | \$ 629 | | |
| Population < 15,000 | | | | |
| Average | \$ 182 | \$ 182 | | |
| Median | \$ 106 | \$ 106 | | |

| Municipality | Net Costs | | | |
|-----------------------------------|-----------------------------|--------|---------------|--|
| | Net Costs per \$100,000 CVA | | per \$100,000 | |
| | Excl Amort | Amort | CVA Incl | |
| Middlesex Centre | \$ 58 | \$ 58 | | |
| Oro-Medonte | \$ 64 | \$ 64 | | |
| Springwater | \$ 76 | \$ 76 | | |
| Kingsville | \$ 114 | \$ 115 | | |
| Prince Edward County | \$ 124 | \$ 124 | | |
| Collingwood | \$ 129 | \$ 130 | | |
| Tillsonburg | \$ 195 | \$ 196 | | |
| Leamington | \$ 207 | \$ 208 | | |
| Strathroy-Caradoc | \$ 216 | \$ 222 | | |
| Orangeville | \$ 216 | \$ 225 | | |
| Brockville | \$ 336 | \$ 343 | | |
| Kenora | \$ 379 | \$ 379 | | |
| Owen Sound | \$ 403 | \$ 422 | | |
| Population 15,000 - 29,999 | | | | |
| Average | \$ 194 | \$ 197 | | |
| Median | \$ 195 | \$ 196 | | |

Police—(Sorted by Net Costs per \$100,000 Assessment, Including Amortization) (*cont'd*)

| Municipality | Net Costs | | | |
|-----------------------------------|-----------------------------|--------|------------------------|--|
| | Net Costs per \$100,000 CVA | | per \$100,000 CVA Incl | |
| | Excl Amort | Amort | | |
| Niagara Falls | \$ 45 | \$ 45 | | |
| Brant County | \$ 115 | \$ 115 | | |
| Haldimand | \$ 140 | \$ 140 | | |
| Innisfil | \$ 136 | \$ 141 | | |
| Quinte West | \$ 213 | \$ 215 | | |
| Orillia | \$ 221 | \$ 222 | | |
| Stratford | \$ 276 | \$ 282 | | |
| Peterborough | \$ 293 | \$ 303 | | |
| Belleville | \$ 307 | \$ 316 | | |
| Sarnia | \$ 324 | \$ 330 | | |
| North Bay | \$ 324 | \$ 333 | | |
| St. Thomas | \$ 366 | \$ 368 | | |
| Sault Ste. Marie | \$ 377 | \$ 387 | | |
| Timmins | \$ 440 | \$ 457 | | |
| Cornwall | \$ 490 | \$ 502 | | |
| Population 30,000 - 99,999 | | | | |
| Average | \$ 271 | \$ 277 | | |
| Median | \$ 293 | \$ 303 | | |

| Municipality | Net Costs | | | |
|--------------------------------|-----------------------------|--------|------------------------|--|
| | Net Costs per \$100,000 CVA | | per \$100,000 CVA Incl | |
| | Excl Amort | Amort | | |
| Ottawa | \$ 167 | \$ 170 | | |
| Toronto | \$ 171 | \$ 176 | | |
| Guelph | \$ 199 | \$ 206 | | |
| Kingston | \$ 213 | \$ 224 | | |
| Hamilton | \$ 236 | \$ 241 | | |
| London | \$ 234 | \$ 244 | | |
| Chatham-Kent | \$ 249 | \$ 255 | | |
| Barrie | \$ 270 | \$ 278 | | |
| Greater Sudbury | \$ 305 | \$ 320 | | |
| Cambridge | \$ 432 | \$ 439 | | |
| Thunder Bay | \$ 497 | \$ 503 | | |
| Windsor | \$ 572 | \$ 587 | | |
| Population > 100,000 | | | | |
| Average | \$ 295 | \$ 304 | | |
| Median | \$ 242 | \$ 249 | | |

| Municipality | Net Costs | | | |
|-------------------|-----------------------------|--------|------------------------|--|
| | Net Costs per \$100,000 CVA | | per \$100,000 CVA Incl | |
| | Excl Amort | Amort | | |
| District Muskoka | \$ 60 | \$ 60 | | |
| Region Halton | \$ 102 | \$ 109 | | |
| Region York | \$ 109 | \$ 114 | | |
| Region Peel | \$ 150 | \$ 155 | | |
| Region Durham | \$ 196 | \$ 206 | | |
| Region Waterloo | \$ 215 | \$ 222 | | |
| Region Niagara | \$ 265 | \$ 279 | | |
| Region Average | \$ 157 | \$ 164 | | |
| Region Median | \$ 150 | \$ 155 | | |
| Wellington County | \$ 101 | \$ 106 | | |
| County Average | \$ 101 | \$ 106 | | |
| County Median | \$ 101 | \$ 106 | | |

Court Security Costs

(Sorted by Net Costs per \$100,000 Assessment,
Including Amortization)

| Municipality | Net Costs | Net Costs |
|-----------------------|--------------------------|-----------------------------|
| | per Capita Incl Amort | per \$100,000 Incl Amort |
| Chatham-Kent | \$ (1) | \$ (1) |
| Prince Edward County | \$ (0) | \$ (0) |
| Greater Sudbury | \$ 1 | \$ 1 |
| North Bay | \$ 3 | \$ 3 |
| Guelph | \$ 4 | \$ 3 |
| Kingston | \$ 5 | \$ 3 |
| Ottawa | \$ 6 | \$ 4 |
| Hamilton | \$ 5 | \$ 4 |
| Timmins | \$ 5 | \$ 6 |
| Windsor | \$ 6 | \$ 8 |
| London | \$ 10 | \$ 9 |
| Toronto | \$ 21 | \$ 9 |
| Belleville | \$ 11 | \$ 11 |
| Sarnia | \$ 10 | \$ 11 |
| Cornwall | \$ 8 | \$ 11 |
| Peterborough | \$ 15 | \$ 14 |
| St. Thomas | \$ 16 | \$ 20 |
| Brockville | \$ 20 | \$ 20 |
| Barrie | \$ 29 | \$ 22 |
| Owen Sound | \$ 24 | \$ 26 |
| Average | \$ 10 | \$ 9 |
| Median | \$ 7 | \$ 9 |
| Region Halton | \$ 3 | \$ 1 |
| Region Durham | \$ 2 | \$ 2 |
| Region York | \$ 8 | \$ 3 |
| Region Waterloo | \$ 5 | \$ 4 |
| Region Peel | \$ 8 | \$ 5 |
| Region Average | \$ 5 | \$ 3 |
| Region Median | \$ 5 | \$ 3 |
| Dufferin County | \$ 1 | \$ 0 |
| County Average | \$ 1 | \$ 0 |
| County Median | \$ 1 | \$ 0 |

Prisoner Transportation

(Sorted by Net Costs per \$100,000 Assessment,
Including Amortization)

| Municipality | Net Costs | Net Costs |
|-----------------------|--------------------------|-----------------------------|
| | per Capita Incl Amort | per \$100,000 Incl Amort |
| Hamilton | \$ (0) | \$ (0) |
| Ottawa | \$ 0 | \$ 0 |
| Guelph | \$ 1 | \$ 0 |
| London | \$ 1 | \$ 1 |
| Chatham-Kent | \$ 3 | \$ 2 |
| Windsor | \$ 2 | \$ 3 |
| North Bay | \$ 3 | \$ 3 |
| Greater Sudbury | \$ 3 | \$ 3 |
| Timmins | \$ 3 | \$ 4 |
| Belleville | \$ 7 | \$ 7 |
| Kingston | \$ 11 | \$ 8 |
| Average | \$ 3 | \$ 3 |
| Median | \$ 3 | \$ 3 |
| Region Peel | \$ 0 | \$ 0 |
| Region Waterloo | \$ 0 | \$ 0 |
| Region York | \$ 1 | \$ 0 |
| Region Halton | \$ 3 | \$ 2 |
| Region Average | \$ 1 | \$ 0 |
| Region Median | \$ 0 | \$ 0 |

Conservation Authority—(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per \$100,000 | | |
|----------------------|-------------------------|-------|--|
| | Net Costs per Capita | CVA | |
| Toronto | \$ 8 | \$ 4 | |
| Greater Sudbury | \$ 4 | \$ 4 | |
| Orangeville | \$ 6 | \$ 5 | |
| Sarnia | \$ 5 | \$ 5 | |
| Springwater | \$ 10 | \$ 6 | |
| Oro-Medonte | \$ 13 | \$ 6 | |
| Erin | \$ 13 | \$ 6 | |
| Innisfil | \$ 11 | \$ 6 | |
| Strathroy-Caradoc | \$ 8 | \$ 7 | |
| Middlesex Centre | \$ 13 | \$ 7 | |
| Guelph-Eramosa | \$ 13 | \$ 7 | |
| Ottawa | \$ 12 | \$ 7 | |
| St. Thomas | \$ 6 | \$ 7 | |
| The Blue Mountains | \$ 39 | \$ 7 | |
| Centre Wellington | \$ 11 | \$ 7 | |
| Brant County | \$ 12 | \$ 7 | |
| Chatham-Kent | \$ 9 | \$ 8 | |
| Leamington | \$ 8 | \$ 8 | |
| Puslinch | \$ 22 | \$ 8 | |
| Peterborough | \$ 9 | \$ 8 | |
| Prince Edward County | \$ 13 | \$ 8 | |
| Brockville | \$ 8 | \$ 8 | |
| Kingston | \$ 11 | \$ 9 | |
| London | \$ 9 | \$ 9 | |
| Wellington North | \$ 12 | \$ 9 | |
| Haldimand | \$ 12 | \$ 9 | |
| Barrie | \$ 12 | \$ 9 | |
| Meaford | \$ 16 | \$ 9 | |
| Windsor | \$ 7 | \$ 10 | |

| Municipality | Net Costs per \$100,000 | | |
|-----------------|-------------------------|-------------|--|
| | Net Costs per Capita | CVA | |
| Owen Sound | \$ 9 | \$ 10 | |
| Grey Highlands | \$ 22 | \$ 11 | |
| St. Marys | \$ 12 | \$ 11 | |
| Collingwood | \$ 20 | \$ 11 | |
| North Middlesex | \$ 27 | \$ 11 | |
| North Perth | \$ 20 | \$ 12 | |
| Lambton Shores | \$ 28 | \$ 12 | |
| Hamilton | \$ 15 | \$ 12 | |
| Quinte West | \$ 12 | \$ 12 | |
| Minto | \$ 15 | \$ 13 | |
| Cornwall | \$ 10 | \$ 13 | |
| Belleville | \$ 14 | \$ 14 | |
| Kincardine | \$ 27 | \$ 14 | |
| Timmins | \$ 11 | \$ 14 | |
| Thunder Bay | \$ 14 | \$ 15 | |
| North Bay | \$ 18 | \$ 18 | |
| Average | \$ 13 | \$ 9 | |
| Median | \$ 12 | \$ 9 | |

| Municipality | Net Costs per \$100,000 | | |
|-----------------------|-------------------------|--------------|--|
| | Net Costs per Capita | CVA | |
| Region York | \$ 5 | \$ 2 | |
| Region Halton | \$ 16 | \$ 7 | |
| Region Durham | \$ 11 | \$ 8 | |
| Region Waterloo | \$ 12 | \$ 9 | |
| Region Niagara | \$ 16 | \$ 14 | |
| Region Peel | \$ 33 | \$ 19 | |
| Region Average | \$ 16 | \$ 10 | |
| Region Median | \$ 14 | \$ 8 | |

Protective Inspection and Control

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita | Net Costs per \$100,000 | CVA |
|---------------------|----------------------|-------------------------|-----|
| Minto | \$ (21) | \$ (19) | |
| Ottawa | \$ (11) | \$ (7) | |
| Leamington | \$ 0 | \$ 0 | |
| Ingersoll | \$ 1 | \$ 1 | |
| Caledon | \$ 4 | \$ 1 | |
| Middlesex Centre | \$ 3 | \$ 2 | |
| St. Marys | \$ 2 | \$ 2 | |
| Quinte West | \$ 2 | \$ 2 | |
| Puslinch | \$ 7 | \$ 3 | |
| Niagara-on-the-Lake | \$ 7 | \$ 3 | |
| Guelph-Eramosa | \$ 6 | \$ 3 | |
| Kincardine | \$ 7 | \$ 4 | |
| Strathroy-Caradoc | \$ 4 | \$ 4 | |
| Centre Wellington | \$ 6 | \$ 4 | |
| Markham | \$ 10 | \$ 4 | |
| North Dumfries | \$ 8 | \$ 4 | |
| Oakville | \$ 13 | \$ 5 | |
| Brockville | \$ 5 | \$ 5 | |
| Lincoln | \$ 7 | \$ 5 | |
| Springwater | \$ 9 | \$ 5 | |
| Timmins | \$ 4 | \$ 6 | |
| Pelham | \$ 8 | \$ 6 | |
| Woolwich | \$ 10 | \$ 6 | |
| Orangeville | \$ 7 | \$ 6 | |
| East Gwillimbury | \$ 14 | \$ 6 | |
| Milton | \$ 11 | \$ 6 | |
| Burlington | \$ 13 | \$ 7 | |
| North Middlesex | \$ 16 | \$ 7 | |
| Lambton Shores | \$ 16 | \$ 7 | |
| Wilmot | \$ 11 | \$ 7 | |

| Municipality | Net Costs per Capita | Net Costs per \$100,000 | CVA |
|--------------------------|----------------------|-------------------------|-----|
| Cambridge | \$ 8 | \$ 7 | |
| Mississauga | \$ 14 | \$ 7 | |
| Kingston | \$ 9 | \$ 7 | |
| Whitby | \$ 11 | \$ 7 | |
| King | \$ 23 | \$ 7 | |
| Prince Edward County | \$ 12 | \$ 8 | |
| Cornwall | \$ 6 | \$ 8 | |
| Aurora | \$ 18 | \$ 8 | |
| St. Catharines | \$ 8 | \$ 8 | |
| Innisfil | \$ 14 | \$ 8 | |
| Halton Hills | \$ 16 | \$ 8 | |
| Belleville | \$ 8 | \$ 8 | |
| Whitchurch - Stouffville | \$ 20 | \$ 9 | |
| Gravenhurst | \$ 24 | \$ 9 | |
| Oro-Medonte | \$ 18 | \$ 9 | |
| Collingwood | \$ 16 | \$ 9 | |
| Huntsville | \$ 17 | \$ 9 | |
| Peterborough | \$ 10 | \$ 10 | |
| Chatham-Kent | \$ 12 | \$ 10 | |
| The Blue Mountains | \$ 57 | \$ 10 | |
| Owen Sound | \$ 10 | \$ 10 | |
| Bracebridge | \$ 21 | \$ 11 | |
| Welland | \$ 9 | \$ 11 | |
| St. Thomas | \$ 9 | \$ 12 | |
| Brock | \$ 19 | \$ 12 | |
| Toronto | \$ 27 | \$ 12 | |
| Clarington | \$ 17 | \$ 13 | |
| North Bay | \$ 13 | \$ 13 | |
| Newmarket | \$ 24 | \$ 13 | |
| Brant County | \$ 23 | \$ 14 | |

Protective Inspection and Control (cont'd)

| Municipality | Net Costs | | |
|------------------|-------------------------|---------------|-----|
| | Net Costs per Capita | per \$100,000 | CVA |
| Waterloo | \$ 24 | \$ 15 | |
| Brampton | \$ 21 | \$ 15 | |
| Barrie | \$ 20 | \$ 15 | |
| Greater Sudbury | \$ 16 | \$ 15 | |
| Tillsonburg | \$ 16 | \$ 16 | |
| Wellington North | \$ 22 | \$ 16 | |
| Orillia | \$ 19 | \$ 16 | |
| Thunder Bay | \$ 15 | \$ 16 | |
| London | \$ 17 | \$ 16 | |
| North Perth | \$ 30 | \$ 17 | |
| Thorold | \$ 19 | \$ 17 | |
| Guelph | \$ 25 | \$ 18 | |
| Kitchener | \$ 22 | \$ 19 | |
| Hamilton | \$ 25 | \$ 21 | |
| Stratford | \$ 25 | \$ 21 | |
| Meaford | \$ 36 | \$ 22 | |
| Vaughan | \$ 60 | \$ 22 | |
| Grey Highlands | \$ 46 | \$ 22 | |
| Parry Sound | \$ 24 | \$ 23 | |
| Kenora | \$ 25 | \$ 23 | |
| Georgina | \$ 36 | \$ 24 | |
| Oshawa | \$ 27 | \$ 24 | |
| Sault Ste. Marie | \$ 22 | \$ 25 | |
| Fort Erie | \$ 29 | \$ 26 | |
| Greenstone | \$ 36 | \$ 28 | |
| Niagara Falls | \$ 34 | \$ 30 | |
| Pickering | \$ 50 | \$ 31 | |
| Windsor | \$ 22 | \$ 31 | |
| Haldimand | \$ 42 | \$ 33 | |
| Average | \$ 17 | \$ 11 | |
| Median | \$ 16 | \$ 9 | |

POA - (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita | Net Costs per \$100,000 CVA |
|--------------------------|----------------------|-----------------------------|
| Cornwall | \$ (14) | \$ (18) |
| Brockville | \$ (9) | \$ (9) |
| Stratford | \$ (9) | \$ (8) |
| Greenstone | \$ (9) | \$ (7) |
| Springwater | \$ (10) | \$ (6) |
| St. Thomas | \$ (5) | \$ (6) |
| Oro-Medonte | \$ (11) | \$ (5) |
| Leamington | \$ (4) | \$ (5) |
| Collingwood | \$ (8) | \$ (4) |
| Brant County | \$ (6) | \$ (4) |
| Quinte West | \$ (4) | \$ (4) |
| Innisfil | \$ (6) | \$ (4) |
| Belleville | \$ (4) | \$ (4) |
| Strathroy-Caradoc | \$ (3) | \$ (3) |
| Cambridge | \$ (3) | \$ (3) |
| Middlesex Centre | \$ (4) | \$ (2) |
| Milton | \$ (3) | \$ (2) |
| St. Catharines | \$ (1) | \$ (1) |
| North Middlesex | \$ (3) | \$ (1) |
| Oshawa | \$ (1) | \$ (1) |
| Brock | \$ (2) | \$ (1) |
| Lincoln | \$ (1) | \$ (1) |
| Niagara-on-the-Lake | \$ (2) | \$ (1) |
| Pickering | \$ (1) | \$ (1) |
| West Lincoln | \$ (1) | \$ (1) |
| Clarington | \$ (1) | \$ (1) |
| Whitchurch - Stouffville | \$ (1) | \$ (0) |
| Wilmot | \$ (0) | \$ (0) |
| Mississauga | \$ 8 | \$ 4 |
| East Gwillimbury | \$ 9 | \$ 4 |
| Ottawa | \$ 11 | \$ 7 |
| Greater Sudbury | \$ 8 | \$ 7 |
| Hamilton | \$ 9 | \$ 8 |
| Haldimand | \$ 10 | \$ 8 |
| Toronto | \$ 17 | \$ 8 |
| Prince Edward County | \$ 14 | \$ 8 |

| Municipality | Net Costs per Capita | Net Costs per \$100,000 CVA |
|-----------------------|----------------------|-----------------------------|
| Brampton | \$ 13 | \$ 9 |
| Kingston | \$ 13 | \$ 10 |
| London | \$ 11 | \$ 10 |
| Caledon | \$ 28 | \$ 12 |
| Chatham-Kent | \$ 15 | \$ 13 |
| Kenora | \$ 17 | \$ 16 |
| Guelph | \$ 23 | \$ 16 |
| Sault Ste. Marie | \$ 14 | \$ 17 |
| Timmins | \$ 14 | \$ 17 |
| Thunder Bay | \$ 16 | \$ 18 |
| Peterborough | \$ 22 | \$ 21 |
| Burlington | \$ 50 | \$ 25 |
| North Bay | \$ 30 | \$ 28 |
| Windsor | \$ 28 | \$ 38 |
| Barrie | \$ 57 | \$ 45 |
| Parry Sound | \$ 175 | \$ 165 |
| Average | \$ 9 | \$ 8 |
| Median | \$ (1) | \$ (1) |
| Municipality | Net Costs per Capita | Net Costs per \$100,000 CVA |
| Region Halton | \$ (4) | \$ (2) |
| District Muskoka | \$ 13 | \$ 3 |
| Region York | \$ 13 | \$ 5 |
| Region Waterloo | \$ 8 | \$ 6 |
| Region Durham | \$ 11 | \$ 8 |
| Region Niagara | \$ 15 | \$ 12 |
| Region Average | \$ 9 | \$ 6 |
| Region Median | \$ 12 | \$ 6 |
| Bruce County | \$ (5) | \$ (2) |
| Wellington County | \$ (4) | \$ (2) |
| Grey County | \$ 20 | \$ 12 |
| Elgin County | \$ 31 | \$ 28 |
| County Average | \$ 11 | \$ 9 |
| County Median | \$ 8 | \$ 5 |

Roads Services

A municipality's transportation system affects the economic vitality and quality of life of its residents. The goal of Roads Services is to provide affordable, well-managed and safe traffic flow for pedestrians, cyclists, drivers, public transit and commercial traffic while contributing to the environment and the quality of community life.

Transportation infrastructure generally includes roads, bridges, culverts, sidewalks, traffic control systems, signage and boulevards. In addition to constructing and repairing infrastructure, roads services include clearing the transportation network of snow and debris to ensure that it is safe and convenient to use.



Single-tier municipalities are responsible for maintaining all types of roads, including arterial, collector and local roads and, in some cases, expressways and laneways. Upper-tier municipalities are not responsible for maintenance of local roads.

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Municipal snow clearing standards, weather conditions, road types and snowfall
- Age and condition of the network
- The proportion of heavy trucks in the traffic stream
- The municipality's pavement standards
- Population density which affects usage and congestion, contributing to road maintenance and its cost
- Type of roads a municipality operates: i.e. arterial, collector or local roads and expressways
- Availability of public transit
- Average commute distances (e.g. from home to work or school)
- Volume of traffic coming from outside the municipality

Roadways—Paved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Per Ln Km | Per Ln Km | Per Capita | Per Capita | Per \$100,000 | Per \$100,000 |
|--------------------------|------------|------------|------------|------------|----------------|----------------|
| | Excl Amort | Incl Amort | Excl Amort | Incl Amort | CVA Excl Amort | CVA Incl Amort |
| Springwater | \$ 510 | \$ 510 | \$ 17 | \$ 17 | \$ 10 | \$ 10 |
| Gravenhurst | \$ 47 | \$ 1,482 | \$ 2 | \$ 48 | \$ 1 | \$ 18 |
| Mississauga | \$ 308 | \$ 6,121 | \$ 2 | \$ 45 | \$ 1 | \$ 23 |
| Pickering | \$ 1,643 | \$ 5,170 | \$ 13 | \$ 41 | \$ 8 | \$ 25 |
| Whitby | \$ 4,916 | \$ 4,916 | \$ 42 | \$ 42 | \$ 29 | \$ 29 |
| Markham | \$ 2,687 | \$ 11,561 | \$ 18 | \$ 77 | \$ 8 | \$ 33 |
| East Gwillimbury | \$ 984 | \$ 5,048 | \$ 15 | \$ 75 | \$ 7 | \$ 34 |
| Vaughan | \$ 2,321 | \$ 13,600 | \$ 16 | \$ 96 | \$ 6 | \$ 35 |
| Wellesley | \$ 3,516 | \$ 3,516 | \$ 57 | \$ 57 | \$ 35 | \$ 35 |
| Caledon | \$ 1,192 | \$ 4,408 | \$ 24 | \$ 90 | \$ 10 | \$ 38 |
| North Perth | \$ 1,281 | \$ 2,705 | \$ 34 | \$ 72 | \$ 19 | \$ 41 |
| North Dumfries | \$ 1,854 | \$ 2,983 | \$ 50 | \$ 80 | \$ 26 | \$ 42 |
| Aurora | | \$ | \$ 45 | \$ 100 | \$ 19 | \$ 43 |
| Clarington | \$ (92) | \$ 3,625 | \$ (2) | \$ 63 | \$ (1) | \$ 48 |
| Leamington | \$ 630 | \$ 2,345 | \$ 13 | \$ 47 | \$ 13 | \$ 48 |
| Whitchurch - Stouffville | \$ 7,215 | \$ 11,514 | \$ 71 | \$ 113 | \$ 31 | \$ 50 |
| Oakville | \$ 9,285 | \$ 17,519 | \$ 71 | \$ 135 | \$ 27 | \$ 51 |
| Grey Highlands | \$ 192 | \$ 2,316 | \$ 9 | \$ 109 | \$ 4 | \$ 53 |
| Newmarket | \$ 6,606 | \$ 14,577 | \$ 44 | \$ 96 | \$ 24 | \$ 53 |
| Brampton | \$ 6,195 | \$ 14,660 | \$ 33 | \$ 78 | \$ 23 | \$ 55 |
| Niagara-on-the-Lake | \$ 3,366 | \$ 5,846 | \$ 85 | \$ 148 | \$ 33 | \$ 57 |
| Collingwood | \$ 1,876 | \$ 6,959 | \$ 27 | \$ 100 | \$ 15 | \$ 57 |
| Milton | \$ 2,695 | \$ 10,139 | \$ 28 | \$ 105 | \$ 15 | \$ 58 |
| Guelph-Eramosa | \$ 902 | \$ 5,192 | \$ 23 | \$ 134 | \$ 12 | \$ 68 |
| Waterloo | \$ 4,637 | \$ 14,136 | \$ 36 | \$ 111 | \$ 22 | \$ 68 |
| Erin | \$ 2,049 | \$ 7,081 | \$ 41 | \$ 141 | \$ 20 | \$ 69 |
| Oro-Medonte | \$ 736 | \$ 2,627 | \$ 41 | \$ 147 | \$ 20 | \$ 72 |
| Oshawa | \$ 2,973 | \$ 10,849 | \$ 22 | \$ 82 | \$ 20 | \$ 72 |
| Kitchener | \$ 7,074 | \$ 13,865 | \$ 44 | \$ 86 | \$ 37 | \$ 73 |
| Burlington | \$ 10,838 | \$ 17,392 | \$ 94 | \$ 152 | \$ 46 | \$ 75 |

Roadways—Paved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization) **(cont'd)**

| Municipality | Per Ln Km Excl Amort | Per Ln Km Incl Amort | Per Capita Excl Amort | Per Capita Incl Amort | Per \$100,000 CVA Excl Amort | Per \$100,000 CVA Incl Amort |
|---------------------------|-------------------------|-------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
| The Blue Mountains | \$ 10,761 | \$ 20,002 | \$ 236 | \$ 438 | \$ 42 | \$ 79 |
| Woolwich | \$ 2,218 | \$ 7,497 | \$ 39 | \$ 133 | \$ 24 | \$ 80 |
| Strathroy-Caradoc | \$ 242 | \$ 4,294 | \$ 5 | \$ 96 | \$ 5 | \$ 81 |
| Middlesex Centre | \$ 2,368 | \$ 9,518 | \$ 43 | \$ 171 | \$ 21 | \$ 85 |
| Kincardine | \$ 1,217 | \$ 2,825 | \$ 72 | \$ 166 | \$ 37 | \$ 85 |
| Owen Sound | \$ 1,629 | \$ 6,184 | \$ 21 | \$ 80 | \$ 23 | \$ 87 |
| Halton Hills | \$ 1,579 | \$ 11,580 | \$ 23 | \$ 169 | \$ 12 | \$ 89 |
| Bracebridge | \$ 647 | \$ 7,208 | \$ 15 | \$ 171 | \$ 8 | \$ 90 |
| Fort Erie | \$ 791 | \$ 4,335 | \$ 19 | \$ 102 | \$ 16 | \$ 90 |
| Puslinch | \$ 2,313 | \$ 6,592 | \$ 87 | \$ 248 | \$ 32 | \$ 91 |
| Georgina | \$ 1,950 | \$ 9,615 | \$ 28 | \$ 137 | \$ 19 | \$ 92 |
| Brock | \$ 802 | \$ 7,843 | \$ 15 | \$ 146 | \$ 10 | \$ 95 |
| St. Catharines | \$ 5,231 | \$ 11,321 | \$ 45 | \$ 97 | \$ 44 | \$ 95 |
| Centre Wellington | \$ 2,104 | \$ 8,599 | \$ 36 | \$ 146 | \$ 24 | \$ 96 |
| Lambton Shores | \$ 2,655 | \$ 6,204 | \$ 100 | \$ 234 | \$ 42 | \$ 97 |
| Innisfil | \$ 2,868 | \$ 9,089 | \$ 55 | \$ 173 | \$ 32 | \$ 100 |
| West Lincoln | \$ 1,868 | \$ 3,509 | \$ 68 | \$ 128 | \$ 54 | \$ 101 |
| King | \$ 11,058 | \$ 17,875 | \$ 221 | \$ 357 | \$ 70 | \$ 113 |
| Cambridge | \$ 12,168 | \$ 18,162 | \$ 93 | \$ 139 | \$ 77 | \$ 115 |
| Lincoln | \$ 3,660 | \$ 6,441 | \$ 92 | \$ 162 | \$ 66 | \$ 116 |
| Thorold | \$ 5,006 | \$ 8,673 | \$ 77 | \$ 133 | \$ 71 | \$ 122 |
| Niagara Falls | \$ 7,886 | \$ 11,483 | \$ 97 | \$ 141 | \$ 85 | \$ 124 |
| Sarnia | \$ 3,822 | \$ 9,768 | \$ 49 | \$ 125 | \$ 50 | \$ 129 |
| Wilmot | \$ 3,374 | \$ 9,920 | \$ 74 | \$ 217 | \$ 46 | \$ 135 |
| Meaford | \$ 3,242 | \$ 6,044 | \$ 122 | \$ 227 | \$ 73 | \$ 136 |
| Ingersoll | \$ 6,591 | \$ 13,577 | \$ 75 | \$ 155 | \$ 80 | \$ 165 |
| Huntsville | \$ 4,617 | \$ 11,465 | \$ 131 | \$ 325 | \$ 70 | \$ 173 |
| Orangeville | \$ 15,703 | \$ 27,027 | \$ 135 | \$ 233 | \$ 107 | \$ 185 |
| Welland | \$ 10,164 | \$ 13,696 | \$ 114 | \$ 153 | \$ 138 | \$ 186 |
| North Middlesex | \$ 11,263 | \$ 14,094 | \$ 362 | \$ 453 | \$ 150 | \$ 188 |
| Tillsonburg | \$ 8,000 | \$ 13,424 | \$ 116 | \$ 195 | \$ 118 | \$ 198 |
| Kingsville | \$ 1,332 | \$ 11,386 | \$ 29 | \$ 247 | \$ 24 | \$ 204 |
| Pelham | \$ 4,052 | \$ 9,597 | \$ 122 | \$ 288 | \$ 87 | \$ 205 |
| Minto | \$ 4,870 | \$ 6,288 | \$ 210 | \$ 271 | \$ 183 | \$ 236 |
| Wellington North | \$ 8,273 | \$ 18,513 | \$ 200 | \$ 448 | \$ 141 | \$ 314 |
| Lower Tier Average | \$ 3,981 | \$ 9,161 | \$ 65 | \$ 151 | \$ 40 | \$ 92 |
| Lower Tier Median | \$ 2,691 | \$ 8,636 | \$ 44 | \$ 134 | \$ 24 | \$ 81 |

Roadways—Paved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization) **(cont'd)**

| Municipality | Per Ln Km | Per Ln Km | Per Capita | Per Capita | Per \$100,000 | Per \$100,000 |
|----------------------------|-----------------|------------------|--------------|---------------|----------------|----------------|
| | Excl Amort | Incl Amort | Excl Amort | Incl Amort | CVA Excl Amort | CVA Incl Amort |
| Cornwall | \$ 1,148 | \$ 1,148 | \$ 14 | \$ 14 | \$ 19 | \$ 19 |
| Toronto | \$ 15,923 | \$ 21,437 | \$ 87 | \$ 117 | \$ 40 | \$ 54 |
| Ottawa | \$ 2,214 | \$ 7,783 | \$ 27 | \$ 94 | \$ 16 | \$ 56 |
| Peterborough | \$ 2,328 | \$ 6,880 | \$ 28 | \$ 81 | \$ 26 | \$ 76 |
| Guelph | \$ 5,308 | \$ 12,765 | \$ 45 | \$ 107 | \$ 32 | \$ 77 |
| St. Thomas | \$ 1,386 | \$ 5,773 | \$ 17 | \$ 70 | \$ 21 | \$ 87 |
| Barrie | \$ 5,504 | \$ 11,289 | \$ 61 | \$ 126 | \$ 48 | \$ 98 |
| Sault Ste. Marie | \$ 3,983 | \$ 5,273 | \$ 66 | \$ 87 | \$ 76 | \$ 101 |
| Hamilton | \$ 2,914 | \$ 10,467 | \$ 35 | \$ 125 | \$ 29 | \$ 103 |
| Brockville | \$ 3,467 | \$ 7,454 | \$ 50 | \$ 108 | \$ 50 | \$ 108 |
| Kingston | \$ 5,220 | \$ 10,513 | \$ 75 | \$ 151 | \$ 57 | \$ 114 |
| London | \$ 6,425 | \$ 14,581 | \$ 61 | \$ 138 | \$ 57 | \$ 129 |
| Orillia | \$ 1,476 | \$ 13,131 | \$ 18 | \$ 158 | \$ 15 | \$ 135 |
| Chatham-Kent | \$ 1,633 | \$ 4,752 | \$ 59 | \$ 171 | \$ 51 | \$ 149 |
| St. Marys | \$ 6,040 | \$ 10,745 | \$ 93 | \$ 166 | \$ 84 | \$ 149 |
| Stratford | \$ 10,204 | \$ 14,710 | \$ 127 | \$ 183 | \$ 108 | \$ 156 |
| Brant County | \$ 3,083 | \$ 5,865 | \$ 143 | \$ 273 | \$ 87 | \$ 165 |
| Windsor | \$ 2,856 | \$ 11,719 | \$ 31 | \$ 125 | \$ 42 | \$ 173 |
| Timmins | \$ 5,344 | \$ 7,596 | \$ 98 | \$ 139 | \$ 122 | \$ 174 |
| Prince Edward County | \$ 1,365 | \$ 4,275 | \$ 97 | \$ 302 | \$ 59 | \$ 185 |
| Kenora | \$ 5,094 | \$ 10,254 | \$ 112 | \$ 226 | \$ 102 | \$ 205 |
| Thunder Bay | \$ 3,475 | \$ 12,150 | \$ 54 | \$ 190 | \$ 60 | \$ 211 |
| North Bay | \$ 5,903 | \$ 15,487 | \$ 86 | \$ 227 | \$ 83 | \$ 217 |
| Greater Sudbury | \$ 5,315 | \$ 14,426 | \$ 99 | \$ 269 | \$ 95 | \$ 258 |
| Quinte West | \$ 2,634 | \$ 8,591 | \$ 90 | \$ 294 | \$ 93 | \$ 303 |
| Belleville | \$ 6,124 | \$ 17,376 | \$ 113 | \$ 320 | \$ 111 | \$ 316 |
| Haldimand | \$ 3,460 | \$ 8,648 | \$ 181 | \$ 452 | \$ 141 | \$ 351 |
| Parry Sound | \$ 11,332 | \$ 24,696 | \$ 184 | \$ 401 | \$ 173 | \$ 376 |
| Elliot Lake | \$ 8,836 | \$ 12,552 | \$ 156 | \$ 222 | \$ 317 | \$ 451 |
| Greenstone | \$ 16,227 | \$ 22,519 | \$ 595 | \$ 826 | \$ 462 | \$ 642 |
| Single Tier Average | \$ 5,207 | \$ 11,162 | \$ 97 | \$ 205 | \$ 89 | \$ 188 |
| Single Tier Median | \$ 4,538 | \$ 10,629 | \$ 81 | \$ 162 | \$ 60 | \$ 153 |

Roadways—Paved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization) (*cont'd*)

| Municipality | Per Ln Km Excl Amort | Per Ln Km Incl Amort | Per Capita Excl Amort | Per Capita Incl Amort | Per \$100,000 CVA Excl Amort | Per \$100,000 CVA Incl Amort |
|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
| Region Peel | \$ 9,929 | \$ 38,589 | \$ 12 | \$ 46 | \$ 7 | \$ 27 |
| Region Niagara | | | | \$ 31 | | \$ 27 |
| Region York | \$ 6,520 | \$ 18,180 | \$ 25 | \$ 68 | \$ 10 | \$ 28 |
| Region Halton | \$ 22,131 | \$ 32,795 | \$ 44 | \$ 66 | \$ 20 | \$ 30 |
| District Muskoka | \$ 1,402 | \$ 7,491 | \$ 34 | \$ 183 | \$ 8 | \$ 45 |
| Region Waterloo | \$ 2,610 | \$ 18,589 | \$ 8 | \$ 60 | \$ 6 | \$ 45 |
| Region Durham | \$ 2,685 | \$ 17,441 | \$ 10 | \$ 64 | \$ 7 | \$ 47 |
| Region Average | \$ 7,546 | \$ 22,181 | \$ 22 | \$ 74 | \$ 10 | \$ 35 |
| Region Median | \$ 4,603 | \$ 18,384 | \$ 18 | \$ 64 | \$ 8 | \$ 30 |
| Dufferin County | \$ 3,614 | \$ 8,736 | \$ 38 | \$ 93 | \$ 24 | \$ 59 |
| Simcoe County | \$ 8,958 | \$ 17,684 | \$ 53 | \$ 104 | \$ 31 | \$ 60 |
| Bruce County | | \$ 6,486 | \$ 58 | \$ 121 | \$ 31 | \$ 65 |
| Wellington County | \$ 1,498 | \$ 7,795 | \$ 23 | \$ 121 | \$ 13 | \$ 69 |
| Grey County | \$ 4,710 | \$ 10,523 | \$ 87 | \$ 195 | \$ 51 | \$ 114 |
| Elgin County | \$ 3,147 | \$ 8,917 | \$ 88 | \$ 249 | \$ 79 | \$ 224 |
| County Average | \$ 4,385 | \$ 10,023 | \$ 58 | \$ 147 | \$ 38 | \$ 99 |
| County Median | \$ 3,614 | \$ 8,826 | \$ 55 | \$ 121 | \$ 31 | \$ 67 |

Roadways—Unpaved (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Per Ln Km | Net Costs per | Net Costs per | Net Costs per | Net Costs per | |
|--------------------------|------------|----------------|---------------|---------------|---------------|---------------|
| | Excl Amort | Per Ln Km Incl | Capita Excl | Capita Incl | \$100,000 CVA | \$100,000 CVA |
| | Amort | Amort | Amort | Amort | Excl Amort | Incl Amort |
| Vaughan | \$ 6,519 | \$ 6,519 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| East Gwillimbury | \$ 322 | \$ 322 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Kitchener | \$ 9,133 | \$ 9,133 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Oshawa | \$ 4,622 | \$ 4,622 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Niagara Falls | \$ 355 | \$ 378 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Whitby | \$ 12,755 | \$ 12,755 | \$ 1 | \$ 1 | \$ 0 | \$ 0 |
| Welland | \$ 11,521 | \$ 14,635 | \$ 0 | \$ 1 | \$ 1 | \$ 1 |
| Whitchurch - Stouffville | \$ 28,172 | \$ 36,197 | \$ 2 | \$ 3 | \$ 1 | \$ 1 |
| Collingwood | \$ 28,635 | \$ 28,635 | \$ 3 | \$ 3 | \$ 1 | \$ 1 |
| Leamington | \$ 2,484 | \$ 3,208 | \$ 1 | \$ 2 | \$ 1 | \$ 2 |
| Halton Hills | \$ 12,687 | \$ 12,687 | \$ 5 | \$ 5 | \$ 3 | \$ 3 |
| Oro-Medonte | \$ 1,679 | \$ 2,513 | \$ 4 | \$ 6 | \$ 2 | \$ 3 |
| Owen Sound | \$ 11,655 | \$ 11,655 | \$ 3 | \$ 3 | \$ 3 | \$ 3 |
| Thorold | \$ 5,333 | \$ 5,505 | \$ 4 | \$ 4 | \$ 4 | \$ 4 |
| Kingsville | \$ 1,145 | \$ 1,267 | \$ 4 | \$ 5 | \$ 3 | \$ 4 |
| Niagara-on-the-Lake | \$ 3,423 | \$ 5,937 | \$ 6 | \$ 10 | \$ 2 | \$ 4 |
| Wilmot | \$ 507 | \$ 1,281 | \$ 3 | \$ 7 | \$ 2 | \$ 4 |
| Fort Erie | \$ 1,572 | \$ 1,572 | \$ 5 | \$ 5 | \$ 4 | \$ 4 |
| Caledon | \$ 2,665 | \$ 3,041 | \$ 10 | \$ 11 | \$ 4 | \$ 5 |
| Gravenhurst | \$ 767 | \$ 1,421 | \$ 8 | \$ 15 | \$ 3 | \$ 5 |
| Pickering | \$ 4,518 | \$ 4,578 | \$ 10 | \$ 11 | \$ 6 | \$ 6 |
| Woolwich | \$ 1,935 | \$ 1,938 | \$ 20 | \$ 20 | \$ 12 | \$ 12 |
| Meaford | \$ 671 | \$ 671 | \$ 22 | \$ 22 | \$ 13 | \$ 13 |
| Springwater | \$ 1,968 | \$ 1,968 | \$ 23 | \$ 23 | \$ 14 | \$ 14 |
| Georgina | \$ 66,586 | \$ 67,581 | \$ 23 | \$ 24 | \$ 16 | \$ 16 |
| Guelph-Eramosa | \$ 2,185 | \$ 3,478 | \$ 20 | \$ 32 | \$ 10 | \$ 16 |
| Puslinch | \$ 2,927 | \$ 3,255 | \$ 41 | \$ 46 | \$ 15 | \$ 17 |
| The Blue Mountains | \$ 2,630 | \$ 2,630 | \$ 96 | \$ 96 | \$ 17 | \$ 17 |
| Strathroy-Caradoc | \$ 1,839 | \$ 4,798 | \$ 8 | \$ 22 | \$ 7 | \$ 19 |
| Innisfil | \$ 8,852 | \$ 14,301 | \$ 21 | \$ 34 | \$ 12 | \$ 20 |
| Bracebridge | \$ 2,741 | \$ 2,848 | \$ 43 | \$ 45 | \$ 23 | \$ 23 |
| Clarington | \$ 2,149 | \$ 17,961 | \$ 5 | \$ 41 | \$ 4 | \$ 32 |
| Middlesex Centre | \$ 2,577 | \$ 4,423 | \$ 41 | \$ 70 | \$ 20 | \$ 35 |

Roadways—Unpaved (cont'd)
(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Per Ln Km | Net Costs per | Net Costs per | Net Costs per | Net Costs per |
|----------------------------|-----------------|-----------------|---------------|---------------|---------------|
| | Excl Amort | Per Ln Km Incl | Capita Excl | Capita Incl | \$100,000 CVA |
| | Amort | Amort | Amort | Excl Amort | Incl Amort |
| Kincardine | \$ 2,550 | \$ 2,834 | \$ 67 | \$ 74 | \$ 34 |
| Centre Wellington | \$ 3,053 | \$ 3,888 | \$ 47 | \$ 60 | \$ 31 |
| Lambton Shores | \$ 3,541 | \$ 4,121 | \$ 92 | \$ 107 | \$ 38 |
| West Lincoln | \$ 2,891 | \$ 2,940 | \$ 57 | \$ 58 | \$ 45 |
| Minto | \$ 2,417 | \$ 4,670 | \$ 32 | \$ 61 | \$ 28 |
| Brock | \$ 648 | \$ 2,515 | \$ 28 | \$ 111 | \$ 19 |
| Erin | \$ 4,329 | \$ 5,215 | \$ 138 | \$ 166 | \$ 68 |
| North Perth | \$ 2,608 | \$ 4,020 | \$ 109 | \$ 168 | \$ 62 |
| Grey Highlands | \$ 1,280 | \$ 2,655 | \$ 116 | \$ 242 | \$ 56 |
| Wellesley | \$ 5,717 | \$ 21,101 | \$ 130 | \$ 480 | \$ 80 |
| Lower Tier Average | \$ 6,665 | \$ 8,085 | \$ 28 | \$ 49 | \$ 15 |
| Lower Tier Median | \$ 2,741 | \$ 4,020 | \$ 8 | \$ 20 | \$ 4 |
| Peterborough | | \$ 4,518 | | \$ 0 | \$ 0 |
| Windsor | \$ 373 | \$ 1,374 | \$ 0 | \$ 0 | \$ 0 |
| Quinte West | \$ 803 | \$ 803 | \$ 0 | \$ 0 | \$ 0 |
| St. Thomas | \$ 1,866 | \$ 7,968 | \$ 0 | \$ 0 | \$ 0 |
| London | \$ 13,777 | \$ 13,777 | \$ 1 | \$ 1 | \$ 1 |
| Hamilton | \$ 14,348 | \$ 14,577 | \$ 1 | \$ 1 | \$ 1 |
| Kingston | \$ 3,030 | \$ 3,695 | \$ 1 | \$ 1 | \$ 1 |
| Sault Ste. Marie | \$ 2,487 | \$ 4,865 | \$ 1 | \$ 1 | \$ 1 |
| Ottawa | \$ 3,011 | \$ 3,011 | \$ 4 | \$ 4 | \$ 2 |
| North Bay | \$ 3,924 | \$ 7,684 | \$ 2 | \$ 4 | \$ 2 |
| Thunder Bay | \$ 4,124 | \$ 4,124 | \$ 7 | \$ 7 | \$ 8 |
| Haldimand | | \$ 1,642 | | \$ 12 | \$ 10 |
| Greater Sudbury | \$ 3,031 | \$ 3,437 | \$ 12 | \$ 13 | \$ 11 |
| Elliot Lake | \$ 1,181 | \$ 2,093 | \$ 8 | \$ 15 | \$ 17 |
| Timmins | \$ 5,075 | \$ 5,573 | \$ 22 | \$ 25 | \$ 28 |
| Brant County | \$ 2,966 | \$ 3,557 | \$ 43 | \$ 51 | \$ 26 |
| Kenora | \$ 1,836 | \$ 2,474 | \$ 34 | \$ 46 | \$ 31 |
| Chatham-Kent | \$ 2,116 | \$ 2,246 | \$ 73 | \$ 77 | \$ 63 |
| Greenstone | \$ 6,328 | \$ 6,328 | \$ 197 | \$ 197 | \$ 153 |
| Single Tier Average | \$ 4,134 | \$ 4,934 | \$ 24 | \$ 24 | \$ 20 |
| Single Tier Median | \$ 3,011 | \$ 3,695 | \$ 4 | \$ 4 | \$ 2 |

Roadways—Bridges and Culverts (Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Total Net | | Total Net | | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 CVA Incl Amort |
|--------------------------|-----------------------|---------------------------|---------------------------|------------|---------------------------------|---------------------------------|--|--|
| | Total m2 Surface Area | Costs per m2 Surface Area | Costs per m2 Surface Area | Incl Amort | | | | |
| Guelph | 17,044 | \$ 4 | \$ 4 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Whitby | 14,253 | \$ 7 | \$ 7 | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Cornwall | 9,454 | \$ 3 | \$ 3 | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Niagara-on-the-Lake | 3,507 | \$ 11 | \$ 13 | \$ 2 | \$ 3 | \$ 1 | \$ 1 | \$ 1 |
| Newmarket | 5,815 | \$ 0 | \$ 26 | \$ 0 | \$ 2 | \$ 0 | \$ 0 | \$ 1 |
| Toronto | 906,038 | \$ (4) | \$ 7 | \$ (1) | \$ 2 | \$ (1) | \$ 1 | \$ 1 |
| St. Catharines | 5,118 | \$ 5 | \$ 37 | \$ 0 | \$ 1 | \$ 0 | \$ 0 | \$ 1 |
| North Dumfries | 2,086 | \$ | \$ 13 | \$ | \$ 3 | \$ | \$ | \$ 1 |
| Vaughan | 31,881 | \$ 7 | \$ 40 | \$ 1 | \$ 4 | \$ 0 | \$ 0 | \$ 2 |
| Pickering | 9,408 | \$ | \$ 26 | \$ | \$ 3 | \$ | \$ | \$ 2 |
| Aurora | | | | | \$ 4 | \$ | \$ | \$ 2 |
| Orillia | 581 | \$ 105 | \$ 112 | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Whitchurch - Stouffville | 1,657 | \$ 22 | \$ 116 | \$ 1 | \$ 4 | \$ 0 | \$ 0 | \$ 2 |
| Oshawa | 17,370 | \$ 9 | \$ 20 | \$ 1 | \$ 2 | \$ 1 | \$ 1 | \$ 2 |
| Pelham | 1,030 | \$ 1 | \$ 49 | \$ 0 | \$ 3 | \$ 0 | \$ 0 | \$ 2 |
| Burlington | 40,927 | \$ 5 | \$ 20 | \$ 1 | \$ 5 | \$ 1 | \$ 1 | \$ 2 |
| Elliot Lake | 277 | \$ | \$ 44 | \$ | \$ 1 | \$ | \$ | \$ 2 |
| East Gwillimbury | 2,315 | \$ 31 | \$ 54 | \$ 3 | \$ 5 | \$ 1 | \$ 1 | \$ 2 |
| Springwater | 1,923 | \$ 41 | \$ 41 | \$ 4 | \$ 4 | \$ 2 | \$ 2 | \$ 2 |
| Stratford | 5,080 | \$ 1 | \$ 19 | \$ 0 | \$ 3 | \$ 0 | \$ 0 | \$ 3 |
| The Blue Mountains | 2,926 | \$ | \$ 39 | \$ | \$ 16 | \$ | \$ | \$ 3 |
| Kitchener | 19,151 | \$ 25 | \$ 42 | \$ 2 | \$ 3 | \$ 2 | \$ 2 | \$ 3 |
| Fort Erie | 5,561 | \$ 5 | \$ 19 | \$ 1 | \$ 3 | \$ 1 | \$ 1 | \$ 3 |
| Oakville | 42,122 | \$ 12 | \$ 40 | \$ 3 | \$ 9 | \$ 1 | \$ 1 | \$ 3 |
| Mississauga | 118,999 | \$ 4 | \$ 40 | \$ 1 | \$ 7 | \$ 0 | \$ 0 | \$ 3 |
| Sarnia | 13,566 | \$ 18 | \$ 18 | \$ 3 | \$ 3 | \$ 3 | \$ 3 | \$ 3 |
| Welland | 6,451 | \$ 3 | \$ 23 | \$ 0 | \$ 3 | \$ 1 | \$ 1 | \$ 4 |
| Collingwood | 4,271 | \$ 1 | \$ 35 | \$ 0 | \$ 7 | \$ 0 | \$ 0 | \$ 4 |
| Puslinch | 1,227 | \$ 31 | \$ 64 | \$ 5 | \$ 11 | \$ 2 | \$ 2 | \$ 4 |
| St. Thomas | 8,969 | \$ 4 | \$ 14 | \$ 1 | \$ 3 | \$ 1 | \$ 1 | \$ 4 |
| Markham | 31,510 | \$ 14 | \$ 108 | \$ 1 | \$ 10 | \$ 1 | \$ 1 | \$ 4 |
| Prince Edward County | 125 | \$ 1,315 | \$ 1,443 | \$ 7 | \$ 7 | \$ 4 | \$ 4 | \$ 4 |
| Kingston | 25,596 | \$ 8 | \$ 29 | \$ 2 | \$ 6 | \$ 1 | \$ 1 | \$ 5 |

Roadways—Bridges and Culverts (cont'd)

| Municipality | Total Net Costs per m ² | | Total Net Costs per m ² | | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 CVA Incl Amort |
|------------------|------------------------------------|--------------|------------------------------------|------------|---------------------------------|---------------------------------|--|--|
| | Total m ² | Surface Area | Surface Area | Incl Amort | | | | |
| | | | | | | | | |
| Clarington | 17,941 | \$ 17 | \$ 31 | \$ 3 | \$ 6 | \$ 3 | \$ 5 | \$ 5 |
| Brockville | 4,640 | \$ 13 | \$ 22 | \$ 3 | \$ 5 | \$ 3 | \$ 5 | \$ 5 |
| Middlesex Centre | 8,129 | \$ 6 | \$ 20 | \$ 3 | \$ 10 | \$ 1 | \$ 5 | \$ 5 |
| Wilmot | 5,765 | \$ 2 | \$ 31 | \$ 1 | \$ 9 | \$ 0 | \$ 5 | \$ 5 |
| Brampton | 77,891 | \$ 25 | \$ 58 | \$ 3 | \$ 8 | \$ 2 | \$ 5 | \$ 5 |
| Georgina | 1,868 | \$ 127 | \$ 204 | \$ 5 | \$ 8 | \$ 4 | \$ 6 | \$ 6 |
| Erin | 2,999 | \$ 5 | \$ 44 | \$ 1 | \$ 11 | \$ 1 | \$ 6 | \$ 6 |
| Gravenhurst | 1,785 | \$ 64 | \$ 105 | \$ 9 | \$ 15 | \$ 3 | \$ 6 | \$ 6 |
| Woolwich | 5,645 | \$ 8 | \$ 42 | \$ 2 | \$ 10 | \$ 1 | \$ 6 | \$ 6 |
| Milton | 73,600 | \$ 4 | \$ 16 | \$ 3 | \$ 11 | \$ 2 | \$ 6 | \$ 6 |
| Wellesley | 4,141 | \$ 4 | \$ 28 | \$ 2 | \$ 10 | \$ 1 | \$ 6 | \$ 6 |
| Peterborough | 21,985 | \$ 1 | \$ 25 | \$ 0 | \$ 7 | \$ 0 | \$ 6 | \$ 6 |
| Owen Sound | 3,616 | \$ 13 | \$ 39 | \$ 2 | \$ 7 | \$ 2 | \$ 7 | \$ 7 |
| Halton Hills | | | \$ | \$ 1 | \$ 14 | \$ 1 | \$ 7 | \$ 7 |
| King | 7,398 | \$ 36 | \$ 79 | \$ 11 | \$ 24 | \$ 3 | \$ 7 | \$ 7 |
| St. Marys | 3,760 | \$ 2 | \$ 17 | \$ 1 | \$ 9 | \$ 1 | \$ 8 | \$ 8 |
| North Perth | 9,347 | \$ 5 | \$ 20 | \$ 3 | \$ 15 | \$ 2 | \$ 8 | \$ 8 |
| Brock | 6,330 | \$ 7 | \$ 26 | \$ 4 | \$ 14 | \$ 3 | \$ 9 | \$ 9 |
| Niagara Falls | 11,450 | \$ 33 | \$ 79 | \$ 4 | \$ 10 | \$ 4 | \$ 9 | \$ 9 |
| West Lincoln | 6,440 | \$ 9 | \$ 26 | \$ 4 | \$ 11 | \$ 3 | \$ 9 | \$ 9 |
| Guelph-Eramosa | 2,788 | \$ 34 | \$ 90 | \$ 7 | \$ 20 | \$ 4 | \$ 10 | \$ 10 |
| Kingsville | 2,122 | \$ 27 | \$ 124 | \$ 3 | \$ 12 | \$ 2 | \$ 10 | \$ 10 |
| Thorold | 31,500 | \$ 2 | \$ 7 | \$ 3 | \$ 11 | \$ 3 | \$ 10 | \$ 10 |
| Innisfil | 3,904 | \$ 27 | \$ 173 | \$ 3 | \$ 18 | \$ 2 | \$ 11 | \$ 11 |
| Ingersoll | 4,200 | \$ 3 | \$ 31 | \$ 1 | \$ 10 | \$ 1 | \$ 11 | \$ 11 |
| London | 92,079 | \$ 18 | \$ 50 | \$ 4 | \$ 12 | \$ 4 | \$ 11 | \$ 11 |
| Leamington | 4,786 | \$ 0 | \$ 65 | \$ 0 | \$ 11 | \$ 0 | \$ 11 | \$ 11 |
| Caledon | 20,422 | \$ 79 | \$ 97 | \$ 24 | \$ 30 | \$ 10 | \$ 13 | \$ 13 |
| Belleville | 20,417 | \$ 12 | \$ 33 | \$ 5 | \$ 13 | \$ 5 | \$ 13 | \$ 13 |
| Lincoln | 6,403 | \$ 39 | \$ 69 | \$ 10 | \$ 19 | \$ 7 | \$ 13 | \$ 13 |
| Grey Highlands | 5,600 | \$ 22 | \$ 48 | \$ 13 | \$ 28 | \$ 6 | \$ 13 | \$ 13 |
| Lambton Shores | 1,909 | \$ 119 | \$ 188 | \$ 21 | \$ 34 | \$ 9 | \$ 14 | \$ 14 |
| Haldimand | 40,377 | \$ | \$ 20 | \$ | \$ 18 | \$ | \$ 14 | \$ 14 |
| Windsor | 52,579 | \$ 11 | \$ 43 | \$ 3 | \$ 10 | \$ 4 | \$ 14 | \$ 14 |
| Oro-Medonte | 1,798 | \$ 348 | \$ 377 | \$ 30 | \$ 32 | \$ 15 | \$ 16 | \$ 16 |

Roadways—Bridges and Culverts (cont'd)

| Municipality | Total Net Costs per m ² | | Total Net Costs per m ² | | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 CVA Incl Amort |
|-----------------------|------------------------------------|---------------------------------------|------------------------------------|--------------|---------------------------------|---------------------------------|--|--|
| | Total m ² Surface Area | Costs per m ² Surface Area | Incl Amort | Surface Area | | | | |
| North Bay | 10,760 | \$ 35 | \$ 84 | \$ 7 | \$ 17 | \$ 7 | \$ 17 | \$ 17 |
| Bracebridge | 2,310 | \$ 141 | \$ 224 | \$ 20 | \$ 32 | \$ 11 | \$ 17 | \$ 17 |
| Meaford | 12,011 | \$ 5 | \$ 26 | \$ 6 | \$ 29 | \$ 3 | \$ 17 | \$ 17 |
| Sault Ste. Marie | 2,919 | \$ 321 | \$ 429 | \$ 13 | \$ 17 | \$ 15 | \$ 20 | \$ 20 |
| Greater Sudbury | 41,055 | \$ 39 | \$ 84 | \$ 10 | \$ 21 | \$ 10 | \$ 20 | \$ 20 |
| Quinte West | 28,563 | \$ 11 | \$ 31 | \$ 7 | \$ 20 | \$ 7 | \$ 21 | \$ 21 |
| Hamilton | 192,119 | \$ 55 | \$ 71 | \$ 20 | \$ 26 | \$ 16 | \$ 21 | \$ 21 |
| Kincardine | 5,612 | \$ 43 | \$ 86 | \$ 21 | \$ 42 | \$ 11 | \$ 22 | \$ 22 |
| Brant County | 42,114 | \$ 12 | \$ 33 | \$ 14 | \$ 38 | \$ 8 | \$ 23 | \$ 23 |
| Parry Sound | 2,206 | \$ 11 | \$ 71 | \$ 4 | \$ 24 | \$ 4 | \$ 23 | \$ 23 |
| Ottawa | 290,375 | \$ 106 | \$ 126 | \$ 33 | \$ 39 | \$ 20 | \$ 23 | \$ 23 |
| Thunder Bay | 32,522 | \$ 32 | \$ 86 | \$ 10 | \$ 26 | \$ 11 | \$ 29 | \$ 29 |
| Centre Wellington | 12,476 | \$ 66 | \$ 110 | \$ 29 | \$ 49 | \$ 19 | \$ 32 | \$ 32 |
| Timmins | 15,524 | \$ 39 | \$ 78 | \$ 14 | \$ 29 | \$ 18 | \$ 36 | \$ 36 |
| Chatham-Kent | 112,100 | \$ 15 | \$ 41 | \$ 17 | \$ 45 | \$ 15 | \$ 39 | \$ 39 |
| Kenora | 10,464 | \$ 10 | \$ 72 | \$ 7 | \$ 50 | \$ 7 | \$ 45 | \$ 45 |
| Minto | 6,587 | \$ 34 | \$ 91 | \$ 26 | \$ 69 | \$ 23 | \$ 60 | \$ 60 |
| Barrie | 17,974 | \$ 1,352 | \$ 1,405 | \$ 172 | \$ 179 | \$ 134 | \$ 139 | \$ 139 |
| Average | 42,668 | \$ 65 | \$ 95 | \$ 8 | \$ 16 | \$ 6 | \$ 12 | |
| Median | 6,519 | \$ 12 | \$ 41 | \$ 3 | \$ 10 | \$ 2 | \$ 6 | |
| Region Durham | 85,119 | 3 | \$ 21 | \$ 0 | \$ 3 | \$ 0 | \$ 2 | \$ 2 |
| Region Peel | 89,742 | 24 | \$ 66 | \$ 2 | \$ 4 | \$ 1 | \$ 2 | \$ 2 |
| Region Halton | 77,893 | 6 | \$ 56 | \$ 1 | \$ 8 | \$ 0 | \$ 4 | \$ 4 |
| Region York | 136,940 | 53 | \$ 91 | \$ 7 | \$ 11 | \$ 3 | \$ 5 | \$ 5 |
| Region Waterloo | 76,350 | 9 | \$ 48 | \$ 1 | \$ 7 | \$ 1 | \$ 5 | \$ 5 |
| Region Niagara | | | | \$ | 7 | \$ | \$ 6 | \$ 6 |
| District Muskoka | 21,000 | 29 | \$ 111 | \$ 10 | \$ 39 | \$ 2 | \$ 9 | \$ 9 |
| Region Average | 81,174 | \$ 21 | \$ 65 | \$ 3 | \$ 11 | \$ 1 | \$ 5 | |
| Region Median | 81,506 | \$ 16 | \$ 61 | \$ 1 | \$ 7 | \$ 1 | \$ 5 | |
| Simcoe County | 47,137 | 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Bruce County | 37,450 | 4 | \$ 18 | \$ 2 | \$ 10 | \$ 1 | \$ 5 | \$ 5 |
| Dufferin County | 9,458 | 18 | \$ 54 | \$ 3 | \$ 8 | \$ 2 | \$ 5 | \$ 5 |
| Wellington County | 35,331 | 29 | \$ 85 | \$ 11 | \$ 33 | \$ 6 | \$ 19 | \$ 19 |
| County Average | 33,271 | \$ 13 | \$ 39 | \$ 4 | \$ 13 | \$ 2 | \$ 7 | |
| County Median | 35,598 | \$ 11 | \$ 36 | \$ 2 | \$ 9 | \$ 1 | \$ 5 | |

Roadways—Traffic Operations

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Per Capita Excl Amort | Per Capita Incl Amort | Per \$100,000 CVA Excl Amort | Per \$100,000 CVA Incl Amort |
|--------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
| Wellesley | \$ 2 | \$ 2 | \$ 1 | \$ 1 |
| Cambridge | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Meadford | | \$ 3 | | \$ 2 |
| The Blue Mountains | | \$ 13 | | \$ 2 |
| Pelham | \$ 2 | \$ 4 | \$ 2 | \$ 3 |
| Wilmot | \$ 6 | \$ 6 | \$ 4 | \$ 4 |
| Puslinch | \$ 11 | \$ 11 | \$ 4 | \$ 4 |
| Newmarket | \$ 10 | \$ 10 | \$ 5 | \$ 5 |
| Markham | \$ 9 | \$ 14 | \$ 4 | \$ 6 |
| Waterloo | \$ 11 | \$ 11 | \$ 7 | \$ 7 |
| Aurora | \$ 17 | \$ 20 | \$ 7 | \$ 8 |
| Whitchurch - Stouffville | \$ 12 | \$ 22 | \$ 5 | \$ 10 |
| Sarnia | \$ 9 | \$ 9 | \$ 10 | \$ 10 |
| Vaughan | \$ 26 | \$ 27 | \$ 10 | \$ 10 |
| Lambton Shores | \$ 14 | \$ 27 | \$ 6 | \$ 11 |
| Burlington | \$ 21 | \$ 23 | \$ 10 | \$ 11 |
| Georgina | \$ 17 | \$ 18 | \$ 12 | \$ 12 |
| Welland | \$ 7 | \$ 12 | \$ 8 | \$ 15 |
| Mississauga | \$ 23 | \$ 30 | \$ 12 | \$ 16 |
| Woolwich | \$ 17 | \$ 27 | \$ 10 | \$ 16 |
| Halton Hills | \$ 28 | \$ 34 | \$ 15 | \$ 18 |
| Oakville | \$ 45 | \$ 48 | \$ 17 | \$ 18 |
| North Middlesex | | \$ 44 | | \$ 18 |
| Kitchener | \$ 17 | \$ 22 | \$ 14 | \$ 19 |
| Pickering | \$ 27 | \$ 32 | \$ 17 | \$ 20 |
| St. Catharines | \$ 16 | \$ 22 | \$ 15 | \$ 21 |
| West Lincoln | \$ 21 | \$ 28 | \$ 17 | \$ 22 |
| Niagara-on-the-Lake | \$ 59 | \$ 70 | \$ 23 | \$ 27 |
| Centre Wellington | \$ 38 | \$ 42 | \$ 25 | \$ 28 |
| Bracebridge | \$ 40 | \$ 54 | \$ 21 | \$ 28 |

Roadways—Traffic Operations (cont'd)

| Municipality | Per Capita Excl Amort | Per Capita Incl Amort | Per \$100,000 CVA Excl Amort | Per \$100,000 CVA Incl Amort |
|---------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
| Oshawa | \$ 33 | \$ 33 | \$ 29 | \$ 30 |
| Guelph-Eramosa | \$ 60 | \$ 66 | \$ 30 | \$ 33 |
| Brampton | \$ 36 | \$ 47 | \$ 26 | \$ 33 |
| Milton | \$ 48 | \$ 61 | \$ 26 | \$ 34 |
| Thorold | \$ 28 | \$ 38 | \$ 26 | \$ 35 |
| Oro-Medonte | \$ 63 | \$ 72 | \$ 31 | \$ 35 |
| Collingwood | \$ 45 | \$ 84 | \$ 26 | \$ 48 |
| Caledon | \$ 96 | \$ 116 | \$ 40 | \$ 49 |
| Kincardine | \$ 78 | \$ 108 | \$ 40 | \$ 56 |
| Kingsville | \$ 61 | \$ 68 | \$ 51 | \$ 56 |
| Innisfil | \$ 63 | \$ 98 | \$ 36 | \$ 57 |
| Gravenhurst | \$ 133 | \$ 155 | \$ 50 | \$ 58 |
| Owen Sound | \$ 40 | \$ 57 | \$ 44 | \$ 63 |
| Ingersoll | \$ 22 | \$ 61 | \$ 24 | \$ 65 |
| Grey Highlands | \$ 113 | \$ 149 | \$ 54 | \$ 72 |
| Lincoln | \$ 80 | \$ 101 | \$ 57 | \$ 72 |
| Niagara Falls | \$ 79 | \$ 84 | \$ 69 | \$ 74 |
| Fort Erie | \$ 77 | \$ 89 | \$ 68 | \$ 79 |
| East Gwillimbury | \$ 160 | \$ 180 | \$ 72 | \$ 81 |
| Strathroy-Caradoc | \$ 82 | \$ 97 | \$ 69 | \$ 82 |
| Middlesex Centre | \$ 156 | \$ 172 | \$ 77 | \$ 85 |
| Clarington | \$ 103 | \$ 115 | \$ 78 | \$ 88 |
| Brock | \$ 115 | \$ 138 | \$ 75 | \$ 89 |
| Whitby | \$ 56 | \$ 171 | \$ 39 | \$ 117 |
| Leamington | \$ 111 | \$ 121 | \$ 113 | \$ 124 |
| Springwater | \$ 79 | \$ 271 | \$ 47 | \$ 162 |
| Lower Tier Average | \$ 48 | \$ 61 | \$ 30 | \$ 38 |
| Lower Tier Median | \$ 36 | \$ 43 | \$ 24 | \$ 27 |

Roadways—Traffic Operations (cont'd)

| Municipality | Per Capita Excl Amort | Per Capita Incl Amort | Per \$100,000 CVA Excl Amort | Per \$100,000 CVA Incl Amort |
|----------------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
| St. Marys | \$ 7 | \$ 8 | \$ 6 | \$ 7 |
| Toronto | \$ 26 | \$ 29 | \$ 12 | \$ 13 |
| Stratford | \$ 6 | \$ 18 | \$ 5 | \$ 16 |
| North Bay | \$ 18 | \$ 22 | \$ 17 | \$ 21 |
| Guelph | \$ 22 | \$ 32 | \$ 16 | \$ 23 |
| Kenora | \$ 21 | \$ 26 | \$ 19 | \$ 23 |
| Barrie | \$ 33 | \$ 36 | \$ 26 | \$ 28 |
| Prince Edward County | \$ 50 | \$ 50 | \$ 31 | \$ 31 |
| London | \$ 25 | \$ 34 | \$ 24 | \$ 31 |
| Brockville | \$ 40 | \$ 40 | \$ 40 | \$ 40 |
| Greater Sudbury | \$ 38 | \$ 45 | \$ 36 | \$ 43 |
| Hamilton | \$ 45 | \$ 55 | \$ 37 | \$ 45 |
| Peterborough | \$ 29 | \$ 50 | \$ 27 | \$ 47 |
| Brant County | \$ 71 | \$ 80 | \$ 43 | \$ 49 |
| Timmins | \$ 37 | \$ 41 | \$ 46 | \$ 52 |
| Kingston | \$ 39 | \$ 69 | \$ 30 | \$ 52 |
| Belleville | \$ 45 | \$ 54 | \$ 44 | \$ 53 |
| Orillia | \$ 51 | \$ 65 | \$ 43 | \$ 56 |
| Quinte West | \$ 52 | \$ 55 | \$ 53 | \$ 57 |
| Thunder Bay | \$ 36 | \$ 55 | \$ 40 | \$ 61 |
| Elliot Lake | \$ 23 | \$ 31 | \$ 48 | \$ 63 |
| St. Thomas | \$ 44 | \$ 54 | \$ 56 | \$ 68 |
| Chatham-Kent | \$ 70 | \$ 81 | \$ 60 | \$ 71 |
| Ottawa | \$ 135 | \$ 153 | \$ 80 | \$ 91 |
| Parry Sound | \$ 61 | \$ 110 | \$ 58 | \$ 103 |
| Windsor | \$ 66 | \$ 79 | \$ 92 | \$ 109 |
| Cornwall | \$ 93 | \$ 190 | \$ 123 | \$ 250 |
| Sault Ste. Marie | \$ 185 | \$ 229 | \$ 214 | \$ 265 |
| Single Tier Average | \$ 49 | \$ 64 | \$ 47 | \$ 63 |
| Single Tier Median | \$ 40 | \$ 52 | \$ 40 | \$ 50 |

Roadways—Traffic Operations (cont'd)

| Municipality | Per Capita Excl Amort | Per Capita Incl Amort | Per \$100,000 CVA Excl Amort | Per \$100,000 CVA Incl Amort |
|-----------------------|--------------------------|--------------------------|------------------------------------|------------------------------------|
| Region Peel | \$ 7 | \$ 8 | \$ 4 | \$ 5 |
| Region Halton | \$ 12 | \$ 18 | \$ 5 | \$ 8 |
| Region York | \$ 18 | \$ 20 | \$ 7 | \$ 8 |
| District Muskoka | \$ 34 | \$ 38 | \$ 8 | \$ 9 |
| Region Waterloo | \$ 19 | \$ 22 | \$ 14 | \$ 16 |
| Region Durham | \$ 31 | \$ 35 | \$ 22 | \$ 25 |
| Region Niagara | \$ 51 | \$ 61 | \$ 44 | \$ 52 |
| Region Average | \$ 25 | \$ 29 | \$ 15 | \$ 18 |
| Region Median | \$ 19 | \$ 22 | \$ 8 | \$ 9 |
| Dufferin County | \$ 13 | \$ 17 | \$ 8 | \$ 11 |
| Wellington County | \$ 29 | \$ 33 | \$ 16 | \$ 19 |
| Bruce County | \$ 34 | \$ 42 | \$ 18 | \$ 22 |
| County Average | \$ 25 | \$ 31 | \$ 14 | \$ 17 |
| County Median | \$ 29 | \$ 33 | \$ 16 | \$ 19 |

Winter Control—Except Sidewalks, Parking Lots
(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Ln Km Incl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Incl Amort |
|--------------------------|---|--|---|
| | | | |
| Niagara-on-the-Lake | \$ 480 | \$ 13 | \$ 5 |
| Wellesley | \$ 273 | \$ 11 | \$ 7 |
| Newmarket | \$ 2,001 | \$ 13 | \$ 7 |
| King | \$ 999 | \$ 28 | \$ 9 |
| North Middlesex | \$ 152 | \$ 21 | \$ 9 |
| Oakville | \$ 2,867 | \$ 23 | \$ 9 |
| Whitby | \$ 1,603 | \$ 14 | \$ 10 |
| Burlington | \$ 2,211 | \$ 20 | \$ 10 |
| Wilmot | \$ 661 | \$ 17 | \$ 10 |
| Welland | \$ 768 | \$ 9 | \$ 10 |
| Kitchener | \$ 1,988 | \$ 12 | \$ 11 |
| Pickering | \$ 1,688 | \$ 17 | \$ 11 |
| East Gwillimbury | \$ 1,363 | \$ 24 | \$ 11 |
| Waterloo | \$ 2,274 | \$ 18 | \$ 11 |
| Whitchurch - Stouffville | \$ 1,878 | \$ 25 | \$ 11 |
| Leamington | \$ 540 | \$ 11 | \$ 12 |
| North Dumfries | \$ 730 | \$ 22 | \$ 12 |
| Aurora | \$ | \$ 28 | \$ 12 |
| Cambridge | \$ 1,906 | \$ 15 | \$ 12 |
| Markham | \$ 4,259 | \$ 28 | \$ 12 |
| Caledon | \$ 1,307 | \$ 31 | \$ 13 |
| Lambton Shores | \$ 536 | \$ 34 | \$ 14 |
| Sarnia | \$ 1,083 | \$ 14 | \$ 14 |
| Middlesex Centre | \$ 858 | \$ 29 | \$ 14 |
| Puslinch | \$ 759 | \$ 39 | \$ 14 |
| Erin | \$ 582 | \$ 30 | \$ 15 |
| Mississauga | \$ 4,121 | \$ 31 | \$ 16 |
| Orangeville | \$ 2,323 | \$ 20 | \$ 16 |
| Wellington North | \$ 384 | \$ 23 | \$ 16 |
| Vaughan | \$ 6,258 | \$ 44 | \$ 16 |

Winter Control—Except Sidewalks, Parking Lots (cont'd)

| Municipality | Net Costs per Ln Km Incl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Incl Amort |
|---------------------------|--------------------------------------|---------------------------------------|--|
| St. Catharines | \$ 1,724 | \$ 17 | \$ 16 |
| Strathroy-Caradoc | \$ 923 | \$ 21 | \$ 17 |
| Kingsville | \$ 861 | \$ 22 | \$ 18 |
| West Lincoln | \$ 410 | \$ 23 | \$ 18 |
| Halton Hills | \$ 2,382 | \$ 35 | \$ 19 |
| Thorold | \$ 1,300 | \$ 21 | \$ 19 |
| Lincoln | \$ 1,085 | \$ 27 | \$ 20 |
| Grey Highlands | \$ 307 | \$ 41 | \$ 20 |
| Milton | \$ 3,142 | \$ 37 | \$ 20 |
| Woolwich | \$ 1,276 | \$ 35 | \$ 21 |
| Kincardine | \$ 585 | \$ 41 | \$ 21 |
| Pelham | \$ 1,027 | \$ 31 | \$ 22 |
| Gravenhurst | \$ 1,513 | \$ 64 | \$ 24 |
| Springwater | \$ 928 | \$ 41 | \$ 25 |
| North Perth | \$ 671 | \$ 45 | \$ 25 |
| Clarington | \$ 1,761 | \$ 34 | \$ 26 |
| The Blue Mountains | \$ 2,189 | \$ 146 | \$ 26 |
| Niagara Falls | \$ 2,307 | \$ 31 | \$ 27 |
| Brampton | \$ 6,107 | \$ 40 | \$ 28 |
| Oshawa | \$ 4,210 | \$ 32 | \$ 28 |
| Brock | \$ 705 | \$ 44 | \$ 29 |
| Georgina | \$ 2,922 | \$ 43 | \$ 29 |
| Fort Erie | \$ 1,340 | \$ 35 | \$ 31 |
| Huntsville | \$ 1,600 | \$ 67 | \$ 36 |
| Guelph-Eramosa | \$ 2,038 | \$ 71 | \$ 36 |
| Tillsonburg | \$ 2,252 | \$ 36 | \$ 36 |
| Centre Wellington | \$ 1,733 | \$ 55 | \$ 37 |
| Ingersoll | \$ 2,566 | \$ 35 | \$ 37 |
| Collingwood | \$ 4,301 | \$ 67 | \$ 38 |
| Innisfil | \$ 3,165 | \$ 68 | \$ 39 |
| Bracebridge | \$ 2,643 | \$ 80 | \$ 42 |
| Owen Sound | \$ 7,246 | \$ 44 | \$ 48 |
| Oro-Medonte | \$ 1,785 | \$ 104 | \$ 51 |
| Meaford | \$ 1,388 | \$ 93 | \$ 56 |
| Minto | \$ 1,260 | \$ 68 | \$ 59 |
| Lower Tier Average | \$ 1,852 | \$ 36 | \$ 21 |
| Lower Tier Median | \$ 1,556 | \$ 31 | \$ 18 |

Winter Control—Except Sidewalks, Parking Lots (cont'd)
(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Ln Km Incl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Incl Amort |
|----------------------------|--------------------------------------|---------------------------------------|--|
| Toronto | \$ 5,740 | \$ 31 | \$ 14 |
| Guelph | \$ 3,608 | \$ 31 | \$ 22 |
| Stratford | \$ 2,087 | \$ 26 | \$ 22 |
| St. Thomas | \$ 1,699 | \$ 21 | \$ 26 |
| Belleville | \$ 1,522 | \$ 28 | \$ 28 |
| Brockville | \$ 1,930 | \$ 28 | \$ 28 |
| London | \$ 3,287 | \$ 31 | \$ 29 |
| Peterborough | \$ 2,693 | \$ 31 | \$ 29 |
| Windsor | \$ 2,317 | \$ 25 | \$ 35 |
| Barrie | \$ 4,130 | \$ 46 | \$ 36 |
| St. Marys | \$ 2,771 | \$ 43 | \$ 38 |
| Brant County | \$ 1,063 | \$ 67 | \$ 41 |
| Orillia | \$ 4,106 | \$ 49 | \$ 42 |
| Kingston | \$ 3,785 | \$ 56 | \$ 42 |
| Ottawa | \$ 5,556 | \$ 75 | \$ 44 |
| Hamilton | \$ 4,730 | \$ 57 | \$ 47 |
| Thunder Bay | \$ 2,493 | \$ 43 | \$ 48 |
| Chatham-Kent | \$ 935 | \$ 63 | \$ 55 |
| Kenora | \$ 1,546 | \$ 62 | \$ 57 |
| North Bay | \$ 3,928 | \$ 60 | \$ 57 |
| Quinte West | \$ 1,616 | \$ 55 | \$ 57 |
| Cornwall | \$ 3,585 | \$ 45 | \$ 59 |
| Greenstone | \$ 1,196 | \$ 79 | \$ 61 |
| Haldimand | \$ 1,585 | \$ 94 | \$ 73 |
| Parry Sound | \$ 4,875 | \$ 79 | \$ 74 |
| Prince Edward County | \$ 1,789 | \$ 142 | \$ 87 |
| Sault Ste. Marie | \$ 5,691 | \$ 95 | \$ 110 |
| Greater Sudbury | \$ 5,214 | \$ 117 | \$ 112 |
| Elliot Lake | \$ 2,394 | \$ 60 | \$ 122 |
| Timmins | | \$ 189 | \$ 237 |
| Single Tier | | | |
| Single Tier Average | \$ 3,030 | \$ 61 | \$ 58 |
| Single Tier Median | \$ 2,693 | \$ 56 | \$ 46 |

Winter Control—Except Sidewalks, Parking Lots (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Ln Km Incl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Incl Amort |
|-----------------------|--------------------------------------|---------------------------------------|--|
| Region Halton | \$ 5,151 | \$ 10 | \$ 5 |
| Region Peel | \$ 7,672 | \$ 9 | \$ 5 |
| Region Niagara | | \$ 7 | \$ 6 |
| Region York | \$ 5,582 | \$ 21 | \$ 9 |
| Region Waterloo | \$ 4,322 | \$ 14 | \$ 11 |
| Region Durham | \$ 4,760 | \$ 17 | \$ 13 |
| District Muskoka | \$ 3,269 | \$ 80 | \$ 19 |
| Region Average | \$ 5,121 | \$ 25 | \$ 10 |
| Region Median | \$ 4,760 | \$ 16 | \$ 10 |
| Simcoe County | \$ 3,370 | \$ 20 | \$ 12 |
| Grey County | \$ 1,681 | \$ 31 | \$ 18 |
| Dufferin County | \$ 3,012 | \$ 33 | \$ 21 |
| Bruce County | \$ 2,320 | \$ 45 | \$ 24 |
| Wellington County | \$ 5,542 | \$ 85 | \$ 48 |
| County Average | \$ 3,185 | \$ 43 | \$ 25 |
| County Median | \$ 3,012 | \$ 33 | \$ 21 |

Winter Control—Sidewalks, Parking Lots Only
(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita Incl | Net Costs per \$100,000 CVA |
|--------------------------|---------------------------|-----------------------------|
| | Amort | Incl Amort |
| Niagara-on-the-Lake | \$ 0 | \$ 0 |
| Pelham | \$ 1 | \$ 0 |
| Clarington | \$ 1 | \$ 1 |
| Guelph-Eramosa | \$ 1 | \$ 1 |
| Grey Highlands | \$ 2 | \$ 1 |
| Kingsville | \$ 1 | \$ 1 |
| Strathroy-Caradoc | \$ 1 | \$ 1 |
| King | \$ 4 | \$ 1 |
| Whitby | \$ 2 | \$ 2 |
| West Lincoln | \$ 2 | \$ 2 |
| Burlington | \$ 3 | \$ 2 |
| Innisfil | \$ 3 | \$ 2 |
| Halton Hills | \$ 4 | \$ 2 |
| Thorold | \$ 2 | \$ 2 |
| Springwater | \$ 4 | \$ 2 |
| Mississauga | \$ 4 | \$ 2 |
| Centre Wellington | \$ 4 | \$ 2 |
| Vaughan | \$ 7 | \$ 2 |
| Markham | \$ 6 | \$ 2 |
| Lambton Shores | \$ 6 | \$ 3 |
| Woolwich | \$ 4 | \$ 3 |
| Milton | \$ 5 | \$ 3 |
| Whitchurch - Stouffville | \$ 6 | \$ 3 |
| Minto | \$ 3 | \$ 3 |
| Niagara Falls | \$ 5 | \$ 5 |
| Ingersoll | \$ 5 | \$ 5 |
| Kincardine | \$ 10 | \$ 5 |
| Cambridge | \$ 7 | \$ 6 |
| Oakville | \$ 17 | \$ 6 |
| Kitchener | \$ 8 | \$ 7 |
| Gravenhurst | \$ 18 | \$ 7 |
| Caledon | \$ 17 | \$ 7 |
| Newmarket | \$ 15 | \$ 8 |
| Collingwood | \$ 15 | \$ 8 |
| Wilmot | \$ 14 | \$ 9 |

| Municipality | Net Costs per Capita Incl | Net Costs per \$100,000 CVA |
|----------------------------|---------------------------|-----------------------------|
| | Amort | Incl Amort |
| Welland | \$ 10 | \$ 12 |
| Bracebridge | \$ 24 | \$ 13 |
| Oshawa | \$ 14 | \$ 13 |
| Owen Sound | \$ 21 | \$ 23 |
| Lower Tier Average | \$ 7 | \$ 5 |
| Lower Tier Median | \$ 5 | \$ 3 |
| Chatham-Kent | \$ 3 | \$ 2 |
| Brant County | \$ 5 | \$ 3 |
| Hamilton | \$ 5 | \$ 4 |
| Toronto | \$ 9 | \$ 4 |
| London | \$ 5 | \$ 5 |
| Kingston | \$ 6 | \$ 5 |
| Quinte West | \$ 5 | \$ 5 |
| St. Marys | \$ 6 | \$ 6 |
| St. Thomas | \$ 5 | \$ 6 |
| Guelph | \$ 9 | \$ 6 |
| Windsor | \$ 6 | \$ 8 |
| North Bay | \$ 8 | \$ 8 |
| Belleville | \$ 8 | \$ 8 |
| Sault Ste. Marie | \$ 7 | \$ 8 |
| Stratford | \$ 10 | \$ 9 |
| Greater Sudbury | \$ 9 | \$ 9 |
| Barrie | \$ 12 | \$ 9 |
| Peterborough | \$ 10 | \$ 9 |
| Ottawa | \$ 16 | \$ 10 |
| Orillia | \$ 12 | \$ 10 |
| Thunder Bay | \$ 9 | \$ 10 |
| Cornwall | \$ 9 | \$ 12 |
| Brockville | \$ 23 | \$ 23 |
| Timmins | \$ 24 | \$ 30 |
| Parry Sound | \$ 41 | \$ 39 |
| Elliot Lake | \$ 22 | \$ 44 |
| Single Tier Average | \$ 11 | \$ 11 |
| Single Tier Median | \$ 9 | \$ 8 |

Transit Services—Conventional

Transit Services provide citizens with a safe, reliable, efficient and affordable means of traveling to work, school, home or play. Greater use of public transit systems in a community eases traffic congestion and improves air quality.

An effective and efficient transit system places emphasis on the following objectives:

- Quality of life: Provides mobility options for all residents to ensure access to work, education, health care, shopping, social and recreational opportunities
- Sustainability: Needs to be affordable for everyone in the community, be fiscally responsible to taxpayers and support the goal of improving the environment
- Economic development: Services and costs need to reflect and encourage residential and commercial growth



Each municipality's results are influenced to varying degrees by a number of factors, including:

- Size and urban form within the service area: Service and costs are affected by the type of development, topography and density
- Demographics and socio-economic factors: Auto ownership rates, population age, immigrant levels and household incomes will impact transit market share
- Nature of transit service design and delivery: Number of routes, proximity and frequency of service, service coverage and hours of operation can vary significantly amongst systems, automated fare systems, Geographic Positioning Systems, traffic signal priority and dedicated bus lanes could be used to facilitate 'express' service
- Transit system type: Composition of fleet (bus, subway or light-rail transit (LRT)), diesel vs. natural gas, high floor vs. low floor accessible, and age of fleet
- Demand for services: Rising fuel prices, a growing urban population and increased awareness of environmental issues can increase demand; catchment area for transit riders may extend beyond municipal boundaries
- Economic conditions: Ridership growth, fare increases, fluctuations in commodity and energy prices, foreign exchange rates, magnitude of external contracting and contractual obligations with labour bargaining units
- Legislated requirements: Increased cost due to compliance with the Accessibility for Ontarians with Disabilities Act, 2005 (AODA)

Transit Services—Conventional (sorted by Net Costs per \$100,000 Including Amortization)

| Municipality | Revenue as | | | | | |
|-----------------------------------|---------------------------|---------------------------|------------------------|-----------------------------|-----------------------------|---|
| | Net Costs per Capita Excl | Net Costs per Capita Incl | % Operating Costs Excl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | |
| | Amort | Amort | Amort | Excl Amort | Incl Amort | |
| The Blue Mountains | \$ 2 | \$ 2 | \$ | 0 | \$ 0 | 0 |
| Parry Sound | \$ 4 | \$ 4 | \$ | 4 | \$ 4 | 4 |
| Elliot Lake | \$ 28 | \$ 44 | 40% | \$ 57 | \$ 88 | |
| Population < 15,000 | | | | | | |
| Average | \$ 11 | \$ 17 | 40% | \$ 20 | \$ 31 | |
| Median | \$ 4 | \$ 4 | 40% | \$ 4 | \$ 4 | |
| Niagara-on-the-Lake | \$ 2 | \$ 2 | 90% | \$ 1 | \$ 1 | |
| Bracebridge | \$ 2 | \$ 2 | 80% | \$ 1 | \$ 1 | |
| Huntsville | \$ 8 | \$ 8 | 50% | \$ 4 | \$ 4 | |
| Leamington | \$ 10 | \$ 11 | \$ | 11 | \$ 11 | |
| Kenora | \$ 10 | \$ 15 | 43% | \$ 9 | \$ 14 | |
| Collingwood | \$ 21 | \$ 29 | 61% | \$ 12 | \$ 17 | |
| Orangeville | \$ 23 | \$ 23 | 19% | \$ 18 | \$ 18 | |
| Brockville | \$ 18 | \$ 22 | 48% | \$ 18 | \$ 22 | |
| Thorold | \$ 34 | \$ 34 | 13% | \$ 31 | \$ 32 | |
| Owen Sound | \$ 29 | \$ 30 | 47% | \$ 32 | \$ 33 | |
| Population 15,000 - 29,999 | | | | | | |
| Average | \$ 17 | \$ 19 | 45% | \$ 15 | \$ 17 | |
| Median | \$ 18 | \$ 22 | 48% | \$ 12 | \$ 17 | |

Transit Services—Conventional (sorted by Net Costs per \$100,000 Including Amortization) (*cont'd*)

| Municipality | Revenue as | | | | | |
|-----------------------------------|---------------------------|---------------------------|------------------------|-----------------------------|-----------------------------|--|
| | Net Costs per Capita Excl | Net Costs per Capita Incl | % Operating Costs Excl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | |
| | Amort | Amort | Amort | Excl Amort | Incl Amort | |
| Fort Erie | \$ 17 | \$ 17 | 23% | \$ 15 | \$ 15 | |
| Quinte West | \$ 24 | \$ 24 | | \$ 24 | \$ 24 | |
| Orillia | \$ 36 | \$ 45 | 42% | \$ 31 | \$ 38 | |
| St. Thomas | \$ 24 | \$ 31 | 27% | \$ 30 | \$ 38 | |
| Sault Ste. Marie | \$ 31 | \$ 40 | 60% | \$ 36 | \$ 47 | |
| Belleville | \$ 56 | \$ 69 | 36% | \$ 55 | \$ 68 | |
| Welland | \$ 48 | \$ 58 | 52% | \$ 59 | \$ 70 | |
| Sarnia | \$ 60 | \$ 69 | 29% | \$ 62 | \$ 71 | |
| Stratford | \$ 69 | \$ 84 | 24% | \$ 59 | \$ 71 | |
| North Bay | \$ 71 | \$ 91 | 43% | \$ 68 | \$ 87 | |
| Cornwall | \$ 60 | \$ 68 | 33% | \$ 79 | \$ 89 | |
| Peterborough | \$ 85 | \$ 107 | 42% | \$ 80 | \$ 100 | |
| Timmins | \$ 90 | \$ 106 | 29% | \$ 112 | \$ 133 | |
| Niagara Falls | \$ 116 | \$ 163 | 25% | \$ 102 | \$ 143 | |
| Population 30,000 - 99,999 | | | | | | |
| Average | \$ 56 | \$ 69 | 36% | \$ 58 | \$ 71 | |
| Median | \$ 58 | \$ 68 | 33% | \$ 59 | \$ 70 | |

Transit Services—Conventional (sorted by Net Costs per \$100,000 Including Amortization) (*cont'd*)

| Municipality | Revenue as | | | | | |
|--------------------------------|---------------------------|---------------------------|------------------------|-----------------------------|-----------------------------|--|
| | Net Costs per Capita Excl | Net Costs per Capita Incl | % Operating Costs Excl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | |
| | Amort | Amort | Amort | Excl Amort | Incl Amort | |
| Chatham-Kent | \$ 6 | \$ 6 | 66% | \$ 5 | \$ 5 | |
| Milton | \$ 31 | \$ 36 | 27% | \$ 17 | \$ 20 | |
| Burlington | \$ 56 | \$ 71 | 36% | \$ 27 | \$ 35 | |
| Oakville | \$ 107 | \$ 129 | 27% | \$ 40 | \$ 49 | |
| Mississauga | \$ 137 | \$ 168 | 47% | \$ 70 | \$ 86 | |
| Kingston | \$ 92 | \$ 114 | 47% | \$ 69 | \$ 86 | |
| Barrie | \$ 90 | \$ 113 | 32% | \$ 70 | \$ 88 | |
| St. Catharines | \$ 69 | \$ 95 | 56% | \$ 67 | \$ 93 | |
| Greater Sudbury | \$ 82 | \$ 97 | 36% | \$ 78 | \$ 93 | |
| London | \$ 79 | \$ 106 | 50% | \$ 73 | \$ 99 | |
| Guelph | \$ 122 | \$ 147 | 41% | \$ 87 | \$ 105 | |
| Hamilton | \$ 102 | \$ 129 | 42% | \$ 84 | \$ 106 | |
| Thunder Bay | \$ 83 | \$ 99 | 41% | \$ 92 | \$ 110 | |
| Brampton | \$ 141 | \$ 181 | 41% | \$ 101 | \$ 129 | |
| Windsor | \$ 106 | \$ 122 | 37% | \$ 146 | \$ 168 | |
| Toronto | \$ 318 | \$ 456 | 57% | \$ 146 | \$ 211 | |
| Ottawa | \$ 313 | \$ 376 | 38% | \$ 186 | \$ 224 | |
| Population > 100,000 | | | | | | |
| Average | \$ 114 | \$ 144 | 42% | \$ 80 | \$ 100 | |
| Median | \$ 92 | \$ 114 | 41% | \$ 73 | \$ 93 | |
| Region Niagara | \$ 6 | \$ 6 | 26% | \$ 5 | \$ 5 | |
| Region Peel | \$ 13 | \$ 13 | \$ | \$ 8 | \$ 8 | |
| Region Durham | \$ 64 | \$ 76 | 39% | \$ 47 | \$ 56 | |
| Region York | \$ 109 | \$ 150 | 36% | \$ 45 | \$ 62 | |
| Region Waterloo | \$ 103 | \$ 125 | 43% | \$ 77 | \$ 94 | |
| Region Average | \$ 59 | \$ 74 | 36% | \$ 36 | \$ 45 | |
| Region Median | \$ 64 | \$ 76 | 37% | \$ 45 | \$ 56 | |

Transit Services—Disabled and Special Needs

| Municipality | Net Costs per Capita Excl | | Net Costs per Capita Incl | | Net Costs per \$100,000 CVA | | Net Costs per \$100,000 CVA | |
|-----------------------------------|---------------------------|-------|---------------------------|------------|-----------------------------|------------|-----------------------------|------------|
| | Amort | Amort | Amort | Excl Amort | Incl Amort | Incl Amort | Incl Amort | Incl Amort |
| St. Marys | \$ 3 | \$ 3 | \$ 3 | \$ 3 | \$ 3 | \$ 3 | \$ 3 | \$ 3 |
| Kincardine | \$ 7 | \$ 9 | \$ 9 | \$ 3 | \$ 3 | \$ 3 | \$ 4 | \$ 4 |
| Meaford | \$ 7 | \$ 8 | \$ 8 | \$ 4 | \$ 4 | \$ 4 | \$ 5 | \$ 5 |
| Ingersoll | \$ 5 | \$ 5 | \$ 6 | \$ 6 | \$ 6 | \$ 6 | \$ 6 | \$ 6 |
| Elliot Lake | \$ 20 | \$ 23 | \$ 40 | \$ 40 | \$ 47 | | | |
| Population < 15,000 | | | | | | | | |
| Average | \$ 8 | \$ 10 | \$ 11 | \$ 11 | \$ 13 | | | |
| Median | \$ 7 | \$ 8 | \$ 4 | \$ 4 | \$ 5 | | | |
| Leamington | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | | | |
| Prince Edward County | \$ 3 | \$ 3 | \$ 2 | \$ 2 | \$ 2 | | | |
| Collingwood | \$ 7 | \$ 7 | \$ 4 | \$ 4 | \$ 4 | | | |
| Kenora | \$ 5 | \$ 5 | \$ 5 | \$ 5 | \$ 5 | | | |
| Thorold | \$ 5 | \$ 5 | \$ 5 | \$ 5 | \$ 5 | | | |
| Owen Sound | \$ 12 | \$ 12 | \$ 13 | \$ 13 | \$ 13 | | | |
| Brockville | \$ 14 | \$ 14 | \$ 14 | \$ 14 | \$ 14 | | | |
| Population 15,000 - 29,999 | | | | | | | | |
| Average | \$ 7 | \$ 7 | \$ 6 | \$ 6 | \$ 6 | | | |
| Median | \$ 5 | \$ 5 | \$ 5 | \$ 5 | \$ 5 | | | |

Transit Services—Disabled and Special Needs (cont'd)

| Municipality | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA |
|-----------------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|
| | Amort | Amort | Excl Amort | Incl Amort |
| Georgina | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Fort Erie | \$ 3 | \$ 3 | \$ 3 | \$ 3 |
| Halton Hills | \$ 6 | \$ 7 | \$ 3 | \$ 3 |
| Timmins | \$ 2 | \$ 3 | \$ 2 | \$ 4 |
| Brant County | \$ 7 | \$ 7 | \$ 4 | \$ 4 |
| Quinte West | \$ 5 | \$ 5 | \$ 5 | \$ 5 |
| Orillia | \$ 6 | \$ 7 | \$ 5 | \$ 6 |
| Niagara Falls | \$ 8 | \$ 9 | \$ 7 | \$ 7 |
| Belleville | \$ 9 | \$ 9 | \$ 9 | \$ 9 |
| Welland | \$ 8 | \$ 8 | \$ 9 | \$ 10 |
| Stratford | \$ 13 | \$ 13 | \$ 11 | \$ 11 |
| St. Thomas | \$ 9 | \$ 9 | \$ 11 | \$ 12 |
| Sarnia | \$ 13 | \$ 13 | \$ 13 | \$ 13 |
| North Bay | \$ 13 | \$ 14 | \$ 12 | \$ 13 |
| Peterborough | \$ 14 | \$ 15 | \$ 13 | \$ 14 |
| Sault Ste. Marie | \$ 16 | \$ 16 | \$ 18 | \$ 18 |
| Cornwall | \$ 29 | \$ 32 | \$ 38 | \$ 42 |
| Population 30,000 - 99,999 | | | | |
| Average | \$ 9 | \$ 10 | \$ 10 | \$ 10 |
| Median | \$ 8 | \$ 9 | \$ 9 | \$ 9 |

Transit Services—Disabled and Special Needs (cont'd)

| Municipality | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA Excl | Net Costs per \$100,000 CVA Incl Amort |
|--------------------------------|---------------------------|---------------------------|----------------------------------|--|
| | Amort | Amort | Amort | Amort |
| Milton | \$ 3 | \$ 3 | \$ 2 | \$ 2 |
| Burlington | \$ 8 | \$ 8 | \$ 4 | \$ 4 |
| Barrie | \$ 8 | \$ 8 | \$ 6 | \$ 6 |
| Chatham-Kent | \$ 7 | \$ 7 | \$ 6 | \$ 6 |
| Oakville | \$ 16 | \$ 18 | \$ 6 | \$ 7 |
| Windsor | \$ 5 | \$ 5 | \$ 7 | \$ 7 |
| Guelph | \$ 14 | \$ 15 | \$ 10 | \$ 10 |
| St. Catharines | \$ 10 | \$ 11 | \$ 10 | \$ 11 |
| Kingston | \$ 17 | \$ 17 | \$ 13 | \$ 13 |
| London | \$ 15 | \$ 15 | \$ 14 | \$ 14 |
| Greater Sudbury | \$ 17 | \$ 17 | \$ 17 | \$ 17 |
| Ottawa | \$ 30 | \$ 32 | \$ 18 | \$ 19 |
| Thunder Bay | \$ 18 | \$ 19 | \$ 20 | \$ 22 |
| Hamilton | \$ 32 | \$ 34 | \$ 26 | \$ 28 |
| Population > 100,000 | | | | |
| Average | \$ 14 | \$ 15 | \$ 11 | \$ 12 |
| Median | \$ 14 | \$ 15 | \$ 10 | \$ 11 |
| Region Durham | \$ 3 | \$ 3 | \$ 2 | \$ 2 |
| Region Halton | \$ 13 | \$ 14 | \$ 5 | \$ 6 |
| Region York | \$ 11 | \$ 11 | \$ 8 | \$ 8 |
| Region Peel | \$ 15 | \$ 16 | \$ 9 | \$ 9 |
| Region Waterloo | \$ 15 | \$ 16 | \$ 11 | \$ 12 |
| Region Average | \$ 11 | \$ 12 | \$ 7 | \$ 7 |
| Region Median | \$ 13 | \$ 14 | \$ 8 | \$ 8 |

Parking

Parking Services provide parking operations, maintenance and enforcement services for residents, businesses and visitors to the municipality. The goal of Parking services is to ensure that parking is available in an equitable, affordable and safe manner.



Specific objectives of Parking Services are:

- Affordable on-street parking rates, with hours of use conducive to turnover and to the needs of the businesses
- Appropriate off-street parking lots and structures that meet the needs of the community
- A residential off-street parking program that effectively addresses the parking requests and achieves an equitable balance of the limited space requirements in defined areas of municipalities
- Enforcement of parking by-laws to ensure safety for the community

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Service delivery standards and by-laws: Vary considerably from one municipality to another, i.e. mix of on-street and off-street parking spaces, municipal staff vs. contracted attendants, use of variable-rate pricing structures, availability of public transit and proximity to parking alternatives (free public parking, private lots)
- Technology: The type and quality of technology used to manage operations and enforcement, i.e. handheld devices vs. written, ticket management systems, meters vs. pay and display machines, level of automation at parking surface lots vs. parking garage structures

Parking

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Revenue as % of Costs | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 CVA Incl Amort |
|----------------------|-----------------------|---------------------------------|---------------------------------|--|--|
| | Excl Amort | Amort | Amort | Excl Amort | Incl Amort |
| Kenora | 274% | \$ (24) | \$ (23) | \$ (22) | \$ (21) |
| Lambton Shores | 435% | \$ (51) | \$ (47) | \$ (21) | \$ (20) |
| Stratford | 202% | \$ (14) | \$ (12) | \$ (12) | \$ (10) |
| Niagara-on-the-Lake | 143% | \$ (18) | \$ (14) | \$ (7) | \$ (5) |
| Greenstone | | \$ (6) | \$ (6) | \$ (5) | \$ (5) |
| Kincardine | | \$ (9) | \$ (9) | \$ (5) | \$ (4) |
| Fort Erie | 989% | \$ (5) | \$ (5) | \$ (4) | \$ (4) |
| Orillia | 157% | \$ (7) | \$ (4) | \$ (6) | \$ (3) |
| Greater Sudbury | 160% | \$ (5) | \$ (3) | \$ (4) | \$ (3) |
| Timmins | 138% | \$ (4) | \$ (2) | \$ (5) | \$ (2) |
| Kingston | 108% | \$ (4) | \$ (1) | \$ (3) | \$ (1) |
| North Bay | 125% | \$ (4) | \$ (1) | \$ (4) | \$ (1) |
| Newmarket | 84% | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Cornwall | 100% | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Brampton | 61% | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Minto | 33% | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Halton Hills | | \$ 1 | \$ 2 | \$ 1 | \$ 1 |
| Clarington | 43% | \$ 2 | \$ 2 | \$ 1 | \$ 2 |
| London | 86% | \$ 1 | \$ 2 | \$ 1 | \$ 2 |
| Prince Edward County | 23% | \$ 2 | \$ 3 | \$ 1 | \$ 2 |
| Chatham-Kent | 48% | \$ 2 | \$ 2 | \$ 1 | \$ 2 |
| Woolwich | 4% | \$ 3 | \$ 3 | \$ 2 | \$ 2 |
| Whitby | 56% | \$ 3 | \$ 3 | \$ 2 | \$ 2 |
| Belleville | 84% | \$ 1 | \$ 2 | \$ 1 | \$ 2 |
| Oshawa | 123% | \$ (3) | \$ 3 | \$ (3) | \$ 3 |
| Markham | | \$ 6 | \$ 6 | \$ 2 | \$ 3 |
| Milton | 4% | \$ 4 | \$ 5 | \$ 2 | \$ 3 |
| Peterborough | 120% | \$ (4) | \$ 3 | \$ (4) | \$ 3 |
| Brock | | \$ 1 | \$ 5 | \$ 1 | \$ 3 |
| Quinte West | | \$ 2 | \$ 3 | \$ 2 | \$ 3 |

Parking (cont'd)

| Municipality | Revenue as % of Costs Excl Amort | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 CVA Incl Amort |
|------------------|----------------------------------|---------------------------------|---------------------------------|--|--|
| Sault Ste. Marie | 71% \$ | 2 \$ | 3 \$ | 2 \$ | 3 |
| Caledon | \$ | 8 \$ | 8 \$ | 4 \$ | 4 |
| Collingwood | 77% \$ | 3 \$ | 7 \$ | 2 \$ | 4 |
| Orangeville | 9% \$ | 5 \$ | 5 \$ | 4 \$ | 4 |
| Oakville | 49% \$ | 11 \$ | 11 \$ | 4 \$ | 4 |
| Ingersoll | 1% \$ | 4 \$ | 4 \$ | 5 \$ | 5 |
| Guelph | 80% \$ | 5 \$ | 6 \$ | 3 \$ | 5 |
| Mississauga | 27% \$ | 8 \$ | 9 \$ | 4 \$ | 5 |
| Brockville | 73% \$ | 5 \$ | 5 \$ | 5 \$ | 5 |
| Gravenhurst | \$ | 2 \$ | 15 \$ | 1 \$ | 5 |
| Tillsonburg | 0% \$ | 5 \$ | 6 \$ | 5 \$ | 6 |
| Burlington | 1% \$ | 11 \$ | 12 \$ | 6 \$ | 6 |
| Leamington | 1% \$ | 5 \$ | 6 \$ | 5 \$ | 6 |
| Welland | 37% \$ | 6 \$ | 6 \$ | 7 \$ | 7 |
| Thorold | 4% \$ | 5 \$ | 8 \$ | 4 \$ | 7 |
| Hamilton | 70% \$ | 6 \$ | 9 \$ | 5 \$ | 7 |
| Niagara Falls | 59% \$ | 7 \$ | 9 \$ | 6 \$ | 8 |
| Ottawa | 62% \$ | 10 \$ | 15 \$ | 6 \$ | 9 |
| Kitchener | 87% \$ | 4 \$ | 11 \$ | 3 \$ | 9 |
| Cambridge | 21% \$ | 12 \$ | 13 \$ | 10 \$ | 11 |
| Windsor | 81% \$ | 4 \$ | 8 \$ | 5 \$ | 11 |
| Owen Sound | 57% \$ | 9 \$ | 11 \$ | 10 \$ | 11 |
| Barrie | 50% \$ | 12 \$ | 15 \$ | 10 \$ | 12 |
| Elliot Lake | | \$ | 6 | \$ | 12 |
| St. Thomas | 53% \$ | 3 \$ | 10 \$ | 3 \$ | 12 |
| Waterloo | 7% \$ | 21 \$ | 23 \$ | 13 \$ | 14 |
| Toronto | 2% \$ | 32 \$ | 32 \$ | 15 \$ | 15 |
| St. Catharines | 58% \$ | 12 \$ | 20 \$ | 12 \$ | 20 |
| Parry Sound | \$ | 19 \$ | 21 \$ | 18 \$ | 20 |
| Thunder Bay | 48% \$ | 15 \$ | 18 \$ | 17 \$ | 20 |
| Average | 94% \$ | 2 \$ | 4 \$ | 2 \$ | 4 |
| Median | 60% \$ | 3 \$ | 5 \$ | 2 \$ | 3 |

Street Lighting

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Net Costs per Capita | Net Costs per \$100,000 CVA |
|--------------------|----------------------|-----------------------------|
| | Excl Amort | Excl Amort |
| Thorold | \$ (1) | \$ (1) |
| Guelph-Eramosa | \$ (0) | \$ (0) |
| North Perth | \$ 0 | \$ 0 |
| Lincoln | \$ 1 | \$ 0 |
| Burlington | \$ 4 | \$ 2 |
| North Middlesex | \$ 7 | \$ 3 |
| Puslinch | \$ 8 | \$ 3 |
| The Blue Mountains | \$ 19 | \$ 3 |
| Mississauga | \$ 7 | \$ 4 |
| Oro-Medonte | \$ 8 | \$ 4 |
| North Dumfries | \$ 8 | \$ 4 |
| West Lincoln | \$ 6 | \$ 5 |
| Springwater | \$ 8 | \$ 5 |
| Middlesex Centre | \$ 9 | \$ 5 |
| Wellesley | \$ 8 | \$ 5 |
| Huntsville | \$ 9 | \$ 5 |
| Grey Highlands | \$ 10 | \$ 5 |
| Centre Wellington | \$ 8 | \$ 5 |
| Aurora | \$ 12 | \$ 5 |
| Halton Hills | \$ 10 | \$ 5 |
| King | \$ 17 | \$ 5 |
| Markham | \$ 13 | \$ 6 |
| Strathroy-Caradoc | \$ 7 | \$ 6 |
| Vaughan | \$ 16 | \$ 6 |
| Wilmot | \$ 10 | \$ 6 |
| Lambton Shores | \$ 15 | \$ 6 |
| Erin | \$ 13 | \$ 6 |
| Waterloo | \$ 10 | \$ 6 |
| Orngeville | \$ 8 | \$ 6 |
| Quinte West | \$ 6 | \$ 6 |
| Newmarket | \$ 12 | \$ 6 |
| Barrie | \$ 9 | \$ 7 |
| Woolwich | \$ 11 | \$ 7 |
| Caledon | \$ 16 | \$ 7 |

| Municipality | Net Costs per Capita | Net Costs per \$100,000 CVA |
|--------------------------|----------------------|-----------------------------|
| | Excl Amort | Excl Amort |
| Bracebridge | \$ 13 | \$ 7 |
| Meaford | \$ 11 | \$ 7 |
| Prince Edward County | \$ 11 | \$ 7 |
| Kitchener | \$ 8 | \$ 7 |
| Gravenhurst | \$ 19 | \$ 7 |
| Milton | \$ 13 | \$ 7 |
| Whitchurch - Stouffville | \$ 17 | \$ 7 |
| Whitby | \$ 11 | \$ 8 |
| Kingston | \$ 11 | \$ 8 |
| Chatham-Kent | \$ 10 | \$ 8 |
| Toronto | \$ 19 | \$ 9 |
| Kingsville | \$ 11 | \$ 9 |
| Georgina | \$ 15 | \$ 10 |
| Kincardine | \$ 20 | \$ 10 |
| East Gwillimbury | \$ 23 | \$ 10 |
| Pickering | \$ 17 | \$ 10 |
| Kenora | \$ 12 | \$ 11 |
| Timmins | \$ 9 | \$ 11 |
| Hamilton | \$ 13 | \$ 11 |
| Collingwood | \$ 19 | \$ 11 |
| Ottawa | \$ 20 | \$ 12 |
| Leamington | \$ 12 | \$ 12 |
| Pelham | \$ 17 | \$ 12 |
| Niagara-on-the-Lake | \$ 31 | \$ 12 |
| Wellington North | \$ 17 | \$ 12 |
| Clarington | \$ 16 | \$ 12 |
| Innisfil | \$ 22 | \$ 12 |
| Guelph | \$ 18 | \$ 13 |
| Brant County | \$ 21 | \$ 13 |
| Brampton | \$ 18 | \$ 13 |
| Brock | \$ 20 | \$ 13 |
| Owen Sound | \$ 12 | \$ 13 |
| St. Marys | \$ 15 | \$ 13 |
| Niagara Falls | \$ 15 | \$ 13 |

Street Lighting (cont'd)

| Municipality | Net Costs per | Net Costs per | \$100,000 CVA |
|------------------|-------------------|---------------|---------------|
| | Capita Excl Amort | Excl Amort | |
| Oshawa | \$ 15 | \$ 14 | |
| Fort Erie | \$ 16 | \$ 14 | |
| Brockville | \$ 14 | \$ 14 | |
| Cambridge | \$ 17 | \$ 14 | |
| Belleville | \$ 15 | \$ 15 | |
| Haldimand | \$ 20 | \$ 15 | |
| Welland | \$ 13 | \$ 16 | |
| London | \$ 18 | \$ 17 | |
| Minto | \$ 19 | \$ 17 | |
| Parry Sound | \$ 19 | \$ 17 | |
| Stratford | \$ 21 | \$ 18 | |
| Oakville | \$ 49 | \$ 18 | |
| Cornwall | \$ 14 | \$ 19 | |
| Greater Sudbury | \$ 20 | \$ 19 | |
| North Bay | \$ 22 | \$ 21 | |
| St. Thomas | \$ 17 | \$ 21 | |
| Sarnia | \$ 21 | \$ 21 | |
| St. Catharines | \$ 22 | \$ 22 | |
| Tillsonburg | \$ 22 | \$ 23 | |
| Peterborough | \$ 25 | \$ 23 | |
| Ingersoll | \$ 23 | \$ 25 | |
| Orillia | \$ 32 | \$ 27 | |
| Thunder Bay | \$ 27 | \$ 30 | |
| Sault Ste. Marie | \$ 30 | \$ 34 | |
| Windsor | \$ 26 | \$ 36 | |
| Elliot Lake | \$ 23 | \$ 46 | |
| Average | \$ 15 | \$ 11 | |
| Median | \$ 15 | \$ 10 | |

Air Transportation

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Net Costs per | Net Costs per | \$100,000 CVA |
|-----------------------|------------------------|---------------|---------------|
| | Capita Excl. Amort. | Excl. Amort. | |
| Timmins | \$ (19) | \$ (24) | |
| Niagara-on-the-Lake | \$ 1 | \$ 0 | |
| North Bay | \$ 0 | \$ 0 | |
| Windsor | \$ 0 | \$ 0 | |
| St. Catharines | \$ 1 | \$ 1 | |
| Kingston | \$ 1 | \$ 1 | |
| Welland | \$ 1 | \$ 1 | |
| Chatham-Kent | \$ 3 | \$ 2 | |
| Oshawa | \$ 5 | \$ 4 | |
| Niagara Falls | \$ 6 | \$ 5 | |
| Barrie | \$ 8 | \$ 6 | |
| Oro-Medonte | \$ 13 | \$ 6 | |
| Brockville | \$ 6 | \$ 6 | |
| St. Thomas | \$ 6 | \$ 7 | |
| Cornwall | \$ 5 | \$ 7 | |
| Stratford | \$ 9 | \$ 8 | |
| Kincardine | \$ 16 | \$ 8 | |
| Owen Sound | \$ 8 | \$ 9 | |
| Tillsonburg | \$ 12 | \$ 12 | |
| Greater Sudbury | \$ 14 | \$ 13 | |
| Collingwood | \$ 25 | \$ 14 | |
| Peterborough | \$ 22 | \$ 20 | |
| Elliot Lake | \$ 17 | \$ 34 | |
| Greenstone | \$ 264 | \$ 205 | |
| Average | \$ 18 | \$ 15 | |
| Median | \$ 6 | \$ 6 | |
| Region Waterloo | \$ 5 | \$ 4 | |
| District Muskoka | \$ 30 | \$ 7 | |
| Region Average | \$ 18 | \$ 6 | |
| Region Median | \$ 18 | \$ 6 | |

Storm Sewer - Urban
(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA |
|--------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|
| | Amort | Amort | Excl Amort | Incl Amort |
| Mississauga | \$ (46) | \$ (31) | \$ (23) | \$ (16) |
| London | \$ (51) | \$ (15) | \$ (48) | \$ (14) |
| Kitchener | \$ (28) | \$ (14) | \$ (24) | \$ (12) |
| Toronto | \$ (18) | \$ (17) | \$ (8) | \$ (8) |
| Middlesex Centre | \$ (23) | \$ (7) | \$ (12) | \$ (3) |
| Waterloo | \$ (20) | \$ (1) | \$ (13) | \$ (1) |
| Centre Wellington | \$ 1 | \$ 2 | \$ 1 | \$ 1 |
| Greenstone | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Lincoln | \$ 3 | \$ 3 | \$ 2 | \$ 2 |
| Prince Edward County | \$ 3 | \$ 3 | \$ 2 | \$ 2 |
| Grey Highlands | \$ 4 | \$ 5 | \$ 2 | \$ 3 |
| Gravenhurst | \$ 8 | \$ 8 | \$ 3 | \$ 3 |
| Meaford | \$ 1 | \$ 5 | \$ 1 | \$ 3 |
| Whitby | \$ 5 | \$ 5 | \$ 3 | \$ 3 |
| Lambton Shores | \$ 3 | \$ 9 | \$ 1 | \$ 4 |
| Haldimand | \$ 5 | \$ 7 | \$ 4 | \$ 5 |
| Brant County | \$ 2 | \$ 9 | \$ 1 | \$ 6 |
| Tillsonburg | \$ 6 | \$ 6 | \$ 6 | \$ 6 |
| Aurora | \$ (26) | \$ 15 | \$ (11) | \$ 7 |
| Georgina | \$ 1 | \$ 10 | \$ 1 | \$ 7 |
| North Perth | \$ 1 | \$ 13 | \$ 1 | \$ 8 |
| Newmarket | \$ 3 | \$ 14 | \$ 2 | \$ 8 |
| East Gwillimbury | \$ 0 | \$ 17 | \$ 0 | \$ 8 |
| Whitchurch - Stouffville | \$ 3 | \$ 18 | \$ 2 | \$ 8 |
| Bracebridge | \$ 9 | \$ 17 | \$ 5 | \$ 9 |
| Markham | \$ 3 | \$ 23 | \$ 1 | \$ 10 |
| Kincardine | \$ 3 | \$ 21 | \$ 2 | \$ 11 |
| Greater Sudbury | \$ 11 | \$ 11 | \$ 10 | \$ 11 |
| Milton | \$ 3 | \$ 21 | \$ 2 | \$ 11 |
| Oakville | \$ 11 | \$ 31 | \$ 4 | \$ 12 |

Storm Sewer - Urban (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 CVA Incl Amort |
|---------------------|------------------------------------|------------------------------------|---|---|
| Quinte West | \$ 5 | \$ 12 | \$ 5 | \$ 12 |
| Thorold | \$ 3 | \$ 13 | \$ 3 | \$ 12 |
| St. Catharines | \$ 4 | \$ 13 | \$ 4 | \$ 13 |
| Burlington | \$ 10 | \$ 27 | \$ 5 | \$ 13 |
| Kingsville | \$ 2 | \$ 17 | \$ 2 | \$ 14 |
| Sault Ste. Marie | \$ (7) | \$ 12 | \$ (8) | \$ 14 |
| St. Marys | \$ 5 | \$ 16 | \$ 5 | \$ 14 |
| Brampton | \$ 4 | \$ 20 | \$ 3 | \$ 14 |
| Welland | \$ 3 | \$ 12 | \$ 4 | \$ 14 |
| Oshawa | \$ 4 | \$ 17 | \$ 3 | \$ 15 |
| Woolwich | \$ 4 | \$ 27 | \$ 2 | \$ 16 |
| Cornwall | \$ 6 | \$ 12 | \$ 8 | \$ 16 |
| Vaughan | \$ 15 | \$ 45 | \$ 5 | \$ 16 |
| Niagara-on-the-Lake | \$ 8 | \$ 47 | \$ 3 | \$ 18 |
| Pickering | \$ 7 | \$ 30 | \$ 4 | \$ 18 |
| Kingston | \$ 3 | \$ 24 | \$ 2 | \$ 18 |
| Brockville | \$ 17 | \$ 19 | \$ 17 | \$ 19 |
| Clarington | \$ 6 | \$ 24 | \$ 5 | \$ 19 |
| Peterborough | \$ 8 | \$ 21 | \$ 8 | \$ 19 |
| Guelph | \$ 9 | \$ 28 | \$ 6 | \$ 20 |
| Owen Sound | \$ 1 | \$ 19 | \$ 1 | \$ 20 |
| Fort Erie | \$ 7 | \$ 24 | \$ 6 | \$ 22 |
| Orillia | \$ 12 | \$ 28 | \$ 11 | \$ 24 |
| Huntsville | \$ 23 | \$ 47 | \$ 12 | \$ 25 |
| Sarnia | \$ 6 | \$ 25 | \$ 6 | \$ 25 |
| Barrie | \$ 16 | \$ 34 | \$ 12 | \$ 26 |
| Belleville | \$ 2 | \$ 31 | \$ 2 | \$ 31 |
| Timmins | \$ 12 | \$ 25 | \$ 15 | \$ 31 |
| Ottawa | \$ 32 | \$ 53 | \$ 19 | \$ 31 |
| Hamilton | \$ 26 | \$ 39 | \$ 21 | \$ 32 |

Storm Sewer - Urban (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per Capita Incl Amort | Net Costs per \$100,000 CVA Excl Amort | Net Costs per \$100,000 CVA Incl Amort |
|-----------------------|------------------------------------|------------------------------------|---|---|
| Elliot Lake | \$ 15 | \$ 16 | \$ 31 | \$ 32 |
| Chatham-Kent | \$ 19 | \$ 39 | \$ 16 | \$ 33 |
| Leamington | \$ 17 | \$ 33 | \$ 18 | \$ 34 |
| Kenora | \$ 15 | \$ 39 | \$ 14 | \$ 36 |
| North Bay | \$ 18 | \$ 38 | \$ 17 | \$ 36 |
| Parry Sound | \$ 24 | \$ 39 | \$ 23 | \$ 37 |
| Niagara Falls | \$ 4 | \$ 43 | \$ 3 | \$ 38 |
| Ingersoll | \$ 13 | \$ 37 | \$ 14 | \$ 40 |
| Stratford | \$ 20 | \$ 48 | \$ 17 | \$ 41 |
| Cambridge | \$ 33 | \$ 64 | \$ 27 | \$ 53 |
| St. Thomas | \$ 26 | \$ 53 | \$ 33 | \$ 67 |
| Thunder Bay | \$ 25 | \$ 60 | \$ 28 | \$ 67 |
| Windsor | \$ 25 | \$ 54 | \$ 34 | \$ 75 |
| Average | \$ 5 | \$ 21 | \$ 5 | \$ 17 |
| Median | \$ 5 | \$ 19 | \$ 4 | \$ 14 |
| Region Niagara | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Region Halton | \$ 0 | \$ 4 | \$ 0 | \$ 2 |
| Region Durham | \$ 1 | \$ 3 | \$ 0 | \$ 2 |
| Region Average | \$ 1 | \$ 2 | \$ 0 | \$ 1 |
| Region Median | \$ 1 | \$ 3 | \$ 0 | \$ 2 |
| Bruce County | \$ 1 | \$ 1 | \$ 0 | \$ 0 |
| County Average | \$ 1 | \$ 1 | \$ 0 | \$ 0 |
| County Median | \$ 1 | \$ 1 | \$ 0 | \$ 0 |

Storm Sewer - Rural

(Sorted by Net Costs per \$100,000 Assessment, Including Amortization)

| Municipality | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA Excl | Net Costs per \$100,000 CVA Incl |
|-----------------------|---------------------------|---------------------------|----------------------------------|----------------------------------|
| | Amort | Amort | Amort | Amort |
| Thunder Bay | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Wellesley | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Milton | \$ 3 | \$ 3 | \$ 3 | \$ 1 |
| Cornwall | \$ 1 | \$ 1 | \$ 1 | \$ 2 |
| Welland | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Thorold | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| East Gwillimbury | \$ 0 | \$ 6 | \$ 6 | \$ 0 |
| Oshawa | \$ 1 | \$ 3 | \$ 3 | \$ 1 |
| Ottawa | \$ 6 | \$ 6 | \$ 4 | \$ 4 |
| Greater Sudbury | \$ 4 | \$ 4 | \$ 4 | \$ 4 |
| Hamilton | \$ 5 | \$ 5 | \$ 4 | \$ 4 |
| Brockville | \$ 5 | \$ 5 | \$ 5 | \$ 5 |
| Puslinch | \$ 2 | \$ 13 | \$ 1 | \$ 5 |
| Caledon | \$ 9 | \$ 12 | \$ 4 | \$ 5 |
| Kingston | \$ 8 | \$ 8 | \$ 6 | \$ 6 |
| Pickering | \$ 10 | \$ 10 | \$ 6 | \$ 6 |
| Brampton | \$ 1 | \$ 9 | \$ 1 | \$ 6 |
| Prince Edward County | \$ 10 | \$ 10 | \$ 6 | \$ 6 |
| Vaughan | \$ 2 | \$ 20 | \$ 1 | \$ 7 |
| Clarington | \$ 12 | \$ 12 | \$ 9 | \$ 9 |
| Halton Hills | \$ 3 | \$ 24 | \$ 1 | \$ 13 |
| Kingsville | \$ 17 | \$ 17 | \$ 14 | \$ 14 |
| Fort Erie | \$ 20 | \$ 21 | \$ 18 | \$ 18 |
| Chatham-Kent | \$ 27 | \$ 27 | \$ 23 | \$ 23 |
| Average | \$ 6 | \$ 9 | \$ 5 | \$ 6 |
| Median | \$ 3 | \$ 7 | \$ 3 | \$ 5 |
| Region Waterloo | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| District Muskoka | \$ 7 | \$ 7 | \$ 2 | \$ 2 |
| Region Average | \$ 4 | \$ 4 | \$ 1 | \$ 1 |
| Region Median | \$ 4 | \$ 4 | \$ 1 | \$ 1 |
| Dufferin County | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Bruce County | \$ 4 | \$ 4 | \$ 2 | \$ 2 |
| County Average | \$ 4 | \$ 2 | \$ 2 | \$ 1 |
| County Median | \$ 4 | \$ 2 | \$ 2 | \$ 1 |

Waste Management

Waste Management Services includes a wide range of collection, disposal, diversion and processing activities for the majority of residential households, and a portion of these services may be provided to businesses. The goal of Waste Management Services is to reduce and/or divert the amount of waste ending up in landfill sites, and to lessen the detrimental impact on the environment.

Each municipality's waste collection results are influenced to varying degrees by a number of factors, including:

- Governance: Single-tier vs. upper-tier systems
- Program design: Based on urban/rural mix of single-family homes, multi-unit residential buildings, commercial, industrial, seasonal homes and tourists, age of infrastructure, proximity to collection sites, processing sites and sellable markets
- Service levels: Frequency of collection, bag limits, single stream waste collection vs. co-collection programs, hours of operations and the number and types of materials collected
- Education: How municipalities promote, manage and enforce their garbage collection, disposal, recycling and diversion programs and services

Waste disposal can be influenced by the following factors:

- Disposal method (landfill, incineration, export, etc.)
- Presence of competitive market forces
- Landfill hours of operation
- Haulage distance to landfill site
- Success of waste diversion activities
- Number of former landfill sites under perpetual care



Waste Collection
(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Revenues as | | | |
|--------------------------|------------------------|---------------------------------------|--------------------------------|--|
| | a % of Expenditures | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA | |
| | Excl Amort | Amort | Excl Amort | |
| Stratford | 881% | \$ (70) | \$ (59) | |
| Cornwall | 213% | \$ (21) | \$ (28) | |
| Toronto | 506% | \$ (43) | \$ (20) | |
| Middlesex Centre | 223% | \$ (22) | \$ (11) | |
| North Perth | 247% | \$ (18) | \$ (10) | |
| Ottawa | 201% | \$ (15) | \$ (9) | |
| Lambton Shores | 130% | \$ (10) | \$ (4) | |
| Kincardine | 118% | \$ (4) | \$ (2) | |
| Brockville | 166% | \$ (2) | \$ (2) | |
| Owen Sound | 101% | \$ (0) | \$ (0) | |
| Orangeville | | \$ 1 | \$ 0 | |
| Cambridge | | \$ 1 | \$ 1 | |
| Kitchener | 0% | \$ 2 | \$ 1 | |
| Quinte West | 94% | \$ 1 | \$ 1 | |
| Kenora | 90% | \$ 2 | \$ 2 | |
| Ingersoll | | \$ 2 | \$ 2 | |
| Markham | | \$ 5 | \$ 2 | |
| Brock | | \$ 4 | \$ 3 | |
| King | | \$ 9 | \$ 3 | |
| East Gwillimbury | | \$ 6 | \$ 3 | |
| Greenstone | 80% | \$ 4 | \$ 3 | |
| North Middlesex | 81% | \$ 7 | \$ 3 | |
| Whitchurch - Stouffville | 4% | \$ 7 | \$ 3 | |
| Georgina | 34% | \$ 6 | \$ 4 | |
| Orillia | | \$ 6 | \$ 5 | |
| Aurora | | \$ 14 | \$ 6 | |
| Newmarket | 12% | \$ 11 | \$ 6 | |
| Barrie | 16% | \$ 8 | \$ 6 | |
| The Blue Mountains | 3% | \$ 38 | \$ 7 | |
| Vaughan | 2% | \$ 21 | \$ 8 | |

Waste Collection (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Revenues as | | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|----------------------|--------------|--------------|---------------------------------------|--|
| | Expenditures | a % of | | |
| | | Excl Amort | | |
| Tillsonburg | 65% | \$ 9 | \$ 9 | \$ 9 |
| Grey Highlands | 11% | \$ 24 | \$ 12 | \$ 12 |
| St. Thomas | 57% | \$ 10 | \$ 12 | \$ 12 |
| Belleville | 63% | \$ 13 | \$ 13 | \$ 13 |
| Meaford | | \$ 22 | \$ 13 | \$ 13 |
| Peterborough | 3% | \$ 14 | \$ 13 | \$ 13 |
| Strathroy-Caradoc | 70% | \$ 17 | \$ 14 | \$ 14 |
| Kingston | 0% | \$ 20 | \$ 15 | \$ 15 |
| Whitby | 2% | \$ 22 | \$ 15 | \$ 15 |
| Prince Edward County | | \$ 26 | \$ 16 | \$ 16 |
| Brant County | 1% | \$ 26 | \$ 16 | \$ 16 |
| Sarnia | 1% | \$ 16 | \$ 16 | \$ 16 |
| Chatham-Kent | 0% | \$ 21 | \$ 18 | \$ 18 |
| Haldimand | | \$ 24 | \$ 19 | \$ 19 |
| London | 6% | \$ 21 | \$ 20 | \$ 20 |
| North Bay | 0% | \$ 21 | \$ 20 | \$ 20 |
| Kingsville | | \$ 26 | \$ 21 | \$ 21 |
| Leamington | | \$ 21 | \$ 22 | \$ 22 |
| Oshawa | 1% | \$ 27 | \$ 24 | \$ 24 |
| Parry Sound | 13% | \$ 29 | \$ 27 | \$ 27 |
| St. Marys | | \$ 30 | \$ 27 | \$ 27 |
| Windsor | 5% | \$ 20 | \$ 28 | \$ 28 |
| Elliot Lake | | \$ 15 | \$ 30 | \$ 30 |
| Greater Sudbury | 16% | \$ 32 | \$ 31 | \$ 31 |
| Hamilton | | \$ 39 | \$ 32 | \$ 32 |
| Thunder Bay | 1% | \$ 30 | \$ 33 | \$ 33 |
| Guelph | 0% | \$ 54 | \$ 38 | \$ 38 |
| Timmins | | \$ 36 | \$ 45 | \$ 45 |
| Sault Ste. Marie | 48% | \$ 43 | \$ 49 | \$ 49 |
| Average | 87% | \$ 11 | \$ 10 | |
| Median | 16% | \$ 13 | \$ 8 | |

Waste Collection (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Revenues as a % of Expenditures | | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|-----------------------|---------------------------------------|--------------|---------------------------------------|--|
| | Excl Amort | Amort | | |
| Region Niagara | 113% | \$ (2) | \$ (2) | \$ (2) |
| Region Durham | | \$ 7 | \$ 5 | |
| Region Peel | 3% | \$ 16 | \$ 9 | |
| Region Halton | 4% | \$ 23 | \$ 10 | |
| District Muskoka | 0% | \$ 50 | \$ 12 | |
| Region Waterloo | | \$ 21 | \$ 16 | |
| Region Average | 30% | \$ 19 | \$ 8 | |
| Region Median | 3% | \$ 19 | \$ 10 | |
| Simcoe County | 97% | \$ 0 | \$ 0 | |
| Wellington County | 10% | \$ 20 | \$ 11 | |
| Dufferin County | | \$ 19 | \$ 12 | |
| County Average | 53% | \$ 13 | \$ 8 | |
| County Median | 53% | \$ 19 | \$ 11 | |

Waste Disposal

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Revenues as | | | |
|----------------------|------------------------|---------------------------------------|--------------------------------|--|
| | a % of Expenditures | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA | |
| | Excl Amort | Amort | Excl Amort | |
| Greenstone | -77% | \$ (214) | \$ (166) | |
| Elliot Lake | | \$ (32) | \$ (65) | |
| Kenora | 149% | \$ (47) | \$ (43) | |
| Thunder Bay | 154% | \$ (13) | \$ (15) | |
| Chatham-Kent | 162% | \$ (16) | \$ (13) | |
| North Bay | 118% | \$ (8) | \$ (7) | |
| Strathroy-Caradoc | 348% | \$ (4) | \$ (3) | |
| St. Marys | 100% | \$ (0) | \$ (0) | |
| Owen Sound | 100% | \$ (0) | \$ (0) | |
| Markham | 22% | \$ 0 | \$ 0 | |
| Meaford | 98% | \$ 0 | \$ 0 | |
| Prince Edward County | 98% | \$ 1 | \$ 0 | |
| Toronto | 55% | \$ 2 | \$ 1 | |
| Brockville | | \$ 1 | \$ 1 | |
| Belleville | 44% | \$ 2 | \$ 2 | |
| Ottawa | 62% | \$ 4 | \$ 3 | |
| Grey Highlands | 84% | \$ 6 | \$ 3 | |
| King | | \$ 14 | \$ 5 | |
| Greater Sudbury | 87% | \$ 5 | \$ 5 | |
| London | 53% | \$ 7 | \$ 6 | |
| North Perth | 66% | \$ 12 | \$ 7 | |
| Barrie | 29% | \$ 10 | \$ 8 | |
| Middlesex Centre | | \$ 16 | \$ 8 | |
| Kingston | 21% | \$ 12 | \$ 9 | |
| The Blue Mountains | 53% | \$ 52 | \$ 9 | |
| Peterborough | 55% | \$ 12 | \$ 11 | |
| Hamilton | 34% | \$ 14 | \$ 12 | |
| Kincardine | 49% | \$ 25 | \$ 13 | |
| Orillia | 47% | \$ 17 | \$ 14 | |
| Brant County | 26% | \$ 25 | \$ 15 | |

Waste Disposal (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Revenues as a % of Expenditures | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|-----------------------|---------------------------------|---------------------------------|--|
| Municipality | Excl Amort | Amort | Excl Amort |
| Quinte West | \$ | 16 | \$ 16 |
| St. Thomas | \$ | 15 | \$ 19 |
| Thorold | \$ | 25 | \$ 23 |
| Stratford | 25% | \$ 28 | \$ 24 |
| Sault Ste. Marie | \$ | 21 | \$ 24 |
| Guelph | 4% | \$ 34 | \$ 24 |
| Kingsville | \$ | 33 | \$ 27 |
| Windsor | 33% | \$ 21 | \$ 29 |
| Cornwall | 7% | \$ 22 | \$ 30 |
| Leamington | \$ | 34 | \$ 35 |
| Haldimand | 0% | \$ 63 | \$ 49 |
| Timmins | \$ | 43 | \$ 54 |
| Parry Sound | \$ | 61 | \$ 58 |
| Average | 68% | \$ 7 | \$ 5 |
| Median | 53% | \$ 12 | \$ 8 |
| Region Niagara | 141% | \$ (9) | \$ (8) |
| Region Halton | 0% | \$ 8 | \$ 4 |
| Region Waterloo | 68% | \$ 7 | \$ 5 |
| Region York | 15% | \$ 15 | \$ 6 |
| District Muskoka | 49% | \$ 40 | \$ 10 |
| Region Peel | \$ | 18 | \$ 10 |
| Region Durham | 23% | \$ 35 | \$ 25 |
| Region Average | 50% | \$ 16 | \$ 8 |
| Region Median | 36% | \$ 15 | \$ 6 |
| Wellington County | 120% | \$ (3) | \$ (2) |
| Bruce County | \$ | 0 | \$ 0 |
| Simcoe County | 25% | \$ 46 | \$ 27 |
| County Average | 73% | \$ 15 | \$ 8 |
| County Average | 73% | \$ 0 | \$ 0 |

Waste Diversion
(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Revenues as a % of Expenditures Excl Amort | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|--------------------------|---|---------------------------------------|--|
| Timmins | 224% | \$ (26) | \$ (33) |
| Clarington | 78% | \$ 0 | \$ 0 |
| Vaughan | 23% | \$ 15 | \$ 6 |
| North Perth | \$ | \$ 13 | \$ 7 |
| Kincardine | 56% | \$ 15 | \$ 8 |
| East Gwillimbury | 27% | \$ 17 | \$ 8 |
| Markham | 19% | \$ 19 | \$ 8 |
| Whitchurch - Stouffville | 19% | \$ 19 | \$ 8 |
| Aurora | 18% | \$ 19 | \$ 8 |
| King | \$ | \$ 27 | \$ 9 |
| Sault Ste. Marie | \$ | \$ 8 | \$ 9 |
| Grey Highlands | 44% | \$ 19 | \$ 9 |
| Chatham-Kent | 37% | \$ 11 | \$ 9 |
| Ingersoll | 20% | \$ 9 | \$ 9 |
| Newmarket | 22% | \$ 18 | \$ 10 |
| Brockville | 41% | \$ 11 | \$ 11 |
| St. Marys | 60% | \$ 12 | \$ 11 |
| Kenora | 63% | \$ 12 | \$ 11 |
| Hamilton | 62% | \$ 14 | \$ 11 |
| North Middlesex | 0% | \$ 28 | \$ 12 |
| The Blue Mountains | 24% | \$ 71 | \$ 13 |
| Middlesex Centre | 1% | \$ 28 | \$ 14 |
| Georgina | 18% | \$ 21 | \$ 14 |
| Thunder Bay | 32% | \$ 13 | \$ 15 |
| Brant County | 27% | \$ 25 | \$ 15 |
| Ottawa | 39% | \$ 27 | \$ 16 |
| Barrie | 36% | \$ 23 | \$ 18 |
| Prince Edward County | 58% | \$ 29 | \$ 18 |
| Peterborough | 59% | \$ 19 | \$ 18 |
| Lambton Shores | 0% | \$ 47 | \$ 20 |
| Kingston | 48% | \$ 27 | \$ 20 |
| Haldimand | 44% | \$ 27 | \$ 21 |
| Stratford | \$ | \$ 25 | \$ 22 |

Waste Diversion (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Revenues as a | | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|-----------------------|------------------------------------|--------------|---------------------------------------|--|
| | % of Expenditures Excl Amort | Excl Amort | | |
| Meaford | 24% | \$ 37 | \$ 22 | |
| London | 32% | \$ 24 | \$ 22 | |
| Windsor | 29% | \$ 18 | \$ 24 | |
| Quinte West | 0% | \$ 24 | \$ 24 | |
| Belleville | 53% | \$ 25 | \$ 24 | |
| North Bay | 2% | \$ 27 | \$ 26 | |
| Orillia | 1% | \$ 36 | \$ 30 | |
| Toronto | 1% | \$ 67 | \$ 31 | |
| Parry Sound | 27% | \$ 34 | \$ 32 | |
| Owen Sound | 24% | \$ 30 | \$ 33 | |
| Sarnia | 2% | \$ 34 | \$ 35 | |
| Elliot Lake | | \$ 18 | \$ 38 | |
| Cornwall | 40% | \$ 29 | \$ 38 | |
| Guelph | 51% | \$ 54 | \$ 39 | |
| Greater Sudbury | 16% | \$ 41 | \$ 39 | |
| St. Thomas | | \$ 37 | \$ 47 | |
| Average | 35% | \$ 24 | \$ 18 | |
| Median | 27% | \$ 24 | \$ 15 | |
| Region Niagara | 97% | \$ 2 | \$ 2 | |
| Region York | 27% | \$ 22 | \$ 9 | |
| Region Halton | 35% | \$ 26 | \$ 12 | |
| District Muskoka | 26% | \$ 57 | \$ 14 | |
| Region Durham | 40% | \$ 28 | \$ 20 | |
| Region Waterloo | 33% | \$ 28 | \$ 21 | |
| Region Peel | 25% | \$ 41 | \$ 24 | |
| Region Average | 40% | \$ 29 | \$ 15 | |
| Region Median | 33% | \$ 28 | \$ 14 | |
| Bruce County | 47% | \$ 1 | \$ 1 | |
| Wellington County | 55% | \$ 23 | \$ 13 | |
| Simcoe County | 26% | \$ 38 | \$ 22 | |
| Dufferin County | 2% | \$ 48 | \$ 30 | |
| County Average | 33% | \$ 27 | \$ 17 | |
| County Median | 37% | \$ 30 | \$ 18 | |

Public Health Services
(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Net Costs per Capita | Net Costs per \$100,000 CVA | Excl Amort | Amort |
|----------------------|----------------------|-----------------------------|------------|-------|
| Orangeville | \$ 1 | \$ 0 | | |
| Barrie | \$ 12 | \$ 9 | | |
| Orillia | \$ 12 | \$ 10 | | |
| Peterborough | \$ 12 | \$ 12 | | |
| Ottawa | \$ 21 | \$ 12 | | |
| Haldimand | \$ 17 | \$ 13 | | |
| Guelph | \$ 19 | \$ 13 | | |
| Prince Edward County | \$ 22 | \$ 14 | | |
| Brant County | \$ 23 | \$ 14 | | |
| London | \$ 16 | \$ 15 | | |
| Greenstone | \$ 20 | \$ 16 | | |
| Toronto | \$ 35 | \$ 16 | | |
| Windsor | \$ 13 | \$ 18 | | |
| Brockville | \$ 18 | \$ 18 | | |
| St. Marys | \$ 20 | \$ 18 | | |
| Kingston | \$ 26 | \$ 20 | | |
| Chatham-Kent | \$ 23 | \$ 20 | | |
| Hamilton | \$ 26 | \$ 22 | | |
| Cornwall | \$ 17 | \$ 22 | | |
| St. Thomas | \$ 18 | \$ 23 | | |
| Quinte West | \$ 22 | \$ 23 | | |
| Thunder Bay | \$ 21 | \$ 23 | | |
| Stratford | \$ 31 | \$ 27 | | |
| Parry Sound | \$ 29 | \$ 27 | | |
| Belleville | \$ 30 | \$ 30 | | |
| North Bay | \$ 32 | \$ 31 | | |
| Kincardine | \$ 68 | \$ 35 | | |
| Greater Sudbury | \$ 37 | \$ 35 | | |
| Sault Ste. Marie | \$ 33 | \$ 38 | | |
| Timmins | \$ 31 | \$ 38 | | |

| Municipality | Net Costs per Capita | Net Costs per \$100,000 CVA | Excl Amort | Amort |
|-----------------------|----------------------|-----------------------------|------------|-------|
| Kenora | \$ 46 | \$ 41 | | |
| Elliot Lake | \$ 34 | \$ 69 | | |
| Average | \$ 24 | \$ 23 | | |
| Median | \$ 22 | \$ 20 | | |
| District Muskoka | \$ 23 | \$ 6 | | |
| Region York | \$ 17 | \$ 7 | | |
| Region Peel | \$ 17 | \$ 10 | | |
| Region Halton | \$ 22 | \$ 10 | | |
| Region Waterloo | \$ 16 | \$ 12 | | |
| Region Durham | \$ 20 | \$ 15 | | |
| Region Niagara | \$ 19 | \$ 16 | | |
| Region Average | \$ 19 | \$ 11 | | |
| Region Median | \$ 19 | \$ 10 | | |
| Grey County | \$ 18 | \$ 11 | | |
| Bruce County | \$ 20 | \$ 11 | | |
| Elgin County | \$ 13 | \$ 12 | | |
| Wellington County | \$ 27 | \$ 16 | | |
| Simcoe County | \$ 27 | \$ 16 | | |
| Dufferin County | \$ 27 | \$ 17 | | |
| County Average | \$ 22 | \$ 14 | | |
| County Median | \$ 24 | \$ 14 | | |

Hospitals

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|-----------------------|---------------------------------|--|
| Niagara Falls | \$ 1 | \$ 0 |
| The Blue Mountains | \$ 5 | \$ 1 |
| Milton | \$ 4 | \$ 2 |
| Kingston | \$ 3 | \$ 2 |
| Meaford | \$ 5 | \$ 3 |
| Barrie | \$ 4 | \$ 3 |
| Oakville | \$ 15 | \$ 6 |
| St. Marys | \$ 7 | \$ 6 |
| Niagara-on-the-Lake | \$ 16 | \$ 6 |
| Stratford | \$ 11 | \$ 9 |
| Haldimand | \$ 15 | \$ 12 |
| Timmins | \$ 11 | \$ 13 |
| St. Thomas | \$ 11 | \$ 14 |
| Thorold | \$ 17 | \$ 15 |
| St. Catharines | \$ 17 | \$ 16 |
| Average | \$ 9 | \$ 7 |
| Median | \$ 11 | \$ 6 |
| Region York | \$ 3 | \$ 1 |
| District Muskoka | \$ 7 | \$ 2 |
| Region Average | \$ 5 | \$ 2 |
| Region Median | \$ 5 | \$ 2 |
| Elgin County | \$ 5 | \$ 4 |
| County Average | \$ 5 | \$ 4 |
| County Median | \$ 5 | \$ 4 |

Ambulance Services

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Ambulance provides emergency care to stabilize a patient's condition, initiates rapid transport to hospital and facilitates both emergency and non-emergency transfers between medical facilities. Factors that affect Ambulance Services costs:

- Geographic coverage/population density
- Local demographics
- Level of certification
- Specialized services

| Municipality | Net Costs per | Net Costs per |
|----------------------|----------------------|-----------------------------|
| | Capita Excl Amort | \$100,000 CVA Excl Amort |
| Parry Sound | \$ (30) | \$ (28) |
| Sault Ste. Marie | \$ 4 | \$ 4 |
| Toronto | \$ 35 | \$ 16 |
| Ottawa | \$ 43 | \$ 25 |
| Guelph | \$ 39 | \$ 28 |
| London | \$ 34 | \$ 32 |
| Brant County | \$ 54 | \$ 33 |
| Hamilton | \$ 40 | \$ 33 |
| Barrie | \$ 50 | \$ 39 |
| Prince Edward County | \$ 63 | \$ 39 |
| Chatham-Kent | \$ 45 | \$ 39 |
| Kingston | \$ 53 | \$ 40 |
| Orillia | \$ 50 | \$ 43 |
| North Bay | \$ 51 | \$ 49 |
| Peterborough | \$ 55 | \$ 51 |
| Haldimand | \$ 70 | \$ 55 |
| Brockville | \$ 56 | \$ 55 |
| Quinte West | \$ 54 | \$ 56 |
| Greater Sudbury | \$ 59 | \$ 57 |
| Belleville | \$ 61 | \$ 61 |
| Windsor | \$ 47 | \$ 65 |
| Cornwall | \$ 50 | \$ 66 |
| St. Thomas | \$ 53 | \$ 67 |
| Greenstone | \$ 87 | \$ 68 |
| St. Marys | \$ 76 | \$ 68 |

| Municipality | Net Costs per | Net Costs per |
|-----------------------|----------------------|-----------------------------|
| | Capita Excl Amort | \$100,000 CVA Excl Amort |
| Kenora | \$ 78 | \$ 71 |
| Stratford | \$ 85 | \$ 72 |
| Thunder Bay | \$ 70 | \$ 77 |
| Timmins | \$ 87 | \$ 109 |
| Elliot Lake | \$ 87 | \$ 176 |
| Average | \$ 54 | \$ 52 |
| Median | \$ 54 | \$ 53 |
| Region Halton | \$ 26 | \$ 12 |
| Region York | \$ 31 | \$ 13 |
| Region Peel | \$ 28 | \$ 16 |
| Region Waterloo | \$ 23 | \$ 17 |
| District Muskoka | \$ 82 | \$ 20 |
| Region Durham | \$ 30 | \$ 22 |
| Region Niagara | \$ 43 | \$ 37 |
| Region Average | \$ 38 | \$ 20 |
| Region Median | \$ 30 | \$ 17 |
| Wellington County | \$ 36 | \$ 20 |
| Simcoe County | \$ 49 | \$ 28 |
| Dufferin County | \$ 49 | \$ 31 |
| Bruce County | \$ 70 | \$ 38 |
| Grey County | \$ 74 | \$ 43 |
| Elgin County | \$ 49 | \$ 44 |
| County Average | \$ 54 | \$ 34 |
| County Median | \$ 49 | \$ 34 |

Cemeteries (Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Revenue as | | Net Costs per \$100,000 CVA |
|--------------------------|------------------------------------|---------------------------------------|--------------------------------|
| | % of Expenditures Excl Amort | Net Costs per Capita Excl Amort | |
| Greenstone | 189% | \$ (3) | \$ (2) |
| Waterloo | 109% | \$ (1) | \$ (1) |
| Halton Hills | 138% | \$ (2) | \$ (1) |
| Whitchurch - Stouffville | 132% | \$ (1) | \$ (0) |
| Whitby | 102% | \$ (0) | \$ (0) |
| Meaford | 101% | \$ (0) | \$ (0) |
| Grey Highlands | 100% | \$ 0 | \$ 0 |
| Markham | 68% | \$ 0 | \$ 0 |
| King | 79% | \$ 0 | \$ 0 |
| Wilmot | 98% | \$ 0 | \$ 0 |
| Wellington North | 98% | \$ 0 | \$ 0 |
| Woolwich | 95% | \$ 0 | \$ 0 |
| Centre Wellington | 98% | \$ 0 | \$ 0 |
| Vaughan | 57% | \$ 0 | \$ 0 |
| Georgina | 73% | \$ 0 | \$ 0 |
| Middlesex Centre | 40% | \$ 0 | \$ 0 |
| Orangeville | 85% | \$ 0 | \$ 0 |
| Mississauga | 28% | \$ 1 | \$ 0 |
| Welland | 78% | \$ 0 | \$ 1 |
| Elliot Lake | 97% | \$ 0 | \$ 1 |
| Brampton | 19% | \$ 1 | \$ 1 |
| Oakville | 73% | \$ 2 | \$ 1 |
| Brock | 6% | \$ 1 | \$ 1 |
| Strathroy-Caradoc | 88% | \$ 1 | \$ 1 |
| Lambton Shores | 69% | \$ 2 | \$ 1 |
| Burlington | 25% | \$ 1 | \$ 1 |
| Springwater | 38% | \$ 1 | \$ 1 |
| Bracebridge | 67% | \$ 2 | \$ 1 |
| Greater Sudbury | 85% | \$ 1 | \$ 1 |
| Quinte West | 42% | \$ 1 | \$ 1 |
| North Middlesex | 66% | \$ 3 | \$ 1 |
| Erin | 0% | \$ 3 | \$ 1 |
| Oshawa | 45% | \$ 2 | \$ 1 |
| St. Thomas | | \$ 1 | \$ 2 |
| Niagara-on-the-Lake | 69% | \$ 4 | \$ 2 |

Cemeteries (cont'd) (Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Revenue as | | Net Costs per \$100,000 CVA |
|----------------------|-------------------|---------------------------------|-----------------------------|
| | % of Expenditures | Net Costs per Capita Excl Amort | |
| | Excl Amort | Amort | Excl Amort |
| Kingsville | 63% | \$ 2 | \$ 2 |
| Kitchener | 76% | \$ 2 | \$ 2 |
| Clarington | 49% | \$ 3 | \$ 2 |
| The Blue Mountains | 9% | \$ 13 | \$ 2 |
| Minto | 66% | \$ 3 | \$ 3 |
| Leamington | 12% | \$ 3 | \$ 3 |
| Pelham | 35% | \$ 4 | \$ 3 |
| Lincoln | 50% | \$ 4 | \$ 3 |
| Prince Edward County | 16% | \$ 5 | \$ 3 |
| Hamilton | 52% | \$ 4 | \$ 3 |
| West Lincoln | 9% | \$ 4 | \$ 3 |
| Haldimand | 30% | \$ 5 | \$ 4 |
| Cambridge | 59% | \$ 5 | \$ 4 |
| Huntsville | 43% | \$ 7 | \$ 4 |
| Gravenhurst | 32% | \$ 10 | \$ 4 |
| Thunder Bay | 26% | \$ 4 | \$ 5 |
| Chatham-Kent | 54% | \$ 6 | \$ 5 |
| Kincardine | 46% | \$ 10 | \$ 5 |
| St. Catharines | 55% | \$ 6 | \$ 6 |
| North Perth | 32% | \$ 11 | \$ 6 |
| Ingersoll | 16% | \$ 7 | \$ 8 |
| Fort Erie | 33% | \$ 9 | \$ 8 |
| St. Marys | 60% | \$ 10 | \$ 9 |
| Kenora | 48% | \$ 10 | \$ 9 |
| Tillsonburg | 46% | \$ 10 | \$ 10 |
| Brant County | 23% | \$ 16 | \$ 10 |
| Timmins | 43% | \$ 8 | \$ 10 |
| Brockville | 38% | \$ 10 | \$ 10 |
| Niagara Falls | 33% | \$ 12 | \$ 10 |
| Sault Ste. Marie | 60% | \$ 9 | \$ 11 |
| Owen Sound | 38% | \$ 10 | \$ 11 |
| Parry Sound | 42% | \$ 14 | \$ 13 |
| Stratford | 12% | \$ 16 | \$ 14 |
| Thorold | 30% | \$ 26 | \$ 24 |
| Average | 57% | \$ 4 | \$ 4 |
| Median | 51% | \$ 3 | \$ 2 |

Emergency Measures
(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|--------------------|---------------------------------|--|
| Aurora | \$ 0 | \$ 0 |
| Stratford | \$ 0 | \$ 0 |
| Toronto | \$ 1 | \$ 1 |
| Haldimand | \$ 1 | \$ 1 |
| Huntsville | \$ 2 | \$ 1 |
| Kenora | \$ 1 | \$ 1 |
| Greater Sudbury | \$ 1 | \$ 1 |
| London | \$ 1 | \$ 1 |
| Parry Sound | \$ 1 | \$ 1 |
| Pickering | \$ 2 | \$ 1 |
| Belleville | \$ 1 | \$ 1 |
| Guelph | \$ 2 | \$ 2 |
| Fort Erie | \$ 2 | \$ 2 |
| Centre Wellington | \$ 3 | \$ 2 |
| Sarnia | \$ 2 | \$ 2 |
| The Blue Mountains | \$ 14 | \$ 2 |
| Peterborough | \$ 4 | \$ 3 |
| Ottawa | \$ 6 | \$ 3 |
| North Bay | \$ 13 | \$ 13 |
| Chatham-Kent | \$ 27 | \$ 23 |
| Average | \$ 4 | \$ 3 |
| Median | \$ 2 | \$ 1 |

| Municipality | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|-----------------------|---------------------------------|--|
| Region Waterloo | \$ 1 | \$ 1 |
| Region Peel | \$ 1 | \$ 1 |
| District Muskoka | \$ 5 | \$ 1 |
| Region Niagara | \$ 4 | \$ 3 |
| Region Durham | \$ 7 | \$ 5 |
| Region Halton | \$ 12 | \$ 6 |
| Region Average | \$ 5 | \$ 3 |
| Region Median | \$ 4 | \$ 2 |
| Elgin County | \$ 1 | \$ 1 |
| Bruce County | \$ 1 | \$ 1 |
| Grey County | \$ 1 | \$ 1 |
| Simcoe County | \$ 2 | \$ 1 |
| Dufferin County | \$ 4 | \$ 2 |
| Wellington County | \$ 6 | \$ 4 |
| County Average | \$ 3 | \$ 2 |
| County Median | \$ 2 | \$ 1 |

General Assistance

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Employability: Significant numbers of clients with one or more barriers to employment, including health barriers, lack of education and language skills, literacy levels, and lack of Canadian work experience
- Urban form: Client access to programs can vary due to geographical, technological, cultural or other limitations
- Economic conditions: Differing local labour market conditions
- Demographics: Family size and caseload mix

| Municipality | Net Costs per Capita | | Net Costs per \$100,000 CVA | |
|----------------------|----------------------|----|-----------------------------|----|
| | | | | |
| Centre Wellington | \$ | 6 | \$ | 4 |
| Brant County | \$ | 9 | \$ | 5 |
| St. Marys | \$ | 14 | \$ | 13 |
| Guelph | \$ | 22 | \$ | 16 |
| Haldimand | \$ | 22 | \$ | 17 |
| Kenora | \$ | 23 | \$ | 21 |
| Barrie | \$ | 30 | \$ | 24 |
| Stratford | \$ | 28 | \$ | 24 |
| Prince Edward County | \$ | 40 | \$ | 25 |
| Orillia | \$ | 40 | \$ | 34 |
| Parry Sound | \$ | 39 | \$ | 37 |
| Kingston | \$ | 55 | \$ | 42 |
| Ottawa | \$ | 76 | \$ | 45 |
| Greater Sudbury | \$ | 51 | \$ | 48 |
| North Bay | \$ | 51 | \$ | 49 |
| Timmins | \$ | 40 | \$ | 50 |
| Quinte West | \$ | 50 | \$ | 51 |
| Hamilton | \$ | 63 | \$ | 52 |
| Belleville | \$ | 56 | \$ | 56 |
| Chatham-Kent | \$ | 64 | \$ | 56 |
| St. Thomas | \$ | 47 | \$ | 59 |
| London | \$ | 64 | \$ | 60 |
| Brockville | \$ | 62 | \$ | 61 |
| Cornwall | \$ | 47 | \$ | 62 |
| Peterborough | \$ | 79 | \$ | 74 |

| Municipality | Net Costs per Capita | | Net Costs per \$100,000 CVA | |
|-----------------------|----------------------|-----------|-----------------------------|-----------|
| | | | | |
| Windsor | \$ | 62 | \$ | 86 |
| Elliot Lake | \$ | 45 | \$ | 92 |
| Toronto | \$ | 260 | \$ | 120 |
| Greenstone | \$ | 198 | \$ | 154 |
| Thunder Bay | \$ | 146 | \$ | 162 |
| Sault Ste. Marie | \$ | 233 | \$ | 269 |
| Average | \$ | 65 | \$ | 60 |
| Median | \$ | 50 | \$ | 50 |
| Region York | \$ | 9 | \$ | 4 |
| Region Halton | \$ | 21 | \$ | 10 |
| District Muskoka | \$ | 43 | \$ | 10 |
| Region Peel | \$ | 36 | \$ | 21 |
| Region Durham | \$ | 37 | \$ | 27 |
| Region Waterloo | \$ | 42 | \$ | 32 |
| Region Niagara | \$ | 45 | \$ | 39 |
| Region Average | \$ | 33 | \$ | 20 |
| Region Median | \$ | 37 | \$ | 21 |
| Wellington County | \$ | 17 | \$ | 10 |
| Bruce County | \$ | 20 | \$ | 11 |
| Simcoe County | \$ | 25 | \$ | 15 |
| Elgin County | \$ | 17 | \$ | 15 |
| Grey County | \$ | 31 | \$ | 18 |
| Dufferin County | \$ | 29 | \$ | 18 |
| County Average | \$ | 23 | \$ | 14 |
| County Median | \$ | 23 | \$ | 15 |

Assistance to the Aged

Some municipalities provide community programs (for example, adult day services, homemakers and meals on wheels), which provide support to clients and family caregivers. These services enable many clients to remain independent in their own homes.

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Staff mix: Ratio of registered and non-registered staff varies amongst municipalities, resulting in a higher cost structure for registered staff
- Support and type of programming provided as determined by Council
- Role of Local Health Integration Networks (LHINs): Establishing the mix of health services for a given community
- Demographics: Age of the population and specific needs of the client
- Uncontrollable price variables: Pay equity legislation and wage arbitration, availability of appropriate skilled workers
- Other providers: Charitable and private sector participation in the long-term care business



Assistance to the Aged

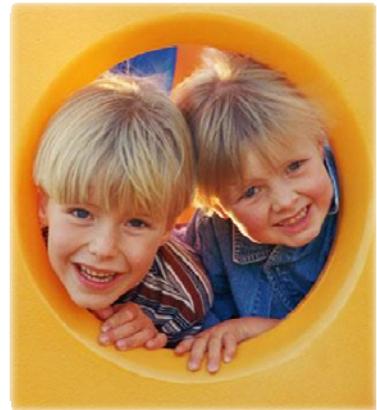
| Municipality | Net Costs per Capita Excl Amort | | Net Costs per \$100,000 CVA Excl Amort | |
|-------------------|---------------------------------|------------|--|--|
| | Amort | Excl Amort | | |
| Fort Erie | \$ 2 | \$ 2 | | |
| Lincoln | \$ 3 | \$ 2 | | |
| Sarnia | \$ 2 | \$ 3 | | |
| St. Catharines | \$ 3 | \$ 3 | | |
| Brampton | \$ 4 | \$ 3 | | |
| Whitby | \$ 5 | \$ 4 | | |
| Thorold | \$ 4 | \$ 4 | | |
| Georgina | \$ 6 | \$ 4 | | |
| Pickering | \$ 7 | \$ 4 | | |
| Waterloo | \$ 7 | \$ 4 | | |
| Niagara Falls | \$ 6 | \$ 5 | | |
| Guelph | \$ 8 | \$ 6 | | |
| Halton Hills | \$ 11 | \$ 6 | | |
| Centre Wellington | \$ 10 | \$ 6 | | |
| Cambridge | \$ 8 | \$ 7 | | |
| Kitchener | \$ 9 | \$ 7 | | |
| Barrie | \$ 10 | \$ 8 | | |
| Welland | \$ 7 | \$ 8 | | |
| Elliot Lake | \$ 4 | \$ 9 | | |
| Oshawa | \$ 11 | \$ 9 | | |
| Peterborough | \$ 11 | \$ 11 | | |
| Sault Ste. Marie | \$ 10 | \$ 12 | | |
| Ottawa | \$ 20 | \$ 12 | | |
| Toronto | \$ 29 | \$ 13 | | |
| Stratford | \$ 16 | \$ 13 | | |
| London | \$ 16 | \$ 15 | | |
| Brant County | \$ 30 | \$ 18 | | |
| Parry Sound | \$ 21 | \$ 20 | | |
| St. Marys | \$ 23 | \$ 20 | | |
| Quinte West | \$ 25 | \$ 26 | | |
| Hamilton | \$ 33 | \$ 27 | | |
| Greater Sudbury | \$ 29 | \$ 28 | | |
| Orillia | \$ 38 | \$ 32 | | |

| Municipality | Net Costs per Capita Excl Amort | | Net Costs per \$100,000 CVA Excl Amort | |
|-----------------------|---------------------------------|------------|--|--|
| | Amort | Excl Amort | | |
| Belleville | \$ 34 | \$ 34 | | |
| Prince Edward County | \$ 67 | \$ 41 | | |
| Cornwall | \$ 35 | \$ 46 | | |
| North Bay | \$ 49 | \$ 47 | | |
| Haldimand | \$ 62 | \$ 48 | | |
| Chatham-Kent | \$ 59 | \$ 51 | | |
| Thunder Bay | \$ 50 | \$ 56 | | |
| Kingston | \$ 74 | \$ 56 | | |
| Brockville | \$ 71 | \$ 70 | | |
| Windsor | \$ 53 | \$ 73 | | |
| Kenora | \$ 100 | \$ 91 | | |
| St. Thomas | \$ 74 | \$ 93 | | |
| Timmins | \$ 110 | \$ 137 | | |
| Average | \$ 27 | \$ 26 | | |
| Median | \$ 16 | \$ 13 | | |
| District Muskoka | \$ 13 | \$ 3 | | |
| Region York | \$ 14 | \$ 6 | | |
| Region Halton | \$ 25 | \$ 11 | | |
| Region Waterloo | \$ 16 | \$ 12 | | |
| Region Peel | \$ 24 | \$ 14 | | |
| Region Niagara | \$ 32 | \$ 27 | | |
| Region Durham | \$ 61 | \$ 44 | | |
| Region Average | \$ 26 | \$ 17 | | |
| Region Median | \$ 24 | \$ 12 | | |
| Simcoe County | \$ 37 | \$ 21 | | |
| Dufferin County | \$ 42 | \$ 27 | | |
| Bruce County | \$ 56 | \$ 30 | | |
| Grey County | \$ 51 | \$ 30 | | |
| Wellington County | \$ 62 | \$ 35 | | |
| Elgin County | \$ 116 | \$ 105 | | |
| County Average | \$ 61 | \$ 41 | | |
| County Median | \$ 53 | \$ 30 | | |

Child Care (Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Varying levels of child poverty in municipalities result in differing needs for subsidized child care
- Costs to provide child care can be impacted by economic variables such as the cost of living in the municipality and the income levels of the residents
- Rates for child care spaces, other than those directly operated by a municipality, are set in service agreements between the municipality and the child care providers; these rates can be influenced by the level of funding available, local wage conditions, pay equity legislation, municipal policies and business practices



| Municipality | Net Costs per Capita | | Net Costs per \$100,000 CVA | |
|------------------|----------------------|--------------|-----------------------------|--------------|
| | Excl. Amort. | Excl. Amort. | Excl. Amort. | Excl. Amort. |
| Haldimand | \$ 4 | \$ 3 | | |
| Brant County | \$ 5 | \$ 3 | | |
| Sault Ste. Marie | \$ 6 | \$ 7 | | |
| Parry Sound | \$ 8 | \$ 8 | | |
| Thunder Bay | \$ 8 | \$ 9 | | |
| Kenora | \$ 11 | \$ 10 | | |
| Brockville | \$ 10 | \$ 10 | | |
| Kingston | \$ 16 | \$ 12 | | |
| Hamilton | \$ 16 | \$ 13 | | |
| Barrie | \$ 17 | \$ 13 | | |
| Greater Sudbury | \$ 14 | \$ 13 | | |
| Cornwall | \$ 10 | \$ 14 | | |
| Chatham-Kent | \$ 17 | \$ 15 | | |
| Ottawa | \$ 25 | \$ 15 | | |
| Guelph | \$ 22 | \$ 16 | | |
| Orillia | \$ 19 | \$ 16 | | |
| Toronto | \$ 36 | \$ 17 | | |
| Peterborough | \$ 18 | \$ 17 | | |
| Timmins | \$ 14 | \$ 17 | | |
| London | \$ 20 | \$ 18 | | |
| Stratford | \$ 22 | \$ 19 | | |
| North Bay | \$ 22 | \$ 21 | | |
| North Perth | \$ 42 | \$ 24 | | |
| St. Thomas | \$ 23 | \$ 29 | | |

| Municipality | Net Costs per Capita | | Net Costs per \$100,000 CVA | |
|-----------------------|----------------------|--------------|-----------------------------|--------------|
| | Excl. Amort. | Excl. Amort. | Excl. Amort. | Excl. Amort. |
| Elliot Lake | \$ 16 | \$ 32 | | |
| St. Marys | \$ 36 | \$ 32 | | |
| Windsor | \$ 24 | \$ 33 | | |
| Greenstone | \$ 274 | \$ 213 | | |
| Average | \$ 27 | \$ 23 | | |
| Median | \$ 17 | \$ 15 | | |
| District Muskoka | \$ 13 | \$ 3 | | |
| Region York | \$ 12 | \$ 5 | | |
| Region Peel | \$ 12 | \$ 7 | | |
| Region Halton | \$ 18 | \$ 8 | | |
| Region Durham | \$ 14 | \$ 10 | | |
| Region Waterloo | \$ 16 | \$ 12 | | |
| Region Niagara | \$ 17 | \$ 15 | | |
| Region Average | \$ 15 | \$ 9 | | |
| Region Median | \$ 14 | \$ 8 | | |
| Wellington County | \$ 7 | \$ 4 | | |
| Elgin County | \$ 6 | \$ 5 | | |
| Simcoe County | \$ 10 | \$ 6 | | |
| Bruce County | \$ 14 | \$ 7 | | |
| Dufferin County | \$ 20 | \$ 13 | | |
| Grey County | \$ 50 | \$ 29 | | |
| County Average | \$ 18 | \$ 11 | | |
| County Median | \$ 12 | \$ 7 | | |

Social Housing

Social Housing Services provides affordable homes for individuals whose income makes it challenging to obtain adequate housing in the private rental market. A variety of housing forms are provided as follows:

- Municipally owned and operated housing (through a department or municipally owned housing corporation)
- Non-profit housing that is owned and operated by community based non-profit corporations governed by a board of directors
- Cooperative housing that is owned and operated by its members
- Rent supplement, where a private or non-profit landlord provides units to households at a rent-geared-to-income (RGI) and the municipality subsidizes the difference between that rent and the market rent for the unit

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Housing stock: Age and supply (both private and municipal), and adequacy of capital reserves to maintain them
- Demographic and economic conditions: May increase waiting list pressure, i.e. loss of local industry, rapid growth, percentage of Special Priority Policy (SPP) applicants
- Wait list management: Frequency of the service manager to update the waiting list and cancel applicants no longer actively seeking rent-geared-to-income (RGI) housing
- Portfolio mix: Older federal units are generally less costly than units built under subsequent provincial programs (fewer assisted units, lower land costs)
- Geographic conditions: Construction and land costs, higher snow removal costs in northern areas of the province, rental market availability, utility costs and usage profiles
- Tenant mix: Seniors' communities are usually less costly to operate than families and singles

Social Housing

| Municipality | Public Housing Net Costs per Capita Excl | Non-Profit Co- op Housing Costs per Capita Excl | Rent Supplement Net Costs per Capital Excl | Other Housing Net Costs per Capita Excl | Total Housing Net Costs per Capita Excl |
|----------------------|---|--|---|--|---|
| | Amort | Amort | Amort | Amort | Amort |
| Oshawa | | \$ 1 | | | \$ 1 |
| Parry Sound | \$ 5 | | | | \$ 5 |
| Strathroy-Caradoc | | \$ 5 | | | \$ 5 |
| Sault Ste. Marie | \$ 11 | | | | \$ 11 |
| Collingwood | | | \$ 12 | | \$ 12 |
| Haldimand | | \$ 24 | | | \$ 24 |
| Toronto | \$ 29 | | | | \$ 29 |
| Orillia | \$ 36 | | | | \$ 36 |
| Barrie | \$ 44 | | | | \$ 44 |
| Brant County | | \$ 49 | | | \$ 49 |
| Prince Edward County | \$ 50 | | | | \$ 50 |
| Peterborough | \$ 84 | \$ 18 | \$ (51) | | \$ 51 |
| St. Marys | \$ 51 | | | | \$ 51 |
| Brockville | \$ 53 | | | | \$ 53 |
| Elliot Lake | \$ 57 | | | | \$ 57 |
| Chatham-Kent | \$ 21 | \$ 37 | \$ 1 | \$ 4 | \$ 62 |
| London | \$ 36 | \$ 23 | \$ (5) | \$ 16 | \$ 70 |
| Kingston | \$ 19 | \$ 32 | \$ 21 | | \$ 72 |
| Quinte West | \$ 74 | | | | \$ 74 |
| St. Thomas | \$ (20) | \$ 88 | \$ 10 | | \$ 78 |
| Belleville | \$ 83 | | | | \$ 83 |
| Cornwall | \$ 109 | \$ (5) | \$ (22) | \$ 6 | \$ 88 |
| North Bay | \$ 98 | | | | \$ 98 |
| Kenora | \$ 98 | | | | \$ 98 |
| Greater Sudbury | \$ 43 | \$ 54 | \$ (1) | \$ 6 | \$ 102 |
| Windsor | \$ 48 | \$ 29 | \$ 10 | \$ 17 | \$ 104 |
| Timmins | | \$ 112 | | | \$ 112 |
| Ottawa | \$ 54 | \$ 51 | \$ 31 | \$ (10) | \$ 126 |
| Guelph | \$ 130 | | \$ 3 | \$ 3 | \$ 133 |
| Hamilton | \$ 43 | \$ 91 | \$ 7 | \$ 4 | \$ 146 |
| Stratford | \$ 160 | | | | \$ 160 |
| Average | \$ 57 | \$ 41 | \$ 1 | \$ 6 | \$ 67 |
| Median | \$ 50 | \$ 32 | \$ 7 | \$ 5 | \$ 62 |

Social Housing (cont'd)

| Municipality | Public | Non-Profit Co- | Rent | Other | Total Housing |
|-----------------------|-----------------------------------|----------------------------------|---------------------------------------|-----------------------------------|---------------|
| | Housing Net Costs per Capita Excl | op Housing Costs per Capita Excl | Supplement Net Costs per Capital Excl | Housing Net Costs per Capita Excl | |
| | Amort | Amort | Amort | Amort | Amort |
| Region York | \$ (56) | \$ 23 | \$ 5 | \$ 3 | \$ (25) |
| District Muskoka | \$ 28 | \$ 8 | \$ 0 | \$ 0 | \$ 36 |
| Region Durham | \$ 8 | \$ 37 | \$ 4 | \$ 4 | \$ 53 |
| Region Halton | \$ 13 | \$ 29 | \$ 8 | \$ 7 | \$ 57 |
| Region Waterloo | \$ 18 | \$ 42 | \$ 5 | \$ 10 | \$ 76 |
| Region Niagara | | | \$ 92 | \$ 92 | |
| Region Peel | \$ 17 | \$ 49 | \$ 26 | \$ 0 | \$ 92 |
| Region Average | \$ 5 | \$ 32 | \$ 8 | \$ 23 | \$ 55 |
| Region Median | \$ 15 | \$ 33 | \$ 5 | \$ 7 | \$ 57 |
| Bruce County | \$ 18 | \$ 5 | \$ 1 | \$ 0 | \$ 24 |
| Elgin County | \$ 34 | | | \$ 0 | \$ 34 |
| Simcoe County | \$ 64 | | | \$ 0 | \$ 64 |
| Dufferin County | \$ 61 | \$ 20 | \$ 7 | \$ (3) | \$ 86 |
| Grey County | \$ 94 | | | \$ 0 | \$ 94 |
| Wellington County | \$ 84 | \$ 14 | \$ 1 | \$ 0 | \$ 99 |
| County Average | \$ 59 | \$ 13 | \$ 3 | \$ (3) | \$ 67 |
| County Median | \$ 63 | \$ 14 | \$ 1 | \$ (3) | \$ 75 |

Parks

Each municipality's results are influenced to varying degrees by a number of factors including:

- Service delivery: Differences in service standards established by municipal Councils, i.e. types of amenities maintained, frequency of grass cutting
- Geographic location: Varying topography affects the mix of natural and maintained hectares of parkland in each municipality
- Environmental factors: Soil composition, weather patterns
- Population density: Higher densities may mean more intense usage and require different maintenance strategies, e.g. irrigation, artificial turf, sport field and pathway lighting
- Changing demographics and community use: Increased demand for large social gatherings and various cultural activities translate into higher maintenance, signage and staff training costs



Parks

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|--------------------------|------------------------------------|---|
| Meaford | \$ (1) | \$ (0) |
| Grey Highlands | \$ 6 | \$ 3 |
| Puslinch | \$ 11 | \$ 4 |
| Wellington North | \$ 9 | \$ 6 |
| Woolwich | \$ 11 | \$ 6 |
| North Dumfries | \$ 14 | \$ 7 |
| Middlesex Centre | \$ 18 | \$ 9 |
| Centre Wellington | \$ 17 | \$ 11 |
| Oro-Medonte | \$ 24 | \$ 12 |
| Halton Hills | \$ 22 | \$ 12 |
| Strathroy-Caradoc | \$ 15 | \$ 13 |
| North Middlesex | \$ 32 | \$ 13 |
| Brant County | \$ 23 | \$ 14 |
| Innisfil | \$ 24 | \$ 14 |
| Caledon | \$ 33 | \$ 14 |
| North Perth | \$ 26 | \$ 14 |
| Prince Edward County | \$ 26 | \$ 16 |
| Kingsville | \$ 20 | \$ 17 |
| Whitchurch - Stouffville | \$ 38 | \$ 17 |
| Pelham | \$ 24 | \$ 17 |
| Markham | \$ 41 | \$ 18 |
| Vaughan | \$ 49 | \$ 18 |
| Niagara-on-the-Lake | \$ 49 | \$ 19 |
| King | \$ 60 | \$ 19 |
| Burlington | \$ 38 | \$ 19 |
| Bracebridge | \$ 36 | \$ 19 |
| Springwater | \$ 32 | \$ 19 |
| Milton | \$ 35 | \$ 19 |
| Guelph-Eramosa | \$ 38 | \$ 19 |
| Haldimand | \$ 25 | \$ 20 |

| Municipality | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|--------------------|------------------------------------|---|
| The Blue Mountains | \$ 109 | \$ 20 |
| Clarington | \$ 26 | \$ 20 |
| Aurora | \$ 47 | \$ 20 |
| West Lincoln | \$ 26 | \$ 21 |
| Orangeville | \$ 27 | \$ 21 |
| Brock | \$ 34 | \$ 22 |
| Mississauga | \$ 44 | \$ 23 |
| Huntsville | \$ 43 | \$ 23 |
| Kitchener | \$ 29 | \$ 24 |
| Gravenhurst | \$ 66 | \$ 24 |
| Whitby | \$ 36 | \$ 25 |
| Chatham-Kent | \$ 29 | \$ 25 |
| Tillsonburg | \$ 26 | \$ 27 |
| Lambton Shores | \$ 67 | \$ 28 |
| London | \$ 30 | \$ 28 |
| Thorold | \$ 31 | \$ 29 |
| Minto | \$ 33 | \$ 29 |
| Ottawa | \$ 50 | \$ 30 |
| Leamington | \$ 29 | \$ 30 |
| East Gwillimbury | \$ 67 | \$ 30 |
| Kincardine | \$ 60 | \$ 31 |
| Pickering | \$ 50 | \$ 31 |
| Wilmot | \$ 50 | \$ 31 |
| Toronto | \$ 68 | \$ 31 |
| Oakville | \$ 91 | \$ 34 |
| Niagara Falls | \$ 40 | \$ 35 |
| Stratford | \$ 41 | \$ 35 |
| Lincoln | \$ 51 | \$ 36 |
| Waterloo | \$ 60 | \$ 37 |
| Kingston | \$ 51 | \$ 38 |

Parks (cont'd)

(Sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

| Municipality | Net Costs per Capita | Net Costs per \$100,000 CVA |
|------------------|----------------------|-----------------------------|
| | Excl Amort | Excl Amort |
| Fort Erie | \$ 44 | \$ 39 |
| Timmins | \$ 32 | \$ 39 |
| Barrie | \$ 51 | \$ 39 |
| Peterborough | \$ 43 | \$ 40 |
| Hamilton | \$ 49 | \$ 41 |
| Newmarket | \$ 78 | \$ 43 |
| Georgina | \$ 64 | \$ 43 |
| Quinte West | \$ 42 | \$ 43 |
| Kenora | \$ 50 | \$ 45 |
| Collingwood | \$ 85 | \$ 48 |
| Oshawa | \$ 55 | \$ 49 |
| Cambridge | \$ 60 | \$ 50 |
| Brampton | \$ 70 | \$ 50 |
| Greenstone | \$ 65 | \$ 50 |
| Greater Sudbury | \$ 53 | \$ 51 |
| Orillia | \$ 61 | \$ 52 |
| Ingersoll | \$ 50 | \$ 53 |
| St. Marys | \$ 59 | \$ 53 |
| Guelph | \$ 74 | \$ 53 |
| St. Catharines | \$ 58 | \$ 57 |
| Parry Sound | \$ 62 | \$ 58 |
| St. Thomas | \$ 52 | \$ 65 |
| Sarnia | \$ 65 | \$ 67 |
| Sault Ste. Marie | \$ 59 | \$ 68 |
| Owen Sound | \$ 63 | \$ 69 |
| North Bay | \$ 78 | \$ 75 |
| Brockville | \$ 76 | \$ 76 |
| Belleville | \$ 77 | \$ 76 |
| Thunder Bay | \$ 75 | \$ 83 |
| Cornwall | \$ 70 | \$ 92 |
| Welland | \$ 92 | \$ 112 |
| Windsor | \$ 84 | \$ 116 |
| Elliot Lake | \$ 67 | \$ 135 |
| Average | \$ 46 | \$ 35 |
| Median | \$ 44 | \$ 29 |

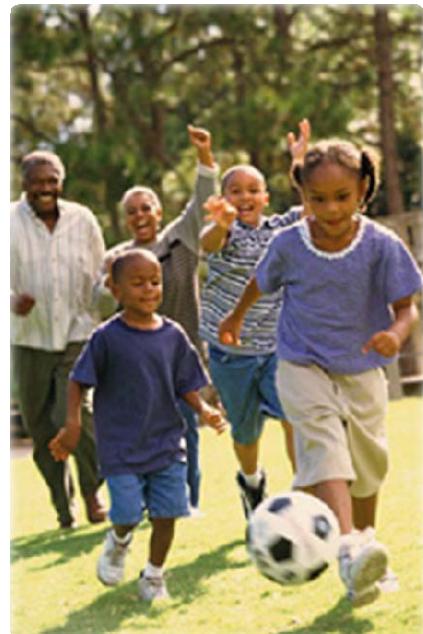
Sports and Recreation Services

The three main types of programming are:

- Registered programs: Residents register/commit to participate in structured activities such as swimming lessons, dance or fitness classes or day camps; some municipalities also include house leagues, e.g. baseball, basketball, hockey, soccer
- Drop-in programs: Residents are not required to register and are able to participate in structured or unstructured sports and recreation activities such as public swimming or skating, basketball, fitness or open access to gyms
- Permitted programs: Residents and/or community organizations obtain permits for short-term rental of sports and recreation facilities such as sports fields, meeting rooms and arenas

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Recreation facilities: Number of facilities, mix of facility types and age of facilities
- Programming: Variety of recreation program types offered, number and extent of age groups with targeted programming; frequency and times of program offerings; class length; mix of instructional vs. drop-in vs. permitted programming
- Transportation: Access and the number of program locations
- Collective agreements: Differences in wage rates and staffing structures



Recreation Programming

| Municipality | Revenue as | | |
|--------------------------|------------------------------------|------------------------------------|---|
| | % Gross Expenditures Excl Amort | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
| North Perth | 113% | \$ (2) | \$ (1) |
| Lambton Shores | 99% | \$ 0 | \$ 0 |
| Woolwich | 95% | \$ 0 | \$ 0 |
| Timmins | 48% | \$ 0 | \$ 0 |
| Niagara-on-the-Lake | 72% | \$ 1 | \$ 0 |
| Sault Ste. Marie | 90% | \$ 1 | \$ 1 |
| Brock | 91% | \$ 1 | \$ 1 |
| Caledon | 93% | \$ 3 | \$ 1 |
| Haldimand | 52% | \$ 2 | \$ 2 |
| Oro-Medonte | 52% | \$ 4 | \$ 2 |
| Thorold | 1% | \$ 3 | \$ 3 |
| Centre Wellington | 43% | \$ 4 | \$ 3 |
| Brockville | \$ | \$ 3 | \$ 3 |
| Owen Sound | 66% | \$ 3 | \$ 4 |
| West Lincoln | 46% | \$ 5 | \$ 4 |
| Huntsville | 79% | \$ 8 | \$ 4 |
| Sarnia | 31% | \$ 5 | \$ 5 |
| Milton | 85% | \$ 9 | \$ 5 |
| Guelph-Eramosa | \$ | \$ 10 | \$ 5 |
| Whitchurch - Stouffville | 73% | \$ 12 | \$ 5 |
| Whitby | 23% | \$ 8 | \$ 6 |
| Springwater | 54% | \$ 10 | \$ 6 |
| Belleville | 70% | \$ 6 | \$ 6 |
| Niagara Falls | 11% | \$ 7 | \$ 6 |
| Innisfil | 39% | \$ 10 | \$ 6 |
| Halton Hills | 71% | \$ 11 | \$ 6 |
| Kingsville | 9% | \$ 7 | \$ 6 |
| Leamington | 69% | \$ 6 | \$ 6 |
| St. Catharines | 1% | \$ 7 | \$ 7 |
| Quinte West | 9% | \$ 7 | \$ 7 |

Recreation Programming (cont'd)

| Municipality | Revenue as % | | | \$100,000 CVA |
|----------------------|--------------------|---------------------------------|-----------------------------|---------------|
| | Gross Expenditures | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA | |
| | Excl Amort | Amort | Excl Amort | |
| Brampton | 30% | \$ 10 | \$ 7 | |
| Orangeville | 78% | \$ 9 | \$ 7 | |
| Bracebridge | 82% | \$ 14 | \$ 7 | |
| Kenora | 36% | \$ 8 | \$ 8 | |
| Waterloo | 75% | \$ 13 | \$ 8 | |
| Guelph | 63% | \$ 11 | \$ 8 | |
| Strathroy-Caradoc | 28% | \$ 10 | \$ 8 | |
| Kincardine | 65% | \$ 19 | \$ 10 | |
| Collingwood | 39% | \$ 17 | \$ 10 | |
| Greater Sudbury | 25% | \$ 10 | \$ 10 | |
| Mississauga | 55% | \$ 20 | \$ 10 | |
| Brant County | 37% | \$ 18 | \$ 11 | |
| Fort Erie | -3% | \$ 12 | \$ 11 | |
| Prince Edward County | | \$ 19 | \$ 11 | |
| Barrie | 66% | \$ 16 | \$ 13 | |
| Windsor | 45% | \$ 9 | \$ 13 | |
| Newmarket | 74% | \$ 23 | \$ 13 | |
| Vaughan | 53% | \$ 38 | \$ 14 | |
| Oakville | 52% | \$ 37 | \$ 14 | |
| King | 25% | \$ 45 | \$ 14 | |
| Stratford | 25% | \$ 17 | \$ 15 | |
| Markham | 50% | \$ 35 | \$ 15 | |
| Burlington | 47% | \$ 31 | \$ 15 | |
| Peterborough | 35% | \$ 16 | \$ 15 | |
| Chatham-Kent | 29% | \$ 18 | \$ 15 | |
| North Bay | 25% | \$ 16 | \$ 16 | |
| Meaford | 31% | \$ 26 | \$ 16 | |
| Toronto | 27% | \$ 34 | \$ 16 | |
| East Gwillimbury | 30% | \$ 38 | \$ 17 | |
| North Dumfries | 3% | \$ 35 | \$ 18 | |

Recreation Programming (cont'd)

| Municipality | Revenue as | | | |
|----------------|----------------------|---------------------------------|-----------------------------|------------|
| | % Gross Expenditures | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA | Excl Amort |
| Gravenhurst | 11% \$ | 50 \$ | \$ | 18 |
| St. Thomas | \$ | 15 \$ | \$ | 19 |
| Lincoln | 26% \$ | 27 \$ | \$ | 19 |
| London | 45% \$ | 21 \$ | \$ | 19 |
| Aurora | 49% \$ | 49 \$ | \$ | 21 |
| Kingston | 27% \$ | 28 \$ | \$ | 21 |
| Orillia | 45% \$ | 25 \$ | \$ | 21 |
| Pelham | 20% \$ | 31 \$ | \$ | 22 |
| Welland | 25% \$ | 18 \$ | \$ | 22 |
| Wilmot | 10% \$ | 36 \$ | \$ | 23 |
| Parry Sound | 18% \$ | 25 \$ | \$ | 23 |
| Georgina | 21% \$ | 35 \$ | \$ | 24 |
| Pickering | 32% \$ | 38 \$ | \$ | 24 |
| Clarington | 14% \$ | 36 \$ | \$ | 28 |
| Oshawa | 45% \$ | 34 \$ | \$ | 30 |
| Tillsonburg | 71% \$ | 30 \$ | \$ | 31 |
| Cambridge | 4% \$ | 39 \$ | \$ | 32 |
| Thunder Bay | 26% \$ | 29 \$ | \$ | 33 |
| Minto | 36% \$ | 39 \$ | \$ | 34 |
| Hamilton | 18% \$ | 41 \$ | \$ | 34 |
| Kitchener | 12% \$ | 42 \$ | \$ | 36 |
| Greenstone | 4% \$ | 54 \$ | \$ | 42 |
| Cornwall | 45% \$ | 33 \$ | \$ | 44 |
| St. Marys | 46% \$ | 71 \$ | \$ | 64 |
| Ottawa | 27% \$ | 112 \$ | \$ | 67 |
| Elliot Lake | 24% \$ | 39 \$ | \$ | 79 |
| Ingersoll | 38% \$ | 80 \$ | \$ | 85 |
| Average | 43% \$ | 21 \$ | \$ | 16 |
| Median | 39% \$ | 16 \$ | \$ | 11 |

Recreation Facilities—Golf, Marina, Ski Hill
(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

| Municipality | Revenue as | | |
|--------------------|----------------------|---------------------------|-----------------------------|
| | % Gross Expenditures | Net Costs per Capita Excl | Net Costs per \$100,000 CVA |
| | Excl Amort | Amort | Excl Amort |
| Greenstone | \$ | (6) | \$ (4) |
| Meaford | 115% | \$ (3) | \$ (2) |
| Oshawa | | \$ (2) | \$ (2) |
| The Blue Mountains | 110% | \$ (7) | \$ (1) |
| Sarnia | 183% | \$ (1) | \$ (1) |
| Leamington | 100% | \$ (0) | \$ (0) |
| Ottawa | | \$ 0 | \$ 0 |
| Vaughan | 46% | \$ 0 | \$ 0 |
| Markham | | \$ 0 | \$ 0 |
| Kingsville | 93% | \$ 0 | \$ 0 |
| Gravenhurst | | \$ 1 | \$ 0 |
| Toronto | 85% | \$ 1 | \$ 0 |
| Brampton | 57% | \$ 1 | \$ 0 |
| Brock | 69% | \$ 1 | \$ 1 |
| Chatham-Kent | | \$ 1 | \$ 1 |
| Orillia | 65% | \$ 1 | \$ 1 |
| Waterloo | | \$ 1 | \$ 1 |
| Kitchener | 93% | \$ 1 | \$ 1 |
| Belleville | 85% | \$ 1 | \$ 1 |
| Mississauga | 63% | \$ 3 | \$ 1 |
| Burlington | 67% | \$ 3 | \$ 1 |
| Hamilton | 73% | \$ 2 | \$ 2 |
| Barrie | 63% | \$ 2 | \$ 2 |
| Sault Ste. Marie | 57% | \$ 2 | \$ 2 |
| Oakville | 42% | \$ 5 | \$ 2 |
| London | 75% | \$ 2 | \$ 2 |
| St. Catharines | 47% | \$ 3 | \$ 3 |
| Kingston | 73% | \$ 4 | \$ 3 |
| Brockville | 68% | \$ 4 | \$ 4 |
| Cornwall | 8% | \$ 3 | \$ 4 |

| Municipality | Revenue as | | |
|----------------------|----------------------|---------------------------|-----------------------------|
| | % Gross Expenditures | Net Costs per Capita Excl | Net Costs per \$100,000 CVA |
| | Excl Amort | Amort | Excl Amort |
| Peterborough | | \$ 4 | \$ 4 |
| Prince Edward County | 49% | \$ 7 | \$ 4 |
| North Bay | 11% | \$ 5 | \$ 5 |
| Parry Sound | 10% | \$ 6 | \$ 5 |
| Thunder Bay | 72% | \$ 7 | \$ 8 |
| Kincardine | 37% | \$ 16 | \$ 8 |
| Greater Sudbury | 19% | \$ 9 | \$ 9 |
| Windsor | 57% | \$ 7 | \$ 10 |
| Lambton Shores | 50% | \$ 25 | \$ 10 |
| Georgina | 38% | \$ 17 | \$ 11 |
| Elliot Lake | | \$ 6 | \$ 13 |
| Quinte West | 44% | \$ 16 | \$ 16 |
| Average | 64% | \$ 4 | \$ 3 |
| Median | 63% | \$ 2 | \$ 1 |

Recreation Facilities—Other

(sorted by net costs per Capita Including Amortization)

| Municipality | Revenue as | | | | | |
|--------------------------|----------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|--|
| | % Gross Expenditures | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | |
| | Excl Amort | Amort | Amort | Excl Amort | Incl Amort | |
| Markham | | \$ 29 | \$ 30 | \$ 12 | \$ 13 | |
| The Blue Mountains | 31.1% | \$ 57 | \$ 72 | \$ 10 | \$ 13 | |
| Springwater | 66.4% | \$ 11 | \$ 29 | \$ 7 | \$ 17 | |
| Ottawa | | \$ 20 | \$ 31 | \$ 12 | \$ 18 | |
| Oro-Medonte | 40.5% | \$ 30 | \$ 39 | \$ 15 | \$ 19 | |
| Puslinch | 3.2% | \$ 45 | \$ 57 | \$ 16 | \$ 21 | |
| Vaughan | 6.2% | \$ 48 | \$ 62 | \$ 18 | \$ 23 | |
| Sarnia | 60.3% | \$ 24 | \$ 24 | \$ 25 | \$ 25 | |
| King | 54.5% | \$ 65 | \$ 83 | \$ 20 | \$ 26 | |
| West Lincoln | 28.7% | \$ 33 | \$ 38 | \$ 27 | \$ 30 | |
| Erin | 55.5% | \$ 51 | \$ 67 | \$ 25 | \$ 33 | |
| Meaford | 43.1% | \$ 39 | \$ 56 | \$ 23 | \$ 33 | |
| Oakville | 2.2% | \$ 71 | \$ 90 | \$ 27 | \$ 34 | |
| Grey Highlands | 33.8% | \$ 57 | \$ 71 | \$ 27 | \$ 34 | |
| East Gwillimbury | 37.1% | \$ 50 | \$ 80 | \$ 23 | \$ 36 | |
| Aurora | 31.1% | \$ 86 | \$ 86 | \$ 37 | \$ 37 | |
| Brock | 40.4% | \$ 48 | \$ 58 | \$ 31 | \$ 38 | |
| Mississauga | 16.1% | \$ 59 | \$ 76 | \$ 30 | \$ 39 | |
| North Middlesex | 52.6% | \$ 69 | \$ 94 | \$ 29 | \$ 39 | |
| St. Thomas | 59.1% | \$ 20 | \$ 31 | \$ 25 | \$ 39 | |
| Guelph-Eramosa | 0.4% | \$ 53 | \$ 78 | \$ 27 | \$ 39 | |
| Lincoln | 38.9% | \$ 35 | \$ 56 | \$ 25 | \$ 40 | |
| Pelham | 9.3% | \$ 53 | \$ 57 | \$ 37 | \$ 41 | |
| Brockville | 53.9% | \$ 29 | \$ 42 | \$ 28 | \$ 42 | |
| Hamilton | 41.5% | \$ 34 | \$ 52 | \$ 28 | \$ 42 | |
| Guelph | 26.3% | \$ 48 | \$ 60 | \$ 34 | \$ 43 | |
| Toronto | 5.3% | \$ 87 | \$ 94 | \$ 40 | \$ 44 | |
| Cambridge | 41.5% | \$ 38 | \$ 53 | \$ 32 | \$ 44 | |
| Kingsville | 25.8% | \$ 48 | \$ 53 | \$ 40 | \$ 44 | |
| Whitchurch - Stouffville | 39.9% | \$ 70 | \$ 102 | \$ 31 | \$ 46 | |
| Kitchener | 44.9% | \$ 44 | \$ 55 | \$ 38 | \$ 47 | |
| Pickering | 38.9% | \$ 61 | \$ 78 | \$ 37 | \$ 48 | |
| Burlington | 24.5% | \$ 72 | \$ 101 | \$ 35 | \$ 50 | |

Recreation Facilities—Other (cont'd)

(sorted by net costs per Capita, Including Amortization)

| Municipality | Revenue as | | | | | |
|----------------------|----------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|--|
| | % Gross Expenditures | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | |
| | Excl Amort | Amort | Amort | Excl Amort | Incl Amort | |
| Chatham-Kent | 42.6% | \$ 45 | \$ 58 | \$ 39 | \$ 51 | |
| Milton | 46.4% | \$ 53 | \$ 92 | \$ 29 | \$ 51 | |
| London | 6.0% | \$ 44 | \$ 58 | \$ 41 | \$ 54 | |
| Peterborough | 70.8% | \$ 36 | \$ 60 | \$ 34 | \$ 56 | |
| Niagara-on-the-Lake | 11.2% | \$ 112 | \$ 146 | \$ 43 | \$ 56 | |
| North Dumfries | 47.9% | \$ 63 | \$ 110 | \$ 33 | \$ 58 | |
| Quinte West | 23.6% | \$ 43 | \$ 57 | \$ 44 | \$ 59 | |
| Halton Hills | 37.6% | \$ 74 | \$ 111 | \$ 39 | \$ 59 | |
| Huntsville | 34.0% | \$ 70 | \$ 110 | \$ 37 | \$ 59 | |
| Barrie | 32.1% | \$ 55 | \$ 76 | \$ 43 | \$ 59 | |
| Innisfil | 32.6% | \$ 81 | \$ 102 | \$ 47 | \$ 59 | |
| Middlesex Centre | 52.8% | \$ 85 | \$ 119 | \$ 42 | \$ 59 | |
| Greater Sudbury | 44.4% | \$ 51 | \$ 62 | \$ 49 | \$ 60 | |
| Whitby | 57.6% | \$ 49 | \$ 87 | \$ 34 | \$ 60 | |
| Thorold | 34.6% | \$ 48 | \$ 66 | \$ 44 | \$ 60 | |
| Caledon | 22.7% | \$ 93 | \$ 149 | \$ 39 | \$ 63 | |
| Strathroy-Caradoc | 65.8% | \$ 31 | \$ 75 | \$ 26 | \$ 63 | |
| Orillia | 51.8% | \$ 41 | \$ 75 | \$ 35 | \$ 64 | |
| Wilmot | 47.8% | \$ 72 | \$ 103 | \$ 45 | \$ 64 | |
| Fort Erie | 24.1% | \$ 56 | \$ 74 | \$ 50 | \$ 65 | |
| Prince Edward County | 7.0% | \$ 88 | \$ 109 | \$ 54 | \$ 67 | |
| North Perth | 37.7% | \$ 98 | \$ 118 | \$ 56 | \$ 67 | |
| Collingwood | 9.7% | \$ 81 | \$ 119 | \$ 46 | \$ 67 | |
| Kingston | 45.0% | \$ 61 | \$ 92 | \$ 46 | \$ 69 | |
| Wellesley | 41.2% | \$ 85 | \$ 113 | \$ 52 | \$ 70 | |
| Brant County | 30.9% | \$ 86 | \$ 115 | \$ 52 | \$ 70 | |
| Gravenhurst | 18.2% | \$ 117 | \$ 188 | \$ 43 | \$ 70 | |
| Wellington North | 43.1% | \$ 73 | \$ 101 | \$ 51 | \$ 71 | |
| North Bay | 30.2% | \$ 58 | \$ 78 | \$ 55 | \$ 74 | |
| Woolwich | 40.1% | \$ 98 | \$ 130 | \$ 59 | \$ 78 | |
| Newmarket | 1.2% | \$ 117 | \$ 144 | \$ 64 | \$ 79 | |
| Thunder Bay | 38.7% | \$ 63 | \$ 71 | \$ 70 | \$ 79 | |
| Minto | 55.8% | \$ 60 | \$ 91 | \$ 52 | \$ 80 | |

Recreation Facilities—Other (cont'd)

(sorted by net costs per Capita, Including Amortization)

| Municipality | Revenue as | | | | | |
|-------------------|----------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|--|
| | % Gross Expenditures | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | |
| | Excl Amort | Amort | Amort | Excl Amort | Incl Amort | |
| Haldimand | 24.3% | \$ 82 | \$ 103 | \$ 64 | \$ 80 | |
| Niagara Falls | 55.3% | \$ 55 | \$ 93 | \$ 48 | \$ 82 | |
| Parry Sound | 29.2% | \$ 64 | \$ 92 | \$ 60 | \$ 86 | |
| Georgina | 25.5% | \$ 103 | \$ 128 | \$ 69 | \$ 86 | |
| Bracebridge | 13.5% | \$ 136 | \$ 165 | \$ 71 | \$ 86 | |
| Lambton Shores | 1.7% | \$ 148 | \$ 211 | \$ 62 | \$ 88 | |
| Centre Wellington | 17.3% | \$ 119 | \$ 134 | \$ 78 | \$ 89 | |
| Brampton | 18.3% | \$ 104 | \$ 125 | \$ 74 | \$ 89 | |
| Clarington | 17.6% | \$ 96 | \$ 117 | \$ 73 | \$ 89 | |
| Waterloo | 23.1% | \$ 120 | \$ 147 | \$ 74 | \$ 90 | |
| Sault Ste. Marie | 20.9% | \$ 80 | \$ 80 | \$ 93 | \$ 93 | |
| Leamington | 37.2% | \$ 74 | \$ 93 | \$ 75 | \$ 95 | |
| Welland | 18.0% | \$ 54 | \$ 84 | \$ 65 | \$ 101 | |
| Orangeville | 39.5% | \$ 87 | \$ 133 | \$ 69 | \$ 105 | |
| Timmins | 33.5% | \$ 80 | \$ 89 | \$ 100 | \$ 111 | |
| Kincardine | 9.5% | \$ 168 | \$ 217 | \$ 86 | \$ 112 | |
| Oshawa | 27.1% | \$ 101 | \$ 132 | \$ 89 | \$ 117 | |
| Belleville | 28.9% | \$ 90 | \$ 123 | \$ 89 | \$ 121 | |
| Ingersoll | 19.5% | \$ 90 | \$ 115 | \$ 96 | \$ 122 | |
| St. Catharines | 7.8% | \$ 111 | \$ 137 | \$ 108 | \$ 134 | |
| Stratford | 4.0% | \$ 140 | \$ 173 | \$ 119 | \$ 147 | |
| Tillsonburg | 0.1% | \$ 124 | \$ 147 | \$ 125 | \$ 148 | |
| Cornwall | 36.1% | \$ 79 | \$ 114 | \$ 104 | \$ 150 | |
| Kenora | 34.4% | \$ 151 | \$ 167 | \$ 137 | \$ 152 | |
| Owen Sound | 4.1% | \$ 87 | \$ 144 | \$ 95 | \$ 157 | |
| Windsor | 30.8% | \$ 107 | \$ 136 | \$ 147 | \$ 187 | |
| St. Marys | 38.6% | \$ 147 | \$ 224 | \$ 133 | \$ 201 | |
| Elliot Lake | 24.9% | \$ 94 | \$ 100 | \$ 191 | \$ 202 | |
| Greenstone | | \$ 346 | \$ 407 | \$ 269 | \$ 316 | |
| Average | 31.3% | \$ 75 | \$ 99 | \$ 55 | \$ 73 | |
| Median | 32.4% | \$ 69 | \$ 92 | \$ 43 | \$ 60 | |

Library

Each municipality's results are influenced to varying degrees by a number of factors including:

- Access: Number and size of branches and hours of operation mean municipalities with lower population densities may require more library branches and more service hours to provide services to residents within a reasonable distance
- Collections: Size and mix, as well as number of languages supported
- Library use: Mix, variety and depth of library uses and the varying amount of staff resources
- Demographics: Socio-economic and cultural make-up of the population served



| Municipality | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA Excl | Net Costs per \$100,000 CVA Incl Amort |
|-------------------------------|---------------------------|---------------------------|----------------------------------|--|
| | Amort | Amort | Amort | Amort |
| Puslinch | \$ 1 | \$ 1 | \$ 0 | \$ 0 |
| North Middlesex | \$ 3 | \$ 3 | \$ 1 | \$ 1 |
| Wellesley | \$ 0 | \$ 2 | \$ 0 | \$ 1 |
| Lambton Shores | \$ 3 | \$ 5 | \$ 1 | \$ 2 |
| Kincardine | \$ 3 | \$ 5 | \$ 2 | \$ 3 |
| Grey Highlands | \$ 20 | \$ 26 | \$ 10 | \$ 13 |
| The Blue Mountains | \$ 91 | \$ 108 | \$ 16 | \$ 19 |
| Gravenhurst | \$ 51 | \$ 58 | \$ 19 | \$ 21 |
| West Lincoln | \$ 24 | \$ 29 | \$ 19 | \$ 23 |
| North Perth | \$ 47 | \$ 48 | \$ 27 | \$ 27 |
| Brock | \$ 49 | \$ 54 | \$ 32 | \$ 35 |
| Meaford | \$ 56 | \$ 58 | \$ 33 | \$ 35 |
| St. Marys | \$ 56 | \$ 66 | \$ 50 | \$ 59 |
| Greenstone | \$ 72 | \$ 81 | \$ 56 | \$ 63 |
| Parry Sound | \$ 83 | \$ 88 | \$ 78 | \$ 82 |
| Elliot Lake | \$ 45 | \$ 49 | \$ 90 | \$ 99 |
| Population < 15,000 | | | | |
| Average | \$ 38 | \$ 42 | \$ 27 | \$ 30 |
| Median | \$ 46 | \$ 49 | \$ 19 | \$ 22 |

Library—(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| Municipality | Net Costs per Capita Excl | | Net Costs per Capita Incl | | Net Costs per \$100,000 CVA | |
|----------------------------|---------------------------|--------|---------------------------|--------|-----------------------------|-------|
| | Amort | Amort | Amort | Excl | Incl | Amort |
| Strathroy-Caradoc | \$ (4) | \$ (2) | \$ (3) | \$ (2) | \$ (2) | |
| Wilmot | | \$ 1 | | \$ 0 | \$ 0 | |
| Woolwich | \$ 0 | \$ 1 | \$ 0 | \$ 0 | \$ 0 | |
| Leamington | | \$ 1 | | \$ 1 | \$ 1 | |
| Middlesex Centre | \$ 1 | \$ 1 | \$ 0 | \$ 1 | \$ 1 | |
| Kingsville | | \$ 3 | | \$ 2 | \$ 2 | |
| Oro-Medonte | \$ 10 | \$ 10 | \$ 5 | \$ 5 | \$ 5 | |
| Springwater | \$ 26 | \$ 29 | \$ 16 | \$ 17 | \$ 17 | |
| Niagara-on-the-Lake | \$ 39 | \$ 45 | \$ 15 | \$ 17 | \$ 17 | |
| King | \$ 53 | \$ 60 | \$ 17 | \$ 19 | \$ 19 | |
| East Gwillimbury | \$ 51 | \$ 59 | \$ 23 | \$ 26 | \$ 26 | |
| Bracebridge | \$ 46 | \$ 52 | \$ 24 | \$ 27 | \$ 27 | |
| Prince Edward County | \$ 41 | \$ 46 | \$ 25 | \$ 28 | \$ 28 | |
| Huntsville | \$ 44 | \$ 53 | \$ 24 | \$ 29 | \$ 29 | |
| Thorold | \$ 28 | \$ 32 | \$ 25 | \$ 29 | \$ 29 | |
| Lincoln | \$ 38 | \$ 47 | \$ 27 | \$ 33 | \$ 33 | |
| Pelham | \$ 46 | \$ 51 | \$ 32 | \$ 36 | \$ 36 | |
| Orangeville | \$ 46 | \$ 54 | \$ 36 | \$ 42 | \$ 42 | |
| Kenora | \$ 42 | \$ 47 | \$ 38 | \$ 43 | \$ 43 | |
| Brockville | \$ 43 | \$ 46 | \$ 43 | \$ 46 | \$ 46 | |
| Owen Sound | \$ 33 | \$ 45 | \$ 36 | \$ 48 | \$ 48 | |
| Collingwood | \$ 67 | \$ 89 | \$ 38 | \$ 50 | \$ 50 | |
| Population 15,000 - | | | | | | |
| 29,999 | | | | | | |
| Average | \$ 34 | \$ 35 | \$ 22 | \$ 23 | \$ 23 | |
| Median | \$ 41 | \$ 46 | \$ 24 | \$ 27 | \$ 27 | |

Library (cont'd)—(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| Municipality | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA Excl | Net Costs per \$100,000 CVA Incl |
|-----------------------------------|---------------------------|---------------------------|----------------------------------|----------------------------------|
| | Amort | Amort | Amort | Amort |
| Sarnia | \$ 3 | \$ 4 | \$ 4 | \$ 4 |
| Whitchurch - Stouffville | \$ 35 | \$ 39 | \$ 16 | \$ 17 |
| Caledon | \$ 48 | \$ 52 | \$ 20 | \$ 22 |
| Newmarket | \$ 35 | \$ 40 | \$ 19 | \$ 22 |
| Clarington | \$ 31 | \$ 36 | \$ 23 | \$ 28 |
| Aurora | \$ 59 | \$ 68 | \$ 26 | \$ 29 |
| Haldimand | \$ 33 | \$ 38 | \$ 25 | \$ 29 |
| Quinte West | \$ 25 | \$ 30 | \$ 26 | \$ 31 |
| Brant County | \$ 43 | \$ 52 | \$ 26 | \$ 31 |
| Peterborough | \$ 30 | \$ 36 | \$ 28 | \$ 34 |
| Georgina | \$ 46 | \$ 52 | \$ 31 | \$ 35 |
| Halton Hills | \$ 60 | \$ 77 | \$ 32 | \$ 41 |
| Pickering | \$ 65 | \$ 72 | \$ 40 | \$ 44 |
| North Bay | \$ 42 | \$ 46 | \$ 40 | \$ 44 |
| Fort Erie | \$ 46 | \$ 51 | \$ 40 | \$ 45 |
| Belleville | \$ 37 | \$ 46 | \$ 36 | \$ 45 |
| Sault Ste. Marie | \$ 38 | \$ 42 | \$ 44 | \$ 49 |
| Niagara Falls | \$ 52 | \$ 58 | \$ 45 | \$ 50 |
| Timmins | \$ 38 | \$ 42 | \$ 48 | \$ 52 |
| Welland | \$ 42 | \$ 45 | \$ 51 | \$ 55 |
| Cornwall | \$ 39 | \$ 47 | \$ 52 | \$ 62 |
| Innisfil | \$ 90 | \$ 108 | \$ 52 | \$ 63 |
| Stratford | \$ 71 | \$ 79 | \$ 60 | \$ 67 |
| St. Thomas | \$ 61 | \$ 63 | \$ 77 | \$ 78 |
| Orillia | \$ 79 | \$ 112 | \$ 67 | \$ 95 |
| Population 30,000 - 99,999 | | | | |
| Average | \$ 46 | \$ 53 | \$ 37 | \$ 43 |
| Median | \$ 42 | \$ 47 | \$ 36 | \$ 44 |

Library (cont'd)—(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| Municipality | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA |
|--------------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|
| | Amort | Amort | Excl Amort | Incl Amort |
| Oakville | \$ 49 | \$ 53 | \$ 19 | \$ 20 |
| Brampton | \$ 23 | \$ 30 | \$ 17 | \$ 21 |
| Markham | \$ 37 | \$ 52 | \$ 16 | \$ 22 |
| Vaughan | \$ 54 | \$ 62 | \$ 20 | \$ 23 |
| Milton | \$ 38 | \$ 48 | \$ 21 | \$ 26 |
| Mississauga | \$ 49 | \$ 56 | \$ 25 | \$ 29 |
| Whitby | \$ 40 | \$ 45 | \$ 28 | \$ 31 |
| Burlington | \$ 54 | \$ 64 | \$ 26 | \$ 31 |
| Toronto | \$ 62 | \$ 74 | \$ 29 | \$ 34 |
| Ottawa | \$ 57 | \$ 59 | \$ 34 | \$ 35 |
| St. Catharines | \$ 32 | \$ 39 | \$ 32 | \$ 38 |
| Waterloo | \$ 54 | \$ 68 | \$ 34 | \$ 42 |
| Barrie | \$ 46 | \$ 56 | \$ 36 | \$ 44 |
| Kingston | \$ 49 | \$ 61 | \$ 37 | \$ 46 |
| Cambridge | \$ 54 | \$ 56 | \$ 44 | \$ 46 |
| Hamilton | \$ 49 | \$ 60 | \$ 40 | \$ 49 |
| Guelph | \$ 62 | \$ 70 | \$ 44 | \$ 50 |
| Kitchener | \$ 49 | \$ 60 | \$ 42 | \$ 51 |
| Greater Sudbury | \$ 45 | \$ 54 | \$ 43 | \$ 52 |
| Oshawa | \$ 51 | \$ 59 | \$ 45 | \$ 52 |
| Windsor | \$ 34 | \$ 41 | \$ 47 | \$ 56 |
| London | \$ 54 | \$ 63 | \$ 51 | \$ 59 |
| Thunder Bay | \$ 53 | \$ 60 | \$ 59 | \$ 66 |
| Population > 100,000 | | | | |
| Average | \$ 48 | \$ 56 | \$ 34 | \$ 40 |
| Median | \$ 49 | \$ 59 | \$ 34 | \$ 42 |

Museums (*Sorted by Net Costs per \$100,000 CVA, Including Amortization*)

| Municipality | Revenue as | | | | | |
|--------------------------|----------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|
| | % Gross Expenditures | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA |
| | Excl Amort | Amort | Amort | Excl Amort | Incl Amort | |
| Burlington | 175% | \$ (0) | \$ (0) | \$ (0) | \$ (0) | \$ (0) |
| Wellesley | 92% | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Aurora | | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Barrie | | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Cambridge | | \$ 0 | \$ 1 | \$ 1 | \$ 0 | \$ 1 |
| London | 9% | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Mississauga | 12% | \$ 2 | \$ 2 | \$ 1 | \$ 1 | \$ 1 |
| Windsor | | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Greater Sudbury | 24% | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| North Bay | | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Oakville | 14% | \$ 3 | \$ 3 | \$ 1 | \$ 1 | \$ 1 |
| Oshawa | | | \$ 1 | | \$ 1 | \$ 1 |
| Minto | | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Markham | 27% | \$ 4 | \$ 5 | \$ 2 | \$ 2 | \$ 2 |
| Toronto | 6% | \$ 4 | \$ 4 | \$ 2 | \$ 2 | \$ 2 |
| King | 24% | \$ 6 | \$ 6 | \$ 2 | \$ 2 | \$ 2 |
| Ottawa | 5% | \$ 3 | \$ 4 | \$ 2 | \$ 2 | \$ 2 |
| Newmarket | 4% | \$ 4 | \$ 4 | \$ 2 | \$ 2 | \$ 2 |
| Cornwall | | \$ 2 | \$ 2 | \$ 3 | \$ 3 | \$ 3 |
| Kingston | 16% | \$ 4 | \$ 4 | \$ 3 | \$ 3 | \$ 3 |
| Waterloo | 4% | \$ 4 | \$ 5 | \$ 3 | \$ 3 | \$ 3 |
| The Blue Mountains | 0% | \$ 17 | \$ 17 | \$ 3 | \$ 3 | \$ 3 |
| Clarington | 12% | \$ 4 | \$ 5 | \$ 3 | \$ 3 | \$ 4 |
| Parry Sound | | \$ 5 | \$ 5 | \$ 4 | \$ 4 | \$ 4 |
| Owen Sound | | \$ 4 | \$ 5 | \$ 4 | \$ 4 | \$ 5 |
| Hamilton | 18% | \$ 5 | \$ 6 | \$ 4 | \$ 4 | \$ 5 |
| Chatham-Kent | 8% | \$ 6 | \$ 6 | \$ 5 | \$ 5 | \$ 5 |
| Whitchurch - Stouffville | 30% | \$ 8 | \$ 13 | \$ 3 | \$ 3 | \$ 6 |
| Pickering | 17% | \$ 11 | \$ 11 | \$ 6 | \$ 6 | \$ 6 |
| Strathroy-Caradoc | 13% | \$ 8 | \$ 8 | \$ 6 | \$ 6 | \$ 7 |

Museums (Sorted by Net Costs per \$100,000 CVA, Including Amortization) (cont'd)

| Municipality | Revenue as | | | | | |
|-----------------------|----------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|--|
| | % Gross Expenditures | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | |
| | Excl Amort | Amort | Amort | Excl Amort | Incl Amort | |
| Huntsville | 50% \$ | 11 \$ | 13 \$ | 6 \$ | 7 | |
| Collingwood | 24% \$ | 11 \$ | 13 \$ | 6 \$ | 8 | |
| Lincoln | 27% \$ | 10 \$ | 11 \$ | 7 \$ | 8 | |
| Meaford | 22% \$ | 12 \$ | 13 \$ | 7 \$ | 8 | |
| Belleville | \$ | 8 \$ | 8 \$ | 8 \$ | 8 | |
| Guelph | 15% \$ | 8 \$ | 12 \$ | 6 \$ | 8 | |
| Peterborough | 23% \$ | 9 \$ | 9 \$ | 8 \$ | 8 | |
| Prince Edward County | 20% \$ | 17 \$ | 20 \$ | 10 \$ | 12 | |
| St. Marys | 48% \$ | 12 \$ | 15 \$ | 10 \$ | 13 | |
| Niagara Falls | 12% \$ | 12 \$ | 16 \$ | 10 \$ | 14 | |
| St. Catharines | 6% \$ | 13 \$ | 14 \$ | 13 \$ | 14 | |
| Ingersoll | 15% \$ | 13 \$ | 14 \$ | 14 \$ | 15 | |
| Brockville | 16% \$ | 15 \$ | 15 \$ | 15 \$ | 15 | |
| Timmins | 21% \$ | 11 \$ | 13 \$ | 14 \$ | 16 | |
| Tillsonburg | 18% \$ | 19 \$ | 19 \$ | 19 \$ | 20 | |
| Kenora | 34% \$ | 22 \$ | 23 \$ | 20 \$ | 21 | |
| Elliot Lake | 11% \$ | 13 \$ | 13 \$ | 26 \$ | 26 | |
| Average | 24% \$ | 7 \$ | 8 \$ | 6 \$ | 6 | |
| Median | 16% \$ | 6 \$ | 6 \$ | 4 \$ | 4 | |
| Region Halton | 13% \$ | 2 \$ | 2 \$ | 1 \$ | 1 | |
| Region Waterloo | 9% \$ | 14 \$ | 16 \$ | 10 \$ | 12 | |
| Region Average | 11% \$ | 8 \$ | 9 \$ | 6 \$ | 7 | |
| Region Median | 11% \$ | 8 \$ | 9 \$ | 6 \$ | 7 | |
| Simcoe County | 16% \$ | 6 \$ | 7 \$ | 4 \$ | 4 | |
| Elgin County | 10% \$ | 5 \$ | 5 \$ | 4 \$ | 4 | |
| Dufferin County | 7% \$ | 17 \$ | 18 \$ | 11 \$ | 12 | |
| Wellington County | 8% \$ | 20 \$ | 23 \$ | 12 \$ | 13 | |
| Bruce County | 12% \$ | 28 \$ | 36 \$ | 15 \$ | 19 | |
| County Average | 11% \$ | 15 \$ | 18 \$ | 9 \$ | 10 | |
| County Median | 10% \$ | 17 \$ | 18 \$ | 11 \$ | 12 | |

Cultural Services

(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| Municipality | Revenue as | | | | | |
|--------------------------|----------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|---|
| | % Gross Expenditures | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | |
| | Excl Amort | Amort | Amort | Excl Amort | Incl Amort | |
| Pickering | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | 0 |
| Whitby | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | 0 |
| Belleville | 77% \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | 0 |
| North Dumfries | 28% \$ 1 | \$ 1 | \$ 1 | \$ 0 | \$ 0 | 1 |
| Niagara Falls | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 | 1 |
| Oro-Medonte | \$ 1 | \$ 1 | \$ 2 | \$ 1 | \$ 1 | 1 |
| Sarnia | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 | 1 |
| Bracebridge | \$ 2 | \$ 2 | \$ 2 | \$ 1 | \$ 1 | 1 |
| Kingsville | 17% \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 | 2 |
| Grey Highlands | 32% \$ 5 | \$ 5 | \$ 5 | \$ 2 | \$ 2 | 2 |
| Clarington | 37% \$ 3 | \$ 3 | \$ 3 | \$ 2 | \$ 2 | 3 |
| Brant County | 1% \$ 4 | \$ 4 | \$ 4 | \$ 2 | \$ 2 | 3 |
| Vaughan | 13% \$ 8 | \$ 8 | \$ 8 | \$ 3 | \$ 3 | 3 |
| Markham | 48% \$ 8 | \$ 8 | \$ 9 | \$ 3 | \$ 3 | 4 |
| Newmarket | 33% \$ 7 | \$ 7 | \$ 8 | \$ 4 | \$ 4 | 4 |
| Orangeville | 6% \$ 5 | \$ 5 | \$ 5 | \$ 4 | \$ 4 | 4 |
| Minto | 88% \$ 2 | \$ 2 | \$ 5 | \$ 2 | \$ 2 | 4 |
| Ingersoll | \$ 4 | \$ 4 | \$ 4 | \$ 4 | \$ 4 | 4 |
| Halton Hills | 26% \$ 7 | \$ 7 | \$ 8 | \$ 4 | \$ 4 | 4 |
| Aurora | 1% \$ 11 | \$ 11 | \$ 11 | \$ 5 | \$ 5 | 5 |
| St. Thomas | \$ 2 | \$ 2 | \$ 4 | \$ 2 | \$ 2 | 5 |
| Thorold | 10% \$ 3 | \$ 3 | \$ 5 | \$ 3 | \$ 3 | 5 |
| Pelham | \$ 7 | \$ 7 | \$ 7 | \$ 5 | \$ 5 | 5 |
| Cornwall | \$ 4 | \$ 4 | \$ 4 | \$ 5 | \$ 5 | 5 |
| Leamington | 2% \$ 4 | \$ 4 | \$ 6 | \$ 5 | \$ 5 | 6 |
| Whitchurch - Stouffville | 23% \$ 12 | \$ 12 | \$ 14 | \$ 5 | \$ 5 | 6 |
| Mississauga | 15% \$ 10 | \$ 10 | \$ 13 | \$ 5 | \$ 5 | 6 |
| Huntsville | 41% \$ 12 | \$ 12 | \$ 13 | \$ 7 | \$ 7 | 7 |
| Waterloo | 5% \$ 12 | \$ 12 | \$ 12 | \$ 7 | \$ 7 | 7 |
| Wilmot | 22% \$ 12 | \$ 12 | \$ 12 | \$ 7 | \$ 7 | 7 |
| Centre Wellington | 6% \$ 11 | \$ 11 | \$ 11 | \$ 7 | \$ 7 | 8 |
| Oakville | 33% \$ 20 | \$ 20 | \$ 20 | \$ 8 | \$ 8 | 8 |
| Cambridge | 26% \$ 9 | \$ 9 | \$ 10 | \$ 7 | \$ 7 | 8 |
| Greater Sudbury | 3% \$ 8 | \$ 8 | \$ 9 | \$ 8 | \$ 8 | 8 |
| Georgina | 18% \$ 14 | \$ 14 | \$ 14 | \$ 9 | \$ 9 | 9 |
| North Bay | \$ 10 | \$ 10 | \$ 10 | \$ 9 | \$ 9 | 9 |

Cultural Services (cont'd)
(Sorted by Net Costs per \$100,000 CVA, Including Amortization)

| Municipality | Revenue as | | | | | |
|------------------|----------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|--------------|
| | % Gross Expenditures | Net Costs per Capita Excl | Net Costs per Capita Incl | Net Costs per \$100,000 CVA | Net Costs per \$100,000 CVA | |
| | Excl Amort | Amort | Amort | Excl Amort | Incl Amort | |
| Oshawa | \$ 11 | \$ 11 | \$ 11 | \$ 9 | \$ 9 | \$ 9 |
| Welland | \$ 8 | \$ 8 | \$ 8 | \$ 10 | \$ 10 | \$ 10 |
| Kincardine | 3% \$ 18 | \$ 18 | \$ 22 | \$ 9 | \$ 9 | \$ 11 |
| Quinte West | \$ 11 | \$ 11 | \$ 11 | \$ 11 | \$ 11 | \$ 11 |
| Brampton | 22% \$ 14 | \$ 14 | \$ 17 | \$ 10 | \$ 10 | \$ 12 |
| Milton | 29% \$ 16 | \$ 16 | \$ 22 | \$ 9 | \$ 9 | \$ 12 |
| Toronto | 50% \$ 27 | \$ 27 | \$ 27 | \$ 12 | \$ 12 | \$ 13 |
| Kitchener | 71% \$ 13 | \$ 13 | \$ 16 | \$ 11 | \$ 11 | \$ 13 |
| St. Marys | \$ 16 | \$ 16 | \$ 16 | \$ 14 | \$ 14 | \$ 14 |
| Burlington | 30% \$ 22 | \$ 22 | \$ 29 | \$ 11 | \$ 11 | \$ 14 |
| Collingwood | 41% \$ 28 | \$ 28 | \$ 28 | \$ 16 | \$ 16 | \$ 16 |
| Chatham-Kent | 44% \$ 15 | \$ 15 | \$ 20 | \$ 13 | \$ 13 | \$ 17 |
| Fort Erie | 7% \$ 18 | \$ 18 | \$ 20 | \$ 16 | \$ 16 | \$ 17 |
| Barrie | 10% \$ 20 | \$ 20 | \$ 23 | \$ 16 | \$ 16 | \$ 18 |
| London | 15% \$ 16 | \$ 16 | \$ 19 | \$ 15 | \$ 15 | \$ 18 |
| Brockville | 58% \$ 18 | \$ 18 | \$ 19 | \$ 18 | \$ 18 | \$ 19 |
| Hamilton | 3% \$ 23 | \$ 23 | \$ 23 | \$ 19 | \$ 19 | \$ 19 |
| Ottawa | 7% \$ 30 | \$ 30 | \$ 32 | \$ 18 | \$ 18 | \$ 19 |
| Haldimand | 9% \$ 25 | \$ 25 | \$ 25 | \$ 19 | \$ 19 | \$ 19 |
| Gravenhurst | 26% \$ 52 | \$ 52 | \$ 60 | \$ 19 | \$ 19 | \$ 22 |
| Greenstone | \$ 29 | \$ 29 | \$ 29 | \$ 23 | \$ 23 | \$ 23 |
| Sault Ste. Marie | 22% \$ 20 | \$ 20 | \$ 20 | \$ 23 | \$ 23 | \$ 23 |
| Stratford | \$ 27 | \$ 27 | \$ 27 | \$ 23 | \$ 23 | \$ 23 |
| Guelph | 25% \$ 28 | \$ 28 | \$ 33 | \$ 20 | \$ 20 | \$ 23 |
| Windsor | 3% \$ 17 | \$ 17 | \$ 17 | \$ 23 | \$ 23 | \$ 24 |
| Owen Sound | 52% \$ 23 | \$ 23 | \$ 25 | \$ 25 | \$ 25 | \$ 27 |
| Meaford | 49% \$ 47 | \$ 47 | \$ 51 | \$ 28 | \$ 28 | \$ 31 |
| Kingston | 31% \$ 37 | \$ 37 | \$ 42 | \$ 28 | \$ 28 | \$ 31 |
| St. Catharines | 49% \$ 23 | \$ 23 | \$ 34 | \$ 23 | \$ 23 | \$ 33 |
| Peterborough | 3% \$ 29 | \$ 29 | \$ 37 | \$ 28 | \$ 28 | \$ 34 |
| Thunder Bay | 46% \$ 41 | \$ 41 | \$ 44 | \$ 45 | \$ 45 | \$ 49 |
| Orillia | 24% \$ 50 | \$ 50 | \$ 60 | \$ 42 | \$ 42 | \$ 51 |
| Elliot Lake | 32% \$ 33 | \$ 33 | \$ 41 | \$ 67 | \$ 67 | \$ 84 |
| Parry Sound | 65% \$ 50 | \$ 50 | \$ 100 | \$ 47 | \$ 47 | \$ 94 |
| Average | 27% \$ 15 | \$ 15 | \$ 18 | \$ 12 | \$ 12 | \$ 14 |
| Median | 25% \$ 12 | \$ 12 | \$ 13 | \$ 9 | \$ 9 | \$ 9 |

Planning

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Municipal governance: Single-tier vs. upper or two-tier; the review process can be impacted by the requirement for a dual role; some types of applications are not processed by upper-tier governments
- Organization structure: Differing models can affect both the application review process, i.e. departments outside of Planning, and the number of activities beyond application processing including growth management
- Public consultation: Costs to process an application can be impacted by local Council decisions regarding opportunities for public input to the planning process
- Application variables: Type, mix, and complexity (in terms of scope and magnitude) of applications received



Planning

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

| Municipality | Net Costs | | | |
|-------------------|-------------------------------------|------------|----------------------|--------------------|
| | Revenue as % Gross Expenditure Excl | | Net Costs per Capita | \$100,000 CVA Excl |
| | Amort | Excl Amort | Amort | Amort |
| North Middlesex | 200% | \$ (23) | \$ (10) | |
| Lambton Shores | 294% | \$ (4) | \$ (2) | |
| North Dumfries | 87% | \$ 2 | \$ 1 | |
| Minto | 22% | \$ 2 | \$ 2 | |
| Grey Highlands | 66% | \$ 5 | \$ 2 | |
| Brock | 65% | \$ 4 | \$ 2 | |
| Pelham | 80% | \$ 5 | \$ 4 | |
| North Perth | 0% | \$ 9 | \$ 5 | |
| East Gwillimbury | 78% | \$ 12 | \$ 5 | |
| Mississauga | 33% | \$ 12 | \$ 6 | |
| Kitchener | 54% | \$ 8 | \$ 7 | |
| Owen Sound | 51% | \$ 6 | \$ 7 | |
| Caledon | 81% | \$ 16 | \$ 7 | |
| Aurora | 59% | \$ 17 | \$ 7 | |
| Middlesex Centre | 63% | \$ 15 | \$ 7 | |
| Kingsville | 24% | \$ 9 | \$ 7 | |
| Newmarket | 6% | \$ 14 | \$ 8 | |
| Markham | 53% | \$ 19 | \$ 8 | |
| Georgina | 49% | \$ 12 | \$ 8 | |
| Niagara Falls | 38% | \$ 10 | \$ 8 | |
| Guelph-Eramosa | 24% | \$ 17 | \$ 9 | |
| Oshawa | 47% | \$ 10 | \$ 9 | |
| Burlington | 28% | \$ 20 | \$ 10 | |
| Kincardine | 12% | \$ 20 | \$ 10 | |
| Centre Wellington | 23% | \$ 17 | \$ 11 | |
| Milton | 58% | \$ 21 | \$ 12 | |
| Cambridge | 24% | \$ 14 | \$ 12 | |
| Erin | 21% | \$ 24 | \$ 12 | |
| Huntsville | 1% | \$ 24 | \$ 13 | |

| Municipality | Revenue as % Gross Expenditure Excl | | Net Costs per Capita | | \$100,000 CVA Excl | |
|---------------------|-------------------------------------|---------------------------|----------------------|---------------------------|--------------------|---------------------------|
| | Expenditures Excl | Net Costs per Capita Excl | Expenditures Excl | Net Costs per Capita Excl | Expenditures Excl | Net Costs per Capita Excl |
| Orangeville | 4% | \$ 17 | \$ 13 | | | |
| Meaford | 24% | \$ 23 | \$ 14 | | | |
| Oakville | 39% | \$ 38 | \$ 14 | | | |
| Brampton | 26% | \$ 20 | \$ 14 | | | |
| Niagara-on-the-Lake | 39% | \$ 38 | \$ 15 | | | |
| Pickering | 23% | \$ 26 | \$ 16 | | | |
| King | 32% | \$ 54 | \$ 17 | | | |
| Gravenhurst | 25% | \$ 46 | \$ 17 | | | |
| Halton Hills | 23% | \$ 34 | \$ 18 | | | |
| Innisfil | 68% | \$ 31 | \$ 18 | | | |
| Bracebridge | 19% | \$ 34 | \$ 18 | | | |
| Collingwood | 18% | \$ 32 | \$ 18 | | | |
| Clarington | 16% | \$ 30 | \$ 23 | | | |
| Leamington | 12% | \$ 23 | \$ 23 | | | |
| Oro-Medonte | 14% | \$ 48 | \$ 24 | | | |
| Lincoln | 23% | \$ 36 | \$ 26 | | | |
| Fort Erie | 33% | \$ 30 | \$ 26 | | | |
| Lower Tier | | | | | | |
| Average | | \$ 19 | \$ 11 | | | |
| Median | | \$ 17 | \$ 10 | | | |

Planning (cont'd)

(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

| Municipality | Revenue as % Gross Expenditures | | | |
|----------------------|---------------------------------|---------------------------------|-----------------------------|--|
| | % Gross Excl Amort | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA | |
| | | | | |
| Toronto | \$ 6 | \$ 3 | | |
| Chatham-Kent | 40% \$ | 6 \$ | 5 | |
| Prince Edward County | \$ | 11 \$ | 7 | |
| Belleville | 59% \$ | 8 \$ | 7 | |
| Barrie | 39% \$ | 12 \$ | 9 | |
| Stratford | \$ | 11 \$ | 10 | |
| Sault Ste. Marie | \$ | 9 \$ | 11 | |
| Elliot Lake | \$ | 6 \$ | 12 | |
| North Bay | \$ | 15 \$ | 14 | |
| Hamilton | \$ | 17 \$ | 14 | |
| St. Thomas | \$ | 12 \$ | 15 | |
| Ottawa | \$ | 26 \$ | 15 | |
| Greenstone | \$ | 20 \$ | 15 | |
| Quinte West | \$ | 15 \$ | 16 | |
| Kingston | \$ | 23 \$ | 18 | |
| Haldimand | 29% \$ | 23 \$ | 18 | |
| London | \$ | 20 \$ | 18 | |
| Guelph | 12% \$ | 26 \$ | 19 | |
| Brant County | 25% \$ | 31 \$ | 19 | |
| Cornwall | 18% \$ | 15 \$ | 20 | |
| Orillia | \$ | 24 \$ | 20 | |
| Brockville | 10% \$ | 23 \$ | 23 | |
| Greater Sudbury | 13% \$ | 24 \$ | 23 | |
| Windsor | \$ | 18 \$ | 25 | |
| Parry Sound | \$ | 27 \$ | 25 | |
| Timmins | \$ | 21 \$ | 27 | |
| Thunder Bay | \$ | 25 \$ | 27 | |
| Peterborough | \$ | 30 \$ | 28 | |
| St. Marys | \$ | 34 \$ | 31 | |
| Kenora | \$ | 37 \$ | 34 | |
| Single Tier | | | | |
| Average | 34% \$ | 19 \$ | 18 | |
| Median | 25% \$ | 20 \$ | 18 | |

| Municipality | Revenue as % Gross Expenditures | | | |
|-----------------------|---------------------------------|---------------------------------|-----------------------------|--|
| | % Gross Excl Amort | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA | |
| | | | | |
| Region Peel | 13% | \$ 4 | \$ 2 | |
| Region York | 2% | \$ 7 | \$ 3 | |
| District Muskoka | 13% | \$ 21 | \$ 5 | |
| Region Durham | 11% | \$ 8 | \$ 6 | |
| Region Waterloo | 10% | \$ 9 | \$ 6 | |
| Region Halton | 8% | \$ 17 | \$ 8 | |
| Region Niagara | 8% | \$ 17 | \$ 15 | |
| Region Average | 9% | \$ 12 | \$ 6 | |
| Region Median | 10% | \$ 9 | \$ 6 | |
| Dufferin County | \$ | 3 | \$ 2 | |
| Grey County | 24% | \$ 7 | \$ 4 | |
| Elgin County | \$ | 5 | \$ 5 | |
| Simcoe County | 3% | \$ 10 | \$ 6 | |
| Wellington County | 24% | \$ 15 | \$ 8 | |
| Bruce County | 12% | \$ 27 | \$ 15 | |
| County Average | 16% | \$ 11 | \$ 6 | |
| County Median | 18% | \$ 8 | \$ 5 | |

Commercial and Industrial
(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

| Municipality | Revenues as a % of Expenditures | | | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|--------------------------|---------------------------------------|-------|------------|---------------------------------------|--|
| | Excl Amort | Amort | Excl Amort | | |
| Sarnia | | \$ 1 | \$ 1 | | |
| Newmarket | | \$ 4 | \$ 2 | | |
| Lambton Shores | | \$ 6 | \$ 2 | | |
| Vaughan | 2% | \$ 8 | \$ 3 | | |
| Halton Hills | 1% | \$ 5 | \$ 3 | | |
| East Gwillimbury | | \$ 7 | \$ 3 | | |
| Huntsville | 30% | \$ 6 | \$ 3 | | |
| Caledon | 6% | \$ 8 | \$ 4 | | |
| Mississauga | 10% | \$ 7 | \$ 4 | | |
| Lincoln | | \$ 5 | \$ 4 | | |
| Whitchurch - Stouffville | 1% | \$ 10 | \$ 4 | | |
| Oshawa | | \$ 5 | \$ 4 | | |
| Oakville | 13% | \$ 13 | \$ 5 | | |
| Whitby | 1% | \$ 7 | \$ 5 | | |
| Milton | 20% | \$ 10 | \$ 5 | | |
| Burlington | 7% | \$ 14 | \$ 7 | | |
| Quinte West | | \$ 7 | \$ 7 | | |
| The Blue Mountains | 2% | \$ 39 | \$ 7 | | |
| Strathroy-Caradoc | 13% | \$ 9 | \$ 8 | | |
| Toronto | 13% | \$ 17 | \$ 8 | | |
| Innisfil | 6% | \$ 15 | \$ 8 | | |
| Thorold | 5% | \$ 9 | \$ 8 | | |
| Clarington | 0% | \$ 11 | \$ 9 | | |
| Woolwich | 9% | \$ 15 | \$ 9 | | |
| Wellington North | 20% | \$ 15 | \$ 11 | | |
| Collingwood | 14% | \$ 19 | \$ 11 | | |
| Welland | 0% | \$ 9 | \$ 11 | | |
| Centre Wellington | 1% | \$ 17 | \$ 11 | | |
| Gravenhurst | 16% | \$ 31 | \$ 11 | | |
| Brampton | 5% | \$ 17 | \$ 12 | | |
| <hr/> | | | | | |
| Municipality | Revenues as a % of Expenditures | | | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
| | Excl Amort | Amort | Excl Amort | | |
| Cambridge | 5% | \$ 15 | \$ 12 | | |
| Meaford | | \$ 21 | \$ 13 | | |
| Barrie | 8% | \$ 17 | \$ 13 | | |
| St. Catharines | 13% | \$ 14 | \$ 14 | | |
| Georgina | | \$ 21 | \$ 14 | | |
| Waterloo | 27% | \$ 23 | \$ 14 | | |
| Leamington | 24% | \$ 14 | \$ 14 | | |
| North Bay | 2% | \$ 15 | \$ 14 | | |
| Chatham-Kent | 17% | \$ 17 | \$ 15 | | |
| Owen Sound | 40% | \$ 14 | \$ 15 | | |
| Hamilton | 10% | \$ 19 | \$ 15 | | |
| Haldimand | 2% | \$ 21 | \$ 16 | | |
| Ottawa | 4% | \$ 30 | \$ 18 | | |
| Peterborough | 30% | \$ 20 | \$ 18 | | |
| Tillsonburg | 12% | \$ 20 | \$ 21 | | |
| Guelph | 5% | \$ 29 | \$ 21 | | |
| Ingersoll | 0% | \$ 21 | \$ 23 | | |
| Fort Erie | 3% | \$ 26 | \$ 23 | | |
| Windsor | 3% | \$ 18 | \$ 24 | | |
| Kitchener | 8% | \$ 29 | \$ 25 | | |
| Kingston | 6% | \$ 36 | \$ 27 | | |
| Orangeville | 21% | \$ 35 | \$ 28 | | |
| Greater Sudbury | 19% | \$ 30 | \$ 29 | | |
| Cornwall | 18% | \$ 23 | \$ 31 | | |
| Bracebridge | 26% | \$ 60 | \$ 31 | | |
| Prince Edward County | 15% | \$ 51 | \$ 31 | | |
| London | 36% | \$ 36 | \$ 33 | | |
| Timmins | 54% | \$ 27 | \$ 34 | | |
| Belleville | 2% | \$ 38 | \$ 37 | | |
| Thunder Bay | 38% | \$ 36 | \$ 40 | | |

Commercial and Industrial (cont'd)
(Sorted by Net Costs per \$100,000 CVA, Excluding Amortization)

| Municipality | Revenues as a % of Expenditures | | Net Costs per Capita Excl Amort | Net Costs per \$100,000 CVA Excl Amort |
|-----------------------|---------------------------------------|--------------|---------------------------------------|--|
| | Excl Amort | Amort | | |
| Minto | 22% | \$ 47 | \$ 40 | |
| Sault Ste. Marie | | \$ 38 | \$ 44 | |
| Niagara Falls | 1% | \$ 58 | \$ 51 | |
| St. Marys | 6% | \$ 57 | \$ 52 | |
| Kenora | 28% | \$ 60 | \$ 55 | |
| Brockville | 37% | \$ 56 | \$ 56 | |
| Brant County | 1% | \$ 94 | \$ 57 | |
| Parry Sound | 2% | \$ 62 | \$ 58 | |
| Orillia | 3% | \$ 71 | \$ 61 | |
| Elliot Lake | 8% | \$ 40 | \$ 82 | |
| Stratford | 23% | \$ 101 | \$ 86 | |
| Kincardine | 1% | \$ 180 | \$ 93 | |
| Average | 13% | \$ 28 | \$ 22 | |
| Median | 8% | \$ 19 | \$ 14 | |
| Region York | 8% | \$ 3 | \$ 1 | |
| District Muskoka | | \$ 5 | \$ 1 | |
| Region Halton | 8% | \$ 4 | \$ 2 | |
| Region Durham | 3% | \$ 5 | \$ 4 | |
| Region Niagara | 1% | \$ 6 | \$ 5 | |
| Region Average | 5% | \$ 5 | \$ 3 | |
| Region Median | 6% | \$ 5 | \$ 2 | |
| Dufferin County | | \$ 4 | \$ 2 | |
| Simcoe County | 3% | \$ 6 | \$ 4 | |
| Bruce County | 12% | \$ 13 | \$ 7 | |
| Grey County | 3% | \$ 14 | \$ 12 | |
| Elgin County | 8% | \$ 20 | \$ 18 | |
| County Average | 6% | \$ 11 | \$ 8 | |
| County Median | 5% | \$ 13 | \$ 7 | |

Building Permit and Inspection Services

| Municipalities | Net Costs per \$100,000 | | Net Costs per Capita Incl Amort |
|---------------------|----------------------------|-------|---------------------------------------|
| | CVA Incl Amort | Amort | |
| North Dumfries | \$ | (16) | \$ (31) |
| King | \$ | (8) | \$ (25) |
| Markham | \$ | (4) | \$ (10) |
| Middlesex Centre | \$ | (4) | \$ (8) |
| Whitby | \$ | (5) | \$ (8) |
| Newmarket | \$ | (4) | \$ (7) |
| Quinte West | \$ | (6) | \$ (6) |
| Stratford | \$ | (2) | \$ (2) |
| Strathroy-Caradoc | \$ | 0 | \$ 0 |
| Wellington North | \$ | 1 | \$ 1 |
| Grey Highlands | \$ | 1 | \$ 1 |
| Sault Ste. Marie | \$ | 2 | \$ 2 |
| Niagara-on-the-Lake | \$ | 1 | \$ 3 |
| Brock | \$ | 4 | \$ 7 |
| Meaford | \$ | 5 | \$ 8 |
| Sarnia | \$ | 9 | \$ 8 |
| Greenstone | \$ | 9 | \$ 11 |
| Owen Sound | \$ | 13 | \$ 12 |
| Wilmot | \$ | 7 | \$ 12 |
| London | \$ | 11 | \$ 12 |
| Thunder Bay | \$ | 16 | \$ 15 |
| Chatham-Kent | \$ | 13 | \$ 15 |
| North Bay | \$ | 14 | \$ 15 |
| Burlington | \$ | 8 | \$ 15 |
| Oshawa | \$ | 14 | \$ 15 |
| Clarington | \$ | 12 | \$ 15 |
| Orillia | \$ | 14 | \$ 16 |
| St. Thomas | \$ | 20 | \$ 16 |
| Welland | \$ | 20 | \$ 17 |
| Kenora | \$ | 16 | \$ 17 |

| Municipalities | Net Costs per \$100,000 | | Net Costs per Capita Incl Amort |
|----------------------|----------------------------|-------|---------------------------------------|
| | CVA Incl Amort | Amort | |
| Mississauga | \$ | 9 | \$ 17 |
| St. Catharines | \$ | 17 | \$ 18 |
| Timmins | \$ | 22 | \$ 18 |
| Peterborough | \$ | 17 | \$ 18 |
| Ottawa | \$ | 11 | \$ 18 |
| Brampton | \$ | 13 | \$ 18 |
| Pickering | \$ | 11 | \$ 18 |
| Windsor | \$ | 25 | \$ 18 |
| Cambridge | \$ | 15 | \$ 18 |
| Ingersoll | \$ | 20 | \$ 18 |
| Kitchener | \$ | 16 | \$ 19 |
| Thorold | \$ | 17 | \$ 19 |
| Woolwich | \$ | 12 | \$ 19 |
| Guelph-Eramosa | \$ | 10 | \$ 19 |
| Lincoln | \$ | 14 | \$ 20 |
| Barrie | \$ | 16 | \$ 20 |
| Prince Edward County | \$ | 13 | \$ 21 |
| Brockville | \$ | 21 | \$ 21 |
| Toronto | \$ | 10 | \$ 21 |
| Fort Erie | \$ | 19 | \$ 22 |
| Greater Sudbury | \$ | 21 | \$ 22 |
| Belleville | \$ | 22 | \$ 22 |
| Lambton Shores | \$ | 9 | \$ 22 |
| Huntsville | \$ | 12 | \$ 22 |
| Hamilton | \$ | 19 | \$ 23 |
| Collingwood | \$ | 14 | \$ 24 |
| Guelph | \$ | 17 | \$ 24 |
| Tillsonburg | \$ | 26 | \$ 25 |
| Kingsville | \$ | 22 | \$ 26 |
| Springwater | \$ | 16 | \$ 26 |

Building Permit and Inspection Services (cont'd)

| Municipalities | Net Costs per \$100,000 | | Net Costs per Capita | |
|--------------------------|----------------------------|--------------|-------------------------|--|
| | CVA Incl Amort | Incl Amort | | |
| Whitchurch - Stouffville | \$ 12 | \$ 27 | | |
| Waterloo | \$ 16 | \$ 27 | | |
| St. Marys | \$ 24 | \$ 27 | | |
| Bracebridge | \$ 14 | \$ 27 | | |
| Wellesley | \$ 17 | \$ 27 | | |
| Kincardine | \$ 14 | \$ 27 | | |
| Parry Sound | \$ 26 | \$ 28 | | |
| Centre Wellington | \$ 19 | \$ 28 | | |
| Cornwall | \$ 39 | \$ 30 | | |
| Pelham | \$ 21 | \$ 30 | | |
| Georgina | \$ 20 | \$ 30 | | |
| Kingston | \$ 23 | \$ 30 | | |
| Erin | \$ 15 | \$ 31 | | |
| West Lincoln | \$ 26 | \$ 33 | | |
| Oro-Medonte | \$ 16 | \$ 33 | | |
| Elliot Lake | \$ 68 | \$ 33 | | |
| Brant County | \$ 20 | \$ 34 | | |
| Halton Hills | \$ 19 | \$ 35 | | |
| Oakville | \$ 14 | \$ 36 | | |
| Leamington | \$ 39 | \$ 38 | | |
| Milton | \$ 22 | \$ 39 | | |
| Caledon | \$ 18 | \$ 42 | | |
| Aurora | \$ 19 | \$ 45 | | |
| Gravenhurst | \$ 17 | \$ 46 | | |
| Innisfil | \$ 27 | \$ 47 | | |
| Minto | \$ 41 | \$ 47 | | |
| Puslinch | \$ 18 | \$ 51 | | |
| The Blue Mountains | \$ 15 | \$ 83 | | |
| East Gwillimbury | \$ 43 | \$ 95 | | |
| Average | \$ 15 | \$ 21 | | |
| Median | \$ 15 | \$ 20 | | |

Select User Fees and Revenue Information



User Fees

Analyzing the revenue structure will help to identify the following types of problems:

- Deterioration of revenue base
- Practices and policies that may adversely affect revenue yields
- Poor revenue-estimating practices
- Efficiency of the collection and administration of revenues
- Overdependence on intergovernmental revenue sources
- User fees that are not covering the cost of services
- Changes in the tax burden on various segments of the population

This section includes:

- ***Development Charges***
- ***Building Permit Fees***
- ***Commercial Solid Waste Tipping Fees***
- ***Transit Fares***
- ***Stormwater Utility Rates and Practices (NEW)***

Fees are addressed in Part XII, section 391 of the Municipal Act. The Act states that a municipality may pass by-laws imposing fees or charges on any class of persons:

- For services or activities provided or done by, or on behalf of, this class of persons;
- For costs payable by it for services or activities provided or done by, or on behalf of, any other municipality;
- For the use of its property including property under its control; and
- For capital costs payable by it for wastewater and water services or activities which will be provided, or done on behalf of it, after the fees or charges are imposed.

Development Charges

The recovery of costs by Ontario municipalities for capital infrastructure required to support new growth is governed by the *Development Charges Act (1997)* and supporting regulations.

To determine a development charge, a municipality must first do a background study. The background study provides a detailed overview of a municipality's anticipated growth, both residential and non-residential; the services needed to meet the demands of growth; and a detailed account of the capital costs for each infrastructure project needed to support the growth. The growth-related capital costs identified in the study are then subject to deductions and adjustments required by the legislation. They include:

- Identifying services ineligible for a development charge
- Requiring a service level cap tied to a ten-year historical average
- Reducing capital costs by the amount of growth-related infrastructure that benefits existing development
- Reducing capital costs by an amount that reflects any excess capacity for a particular service
- Reducing capital costs by adjusting for grants, subsidies or other contributions
- Reducing capital costs for soft services (e.g. parkland development, transit, libraries) by 10 per cent

Under the current **Development Charges Act, 1997**, municipalities may apply development charges in ways that best suit their local growth-related needs and priorities. A number of municipalities use reductions or exemptions of development charges as an incentive for directing land development and building to areas such as downtown cores, industrial and commercial areas and to transit nodes and corridors, where higher-density growth is desired.

Municipalities may also calculate area-related development charges based on the direct infrastructure costs related to growth within a catchment area. Frequently, area-related charges are established to differentiate between existing serviced areas and greenfield lands requiring a major investment in infrastructure.

Comparison of Development Charges

In comparing development charges, you cannot always directly compare the DC rates of municipalities as "apples to apples". Every municipality individually determines what services will be recovered from DCs. While there are many services that are commonly included as DC rate components, (e.g. wastewater treatment, water, roads, etc.), some municipalities may choose to fund growth-related capital costs through tax-supported sources. The range of services included in DC rates can have a significant impact on the amount of the charge.

2017 Total Development Charges—(sorted alphabetically)

| Municipality | Single | | Multiples | | Non | | Non | |
|-------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------------|------------------------------------|--|--|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | |
| Aurora | \$ 76,165 | \$ 61,897 | \$ 61,897 | \$ 46,311 | \$ 34,814 | \$ 44.87 | \$ 22.88 | |
| Barrie | \$ 46,056 | \$ 34,875 | \$ 34,875 | \$ 29,072 | \$ 21,289 | \$ 28.29 | \$ 18.85 | |
| Belleville | \$ 11,135 | \$ 8,294 | \$ 8,294 | \$ 7,810 | \$ 4,335 | \$ 4.56 | \$ 4.56 | |
| Bracebridge | \$ 13,016 | \$ 11,575 | \$ 11,575 | \$ 8,752 | \$ 6,097 | \$ 1.54 | \$ 1.54 | |
| Brampton | \$ 85,364 | \$ 70,487 | \$ 70,487 | \$ 52,712 | \$ 35,775 | \$ 30.24 | \$ 18.65 | |
| Brant | \$ 22,567 | \$ 15,886 | \$ 15,886 | \$ 13,139 | \$ 10,316 | \$ 6.30 | \$ 6.30 | |
| Brock | \$ 40,981 | \$ 33,484 | \$ 33,484 | \$ 25,182 | \$ 19,524 | \$ 16.58 | \$ 13.91 | |
| Brockville | \$ 3,630 | \$ 2,713 | \$ 2,713 | \$ 2,296 | \$ 1,434 | \$ 1.02 | \$ 1.02 | |
| Burlington | \$ 44,452 | \$ 35,969 | \$ 28,591 | \$ 27,090 | \$ 21,686 | \$ 37.18 | \$ 19.33 | |
| Caledon | \$ 80,323 | \$ 67,141 | \$ 67,141 | \$ 53,067 | \$ 35,321 | \$ 23.99 | \$ 17.60 | |
| Cambridge | \$ 34,368 | \$ 29,107 | \$ 29,107 | \$ 20,713 | \$ 20,713 | \$ 15.87 | \$ 10.21 | |
| Central Elgin | \$ 14,325 | \$ 12,516 | \$ 12,516 | \$ 8,679 | \$ 8,679 | \$ 6.14 | \$ 6.14 | |
| Centre Wellington | \$ 26,115 | \$ 21,261 | \$ 21,261 | \$ 17,110 | \$ 12,354 | \$ 8.52 | \$ 8.52 | |
| Chatham-Kent | \$ 3,775 | \$ 3,049 | \$ 3,049 | \$ 2,759 | \$ 1,888 | \$ 2.57 | | |
| Clarington | \$ 46,016 | \$ 36,867 | \$ 36,867 | \$ 25,797 | \$ 20,139 | \$ 20.82 | \$ 15.25 | |
| Collingwood | \$ 33,782 | \$ 30,388 | \$ 30,388 | \$ 23,662 | \$ 16,483 | \$ 9.49 | \$ 9.49 | |
| Cornwall | | | | | | | | |
| East Gwillimbury | \$ 76,733 | \$ 63,869 | \$ 63,869 | \$ 48,548 | \$ 37,015 | \$ 49.18 | \$ 21.48 | |
| Elliot Lake | | | | | | | | |
| Erin | \$ 20,538 | \$ 16,452 | \$ 16,452 | \$ 12,863 | \$ 10,829 | \$ 6.95 | \$ 6.95 | |
| Fort Erie | \$ 27,229 | \$ 20,803 | \$ 20,803 | \$ 18,641 | \$ 11,699 | \$ 16.08 | \$ 4.43 | |
| Georgina | \$ 66,196 | \$ 54,537 | \$ 54,537 | \$ 42,729 | \$ 32,598 | \$ 41.72 | \$ 19.73 | |
| Gravenhurst | \$ 11,723 | \$ 10,643 | \$ 10,643 | \$ 8,008 | \$ 5,373 | \$ 1.54 | \$ 1.54 | |
| Greater Sudbury | \$ 16,150 | \$ 9,784 | \$ 9,784 | \$ 9,784 | \$ 9,784 | \$ 9.08 | \$ 4.63 | |
| Greenstone | | | | | | | | |
| Grey Highlands | \$ 8,171 | \$ 5,679 | \$ 5,679 | \$ 4,897 | \$ 4,897 | \$ 0.45 | \$ 0.45 | |
| Grimsby | \$ 31,363 | \$ 21,988 | \$ 21,988 | \$ 19,454 | \$ 12,666 | \$ 18.10 | \$ 7.76 | |
| Guelph | \$ 30,922 | \$ 23,755 | \$ 23,755 | \$ 19,361 | \$ 14,070 | \$ 9.68 | \$ 9.68 | |
| Guelph-Eramosa | \$ 22,117 | \$ 16,984 | \$ 16,984 | \$ 13,786 | \$ 10,104 | \$ 7.92 | \$ 7.92 | |
| Haldimand | \$ 11,784 | \$ 10,218 | \$ 10,218 | \$ 8,055 | \$ 5,555 | \$ 2.99 | \$ 2.99 | |
| Halton Hills | \$ 49,601 | \$ 39,333 | \$ 33,277 | \$ 29,122 | \$ 24,846 | \$ 30.05 | \$ 13.86 | |
| Hamilton | \$ 39,337 | \$ 28,964 | \$ 28,964 | \$ 24,767 | \$ 17,815 | \$ 20.67 | \$ 12.89 | |
| Huntsville | \$ 12,014 | \$ 10,151 | \$ 10,151 | \$ 8,013 | \$ 5,390 | \$ 2.20 | \$ 2.20 | |
| Ingersoll | \$ 18,952 | \$ 13,892 | \$ 13,892 | \$ 10,223 | \$ 7,664 | \$ 6.66 | \$ 6.66 | |
| Innisfil | \$ 50,522 | \$ 46,373 | \$ 46,373 | \$ 31,615 | \$ 25,793 | \$ 21.81 | \$ 21.81 | |

2017 Total Development Charges—(sorted alphabetically) (cont'd)

| Municipality | Single | Multiples | | | Non | | | Non |
|---------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------------|------------------------------------|--|--|-----|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | |
| Kenora | | | | | | | | |
| Kincardine | \$ 10,343 | \$ 7,136 | \$ 7,136 | \$ 5,278 | \$ 5,278 | \$ 3.83 | \$ 3.83 | |
| King | \$ 88,717 | \$ 74,673 | \$ 74,673 | \$ 54,540 | \$ 41,162 | \$ 49.81 | \$ 27.82 | |
| Kingston | \$ 20,471 | \$ 15,676 | \$ 15,676 | \$ 13,100 | \$ 9,090 | \$ 17.91 | \$ 7.92 | |
| Kingsville | \$ 9,248 | \$ 6,831 | \$ 6,831 | \$ 5,558 | \$ 4,374 | \$ 0.71 | \$ 0.71 | |
| Kitchener | \$ 34,496 | \$ 26,091 | \$ 26,091 | \$ 20,050 | \$ 20,050 | \$ 18.24 | \$ 10.00 | |
| Lambton Shores | \$ 9,983 | \$ 8,830 | \$ 8,830 | \$ 7,081 | \$ 5,376 | \$ 2.21 | \$ 2.21 | |
| Leamington | \$ 305 | \$ 305 | \$ 305 | \$ 305 | \$ 305 | | | |
| Lincoln | \$ 30,829 | \$ 22,425 | \$ 22,425 | \$ 19,979 | \$ 13,118 | \$ 18.90 | \$ 12.70 | |
| London | \$ 29,561 | \$ 22,173 | \$ 22,173 | \$ 18,561 | \$ 13,755 | \$ 23.92 | | |
| Mapleton | \$ 18,595 | \$ 13,915 | \$ 13,915 | \$ 10,347 | \$ 8,731 | \$ 5.09 | \$ 5.09 | |
| Markham | \$ 77,497 | \$ 62,964 | \$ 62,964 | \$ 49,620 | \$ 38,155 | \$ 41.95 | \$ 19.89 | |
| Meaford | \$ 17,512 | \$ 11,905 | \$ 11,905 | \$ 11,334 | \$ 11,334 | \$ 7.35 | \$ 3.98 | |
| Middlesex Centre | \$ 22,187 | \$ 15,548 | \$ 15,548 | \$ 12,577 | \$ 9,329 | \$ 6.69 | \$ 2.67 | |
| Milton | \$ 54,687 | \$ 43,263 | \$ 37,208 | \$ 32,939 | \$ 25,307 | \$ 32.72 | \$ 15.18 | |
| Minto | \$ 12,710 | \$ 10,709 | \$ 10,709 | \$ 8,263 | \$ 6,951 | \$ 3.74 | \$ 3.74 | |
| Mississauga | \$ 84,546 | \$ 75,286 | \$ 75,286 | \$ 55,090 | \$ 38,328 | \$ 30.17 | \$ 21.93 | |
| Newmarket | \$ 76,256 | \$ 62,376 | \$ 62,376 | \$ 48,005 | \$ 37,860 | \$ 46.25 | \$ 24.26 | |
| Niagara Falls | \$ 27,313 | \$ 17,576 | \$ 17,576 | \$ 15,819 | \$ 12,184 | \$ 14.30 | \$ 4.43 | |
| Niagara-on-the-Lake | \$ 25,685 | \$ 18,626 | \$ 18,626 | \$ 16,459 | \$ 10,625 | \$ 17.47 | \$ 11.27 | |
| North Bay | \$ 11,773 | \$ 8,270 | \$ 8,270 | \$ 5,339 | \$ 5,339 | \$ 6.14 | \$ 6.14 | |
| North Dumfries | \$ 26,535 | \$ 20,126 | \$ 20,126 | \$ 15,136 | \$ 15,136 | \$ 12.52 | \$ 7.77 | |
| North Middlesex | \$ 10,767 | \$ 8,575 | \$ 8,575 | \$ 4,781 | \$ 4,781 | \$ 1.48 | \$ 1.48 | |
| North Perth | \$ 14,297 | \$ 9,458 | \$ 9,458 | \$ 7,943 | \$ 5,330 | \$ 3.00 | \$ 1.78 | |
| Oakville | \$ 60,919 | \$ 48,127 | \$ 42,072 | \$ 37,460 | \$ 29,044 | \$ 36.27 | \$ 22.57 | |
| Orangeville | \$ 27,729 | \$ 20,665 | \$ 20,665 | \$ 15,236 | \$ 10,402 | \$ 9.03 | \$ 0.71 | |
| Orillia | \$ 16,616 | \$ 14,495 | \$ 14,495 | \$ 12,372 | \$ 9,720 | \$ 7.12 | \$ 7.12 | |
| Oro-Medonte | \$ 18,186 | \$ 15,525 | \$ 15,525 | \$ 11,409 | \$ 10,249 | \$ 5.89 | \$ 5.89 | |
| Oshawa | \$ 46,119 | \$ 37,146 | \$ 37,146 | \$ 30,146 | \$ 19,386 | \$ 21.95 | \$ 11.41 | |
| Ottawa | \$ 25,990 | \$ 20,607 | \$ 20,607 | \$ 15,883 | \$ 12,308 | \$ 21.43 | \$ 10.45 | |
| Owen Sound | \$ 12,433 | \$ 9,535 | \$ 9,535 | \$ 6,836 | \$ 6,836 | \$ 1.85 | | |
| Parry Sound | | | | | | | | |
| Pelham | \$ 29,474 | \$ 21,052 | \$ 21,052 | \$ 19,043 | \$ 12,482 | \$ 17.22 | \$ 11.02 | |
| Peterborough | \$ 26,643 | \$ 21,512 | \$ 21,512 | \$ 15,527 | \$ 15,527 | \$ 7.94 | | |
| Pickering | \$ 44,204 | \$ 35,965 | \$ 35,965 | \$ 26,138 | \$ 18,555 | \$ 18.10 | \$ 15.43 | |

2017 Total Development Charges—(sorted alphabetically) (cont'd)

| Municipality | Single | | Multiples | | | Non | | | Non | |
|------------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------------|------------------------------------|----------------------------|---------------------------|----------------------------|-----|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential per sq. ft. | Commercial per sq. ft. | Residential per sq. ft. | | |
| Port Colborne | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| Prince Edward County | \$ 6,396 | \$ 5,683 | \$ 4,494 | \$ 5,136 | \$ 3,543 | \$ 3.89 | \$ 3.89 | | | |
| Puslinch | \$ 11,659 | \$ 9,457 | \$ 9,457 | \$ 8,010 | \$ 6,192 | \$ 3.72 | \$ 3.72 | | | |
| Quinte West | \$ 8,789 | \$ 5,709 | \$ 5,709 | \$ 5,291 | \$ 3,826 | \$ 4.24 | \$ 4.24 | | | |
| Richmond Hill | \$ 72,568 | \$ 59,783 | \$ 59,783 | \$ 46,389 | \$ 33,894 | \$ 48.65 | \$ 24.95 | | | |
| Sarnia | \$ 7,718 | \$ 5,788 | \$ 5,788 | \$ 4,864 | \$ 3,463 | \$ 4.95 | \$ 4.95 | | | |
| Saugeen Shores | \$ 15,286 | \$ 11,375 | \$ 11,375 | \$ 10,073 | \$ 6,991 | \$ 5.29 | | | | |
| Sault Ste. Marie | | | | | | | | | | |
| Springwater | \$ 24,825 | \$ 21,009 | \$ 21,009 | \$ 15,659 | \$ 12,372 | \$ 8.28 | \$ 8.28 | | | |
| St. Catharines | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| St. Marys | \$ 7,568 | \$ 5,582 | \$ 5,582 | \$ 4,703 | \$ 3,057 | | | | | |
| St. Thomas | \$ 10,403 | \$ 8,930 | \$ 8,930 | \$ 6,523 | \$ 4,515 | \$ 4.71 | \$ 3.11 | | | |
| Stratford | \$ 13,558 | \$ 9,845 | \$ 9,845 | \$ 8,639 | \$ 5,548 | \$ 2.46 | | | | |
| Strathroy-Caradoc | \$ 12,205 | \$ 9,829 | \$ 9,829 | \$ 6,365 | \$ 6,365 | \$ 5.39 | \$ 3.04 | | | |
| The Blue Mountains | \$ 25,276 | \$ 19,654 | \$ 19,654 | \$ 15,119 | \$ 15,119 | \$ 8.30 | \$ 8.30 | | | |
| Thorold | \$ 27,783 | \$ 19,763 | \$ 19,763 | \$ 17,600 | \$ 11,511 | \$ 14.85 | \$ 6.27 | | | |
| Thunder Bay | | | | | | | | | | |
| Tillsonburg | \$ 17,220 | \$ 15,521 | \$ 15,521 | \$ 11,409 | \$ 8,552 | \$ 6.25 | \$ 6.25 | | | |
| Timmins | | | | | | | | | | |
| Toronto | \$ 41,560 | \$ 35,237 | \$ 35,237 | \$ 26,131 | \$ 18,631 | \$ 19.29 | | | | |
| Vaughan | \$ 79,405 | \$ 66,316 | \$ 66,316 | \$ 49,792 | \$ 37,886 | \$ 46.23 | \$ 24.24 | | | |
| Wainfleet | \$ 21,673 | \$ 14,989 | \$ 14,989 | \$ 13,577 | \$ 8,891 | \$ 13.66 | \$ 7.46 | | | |
| Waterloo | \$ 35,955 | \$ 26,526 | \$ 26,526 | \$ 21,336 | \$ 19,665 | \$ 19.44 | \$ 13.78 | | | |
| Welland | \$ 23,121 | \$ 17,264 | \$ 17,264 | \$ 15,099 | \$ 9,780 | \$ 16.43 | \$ 10.23 | | | |
| Wellesley | \$ 28,617 | \$ 22,061 | \$ 22,061 | \$ 16,717 | \$ 16,717 | \$ 13.75 | \$ 9.00 | | | |
| Wellington North | \$ 21,942 | \$ 18,328 | \$ 18,328 | \$ 14,830 | \$ 10,810 | \$ 6.58 | \$ 3.98 | | | |
| West Lincoln | \$ 23,504 | \$ 16,156 | \$ 16,156 | \$ 14,277 | \$ 9,200 | \$ 13.58 | \$ 7.38 | | | |
| Whitby | \$ 51,336 | \$ 41,736 | \$ 41,736 | \$ 31,175 | \$ 21,227 | \$ 22.69 | \$ 15.93 | | | |
| Whitchurch-Stouffville | \$ 68,714 | \$ 56,321 | \$ 56,321 | \$ 44,015 | \$ 33,676 | \$ 45.15 | \$ 23.16 | | | |
| Wilmot | \$ 27,712 | \$ 21,758 | \$ 21,758 | \$ 16,599 | \$ 15,266 | \$ 14.52 | \$ 8.01 | | | |
| Windsor | \$ 26,740 | \$ 19,385 | \$ 19,385 | \$ 13,033 | \$ 13,033 | \$ 11.88 | | | | |
| Woolwich | \$ 27,492 | \$ 21,475 | \$ 21,475 | \$ 16,364 | \$ 15,331 | \$ 13.09 | \$ 8.34 | | | |
| Average | \$ 30,512 | \$ 24,302 | \$ 24,018 | \$ 18,947 | \$ 14,481 | \$ 15.36 | \$ 9.71 | | | |
| Median | \$ 25,481 | \$ 19,006 | \$ 19,006 | \$ 15,128 | \$ 11,423 | \$ 11.26 | \$ 7.85 | | | |
| Minimum | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | | |
| Maximum | \$ 88,717 | \$ 75,286 | \$ 75,286 | \$ 55,090 | \$ 41,162 | \$ 49.81 | \$ 27.82 | | | |

2017 Lower/Single Tier Development Charges—(sorted alphabetically)

| Municipality | Single | | Multiples | | | Non | | Non | |
|-------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------------|------------------------------------|--|--|-----|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | | |
| Aurora | \$ 21,438 | \$ 16,599 | \$ 16,599 | \$ 11,637 | \$ 7,775 | \$ 3.91 | \$ 3.91 | | |
| Barrie | \$ 44,297 | \$ 33,116 | \$ 33,116 | \$ 27,313 | \$ 19,530 | \$ 27.82 | \$ 18.38 | | |
| Belleville | \$ 11,135 | \$ 8,294 | \$ 8,294 | \$ 7,810 | \$ 4,335 | \$ 4.56 | \$ 4.56 | | |
| Bracebridge | \$ 3,572 | \$ 3,140 | \$ 3,140 | \$ 2,426 | \$ 1,881 | | | | |
| Brampton | \$ 29,047 | \$ 23,430 | \$ 23,430 | \$ 16,419 | \$ 10,276 | \$ 9.69 | \$ 4.54 | | |
| Brant | \$ 22,567 | \$ 15,886 | \$ 15,886 | \$ 13,139 | \$ 10,316 | \$ 6.30 | \$ 6.30 | | |
| Brock | \$ 10,465 | \$ 8,373 | \$ 8,373 | \$ 6,280 | \$ 6,280 | \$ 2.50 | \$ 2.50 | | |
| Brockville | \$ 3,630 | \$ 2,713 | \$ 2,713 | \$ 2,296 | \$ 1,434 | \$ 1.02 | \$ 1.02 | | |
| Burlington | \$ 8,816 | \$ 6,347 | \$ 5,024 | \$ 4,380 | \$ 3,252 | \$ 11.53 | \$ 7.38 | | |
| Caledon | \$ 24,492 | \$ 20,484 | \$ 20,484 | \$ 17,071 | \$ 10,020 | \$ 3.57 | \$ 3.57 | | |
| Cambridge | \$ 10,655 | \$ 10,655 | \$ 10,655 | \$ 6,614 | \$ 6,614 | \$ 2.79 | \$ 2.79 | | |
| Central Elgin | \$ 14,325 | \$ 12,516 | \$ 12,516 | \$ 8,679 | \$ 8,679 | \$ 6.14 | \$ 6.14 | | |
| Centre Wellington | \$ 19,517 | \$ 15,651 | \$ 15,651 | \$ 12,166 | \$ 8,237 | \$ 7.16 | \$ 7.16 | | |
| Chatham-Kent | \$ 3,775 | \$ 3,049 | \$ 3,049 | \$ 2,759 | \$ 1,888 | \$ 2.57 | | | |
| Clarington | \$ 16,497 | \$ 12,753 | \$ 12,753 | \$ 7,892 | \$ 7,892 | \$ 6.34 | \$ 3.44 | | |
| Collingwood | \$ 22,677 | \$ 20,881 | \$ 20,881 | \$ 16,628 | \$ 9,449 | \$ 5.91 | \$ 5.91 | | |
| Cornwall | | | | | | | | | |
| East Gwillimbury | \$ 22,006 | \$ 18,571 | \$ 18,571 | \$ 13,874 | \$ 9,976 | \$ 8.22 | \$ 2.51 | | |
| Elliot Lake | | | | | | | | | |
| Erin | \$ 13,940 | \$ 10,842 | \$ 10,842 | \$ 7,919 | \$ 6,712 | \$ 5.59 | \$ 5.59 | | |
| Fort Erie | \$ 11,685 | \$ 9,479 | \$ 9,479 | \$ 8,598 | \$ 5,291 | \$ 5.45 | | | |
| Georgina | \$ 11,469 | \$ 9,239 | \$ 9,239 | \$ 8,055 | \$ 5,559 | \$ 0.76 | \$ 0.76 | | |
| Gravenhurst | \$ 2,279 | \$ 2,208 | \$ 2,208 | \$ 1,682 | \$ 1,157 | | | | |
| Greater Sudbury | \$ 16,150 | \$ 9,784 | \$ 9,784 | \$ 9,784 | \$ 9,784 | \$ 9.08 | \$ 4.63 | | |
| Greenstone | | | | | | | | | |
| Grey Highlands | \$ 2,746 | \$ 1,901 | \$ 1,901 | \$ 1,690 | \$ 1,690 | \$ 0.45 | \$ 0.45 | | |
| Grimsby | \$ 15,819 | \$ 10,664 | \$ 10,664 | \$ 9,411 | \$ 6,258 | \$ 7.47 | \$ 3.33 | | |
| Guelph | \$ 29,038 | \$ 21,871 | \$ 21,871 | \$ 17,477 | \$ 12,186 | \$ 9.68 | \$ 9.68 | | |
| Guelph-Eramosa | \$ 15,519 | \$ 11,374 | \$ 11,374 | \$ 8,842 | \$ 5,987 | \$ 6.56 | \$ 6.56 | | |
| Haldimand | \$ 11,784 | \$ 10,218 | \$ 10,218 | \$ 8,055 | \$ 5,555 | \$ 2.99 | \$ 2.99 | | |
| Halton Hills | \$ 13,965 | \$ 9,710 | \$ 9,710 | \$ 6,412 | \$ 6,412 | \$ 4.39 | \$ 1.90 | | |
| Hamilton | \$ 37,413 | \$ 27,040 | \$ 27,040 | \$ 22,843 | \$ 15,891 | \$ 19.94 | \$ 12.16 | | |
| Huntsville | \$ 2,570 | \$ 1,716 | \$ 1,716 | \$ 1,687 | \$ 1,174 | \$ 0.66 | \$ 0.66 | | |
| Ingersoll | \$ 3,678 | \$ 2,721 | \$ 2,721 | \$ 1,980 | \$ 1,484 | | | | |
| Innisfil | \$ 39,417 | \$ 36,866 | \$ 36,866 | \$ 24,581 | \$ 18,759 | \$ 18.23 | \$ 18.23 | | |

2017 Lower/Single Tier Development Charges—(sorted alphabetically) (cont'd)

| Municipality | Single | | Multiples | | | Non Residential | | Non Industrial | |
|---------------------|-----------------------------|--------------------------------|-----------------------|------------------------------|------------------------------|------------------------------------|-------------------------|----------------|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential per sq. ft. | | |
| Kenora | | | | | | | | | |
| Kincardine | \$ 10,343 | \$ 7,136 | \$ 7,136 | \$ 5,278 | \$ 5,278 | \$ 3.83 | \$ 3.83 | | |
| King | \$ 33,990 | \$ 29,375 | \$ 29,375 | \$ 19,866 | \$ 14,123 | \$ 8.85 | \$ 8.85 | | |
| Kingston | \$ 20,471 | \$ 15,676 | \$ 15,676 | \$ 13,100 | \$ 9,090 | \$ 17.91 | \$ 7.92 | | |
| Kingsville | \$ 8,943 | \$ 6,526 | \$ 6,526 | \$ 5,253 | \$ 4,069 | \$ 0.71 | \$ 0.71 | | |
| Kitchener | \$ 10,783 | \$ 7,639 | \$ 7,639 | \$ 5,951 | \$ 5,951 | \$ 5.16 | \$ 2.58 | | |
| Lambton Shores | \$ 9,983 | \$ 8,830 | \$ 8,830 | \$ 7,081 | \$ 5,376 | \$ 2.21 | \$ 2.21 | | |
| Leamington | | | | | | | | | |
| Lincoln | \$ 15,285 | \$ 11,101 | \$ 11,101 | \$ 9,936 | \$ 6,710 | \$ 8.27 | \$ 8.27 | | |
| London | \$ 29,561 | \$ 22,173 | \$ 22,173 | \$ 18,561 | \$ 13,755 | \$ 23.92 | | | |
| Mapleton | \$ 11,997 | \$ 8,305 | \$ 8,305 | \$ 5,403 | \$ 4,614 | \$ 3.73 | \$ 3.73 | | |
| Markham | \$ 22,770 | \$ 17,666 | \$ 17,666 | \$ 14,946 | \$ 11,116 | \$ 0.99 | \$ 0.92 | | |
| Meaford | \$ 12,087 | \$ 8,127 | \$ 8,127 | \$ 8,127 | \$ 8,127 | \$ 7.35 | \$ 3.98 | | |
| Middlesex Centre | \$ 22,187 | \$ 15,548 | \$ 15,548 | \$ 12,577 | \$ 9,329 | \$ 6.69 | \$ 2.67 | | |
| Milton | \$ 19,051 | \$ 13,641 | \$ 13,641 | \$ 10,229 | \$ 6,873 | \$ 7.07 | \$ 3.23 | | |
| Minto | \$ 6,112 | \$ 5,099 | \$ 5,099 | \$ 3,319 | \$ 2,834 | \$ 2.38 | \$ 2.38 | | |
| Mississauga | \$ 28,229 | \$ 28,229 | \$ 28,229 | \$ 18,797 | \$ 12,829 | \$ 9.62 | \$ 7.82 | | |
| Newmarket | \$ 21,529 | \$ 17,078 | \$ 17,078 | \$ 13,331 | \$ 10,821 | \$ 5.29 | \$ 5.29 | | |
| Niagara Falls | \$ 11,769 | \$ 6,252 | \$ 6,252 | \$ 5,776 | \$ 5,776 | \$ 3.67 | | | |
| Niagara-on-the-Lake | \$ 10,141 | \$ 7,302 | \$ 7,302 | \$ 6,416 | \$ 4,217 | \$ 6.84 | \$ 6.84 | | |
| North Bay | \$ 11,773 | \$ 8,270 | \$ 8,270 | \$ 5,339 | \$ 5,339 | \$ 6.14 | \$ 6.14 | | |
| North Dumfries | \$ 5,972 | \$ 4,039 | \$ 4,039 | \$ 2,753 | \$ 2,753 | \$ 1.27 | \$ 1.27 | | |
| North Middlesex | \$ 10,767 | \$ 8,575 | \$ 8,575 | \$ 4,781 | \$ 4,781 | \$ 1.48 | \$ 1.48 | | |
| North Perth | \$ 14,297 | \$ 9,458 | \$ 9,458 | \$ 7,943 | \$ 5,330 | \$ 3.00 | \$ 1.78 | | |
| Oakville | \$ 25,283 | \$ 18,505 | \$ 18,505 | \$ 14,750 | \$ 10,610 | \$ 10.62 | \$ 10.62 | | |
| Orangeville | \$ 23,677 | \$ 17,258 | \$ 17,258 | \$ 12,943 | \$ 8,109 | \$ 8.32 | | | |
| Orillia | \$ 14,857 | \$ 12,736 | \$ 12,736 | \$ 10,613 | \$ 7,961 | \$ 6.65 | \$ 6.65 | | |
| Oro-Medonte | \$ 7,081 | \$ 6,018 | \$ 6,018 | \$ 4,375 | \$ 3,215 | \$ 2.31 | \$ 2.31 | | |
| Oshawa | \$ 15,603 | \$ 12,035 | \$ 12,035 | \$ 11,244 | \$ 6,142 | \$ 7.87 | | | |
| Ottawa | \$ 23,660 | \$ 18,277 | \$ 18,277 | \$ 13,553 | \$ 9,978 | \$ 19.82 | \$ 8.84 | | |
| Owen Sound | \$ 7,008 | \$ 5,757 | \$ 5,757 | \$ 3,629 | \$ 3,629 | \$ 1.85 | | | |
| Parry Sound | | | | | | | | | |
| Pelham | \$ 13,930 | \$ 9,728 | \$ 9,728 | \$ 9,000 | \$ 6,074 | \$ 6.59 | \$ 6.59 | | |
| Peterborough | \$ 26,643 | \$ 21,512 | \$ 21,512 | \$ 15,527 | \$ 15,527 | \$ 7.94 | | | |
| Pickering | \$ 13,688 | \$ 10,854 | \$ 10,854 | \$ 7,236 | \$ 5,311 | \$ 4.02 | \$ 4.02 | | |

2017 Lower/Single Tier Development Charges—(sorted alphabetically) (cont'd)

| Municipality | Single | | Multiples | | | Non | | Non | |
|-------------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------------|------------------------------------|--|--|-----|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | | |
| Port Colborne | | | | | | | | | |
| Prince Edward County | \$ 6,396 | \$ 5,683 | \$ 4,494 | \$ 5,136 | \$ 3,543 | \$ 3.89 | \$ 3.89 | | |
| Puslinch | \$ 5,061 | \$ 3,847 | \$ 3,847 | \$ 3,066 | \$ 2,075 | \$ 2.36 | \$ 2.36 | | |
| Quinte West | \$ 8,789 | \$ 5,709 | \$ 5,709 | \$ 5,291 | \$ 3,826 | \$ 4.24 | \$ 4.24 | | |
| Richmond Hill | \$ 17,841 | \$ 14,485 | \$ 14,485 | \$ 11,715 | \$ 6,855 | \$ 7.69 | \$ 5.98 | | |
| Sarnia | \$ 7,718 | \$ 5,788 | \$ 5,788 | \$ 4,864 | \$ 3,463 | \$ 4.95 | \$ 4.95 | | |
| Saugeen Shores | \$ 15,286 | \$ 11,375 | \$ 11,375 | \$ 10,073 | \$ 6,991 | \$ 5.29 | | | |
| Sault Ste. Marie | | | | | | | | | |
| Springwater | \$ 13,720 | \$ 11,502 | \$ 11,502 | \$ 8,625 | \$ 5,338 | \$ 4.70 | \$ 4.70 | | |
| St. Catharines | | | | | | | | | |
| St. Marys | \$ 7,568 | \$ 5,582 | \$ 5,582 | \$ 4,703 | \$ 3,057 | | | | |
| St. Thomas | \$ 10,403 | \$ 8,930 | \$ 8,930 | \$ 6,523 | \$ 4,515 | \$ 4.71 | \$ 3.11 | | |
| Stratford | \$ 13,558 | \$ 9,845 | \$ 9,845 | \$ 8,639 | \$ 5,548 | \$ 2.46 | | | |
| Strathroy-Caradoc | \$ 12,205 | \$ 9,829 | \$ 9,829 | \$ 6,365 | \$ 6,365 | \$ 5.39 | \$ 3.04 | | |
| The Blue Mountains | \$ 19,851 | \$ 15,876 | \$ 15,876 | \$ 11,912 | \$ 11,912 | \$ 8.30 | \$ 8.30 | | |
| Thorold | \$ 12,239 | \$ 8,439 | \$ 8,439 | \$ 7,557 | \$ 5,103 | \$ 4.22 | \$ 1.84 | | |
| Thunder Bay | | | | | | | | | |
| Tillsonburg | \$ 3,696 | \$ 3,481 | \$ 3,481 | \$ 2,534 | \$ 1,899 | | | | |
| Timmins | | | | | | | | | |
| Toronto | \$ 40,067 | \$ 33,744 | \$ 33,744 | \$ 24,638 | \$ 17,138 | \$ 19.29 | | | |
| Vaughan | \$ 24,678 | \$ 21,018 | \$ 21,018 | \$ 15,118 | \$ 10,847 | \$ 5.27 | \$ 5.27 | | |
| Wainfleet | \$ 6,129 | \$ 3,665 | \$ 3,665 | \$ 3,534 | \$ 2,483 | \$ 3.03 | \$ 3.03 | | |
| Waterloo | \$ 12,242 | \$ 8,074 | \$ 8,074 | \$ 7,237 | \$ 5,566 | \$ 6.36 | \$ 6.36 | | |
| Welland | \$ 7,577 | \$ 5,940 | \$ 5,940 | \$ 5,056 | \$ 3,372 | \$ 5.80 | \$ 5.80 | | |
| Wellesley | \$ 8,054 | \$ 5,974 | \$ 5,974 | \$ 4,334 | \$ 4,334 | \$ 2.50 | \$ 2.50 | | |
| Wellington North | \$ 15,344 | \$ 12,718 | \$ 12,718 | \$ 9,886 | \$ 6,693 | \$ 5.22 | \$ 2.62 | | |
| West Lincoln | \$ 7,960 | \$ 4,832 | \$ 4,832 | \$ 4,234 | \$ 2,792 | \$ 2.95 | \$ 2.95 | | |
| Whitby | \$ 20,820 | \$ 16,625 | \$ 16,625 | \$ 12,273 | \$ 7,983 | \$ 8.61 | \$ 4.52 | | |
| Whitchurch-Stouffville | \$ 13,987 | \$ 11,023 | \$ 11,023 | \$ 9,341 | \$ 6,637 | \$ 4.19 | \$ 4.19 | | |
| Wilmot | \$ 7,149 | \$ 5,671 | \$ 5,671 | \$ 4,216 | \$ 2,883 | \$ 3.27 | \$ 1.51 | | |
| Windsor | \$ 26,435 | \$ 19,080 | \$ 19,080 | \$ 12,728 | \$ 12,728 | \$ 11.88 | | | |
| Woolwich | \$ 6,929 | \$ 5,388 | \$ 5,388 | \$ 3,981 | \$ 2,948 | \$ 1.84 | \$ 1.84 | | |
| Average | \$ 15,248 | \$ 11,878 | \$ 11,851 | \$ 9,204 | \$ 6,860 | \$ 6.42 | \$ 4.74 | | |
| Median | \$ 13,688 | \$ 9,829 | \$ 9,829 | \$ 8,055 | \$ 6,074 | \$ 5.29 | \$ 3.94 | | |
| Minimum | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| Maximum | \$ 44,297 | \$ 36,866 | \$ 36,866 | \$ 27,313 | \$ 19,530 | \$ 27.82 | \$ 18.38 | | |

2017 Upper Tier Development Charges—(sorted alphabetically)

| Municipality | Single | | Multiples | | | Non | | | Non | |
|-------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------------|------------------------------------|--|--|--|-----|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | | | |
| Aurora | \$ 48,320 | \$ 38,891 | \$ 38,891 | \$ 28,267 | \$ 20,632 | \$ 39.89 | \$ 17.90 | | | |
| Barrie | | | | | | | | | | |
| Belleville | | | | | | | | | | |
| Bracebridge | \$ 9,444 | \$ 8,435 | \$ 8,435 | \$ 6,326 | \$ 4,216 | \$ 1.54 | \$ 1.54 | | | |
| Brampton | \$ 51,750 | \$ 42,490 | \$ 42,490 | \$ 31,726 | \$ 20,932 | \$ 19.54 | \$ 13.10 | | | |
| Brant | | | | | | | | | | |
| Brock | \$ 27,781 | \$ 22,376 | \$ 22,376 | \$ 16,167 | \$ 10,509 | \$ 14.08 | \$ 11.41 | | | |
| Brockville | | | | | | | | | | |
| Burlington | \$ 29,003 | \$ 22,989 | \$ 16,934 | \$ 16,077 | \$ 11,801 | \$ 23.96 | \$ 10.26 | | | |
| Caledon | \$ 51,264 | \$ 42,090 | \$ 42,090 | \$ 31,429 | \$ 20,734 | \$ 19.41 | \$ 13.02 | | | |
| Cambridge | \$ 21,112 | \$ 15,851 | \$ 15,851 | \$ 11,498 | \$ 11,498 | \$ 11.35 | \$ 5.69 | | | |
| Central Elgin | | | | | | | | | | |
| Centre Wellington | \$ 4,714 | \$ 3,726 | \$ 3,726 | \$ 3,060 | \$ 2,233 | \$ 1.36 | \$ 1.36 | | | |
| Chatham-Kent | | | | | | | | | | |
| Clarington | \$ 27,781 | \$ 22,376 | \$ 22,376 | \$ 16,167 | \$ 10,509 | \$ 14.08 | \$ 11.41 | | | |
| Collingwood | \$ 9,346 | \$ 7,748 | \$ 7,748 | \$ 5,275 | \$ 5,275 | \$ 3.11 | \$ 3.11 | | | |
| Cornwall | | | | | | | | | | |
| East Gwillimbury | \$ 48,320 | \$ 38,891 | \$ 38,891 | \$ 28,267 | \$ 20,632 | \$ 39.89 | \$ 17.90 | | | |
| Elliot Lake | | | | | | | | | | |
| Erin | \$ 4,714 | \$ 3,726 | \$ 3,726 | \$ 3,060 | \$ 2,233 | \$ 1.36 | \$ 1.36 | | | |
| Fort Erie | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| Georgina | \$ 48,320 | \$ 38,891 | \$ 38,891 | \$ 28,267 | \$ 20,632 | \$ 39.89 | \$ 17.90 | | | |
| Gravenhurst | \$ 9,444 | \$ 8,435 | \$ 8,435 | \$ 6,326 | \$ 4,216 | \$ 1.54 | \$ 1.54 | | | |
| Greater Sudbury | | | | | | | | | | |
| Greenstone | | | | | | | | | | |
| Grey Highlands | \$ 5,425 | \$ 3,778 | \$ 3,778 | \$ 3,207 | \$ 3,207 | | | | | |
| Grimsby | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| Guelph | | | | | | | | | | |
| Guelph-Eramosa | \$ 4,714 | \$ 3,726 | \$ 3,726 | \$ 3,060 | \$ 2,233 | \$ 1.36 | \$ 1.36 | | | |
| Haldimand | | | | | | | | | | |
| Halton Hills | \$ 29,003 | \$ 22,989 | \$ 16,934 | \$ 16,077 | \$ 11,801 | \$ 23.96 | \$ 10.26 | | | |
| Hamilton | | | | | | | | | | |
| Huntsville | \$ 9,444 | \$ 8,435 | \$ 8,435 | \$ 6,326 | \$ 4,216 | \$ 1.54 | \$ 1.54 | | | |
| Ingersoll | \$ 15,274 | \$ 11,171 | \$ 11,171 | \$ 8,243 | \$ 6,180 | \$ 6.66 | \$ 6.66 | | | |
| Innisfil | \$ 9,346 | \$ 7,748 | \$ 7,748 | \$ 5,275 | \$ 5,275 | \$ 3.11 | \$ 3.11 | | | |

2017 Upper Tier Development Charges—(sorted alphabetically) (cont'd)

| Municipality | Single | Multiples | | | Non | | | Non |
|---------------------|-----------------------------|--------------------------------|-----------------------|------------------------------|------------------------------|------------------------------------|------------------------------------|-----|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | |
| Kenora | | | | | | | | |
| Kincardine | | | | | | | | |
| King | \$ 48,320 | \$ 38,891 | \$ 38,891 | \$ 28,267 | \$ 20,632 | \$ 39.89 | \$ 17.90 | |
| Kingston | | | | | | | | |
| Kingsville | | | | | | | | |
| Kitchener | \$ 21,112 | \$ 15,851 | \$ 15,851 | \$ 11,498 | \$ 11,498 | \$ 11.35 | \$ 5.69 | |
| Lambton Shores | | | | | | | | |
| Leamington | | | | | | | | |
| Lincoln | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | |
| London | | | | | | | | |
| Mapleton | \$ 4,714 | \$ 3,726 | \$ 3,726 | \$ 3,060 | \$ 2,233 | \$ 1.36 | \$ 1.36 | |
| Markham | \$ 48,320 | \$ 38,891 | \$ 38,891 | \$ 28,267 | \$ 20,632 | \$ 39.89 | \$ 17.90 | |
| Meaford | \$ 5,425 | \$ 3,778 | \$ 3,778 | \$ 3,207 | \$ 3,207 | | | |
| Middlesex Centre | | | | | | | | |
| Milton | \$ 29,003 | \$ 22,989 | \$ 16,934 | \$ 16,077 | \$ 11,801 | \$ 23.96 | \$ 10.26 | |
| Minto | \$ 4,714 | \$ 3,726 | \$ 3,726 | \$ 3,060 | \$ 2,233 | \$ 1.36 | \$ 1.36 | |
| Mississauga | \$ 51,750 | \$ 42,490 | \$ 42,490 | \$ 31,726 | \$ 20,932 | \$ 19.54 | \$ 13.10 | |
| Newmarket | \$ 48,320 | \$ 38,891 | \$ 38,891 | \$ 28,267 | \$ 20,632 | \$ 39.89 | \$ 17.90 | |
| Niagara Falls | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | |
| Niagara-on-the-Lake | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | |
| North Bay | | | | | | | | |
| North Dumfries | \$ 17,962 | \$ 13,486 | \$ 13,486 | \$ 9,782 | \$ 9,782 | \$ 9.52 | \$ 4.77 | |
| North Middlesex | | | | | | | | |
| North Perth | | | | | | | | |
| Oakville | \$ 29,003 | \$ 22,989 | \$ 16,934 | \$ 16,077 | \$ 11,801 | \$ 23.96 | \$ 10.26 | |
| Orangeville | \$ 3,220 | \$ 2,575 | \$ 2,575 | \$ 1,461 | \$ 1,461 | \$ 0.71 | \$ 0.71 | |
| Orillia | | | | | | | | |
| Oro-Medonte | \$ 9,346 | \$ 7,748 | \$ 7,748 | \$ 5,275 | \$ 5,275 | \$ 3.11 | \$ 3.11 | |
| Oshawa | \$ 27,781 | \$ 22,376 | \$ 22,376 | \$ 16,167 | \$ 10,509 | \$ 14.08 | \$ 11.41 | |
| Ottawa | | | | | | | | |
| Owen Sound | \$ 5,425 | \$ 3,778 | \$ 3,778 | \$ 3,207 | \$ 3,207 | | | |
| Parry Sound | | | | | | | | |
| Pelham | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | |
| Peterborough | | | | | | | | |
| Pickering | \$ 27,781 | \$ 22,376 | \$ 22,376 | \$ 16,167 | \$ 10,509 | \$ 14.08 | \$ 11.41 | |

2017 Upper Tier Development Charges—(sorted alphabetically) (cont'd)

| Municipality | Single | | Multiples | | | Non | | | Non | |
|------------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------------|------------------------------------|--|--|--|-----|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | | | |
| Port Colborne | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| Prince Edward County | | | | | | | | | | |
| Puslinch | \$ 4,714 | \$ 3,726 | \$ 3,726 | \$ 3,060 | \$ 2,233 | \$ 1.36 | \$ 1.36 | | | |
| Quinte West | | | | | | | | | | |
| Richmond Hill | \$ 48,320 | \$ 38,891 | \$ 38,891 | \$ 28,267 | \$ 20,632 | \$ 39.89 | \$ 17.90 | | | |
| Sarnia | | | | | | | | | | |
| Saugeen Shores | | | | | | | | | | |
| Sault Ste. Marie | | | | | | | | | | |
| Springwater | \$ 9,346 | \$ 7,748 | \$ 7,748 | \$ 5,275 | \$ 5,275 | \$ 3.11 | \$ 3.11 | | | |
| St. Catharines | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| St. Marys | | | | | | | | | | |
| St. Thomas | | | | | | | | | | |
| Stratford | | | | | | | | | | |
| Strathroy-Caradoc | | | | | | | | | | |
| The Blue Mountains | \$ 5,425 | \$ 3,778 | \$ 3,778 | \$ 3,207 | \$ 3,207 | | | | | |
| Thorold | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| Thunder Bay | | | | | | | | | | |
| Tillsonburg | \$ 13,524 | \$ 12,040 | \$ 12,040 | \$ 8,875 | \$ 6,653 | \$ 6.25 | \$ 6.25 | | | |
| Timmins | | | | | | | | | | |
| Toronto | | | | | | | | | | |
| Vaughan | \$ 48,320 | \$ 38,891 | \$ 38,891 | \$ 28,267 | \$ 20,632 | \$ 39.89 | \$ 17.90 | | | |
| Wainfleet | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| Waterloo | \$ 21,112 | \$ 15,851 | \$ 15,851 | \$ 11,498 | \$ 11,498 | \$ 11.35 | \$ 5.69 | | | |
| Welland | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| Wellesley | \$ 17,962 | \$ 13,486 | \$ 13,486 | \$ 9,782 | \$ 9,782 | \$ 9.52 | \$ 4.77 | | | |
| Wellington North | \$ 4,714 | \$ 3,726 | \$ 3,726 | \$ 3,060 | \$ 2,233 | \$ 1.36 | \$ 1.36 | | | |
| West Lincoln | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| Whitby | \$ 27,781 | \$ 22,376 | \$ 22,376 | \$ 16,167 | \$ 10,509 | \$ 14.08 | \$ 11.41 | | | |
| Whitchurch-Stouffville | \$ 48,320 | \$ 38,891 | \$ 38,891 | \$ 28,267 | \$ 20,632 | \$ 39.89 | \$ 17.90 | | | |
| Wilmot | \$ 17,962 | \$ 13,486 | \$ 13,486 | \$ 9,782 | \$ 9,782 | \$ 9.52 | \$ 4.77 | | | |
| Windsor | | | | | | | | | | |
| Woolwich | \$ 17,962 | \$ 13,486 | \$ 13,486 | \$ 9,782 | \$ 9,782 | \$ 9.52 | \$ 4.77 | | | |
| Average | \$ 21,618 | \$ 17,075 | \$ 16,678 | \$ 12,811 | \$ 9,427 | \$ 14.45 | \$ 7.51 | | | |
| Median | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.77 | | | |
| Minimum | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | | |
| Maximum | \$ 51,750 | \$ 42,490 | \$ 42,490 | \$ 31,726 | \$ 20,932 | \$ 39.89 | \$ 17.90 | | | |

2017 Education Development Charges—(sorted alphabetically)

| Municipality | Single | | Multiples | | | Non | | | Non | |
|-------------------|----------|--------------------|-----------|-------------|--------------|---------------------|---------------------|------------------------------------|-------------|------------------------|
| | Detached | Dwellings per unit | Multiples | Dwelling 3+ | 1&2 per unit | Apartment units >=2 | Apartment units < 2 | Residential Commercial per sq. ft. | Residential | Industrial per sq. ft. |
| | | | | | | | | | | |
| Aurora | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 1.07 | \$ 1.07 | |
| Barrie | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 0.47 | \$ 0.47 | |
| Belleville | | | | | | | | | | |
| Bracebridge | | | | | | | | | | |
| Brampton | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 1.01 | \$ 1.01 | |
| Brant | | | | | | | | | | |
| Brock | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | | | |
| Brockville | | | | | | | | | | |
| Burlington | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 1.69 | \$ 1.69 | |
| Caledon | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 1.01 | \$ 1.01 | |
| Cambridge | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 1.73 | \$ 1.73 | |
| Central Elgin | | | | | | | | | | |
| Centre Wellington | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | | | |
| Chatham-Kent | | | | | | | | | | |
| Clarington | \$ 1,738 | \$ 1,738 | \$ 1,738 | \$ 1,738 | \$ 1,738 | \$ 1,738 | \$ 1,738 | \$ 0.40 | \$ 0.40 | |
| Collingwood | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 0.47 | \$ 0.47 | |
| Cornwall | | | | | | | | | | |
| East Gwillimbury | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 1.07 | \$ 1.07 | |
| Elliot Lake | | | | | | | | | | |
| Erin | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | | | |
| Fort Erie | | | | | | | | | | |
| Georgina | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 1.07 | \$ 1.07 | |
| Gravenhurst | | | | | | | | | | |
| Greater Sudbury | | | | | | | | | | |
| Greenstone | | | | | | | | | | |
| Grey Highlands | | | | | | | | | | |
| Grimsby | | | | | | | | | | |
| Guelph | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | | | |
| Guelph-Eramosa | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | | | |
| Haldimand | | | | | | | | | | |
| Halton Hills | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 1.69 | \$ 1.69 | |
| Hamilton | \$ 1,924 | \$ 1,924 | \$ 1,924 | \$ 1,924 | \$ 1,924 | \$ 1,924 | \$ 1,924 | \$ 0.73 | \$ 0.73 | |
| Huntsville | | | | | | | | | | |
| Ingersoll | | | | | | | | | | |
| Innisfil | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 0.47 | \$ 0.47 | |

2017 Education Development Charges (cont'd)—(sorted alphabetically)

| Municipality | Single | | Multiples | | Non | | Non | |
|---------------------|-----------------------------|--------------------------------|-----------------------|------------------------------|------------------------------|------------------------------------|------------------------------------|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | |
| Kenora | | | | | | | | |
| Kincardine | | | | | | | | |
| King | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 1.07 | \$ 1.07 | |
| Kingston | | | | | | | | |
| Kingsville | \$ 305 | \$ 305 | \$ 305 | \$ 305 | \$ 305 | | | |
| Kitchener | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 1.73 | \$ 1.73 | |
| Lambton Shores | | | | | | | | |
| Leamington | \$ 305 | \$ 305 | \$ 305 | \$ 305 | \$ 305 | | | |
| Lincoln | | | | | | | | |
| London | | | | | | | | |
| Mapleton | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | | | |
| Markham | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 1.07 | \$ 1.07 | |
| Meaford | | | | | | | | |
| Middlesex Centre | | | | | | | | |
| Milton | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 1.69 | \$ 1.69 | |
| Minto | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | | | |
| Mississauga | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 4,567 | \$ 1.01 | \$ 1.01 | |
| Newmarket | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 1.07 | \$ 1.07 | |
| Niagara Falls | | | | | | | | |
| Niagara-on-the-Lake | | | | | | | | |
| North Bay | | | | | | | | |
| North Dumfries | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 1.73 | \$ 1.73 | |
| North Middlesex | | | | | | | | |
| North Perth | | | | | | | | |
| Oakville | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 1.69 | \$ 1.69 | |
| Orngeville | \$ 832 | \$ 832 | \$ 832 | \$ 832 | \$ 832 | | | |
| Orillia | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 0.47 | \$ 0.47 | |
| Oro-Medonte | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 0.47 | \$ 0.47 | |
| Oshawa | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | | | |
| Ottawa | \$ 2,330 | \$ 2,330 | \$ 2,330 | \$ 2,330 | \$ 2,330 | \$ 1.61 | \$ 1.61 | |
| Owen Sound | | | | | | | | |
| Parry Sound | | | | | | | | |
| Pelham | | | | | | | | |
| Peterborough | | | | | | | | |
| Pickering | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | | | |

2017 Education Development Charges—(sorted alphabetically) (cont'd)

| Municipality | Single | | Multiples | | | Non | | Non | |
|-----------------------------|-----------------------------|--------------------------------|-----------------------|------------------------------|------------------------------|------------------------------------|------------------------------------|----------------|----------------|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | | |
| Port Colborne | | | | | | | | | |
| Prince Edward County | | | | | | | | | |
| Puslinch | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | | |
| Quinte West | | | | | | | | | |
| Richmond Hill | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 1.07 | \$ 1.07 |
| Sarnia | | | | | | | | | |
| Saugeen Shores | | | | | | | | | |
| Sault Ste. Marie | | | | | | | | | |
| Springwater | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 1,759 | \$ 0.47 | \$ 0.47 |
| St. Catharines | | | | | | | | | |
| St. Marys | | | | | | | | | |
| St. Thomas | | | | | | | | | |
| Stratford | | | | | | | | | |
| Strathroy-Caradoc | | | | | | | | | |
| The Blue Mountains | | | | | | | | | |
| Thorold | | | | | | | | | |
| Thunder Bay | | | | | | | | | |
| Tillsonburg | | | | | | | | | |
| Timmins | | | | | | | | | |
| Toronto | \$ 1,493 | \$ 1,493 | \$ 1,493 | \$ 1,493 | \$ 1,493 | \$ 1,493 | \$ 1,493 | | |
| Vaughan | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 1.07 | \$ 1.07 |
| Wainfleet | | | | | | | | | |
| Waterloo | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 1.73 | \$ 1.73 |
| Welland | | | | | | | | | |
| Wellesley | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 1.73 | \$ 1.73 |
| Wellington North | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | \$ 1,884 | | |
| West Lincoln | | | | | | | | | |
| Whitby | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | \$ 2,735 | | |
| Whitchurch-Stouffville | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 6,407 | \$ 1.07 | \$ 1.07 |
| Wilmot | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 1.73 | \$ 1.73 |
| Windsor | \$ 305 | \$ 305 | \$ 305 | \$ 305 | \$ 305 | \$ 305 | \$ 305 | | |
| Woolwich | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 1.73 | \$ 1.73 |
| Average | \$ 3,304 | \$ 3,304 | \$ 3,304 | \$ 3,304 | \$ 3,304 | \$ 3,304 | \$ 3,304 | \$ 1.16 | \$ 1.16 |
| Median | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 2,601 | \$ 1.07 | \$ 1.07 |
| Minimum | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Maximum | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 6,633 | \$ 1.73 | \$ 1.73 |

2017 Development Charges—Grouped by Location

| Municipality | Single | | Multiples | | | Non | | Non | |
|------------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------------|------------------------------------|--|--|-----|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | | |
| Belleville | \$ 11,135 | \$ 8,294 | \$ 8,294 | \$ 7,810 | \$ 4,335 | \$ 4.56 | \$ 4.56 | | |
| Brockville | \$ 3,630 | \$ 2,713 | \$ 2,713 | \$ 2,296 | \$ 1,434 | \$ 1.02 | \$ 1.02 | | |
| Cornwall | | | | | | | | | |
| Kingston | \$ 20,471 | \$ 15,676 | \$ 15,676 | \$ 13,100 | \$ 9,090 | \$ 17.91 | \$ 7.92 | | |
| Ottawa | \$ 25,990 | \$ 20,607 | \$ 20,607 | \$ 15,883 | \$ 12,308 | \$ 21.43 | \$ 10.45 | | |
| Peterborough | \$ 26,643 | \$ 21,512 | \$ 21,512 | \$ 15,527 | \$ 15,527 | \$ 7.94 | \$ - | | |
| Prince Edward County | \$ 6,396 | \$ 5,683 | \$ 4,494 | \$ 5,136 | \$ 3,543 | \$ 3.89 | \$ 3.89 | | |
| Quinte West | \$ 8,789 | \$ 5,709 | \$ 5,709 | \$ 5,291 | \$ 3,826 | \$ 4.24 | \$ 4.24 | | |
| Eastern Average | \$ 14,722 | \$ 11,456 | \$ 11,286 | \$ 9,292 | \$ 7,152 | \$ 8.71 | \$ 5.35 | | |
| Eastern Median | \$ 11,135 | \$ 8,294 | \$ 8,294 | \$ 7,810 | \$ 4,335 | \$ 4.56 | \$ 4.24 | | |
| Aurora | \$ 76,165 | \$ 61,897 | \$ 61,897 | \$ 46,311 | \$ 34,814 | \$ 44.87 | \$ 22.88 | | |
| Brampton | \$ 85,364 | \$ 70,487 | \$ 70,487 | \$ 52,712 | \$ 35,775 | \$ 30.24 | \$ 18.65 | | |
| Brock | \$ 40,981 | \$ 33,484 | \$ 33,484 | \$ 25,182 | \$ 19,524 | \$ 16.58 | \$ 13.91 | | |
| Burlington | \$ 44,452 | \$ 35,969 | \$ 28,591 | \$ 27,090 | \$ 21,686 | \$ 37.18 | \$ 19.33 | | |
| Caledon | \$ 80,323 | \$ 67,141 | \$ 67,141 | \$ 53,067 | \$ 35,321 | \$ 23.99 | \$ 17.60 | | |
| Clarington | \$ 46,016 | \$ 36,867 | \$ 36,867 | \$ 25,797 | \$ 20,139 | \$ 20.82 | \$ 15.25 | | |
| East Gwillimbury | \$ 76,733 | \$ 63,869 | \$ 63,869 | \$ 48,548 | \$ 37,015 | \$ 49.18 | \$ 21.48 | | |
| Georgina | \$ 66,196 | \$ 54,537 | \$ 54,537 | \$ 42,729 | \$ 32,598 | \$ 41.72 | \$ 19.73 | | |
| Halton Hills | \$ 49,601 | \$ 39,333 | \$ 33,277 | \$ 29,122 | \$ 24,846 | \$ 30.05 | \$ 13.86 | | |
| King | \$ 88,717 | \$ 74,673 | \$ 74,673 | \$ 54,540 | \$ 41,162 | \$ 49.81 | \$ 27.82 | | |
| Markham | \$ 77,497 | \$ 62,964 | \$ 62,964 | \$ 49,620 | \$ 38,155 | \$ 41.95 | \$ 19.89 | | |
| Milton | \$ 54,687 | \$ 43,263 | \$ 37,208 | \$ 32,939 | \$ 25,307 | \$ 32.72 | \$ 15.18 | | |
| Mississauga | \$ 84,546 | \$ 75,286 | \$ 75,286 | \$ 55,090 | \$ 38,328 | \$ 30.17 | \$ 21.93 | | |
| Newmarket | \$ 76,256 | \$ 62,376 | \$ 62,376 | \$ 48,005 | \$ 37,860 | \$ 46.25 | \$ 24.26 | | |
| Oakville | \$ 60,919 | \$ 48,127 | \$ 42,072 | \$ 37,460 | \$ 29,044 | \$ 36.27 | \$ 22.57 | | |
| Oshawa | \$ 46,119 | \$ 37,146 | \$ 37,146 | \$ 30,146 | \$ 19,386 | \$ 21.95 | \$ 11.41 | | |
| Pickering | \$ 44,204 | \$ 35,965 | \$ 35,965 | \$ 26,138 | \$ 18,555 | \$ 18.10 | \$ 15.43 | | |
| Richmond Hill | \$ 72,568 | \$ 59,783 | \$ 59,783 | \$ 46,389 | \$ 33,894 | \$ 48.65 | \$ 24.95 | | |
| Toronto | \$ 41,560 | \$ 35,237 | \$ 35,237 | \$ 26,131 | \$ 18,631 | \$ 19.29 | | | |
| Vaughan | \$ 79,405 | \$ 66,316 | \$ 66,316 | \$ 49,792 | \$ 37,886 | \$ 46.23 | \$ 24.24 | | |
| Whitby | \$ 51,336 | \$ 41,736 | \$ 41,736 | \$ 31,175 | \$ 21,227 | \$ 22.69 | \$ 15.93 | | |
| Whitchurch-Stouffville | \$ 68,714 | \$ 56,321 | \$ 56,321 | \$ 44,015 | \$ 33,676 | \$ 45.15 | \$ 23.16 | | |
| GTA Average | \$ 64,198 | \$ 52,854 | \$ 51,692 | \$ 40,091 | \$ 29,765 | \$ 34.27 | \$ 19.50 | | |
| GTA Median | \$ 67,455 | \$ 55,429 | \$ 55,429 | \$ 43,372 | \$ 33,137 | \$ 34.50 | \$ 19.73 | | |

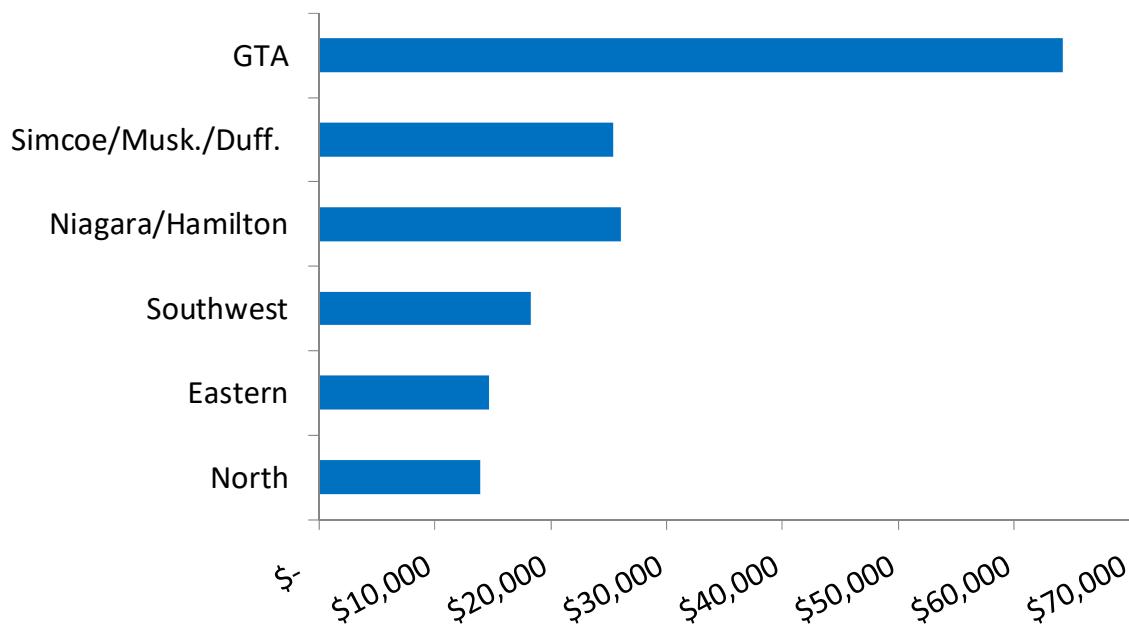
2017 Development Charges—Grouped by Location (cont'd)

| Municipality | Single | | Multiples | | | Non | | | Non | |
|--------------------------------|-----------------------------------|--------------------------------------|-----------------------------|------------------------------------|------------------------------------|--|--|--|-----|--|
| | Detached Dwellings per unit | Multiples Dwelling 3+ per unit | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | | | |
| Fort Erie | \$ 27,229 | \$ 20,803 | \$ 20,803 | \$ 18,641 | \$ 11,699 | \$ 16.08 | \$ 4.43 | | | |
| Grimsby | \$ 31,363 | \$ 21,988 | \$ 21,988 | \$ 19,454 | \$ 12,666 | \$ 18.10 | \$ 7.76 | | | |
| Hamilton | \$ 39,337 | \$ 28,964 | \$ 28,964 | \$ 24,767 | \$ 17,815 | \$ 20.67 | \$ 12.89 | | | |
| Lincoln | \$ 30,829 | \$ 22,425 | \$ 22,425 | \$ 19,979 | \$ 13,118 | \$ 18.90 | \$ 12.70 | | | |
| Niagara Falls | \$ 27,313 | \$ 17,576 | \$ 17,576 | \$ 15,819 | \$ 12,184 | \$ 14.30 | \$ 4.43 | | | |
| Niagara-on-the-Lake | \$ 25,685 | \$ 18,626 | \$ 18,626 | \$ 16,459 | \$ 10,625 | \$ 17.47 | \$ 11.27 | | | |
| Pelham | \$ 29,474 | \$ 21,052 | \$ 21,052 | \$ 19,043 | \$ 12,482 | \$ 17.22 | \$ 11.02 | | | |
| Port Colborne | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| St. Catharines | \$ 15,544 | \$ 11,324 | \$ 11,324 | \$ 10,043 | \$ 6,408 | \$ 10.63 | \$ 4.43 | | | |
| Thorold | \$ 27,783 | \$ 19,763 | \$ 19,763 | \$ 17,600 | \$ 11,511 | \$ 14.85 | \$ 6.27 | | | |
| Wainfleet | \$ 21,673 | \$ 14,989 | \$ 14,989 | \$ 13,577 | \$ 8,891 | \$ 13.66 | \$ 7.46 | | | |
| Welland | \$ 23,121 | \$ 17,264 | \$ 17,264 | \$ 15,099 | \$ 9,780 | \$ 16.43 | \$ 10.23 | | | |
| West Lincoln | \$ 23,504 | \$ 16,156 | \$ 16,156 | \$ 14,277 | \$ 9,200 | \$ 13.58 | \$ 7.38 | | | |
| Niagara/Hamilton Avg. | \$ 26,031 | \$ 18,635 | \$ 18,635 | \$ 16,523 | \$ 10,984 | \$ 15.58 | \$ 8.05 | | | |
| Niagara/Hamilton Median | \$ 27,229 | \$ 18,626 | \$ 18,626 | \$ 16,459 | \$ 11,511 | \$ 16.08 | \$ 7.46 | | | |
| Elliot Lake | | | | | | | | | | |
| Greater Sudbury | \$ 16,150 | \$ 9,784 | \$ 9,784 | \$ 9,784 | \$ 9,784 | \$ 9.08 | \$ 4.63 | | | |
| Greenstone | | | | | | | | | | |
| Kenora | | | | | | | | | | |
| North Bay | \$ 11,773 | \$ 8,270 | \$ 8,270 | \$ 5,339 | \$ 5,339 | \$ 6.14 | \$ 6.14 | | | |
| Parry Sound | | | | | | | | | | |
| Sault Ste. Marie | | | | | | | | | | |
| Thunder Bay | | | | | | | | | | |
| Timmins | | | | | | | | | | |
| North Average | \$ 13,962 | \$ 9,027 | \$ 9,027 | \$ 7,562 | \$ 7,562 | \$ 7.61 | \$ 5.39 | | | |
| North Median | \$ 13,962 | \$ 9,027 | \$ 9,027 | \$ 7,562 | \$ 7,562 | \$ 7.61 | \$ 5.39 | | | |
| Barrie | \$ 46,056 | \$ 34,875 | \$ 34,875 | \$ 29,072 | \$ 21,289 | \$ 28.29 | \$ 18.85 | | | |
| Bracebridge | \$ 13,016 | \$ 11,575 | \$ 11,575 | \$ 8,752 | \$ 6,097 | \$ 1.54 | \$ 1.54 | | | |
| Collingwood | \$ 33,782 | \$ 30,388 | \$ 30,388 | \$ 23,662 | \$ 16,483 | \$ 9.49 | \$ 9.49 | | | |
| Gravenhurst | \$ 11,723 | \$ 10,643 | \$ 10,643 | \$ 8,008 | \$ 5,373 | \$ 1.54 | \$ 1.54 | | | |
| Huntsville | \$ 12,014 | \$ 10,151 | \$ 10,151 | \$ 8,013 | \$ 5,390 | \$ 2.20 | \$ 2.20 | | | |
| Innisfil | \$ 50,522 | \$ 46,373 | \$ 46,373 | \$ 31,615 | \$ 25,793 | \$ 21.81 | \$ 21.81 | | | |
| Orangeville | \$ 27,729 | \$ 20,665 | \$ 20,665 | \$ 15,236 | \$ 10,402 | \$ 9.03 | \$ 0.71 | | | |
| Orillia | \$ 16,616 | \$ 14,495 | \$ 14,495 | \$ 12,372 | \$ 9,720 | \$ 7.12 | \$ 7.12 | | | |
| Oro-Medonte | \$ 18,186 | \$ 15,525 | \$ 15,525 | \$ 11,409 | \$ 10,249 | \$ 5.89 | \$ 5.89 | | | |
| Springwater | \$ 24,825 | \$ 21,009 | \$ 21,009 | \$ 15,659 | \$ 12,372 | \$ 8.28 | \$ 8.28 | | | |
| Sim./Musk./Duff. Avg. | \$ 25,447 | \$ 21,570 | \$ 21,570 | \$ 16,380 | \$ 12,317 | \$ 9.52 | \$ 7.74 | | | |
| Sim./Musk./Duff. Median | \$ 21,506 | \$ 18,095 | \$ 18,095 | \$ 13,804 | \$ 10,326 | \$ 7.70 | \$ 6.50 | | | |

2017 Development Charges—Grouped by Location (cont'd)

| Municipality | Single | | Multiples | | | Non | | Non | |
|--------------------------|------------------|--------------------|-----------------------|-----------------------|------------------------------|------------------------------|------------------------------------|------------------------------------|--|
| | Detached | Dwellings per unit | Multiples Dwelling 3+ | Dwelling 1&2 per unit | Apartment units >=2 per unit | Apartment units < 2 per unit | Residential Commercial per sq. ft. | Residential Industrial per sq. ft. | |
| | | | | | | | | | |
| Brant | \$ 22,567 | \$ 15,886 | \$ 15,886 | \$ 13,139 | \$ 10,316 | \$ 6.30 | \$ 6.30 | | |
| Cambridge | \$ 34,368 | \$ 29,107 | \$ 29,107 | \$ 20,713 | \$ 20,713 | \$ 15.87 | \$ 10.21 | | |
| Central Elgin | \$ 14,325 | \$ 12,516 | \$ 12,516 | \$ 8,679 | \$ 8,679 | \$ 6.14 | \$ 6.14 | | |
| Centre Wellington | \$ 26,115 | \$ 21,261 | \$ 21,261 | \$ 17,110 | \$ 12,354 | \$ 8.52 | \$ 8.52 | | |
| Chatham-Kent | \$ 3,775 | \$ 3,049 | \$ 3,049 | \$ 2,759 | \$ 1,888 | \$ 2.57 | | | |
| Erin | \$ 20,538 | \$ 16,452 | \$ 16,452 | \$ 12,863 | \$ 10,829 | \$ 6.95 | \$ 6.95 | | |
| Grey Highlands | \$ 8,171 | \$ 5,679 | \$ 5,679 | \$ 4,897 | \$ 4,897 | \$ 0.45 | \$ 0.45 | | |
| Guelph | \$ 30,922 | \$ 23,755 | \$ 23,755 | \$ 19,361 | \$ 14,070 | \$ 9.68 | \$ 9.68 | | |
| Guelph-Eramosa | \$ 22,117 | \$ 16,984 | \$ 16,984 | \$ 13,786 | \$ 10,104 | \$ 7.92 | \$ 7.92 | | |
| Haldimand | \$ 11,784 | \$ 10,218 | \$ 10,218 | \$ 8,055 | \$ 5,555 | \$ 2.99 | \$ 2.99 | | |
| Ingersoll | \$ 18,952 | \$ 13,892 | \$ 13,892 | \$ 10,223 | \$ 7,664 | \$ 6.66 | \$ 6.66 | | |
| Kincardine | \$ 10,343 | \$ 7,136 | \$ 7,136 | \$ 5,278 | \$ 5,278 | \$ 3.83 | \$ 3.83 | | |
| Kingsville | \$ 9,248 | \$ 6,831 | \$ 6,831 | \$ 5,558 | \$ 4,374 | \$ 0.71 | \$ 0.71 | | |
| Kitchener | \$ 34,496 | \$ 26,091 | \$ 26,091 | \$ 20,050 | \$ 20,050 | \$ 18.24 | \$ 10.00 | | |
| Lambton Shores | \$ 9,983 | \$ 8,830 | \$ 8,830 | \$ 7,081 | \$ 5,376 | \$ 2.21 | \$ 2.21 | | |
| Leamington | \$ 305 | \$ 305 | \$ 305 | \$ 305 | \$ 305 | | | | |
| London | \$ 29,561 | \$ 22,173 | \$ 22,173 | \$ 18,561 | \$ 13,755 | \$ 23.92 | | | |
| Mapleton | \$ 18,595 | \$ 13,915 | \$ 13,915 | \$ 10,347 | \$ 8,731 | \$ 5.09 | \$ 5.09 | | |
| Meaford | \$ 17,512 | \$ 11,905 | \$ 11,905 | \$ 11,334 | \$ 11,334 | \$ 7.35 | \$ 3.98 | | |
| Middlesex Centre | \$ 22,187 | \$ 15,548 | \$ 15,548 | \$ 12,577 | \$ 9,329 | \$ 6.69 | \$ 2.67 | | |
| Minto | \$ 12,710 | \$ 10,709 | \$ 10,709 | \$ 8,263 | \$ 6,951 | \$ 3.74 | \$ 3.74 | | |
| North Dumfries | \$ 26,535 | \$ 20,126 | \$ 20,126 | \$ 15,136 | \$ 15,136 | \$ 12.52 | \$ 7.77 | | |
| North Middlesex | \$ 10,767 | \$ 8,575 | \$ 8,575 | \$ 4,781 | \$ 4,781 | \$ 1.48 | \$ 1.48 | | |
| North Perth | \$ 14,297 | \$ 9,458 | \$ 9,458 | \$ 7,943 | \$ 5,330 | \$ 3.00 | \$ 1.78 | | |
| Owen Sound | \$ 12,433 | \$ 9,535 | \$ 9,535 | \$ 6,836 | \$ 6,836 | \$ 1.85 | | | |
| Puslinch | \$ 11,659 | \$ 9,457 | \$ 9,457 | \$ 8,010 | \$ 6,192 | \$ 3.72 | \$ 3.72 | | |
| Sarnia | \$ 7,718 | \$ 5,788 | \$ 5,788 | \$ 4,864 | \$ 3,463 | \$ 4.95 | \$ 4.95 | | |
| Saugeen Shores | \$ 15,286 | \$ 11,375 | \$ 11,375 | \$ 10,073 | \$ 6,991 | \$ 5.29 | | | |
| St. Marys | \$ 7,568 | \$ 5,582 | \$ 5,582 | \$ 4,703 | \$ 3,057 | | | | |
| St. Thomas | \$ 10,403 | \$ 8,930 | \$ 8,930 | \$ 6,523 | \$ 4,515 | \$ 4.71 | \$ 3.11 | | |
| Stratford | \$ 13,558 | \$ 9,845 | \$ 9,845 | \$ 8,639 | \$ 5,548 | \$ 2.46 | | | |
| Strathroy-Caradoc | \$ 12,205 | \$ 9,829 | \$ 9,829 | \$ 6,365 | \$ 6,365 | \$ 5.39 | \$ 3.04 | | |
| The Blue Mountains | \$ 25,276 | \$ 19,654 | \$ 19,654 | \$ 15,119 | \$ 15,119 | \$ 8.30 | \$ 8.30 | | |
| Tillsonburg | \$ 17,220 | \$ 15,521 | \$ 15,521 | \$ 11,409 | \$ 8,552 | \$ 6.25 | \$ 6.25 | | |
| Waterloo | \$ 35,955 | \$ 26,526 | \$ 26,526 | \$ 21,336 | \$ 19,665 | \$ 19.44 | \$ 13.78 | | |
| Wellesley | \$ 28,617 | \$ 22,061 | \$ 22,061 | \$ 16,717 | \$ 16,717 | \$ 13.75 | \$ 9.00 | | |
| Wellington North | \$ 21,942 | \$ 18,328 | \$ 18,328 | \$ 14,830 | \$ 10,810 | \$ 6.58 | \$ 3.98 | | |
| Wilmot | \$ 27,712 | \$ 21,758 | \$ 21,758 | \$ 16,599 | \$ 15,266 | \$ 14.52 | \$ 8.01 | | |
| Windsor | \$ 26,740 | \$ 19,385 | \$ 19,385 | \$ 13,033 | \$ 13,033 | \$ 11.88 | | | |
| Woolwich | \$ 27,492 | \$ 21,475 | \$ 21,475 | \$ 16,364 | \$ 15,331 | \$ 13.09 | \$ 8.34 | | |
| Southwest Average | \$ 18,299 | \$ 14,136 | \$ 14,136 | \$ 11,005 | \$ 9,381 | \$ 7.50 | \$ 5.67 | | |
| Southwest Median | \$ 17,366 | \$ 13,204 | \$ 13,204 | \$ 10,285 | \$ 8,616 | \$ 6.27 | \$ 5.62 | | |

**Summary—2017 Development Charges Residential Single Detached Dwelling
Average By Location**



As shown above, there is a significant range in the development charges by geographic location, with the average in the GTA over double that of the other geographic locations. The table below reflects the average by location for each of the development charges.

| 2017 Development Charges | Residential | Multiples Dwelling 3+ | Apartment units >=2 | Apartment units < 2 per unit | Non Residential Commercial per sq. ft. | Non Residential Industrial per sq. ft. |
|--------------------------|-------------|-----------------------|---------------------|------------------------------|--|--|
| North | \$ 13,962 | \$ 9,027 | \$ 7,562 | \$ 7,562 | \$ 7.61 | \$ 5.39 |
| Eastern | \$ 14,722 | \$ 11,456 | \$ 9,292 | \$ 7,152 | \$ 8.71 | \$ 5.35 |
| Southwest | \$ 18,299 | \$ 14,136 | \$ 11,005 | \$ 9,381 | \$ 7.50 | \$ 5.67 |
| Niagara/Hamilton | \$ 26,031 | \$ 18,635 | \$ 16,523 | \$ 10,984 | \$ 15.58 | \$ 8.05 |
| Simcoe/Musk./Duff. | \$ 25,447 | \$ 21,570 | \$ 16,380 | \$ 12,317 | \$ 9.52 | \$ 7.74 |
| GTA | \$ 64,198 | \$ 52,854 | \$ 40,091 | \$ 29,765 | \$ 34.27 | \$ 19.50 |

Building Permit Fees

Bill 124, the *Building Code Statute Amendment Act, 2002* was given Royal assent on June 27, 2002 and subsequently amended the *Building Code Act, 1992* as it relates to imposing fees. As such, municipalities across Ontario review and update their fees to ensure compliance with the Act. With respect to establishing fees under the *Building Code Act*, Section 7 of the Act provides municipalities with general powers to impose fees through passage of a by-law. The Council of a municipality may pass by-laws:

- Requiring the payment of fees on applications for issuance of permits and for prescribing the amounts thereof
- Providing for refunds of fees under such circumstances as are prescribed

The *Building Code Statute Law Amendment Act, 2002* imposed additional requirements on municipalities in establishing fees under the Act, in that “The total amount of the fees authorized under clause (1)(c) must not exceed the anticipated reasonable cost of the principal authority to administer and enforce this Act in its area of jurisdiction.”

In addition, the amendments also require municipalities to:

- Reduce fees to reflect the portion of service performed by a Registered Code Agency
- Prepare and make available to the public annual reports with respect to the fees imposed under the Act and associated costs
- Undertake a public process, including notice and public meeting requirements, when a change in the fees is proposed

O. Reg. 305/03 is the associated regulation arising from the *Building Code Statute Law Amendment Act, 2002*. The regulation provides details on the contents of the annual report and the public requirements for the imposition or change in fees. Section 11.2 of Bill 124 restricts the use of building permit revenues to recover only the “reasonable anticipated costs” of activities mandated by the *Building Code Act*.

BMA Calculations

Assessed value of a house was \$270,000 with 167 m² living space.

2017 Residential Building Permit Fees (sorted lowest to highest)

| Municipality | Residential (m ²) | Residential (\$/\$1000) | Residential Fee 167m ² , \$270,000 |
|----------------------|---|---------------------------------------|---|
| Kenora | \$5.38 | | \$ 898 |
| Greenstone | | \$10, 1st \$1,000 + \$3.00/\$1,000 | \$ 1,120 |
| Grey Highlands | \$7.00 | | \$ 1,168 |
| North Perth | \$100 + \$7.21/m ² | | \$ 1,304 |
| Kincardine | \$8.07 | | \$ 1,348 |
| Prince Edward County | \$100 + \$7.50/m ² | | \$ 1,353 |
| Leamington | \$8.61 | | \$ 1,438 |
| Waterloo | \$8.61 | | \$ 1,438 |
| London | \$8.80 | | \$ 1,470 |
| Lambton Shores | \$9.00 | | \$ 1,503 |
| Ottawa | \$9.10 | | \$ 1,520 |
| Owen Sound | \$9.10 | | \$ 1,520 |
| Saugeen Shores | \$9.25 | | \$ 1,545 |
| Mapleton | \$325 + \$6.99 m ² | | \$ 1,585 |
| Central Elgin | \$9.68 | | \$ 1,617 |
| Sarnia | \$9.75 | | \$ 1,628 |
| St. Marys | \$1,700 up to 186 m ² | | \$ 1,700 |
| Quinte West | \$10.20 | | \$ 1,703 |
| Minto | \$300 + \$8.61/m ² | | \$ 1,738 |
| Springwater | \$10.55 | | \$ 1,762 |
| Kingsville | \$10.76 | | \$ 1,798 |
| Vaughan | \$10.80 | | \$ 1,804 |
| Orillia | \$11.09 | | \$ 1,852 |
| Wellington North | \$255 + \$9.58 m ² | | \$ 1,855 |
| Brock | \$11.30 | | \$ 1,887 |
| Port Colborne | \$11.30 | | \$ 1,887 |
| St. Thomas | | \$25 first \$1,000, plus \$7/ \$1,000 | \$ 1,908 |
| Brockville | \$1,925 + \$8.07 m ² if > 186 m ² | | \$ 1,925 |
| Milton | \$11.60 | | \$ 1,937 |
| Wellesley | \$11.73 | | \$ 1,959 |
| North Middlesex | \$75 + \$11.30/m ² | | \$ 1,962 |
| Whitby | \$11.76 | | \$ 1,964 |
| Thorold | \$11.84 | | \$ 1,977 |
| West Lincoln | \$11.92 | | \$ 1,991 |
| Ingersoll | \$2,000 + \$6.67 m ² > 186 m ² | | \$ 2,000 |

2017 Residential Building Permit Fees (sorted lowest to highest) (cont'd)

| Municipality | Residential (m ²) | Residential (\$/\$1000) | Residential Fee 167m ² , \$270,000 |
|-------------------|---|-------------------------|---|
| North Dumfries | \$12.06 | | \$ 2,013 |
| Stratford | \$12.06 | | \$ 2,013 |
| Niagara Falls | \$12.09 | | \$ 2,019 |
| Oshawa | \$12.36 | | \$ 2,064 |
| Grimsby | \$12.37 | | \$ 2,066 |
| Woolwich | \$12.38 | | \$ 2,067 |
| Strathroy-Caradoc | \$1,736 1st 139 m ² + \$12.38/m ² there after | | \$ 2,081 |
| Fort Erie | \$12.49 | | \$ 2,085 |
| Pickering | \$12.50 | | \$ 2,088 |
| Burlington | over 300 m ² | | \$ 2,111 |
| Clarington | \$12.68 | | \$ 2,118 |
| Kitchener | \$12.81 | | \$ 2,139 |
| Lincoln | \$12.81 | | \$ 2,139 |
| Wilmot | \$12.92 | | \$ 2,157 |
| Barrie | \$13.00 | | \$ 2,171 |
| Thunder Bay | \$13.00 | | \$ 2,171 |
| Orangeville | \$13.03 | | \$ 2,176 |
| Centre Wellington | \$13.13 | | \$ 2,193 |
| Chatham-Kent | \$11.84 m ² above ground, \$1.61 m ² unfinished below, \$2.15 m ² garage | | \$ 2,195 |
| Erin | \$2,200 + \$9.47 m ² if > 236 m ² | | \$ 2,200 |
| Caledon | \$13.20 | | \$ 2,204 |
| Wainfleet | \$1,533.16, + \$13.07 m ² > 115 m ² | | \$ 2,213 |
| Meaford | \$13.35 | | \$ 2,229 |
| St. Catharines | \$13.45 | | \$ 2,247 |
| Welland | \$13.45 | | \$ 2,247 |
| Georgina | \$13.77 | | \$ 2,300 |
| Guelph | \$13.77 | | \$ 2,300 |
| Brampton | \$13.80 | | \$ 2,305 |
| Richmond Hill | \$14.10 | | \$ 2,355 |
| Pelham | \$14.21 | | \$ 2,373 |
| Windsor | \$11.73 m ² + \$450 | | \$ 2,409 |
| North Bay | \$14.64 | | \$ 2,445 |
| Newmarket | \$14.65 | | \$ 2,447 |
| Hamilton | \$14.72 | | \$ 2,458 |
| Cambridge | \$14.75 | | \$ 2,463 |

2017 Residential Building Permit Fees (sorted lowest to highest) (cont'd)

| Municipality | Residential (m ²) | Residential (\$/\$1000) | Residential Fee 167m ² , \$270,000 |
|------------------------|--|---|---|
| Markham | \$14.79 | | \$ 2,470 |
| Parry Sound | | \$50 + \$9/\$1,000 | \$ 2,480 |
| Niagara-on-the-Lake | \$14.85 | | \$ 2,481 |
| Aurora | \$15.50 | | \$ 2,589 |
| East Gwillimbury | \$15.61 | | \$ 2,606 |
| Gravenhurst | \$15.61 | | \$ 2,606 |
| Whitchurch-Stouffville | \$15.61 | | \$ 2,606 |
| Puslinch | \$15.72 | | \$ 2,625 |
| Middlesex Centre | \$2,638 up to 186 m ² + \$9.90/m ² | | \$ 2,638 |
| Elliot Lake | \$2,200 + \$15.71 m ² if > 139 m ² | | \$ 2,640 |
| Mississauga | \$15.97 | | \$ 2,667 |
| The Blue Mountains | \$16.00 | | \$ 2,672 |
| Belleville | | \$10.00 | \$ 2,700 |
| Huntsville | | \$10.00 | \$ 2,700 |
| Oakville | \$16.30 | | \$ 2,722 |
| Oro-Medonte | \$16.68 | | \$ 2,786 |
| Halton Hills | \$16.91 | | \$ 2,824 |
| Greater Sudbury | | \$10.70 | \$ 2,889 |
| Peterborough | \$17.32 | | \$ 2,892 |
| Toronto | \$52.08 + \$17.16 /m ² | | \$ 2,918 |
| Timmins | | \$55 + \$11/\$1,000 | \$ 3,025 |
| Bracebridge | | \$11.30 | \$ 3,051 |
| Guelph-Eramosa | | \$11.46 | \$ 3,094 |
| Tillsonburg | | \$125 + \$11/\$1,000 | \$ 3,095 |
| Kingston | | \$12.00 | \$ 3,240 |
| Collingwood | | \$125 for first \$1,000, \$12.00/\$1,000 thereafter | \$ 3,353 |
| Cornwall | | \$12.50 | \$ 3,375 |
| Innisfil | \$20.24 | | \$ 3,380 |
| King | \$3,500 up to 511 m ² | | \$ 3,500 |
| Haldimand | | \$75 for the 1st \$3,000; \$13/\$1,000 thereafter | \$ 3,546 |
| Brant | | \$14.00 | \$ 3,780 |
| Sault Ste. Marie | \$24.03 | | \$ 4,013 |
| Average | | | \$ 2,248 |
| Median | | | \$ 2,174 |

2017 Building Permit Fees (sorted alphabetically)

| Municipality | Retail / Mercantile m ² (finished) or per \$1,000 construction otherwise | Industrial / m ² (finished) or per \$1,000 construction otherwise |
|-------------------|---|--|
| Aurora | \$12.75 | \$9.50 |
| Barrie | \$16.00 | \$10.00 |
| Belleville | \$10/\$1,000 | \$10/\$1,000 |
| Bracebridge | \$11.30/\$1000 | \$11.30/\$1,000 |
| Brampton | \$16.00 | \$10.50 |
| Brant | \$14.00/\$1,000 | \$14.00/\$1,000 |
| Brock | \$12.37 | \$10.22 Greater of \$725 or \$8.07 m ² for first 50,000 sq.ft. \$5.38 m ² above 50,000 sq.ft. |
| Brockville | Greater of \$725 or \$8.07 m ² | |
| Burlington | \$22.65 | \$9.39 /m ² up to 300 m ² , \$6.41 /m ² over 300 m ² |
| Caledon | \$12.80 | \$10.00 /m ² if < 600 m ² , \$7.10 /m ² if > 600 m ² |
| Cambridge | \$16.36 | \$10.23 |
| Central Elgin | \$9.90/\$1000 | \$9.90/\$1000 |
| Centre Wellington | \$12.81 | \$9.90 |
| Chatham-Kent | \$16.00/\$1,000 up to \$10,000,000, \$1.50/\$1,000 thereafter | \$13.30/\$1,000 |
| Clarington | \$16.47 | \$13.51 |
| Collingwood | \$10.76 | \$8.07 |
| Cornwall | \$12.50/\$1,000 | \$12.50/\$1,000 |
| East Gwillimbury | \$11.84 | \$10.23 |
| Elliot Lake | \$10.76 /m ² > 232 m ² | \$10.76 /m ² > 232 m ² |
| Erin | \$3.23 | \$3.23 |
| Fort Erie | \$12.16 | \$9.36 |
| Georgina | \$12.91 | \$10.65 |
| Gravenhurst | \$11.25/\$1,000 | \$11.25/\$1,000 |
| Greater Sudbury | \$108, 1st \$9,000 + \$10.70/\$1,000 | \$108, 1st \$9,000 + \$10.70/\$1,000 |
| Greenstone | \$10, 1st \$1,000 + \$3.00/\$1,000 | \$10, 1st \$1,000 + \$3.00/\$1,000 |
| Grey Highlands | \$10.00/\$1,000 | \$10.00/\$1,000 |
| Grimsby | \$11.84 | \$8.07 |
| Guelph | \$15.38 | \$9.58 |
| Guelph-Eramosa | \$11.46/\$1,000 | \$11.46/\$1,000 |
| Haldimand | 1st \$3,000, \$75; each additional \$1,000, \$13 | 1st \$3,000, \$75; each additional \$1,000, \$13 |
| Halton Hills | \$15.80 | \$10.06 |
| Hamilton | \$16.13 | \$11.03 |
| Huntsville | \$10.00/\$1,000 | \$10.00/\$1,000 |
| Ingersoll | \$4,000 + \$8.18 m ² > 183 m ² | \$2,900 + \$8.18 m ² > 183 m ² |
| Innisfil | \$13.85 | \$9.22 |

2017 Building Permit Fees (sorted alphabetically) (cont'd)

| Municipality | Retail / Mercantile m ² (finished) or per \$1,000 construction otherwise | Industrial / m ² (finished) or per \$1,000 construction otherwise |
|---------------------|---|---|
| Kenora | \$5.92 | \$4.84 |
| Kincardine | \$8.07 | \$8.07 |
| King | \$11.84 | \$11.84 |
| Kingston | \$12.00/\$1,000 | \$12.00/\$1,000 |
| Kingsville | \$11.25/\$1,000 | \$11.25/\$1,000 |
| Kitchener | \$14.75 | \$8.40 |
| Lambton Shores | \$9.00 | \$9.00 |
| Leamington | \$11/\$1,000 | \$11/\$1,000 |
| Lincoln | \$11.84 | \$7.53 |
| London | \$9.60 | \$7.00 |
| Mapleton | \$325 + \$6.99 m ² | \$325 + \$6.99 m ² |
| Markham | \$13.89 | \$11.36 |
| Meaford | \$11.52 | \$7.53 |
| Middlesex Centre | \$10.55 | \$10.55 |
| Milton | \$10.62 | \$7.08 |
| Minto | \$300 + \$8.61/m ² | \$300 + \$4.84/m ² |
| Mississauga | \$16.74 | \$12.50 /m ² , < 10,000 m ² ; \$12.00 > 10,000 m ² |
| Newmarket | \$12.39 | \$10.06 |
| Niagara Falls | \$15.13 | \$7.36 |
| Niagara-on-the-Lake | \$19.38 | \$9.80 |
| North Bay | \$11.23/\$1,000 | \$11.23/\$1,000 |
| North Dumfries | \$15.18 | \$9.04 |
| North Middlesex | \$75 + \$7.00/\$1,000 | \$75 + \$7.00/\$1,000 |
| North Perth | \$100 + \$6.46/m ² | \$100 + \$6.46/m ² |
| Oakville | \$22.70 | \$13.90 + 5.50 if < 1,000 m ² , \$11.65 + 5.50 if 1,000-2,000 m ² , \$9.90 + 5.50 if 2,000-5,000 m ² , \$8.35 + 5.50 if 5,000-15,000 m ² , \$7.96 + 5.50 if > 15,000 m ² |
| Orangeville | \$13.03 | \$8.50 |
| Orillia | \$11.73 | \$6.03 |
| Oro-Medonte | \$10.76 | \$9.69 |
| Oshawa | \$14.63 | \$12.27 |
| Ottawa | \$10.25/\$1,000 | \$10.25/\$1,000 |
| Owen Sound | \$10.25/\$1,000 | \$10.25/\$1,000 |
| Parry Sound | \$50 + \$9/\$1,000 | \$50 + \$9/\$1,000 |
| Pelham | \$16.80 | \$16.80 |
| Peterborough | \$18.91 | \$18.91 |
| Pickering | \$13.00 | \$8.50 |

2017 Building Permit Fees (sorted alphabetically) (cont'd)

| Municipality | Retail / Mercantile m ² (finished) or per \$1,000 construction otherwise | Industrial / m ² (finished) or per \$1,000 construction otherwise |
|------------------------|---|--|
| Port Colborne | \$11.30 | \$7.32 |
| Prince Edward County | \$100 + \$8.00/m ² | \$100 + \$4.50/m ² |
| Puslinch | \$11/\$1,000 | \$11/\$1,000 |
| Quinte West | \$10.20 | \$4.94 |
| Richmond Hill | \$15.10 | \$13.80 |
| Sarnia | \$16.35 | \$9.75 |
| Saugeen Shores | \$10.25 | \$10.00 |
| Sault Ste. Marie | \$22.66 | \$12.90 /m ² < 7,500 m ² , \$10.48 m ² > 7,500 m ² |
| Springwater | \$10.23 | \$4.74 |
| St. Catharines | \$13.99 | \$10.76 |
| St. Marys | \$8.57/\$1,000 | \$8.57/\$1,000 |
| St. Thomas | \$25 first \$1,000, plus \$7/\$1,000 | \$25 first \$1,000, plus \$7/\$1,000 |
| Stratford | \$11.52 | \$10.23 if < 4647 m ² , \$5.17 if > 4647 m ² |
| Strathroy-Caradoc | \$4,740 1st 232 m ² + \$1.01 > 232 m ² | \$4,660 1st 232 m ² + \$1.01 > 232 m ² |
| The Blue Mountains | \$12.37 | \$6.62 |
| Thorold | \$12.06 | \$7.75 |
| Thunder Bay | \$21.00 | \$12.00 |
| Tillsonburg | \$125 + \$11/\$1,000 | \$125 + \$11/\$1,000 |
| Timmins | \$55 + \$11/\$1000 | \$55 + \$11/\$1000 |
| Toronto | \$19.20 | \$13.89 |
| Vaughan | \$13.00 | \$8.90 |
| Wainfleet | \$12.89 | \$9.60 |
| Waterloo | \$10.23 | \$5.92 |
| Welland | \$13.45 | \$8.61 |
| Wellesley | \$13.99 | \$7.75 |
| Wellington North | \$255 + \$9.58 m ² | \$255 + \$9.58 m ² |
| West Lincoln | \$11.61 | \$8.65 |
| Whitby | \$13.58 | \$9.75 |
| Whitchurch-Stouffville | \$12.49 | \$11.30 |
| Wilmot | \$16.15 | \$8.61 |
| Windsor | \$22.17 | \$10.76 |
| Woolwich | \$16.58 | \$8.61 |

2017 Commercial Solid Waste Tipping Fees—(Sorted by 2017 Fee per Tonne)

| Municipality or Region | 2013 Per Tonne | 2014 Per Tonne | 2015 Per Tonne | 2016 Per Tonne | 2017 Per Tonne |
|------------------------|----------------|----------------|----------------|----------------|----------------|
| Chatham-Kent | N/A | N/A | \$ 100 | \$ 100 | \$ 51 |
| Elliot Lake | N/A | \$ 60 | \$ 60 | \$ 60 | \$ 60 |
| Essex County | \$ 63 | \$ 64 | \$ 59 | \$ 59 | \$ 64 |
| Windsor | \$ 58 | \$ 64 | \$ 64 | \$ 64 | \$ 64 |
| Oxford County | \$ 65 | \$ 66 | \$ 69 | \$ 70 | \$ 69 |
| Greenstone | N/A | N/A | N/A | N/A | \$ 70 |
| Sault Ste. Marie | \$ 70 | \$ 70 | \$ 70 | \$ 70 | \$ 70 |
| Thunder Bay | \$ 56 | \$ 60 | \$ 64 | \$ 70 | \$ 73 |
| Greater Sudbury | \$ 63 | \$ 71 | \$ 73 | \$ 73 | \$ 73 |
| Cornwall | \$ 64 | \$ 64 | \$ 70 | \$ 70 | \$ 75 |
| Guelph | \$ 70 | \$ 70 | \$ 70 | \$ 75 | \$ 75 |
| London | \$ 75 | \$ 75 | \$ 75 | \$ 75 | \$ 75 |
| Timmins | \$ 65 | \$ 75 | \$ 75 | \$ 75 | \$ 75 |
| Wellington County | N/A | N/A | \$ 75 | \$ 75 | \$ 75 |
| Stratford | \$ 75 | \$ 75 | \$ 76 | \$ 76 | \$ 77 |
| Waterloo Region | \$ 75 | \$ 75 | \$ 75 | \$ 77 | \$ 77 |
| Brant | \$ 82 | \$ 82 | \$ 85 | \$ 85 | \$ 90 |
| Kenora | \$ 80 | \$ 80 | \$ 90 | \$ 90 | \$ 90 |
| North Bay | \$ 81 | \$ 84 | \$ 87 | \$ 90 | \$ 93 |
| Peterborough | \$ 85 | \$ 90 | \$ 90 | \$ 90 | \$ 95 |
| Niagara Region | \$ 90 | \$ 90 | \$ 87 | \$ 100 | \$ 100 |
| Peel Region | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 |
| York Region | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 |
| Kincardine | N/A | N/A | \$ 100 | \$ 105 | \$ 105 |
| Ottawa | \$ 100 | \$ 102 | \$ 104 | \$ 106 | \$ 108 |
| Toronto | \$ 100 | \$ 103 | \$ 106 | \$ 109 | \$ 115 |
| Hamilton | \$ 118 | \$ 118 | \$ 118 | \$ 118 | \$ 118 |
| Haldimand | N/A | N/A | N/A | \$ 119 | \$ 121 |
| Durham Region | \$ 120 | \$ 120 | \$ 120 | \$ 120 | \$ 125 |
| The Blue Mountains | N/A | N/A | \$ 120 | \$ 120 | \$ 130 |
| Muskoka | \$ 121 | \$ 127 | \$ 127 | \$ 130 | \$ 133 |
| Quinte West | \$ 75 | \$ 75 | \$ 75 | \$ 75 | \$ 140 |
| Barrie | \$ 140 | \$ 145 | \$ 145 | \$ 145 | \$ 145 |
| Orillia | \$ 130 | \$ 140 | \$ 150 | \$ 155 | \$ 155 |
| Simcoe County | \$ 121 | \$ 155 | \$ 155 | \$ 155 | \$ 155 |
| Halton Region | \$ 152 | \$ 154 | \$ 157 | \$ 165 | \$ 165 |
| Grey Highlands | \$ 200 | \$ 200 | \$ 200 | \$ 200 | \$ 200 |
| Average | \$ 93 | \$ 96 | \$ 98 | \$ 100 | \$ 103 |
| Median | \$ 82 | \$ 83 | \$ 87 | \$ 90 | \$ 95 |

2017 Transit Fares

| Municipality | Cash Fares | | | Monthly Passes | | |
|-----------------|------------|---------|---------|----------------|-----------|----------|
| | Adult | Student | Senior | Adult | Student | Senior |
| Barrie | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 86.00 | \$ 66.00 | \$ 56.00 |
| Belleville | \$ 2.50 | \$ 2.25 | \$ 2.25 | \$ 70.00 | \$ 57.00 | \$ 57.00 |
| Bracebridge | \$ 2.50 | \$ 2.00 | \$ 2.00 | \$ 50.00 | \$ 40.00 | \$ 40.00 |
| Brampton | \$ 3.75 | \$ 2.50 | \$ 1.00 | \$ 122.00 | \$ 105.00 | \$ 52.00 |
| Brockville | \$ 2.25 | \$ 2.25 | \$ 2.25 | \$ 64.00 | \$ 64.00 | \$ 64.00 |
| Burlington | \$ 3.50 | \$ 3.50 | \$ 3.50 | \$ 97.00 | \$ 71.00 | \$ 59.25 |
| Chatham-Kent | \$ 2.25 | \$ 2.25 | \$ 2.25 | \$ 70.00 | \$ 55.00 | \$ 55.00 |
| Collingwood | \$ 2.00 | \$ 1.50 | \$ 1.50 | \$ 40.00 | \$ 30.00 | \$ 30.00 |
| Cornwall | \$ 2.90 | \$ 2.90 | \$ 2.90 | \$ 64.00 | \$ 52.00 | \$ 44.00 |
| Durham Region | \$ 3.75 | \$ 3.75 | \$ 2.50 | \$ 117.00 | \$ 93.50 | \$ 46.00 |
| Elliot Lake | \$ 2.50 | \$ 2.25 | \$ 2.25 | \$ 62.00 | \$ 52.00 | \$ 52.00 |
| Fort Erie | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 85.00 | \$ 85.00 | \$ 85.00 |
| Greater Sudbury | \$ 3.20 | \$ 3.20 | \$ 2.30 | \$ 87.00 | \$ 80.00 | \$ 52.00 |
| Guelph | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 80.00 | \$ 68.00 | \$ 68.00 |
| Hamilton | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 101.20 | \$ 83.60 | \$ 26.50 |
| Huntsville | \$ 2.00 | \$ 1.00 | \$ 2.00 | \$ 52.50 | \$ 25.00 | \$ 52.50 |
| Kenora | \$ 2.00 | \$ 2.00 | \$ 2.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 |
| Kingston | \$ 2.75 | \$ 2.50 | \$ 2.50 | \$ 72.00 | \$ 53.50 | \$ 53.50 |
| Leamington | \$ 2.00 | \$ 1.50 | \$ 1.75 | \$ 35.00 | N/A | \$ 30.00 |
| London | \$ 2.75 | \$ 2.75 | \$ 2.75 | \$ 81.00 | \$ 70.00 | \$ 57.50 |
| Milton | \$ 3.50 | \$ 3.50 | \$ 3.50 | \$ 77.00 | \$ 57.00 | \$ 50.00 |
| Mississauga | \$ 3.50 | \$ 3.50 | \$ 1.00 | \$ 130.00 | N/A | \$ 61.00 |
| Niagara Falls | \$ 3.00 | \$ 2.75 | \$ 2.75 | \$ 80.00 | \$ 65.00 | \$ 65.00 |
| North Bay | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 86.00 | \$ 71.00 | \$ 61.00 |
| Oakville | \$ 3.75 | \$ 3.75 | \$ 3.75 | \$ 120.00 | \$ 75.00 | \$ 55.00 |
| Orangeville | \$ 2.00 | \$ 1.50 | \$ 1.50 | \$ 55.00 | \$ 45.00 | \$ 45.00 |
| Orillia | \$ 2.00 | \$ 2.00 | \$ 2.00 | \$ 47.00 | \$ 47.00 | \$ 47.00 |
| Ottawa | \$ 3.40 | \$ 2.60 | \$ 3.40 | \$ 113.75 | \$ 87.75 | \$ 43.25 |
| Owen Sound | \$ 3.00 | \$ 2.50 | \$ 3.00 | \$ 70.00 | \$ 45.00 | \$ 55.00 |
| Peterborough | \$ 2.50 | \$ 2.50 | \$ 2.50 | \$ 60.00 | \$ 55.00 | \$ 40.00 |
| Port Colborne | \$ 2.75 | \$ 2.75 | \$ 2.75 | \$ 78.00 | \$ 68.00 | \$ 59.00 |
| Quinte West | \$ 2.00 | \$ 1.50 | \$ 1.50 | \$ 40.00 | \$ 30.00 | \$ 30.00 |
| Sarnia | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 73.00 | \$ 73.00 | \$ 73.00 |

2017 Transit Fares (cont'd)

| Municipality | Cash Fares | | | Monthly Passes | | |
|------------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|
| | Adult | Student | Senior | Adult | Student | Senior |
| Sault Ste. Marie | \$ 2.75 | \$ 2.75 | \$ 2.75 | \$ 65.00 | \$ 44.00 | \$ 55.00 |
| St. Catharines | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 92.00 | \$ 62.00 | \$ 57.00 |
| St. Thomas | \$ 2.50 | \$ 2.50 | \$ 2.50 | \$ 65.00 | \$ 55.00 | \$ 55.00 |
| Stratford | \$ 2.75 | \$ 2.50 | \$ 2.50 | \$ 65.00 | \$ 55.00 | \$ 55.00 |
| Thorold | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 92.00 | \$ 62.00 | \$ 57.00 |
| Thunder Bay | \$ 2.75 | \$ 2.75 | \$ 2.75 | \$ 77.00 | \$ 55.00 | \$ 55.00 |
| Timmins | \$ 3.00 | \$ 2.75 | \$ 2.75 | \$ 74.00 | \$ 59.00 | \$ 55.00 |
| Toronto | \$ 3.25 | \$ 2.00 | \$ 2.00 | \$ 141.50 | \$ 112.00 | \$ 112.00 |
| Waterloo Region | \$ 3.25 | \$ 3.25 | \$ 3.25 | \$ 86.00 | \$ 72.00 | \$ 72.00 |
| Welland | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 85.00 | \$ 75.00 | \$ 65.00 |
| Windsor | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 95.70 | \$ 66.00 | \$ 48.40 |
| York Region | \$ 4.00 | \$ 4.00 | \$ 4.00 | \$ 145.00 | \$ 111.00 | \$ 61.00 |
| Average | \$ 2.85 | \$ 2.65 | \$ 2.57 | \$ 79.97 | \$ 63.89 | \$ 54.71 |
| Median | \$ 3.00 | \$ 2.75 | \$ 2.75 | \$ 77.00 | \$ 62.00 | \$ 55.00 |

Stormwater Utility

Most municipalities are facing increasing infrastructure backlogs, funding gaps, and increasing financial pressures in infrastructure management. These challenges have been driven by several trends over the last decade, including:

- Aging infrastructure that create large needs for capital replacement, renewal, and rehabilitation;
- Environmental and public health issues, which demand new investments for higher service levels;
- Limited ability to raise funds from property taxes, due to resistance to increases in property taxes;
- Resulting competition for resources (tax revenues), from other municipal responsibilities; and
- More rigorous regulatory and design standards for water, wastewater and storm operations.

Historically, in most Ontario municipalities stormwater management has been financed with general revenue from property taxes or water/wastewater rates. The trend experienced over the past decade in Canada is to move stormwater management to a separate utility. A separate utility funding model for stormwater management provides the following benefits, as identified in research undertaken across Canada:

- Costs are isolated from the municipality's other operations and generally allow a municipality the ability to budget programs and projects based on a realistic and dependable revenue stream;
- Dedicated or earmarked funding helps ensure that funds are available when needed;
- Costs and benefits can be more equitably distributed using a utility rate structure; and
- Applicable for use on a municipal-wide basis and across all land use types

Stormwater Utility

There are a number of Ontario municipalities that recover stormwater management costs from a stormwater utility rate. The following provides a summary of the municipalities that have a stormwater utility rate.

| unicipality | Type of Structure |
|------------------|---|
| Aurora | Flat monthly rates; residential and non-residential (including multi-residential) |
| Guelph | Flat monthly rate for residential, multi-residential/condos pay a flat rate of residential for each unit, non-residential based on the Equivalent Residential Unit (ERU). ERU is 188 m ² |
| Kitchener | 16 flat monthly rates based on size of property and impervious area |
| London | Flat monthly rates for properties under 0.4 hectares; per hectare rate for larger properties |
| Markham | Flat residential monthly rate and cost per CVA for non-residential properties |
| Middlesex Centre | Flat monthly rates for properties under 0.4 hectares; per hectare rate for larger properties |
| Mississauga | Flat rates based on residential billing unit equivalents. There are 5 residential rates. Multi-residential and non-residential is based on the total hard surface area divided by a single ERU of 267 m ² multiplied by the stormwater rate. |
| Newmarket | Based on the size of the property times runoff group rate. Three categories Low, Medium, High (Low—vacant properties, golf course, natural areas; Medium—residential and institutional; High—Commercial, industrial and mixed use). |
| Richmond Hill | Flat monthly rates (2); residential/farmland and non-residential |
| St. Thomas | Flat monthly rates for all properties except ICI which is on a per hectare basis greater than 1,800 m ² |
| Vaughan | 3 flat residential rates—Low, Medium, High; Agricultural/Vacant rate and 3 Non-Residential rates based on acreage |
| Waterloo | 12 flat monthly rates; Low, Medium and High for Residential, Multi-Residential, Institutional, Industrial/Commercial |

Stormwater Utility—Residential Comparison

The following reflects the annual residential cost of stormwater for a residential medium density home in 2017.

| Annual Storm Residential Medium | | |
|---------------------------------------|----|-----|
| Newmarket | \$ | 38 |
| Markham | \$ | 47 |
| Guelph | \$ | 48 |
| Vaughan | \$ | 50 |
| Aurora | \$ | 60 |
| Richmond Hill | \$ | 62 |
| St Thomas | \$ | 94 |
| Mississauga | \$ | 102 |
| Waterloo | \$ | 128 |
| Kitchener | \$ | 150 |
| London | \$ | 184 |
| Middlesex Centre | \$ | 216 |
| Average | \$ | 98 |
| Median | \$ | 78 |

Tax Policies



Tax Policies

The relative tax burden in each class of property will be impacted by the type of tax policies implemented in each municipality. As such, an analysis of the 2017 tax policies that impact the relative tax position was completed and has been summarized to include the following:

- **Comparison of Tax Ratios**
- **Delegation**
- **Summary of Optional Classes**

Comparison of Tax Ratios

Tax ratios reflect how a property class' tax rate compares to the residential rate. Changes in tax ratios affect the relative tax burden between classes of properties. Tax ratios can be used to prevent large shifts of the tax burden caused by relative changes in assessment among property classes as well as to lower the tax rates on a particular class or classes.

Delegation

The Municipal Act allows upper-tier municipalities to delegate the responsibility of setting tax ratios to its lower-tier municipalities, rather than setting region-wide tax rates for the upper-tier's share of the property tax burden. Upper-tier municipalities that choose to delegate this authority must develop an apportionment methodology to determine the amount of the upper-tier levy that each of the lower-tier municipalities would be required to raise. Delegation requires unanimous lower-tier agreement as well as approval from the Minister of Finance.

The Region of Peel has delegated its authority to set tax ratios to its lower-tier municipalities since 1998. It is currently the only upper-tier municipality in Ontario delegating its authority to its lower-tier municipalities.

Summary of Optional Property Classes

In addition to the core property classes, the Minister of Finance established eight additional optional classes in the *Assessment Act*. The advantage of creating an optional class is that it provides additional flexibility to tax properties within these classes at a different rate compared to the broader class. Municipalities have the option of establishing any of the optional property classes allowed in the legislation. Optional Classes include:

- New Multi-residential
- Shopping Centres
- Office Buildings
- Parking Lots
- Large Industrial

Bill 70, Building Ontario Up for Everyone Act, 2016

In November 2016, the Minister of Finance introduced Bill 70 aiming to implement certain budget measures and clarifying a number of laws and regulations. The bill received Royal Assent on December 8, 2016. The key areas of the amendments that impact the 2017 tax policies are:

- ***Multi-Residential Property Tax Mitigation*** – a levy restriction for multi-residential properties in 2017 where the multi-residential tax ratio is greater than 2.0. The province filed Ontario Regulation No. 62-17 and No. 65-17 on March 9, 2017 to implement in 2017 a full levy restriction for Multi-residential properties where the Multi-residential tax ratio is greater than 2.0.
- ***Landfills Assessment Review*** – implementation of the Landfills Assessment Review recommendations, including establishing a new landfill property class and setting a tax ratio in 2017 based on a transition ratio set by the Province.
- ***Property Tax Rate Calculation Adjustment*** – Option to adjust the provincially prescribed notional property tax rate calculation for in-year property assessment changes such as assessment appeal losses.
- ***Business Property Tax Capping*** – increased flexibility to accelerate progress to CVA level taxes.
- ***Vacancy Rebate and Reduction Programs*** – flexibility to tailor the programs for the Vacant Unit Rebate and Vacant/Excess Land Subclasses.

Provincial Ranges of Fairness

The “Ranges of Fairness” represent what the Province determines is a fair level of taxation for various types of properties relative to the tax burden on the residential class. These ranges ensure that taxes are not shifted onto properties that are already subject to high/low tax rates. Municipalities can leave their tax ratios at their current level or elect to move towards the ranges of fairness. The following table summarizes the Provincially Legislated Ranges of Fairness

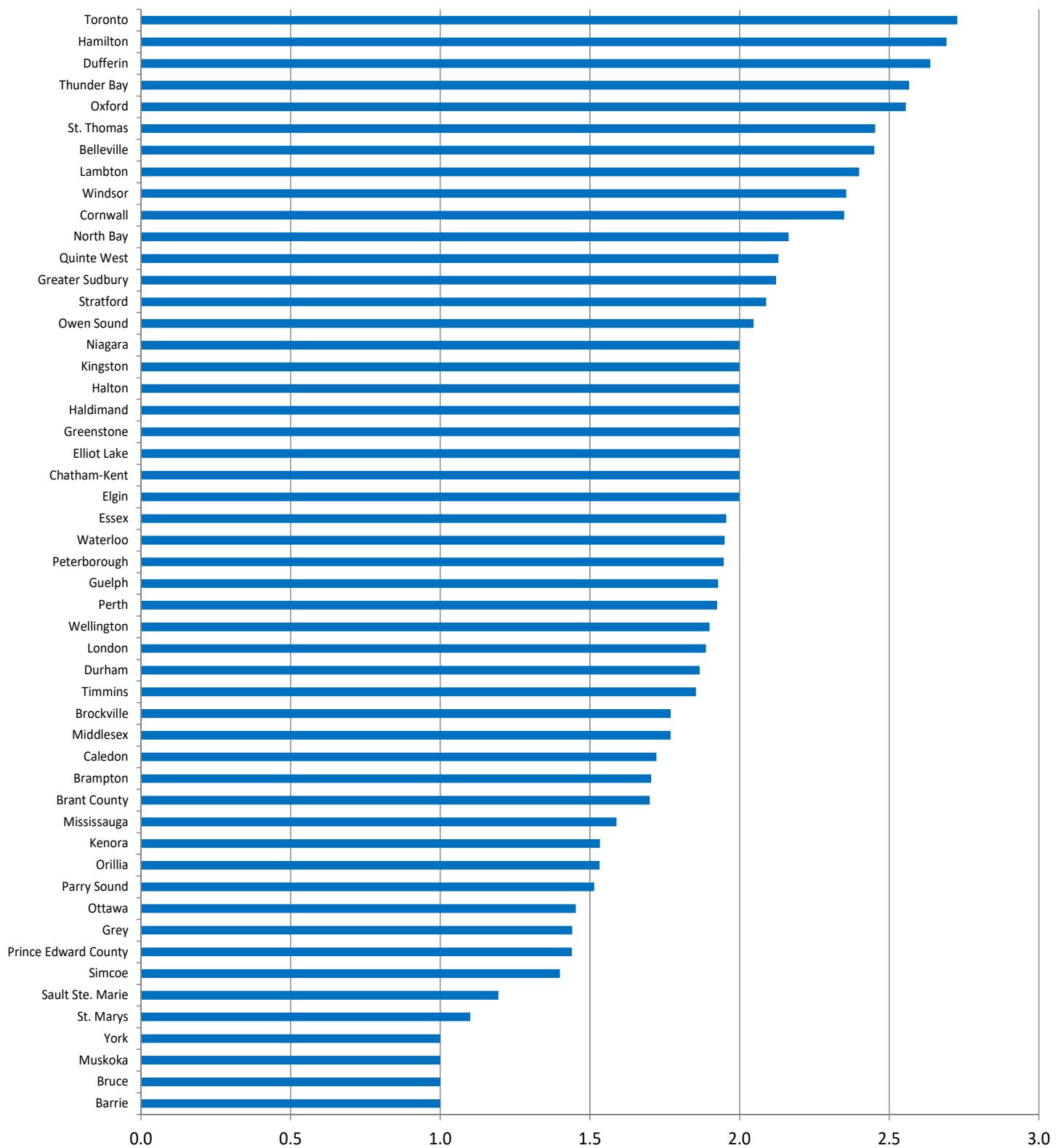
| Range of Fairness | |
|-----------------------|-----------|
| Residential | 1.00 |
| Multi-Residential | 1.00-1.10 |
| New Multi-Residential | 1.00-1.10 |
| Commercial | 0.60-1.10 |
| Industrial | 0.60-1.10 |
| Pipelines | 0.60-0.70 |
| Farmlands | 0-0.25 |
| Managed Forests | 0.25 |

2017 Tax Ratios

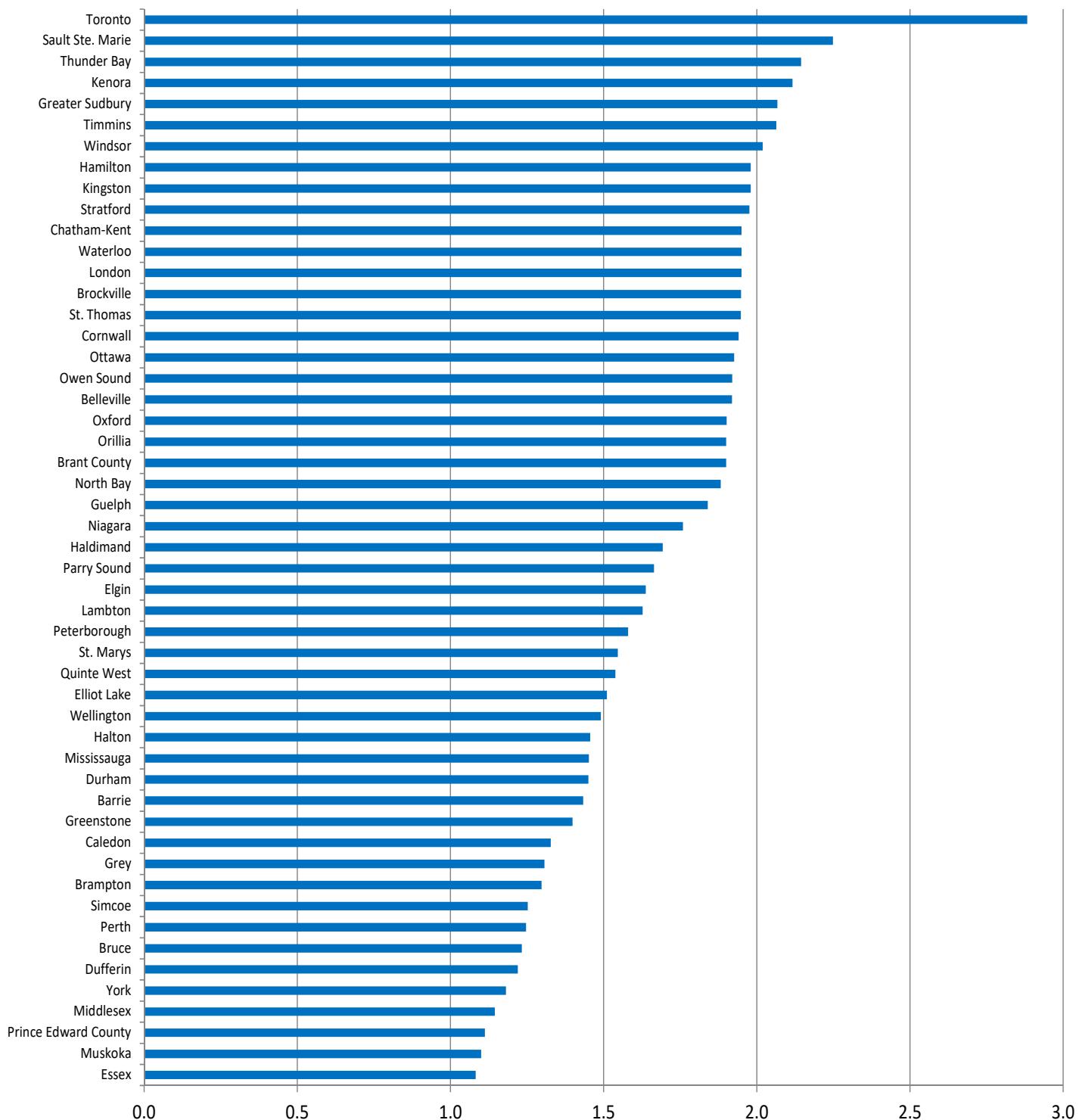
| Municipality | Multi-Residential | Commercial - Residual | Industrial - Residual |
|-----------------|-------------------|-----------------------|-----------------------|
| Barrie | 1.0000 | 1.4331 | 1.5163 |
| Belleville | 2.4500 | 1.9191 | 2.4000 |
| Brampton | 1.7050 | 1.2971 | 1.4700 |
| Brant County | 1.7000 | 1.9000 | 2.5500 |
| Brockville | 1.7700 | 1.9482 | 2.6131 |
| Bruce | 1.0000 | 1.2331 | 1.7477 |
| Caledon | 1.7223 | 1.3273 | 1.5894 |
| Chatham-Kent | 2.0000 | 1.9504 | 2.1610 |
| Cornwall | 2.3492 | 1.9407 | 2.6300 |
| Dufferin | 2.6376 | 1.2200 | 2.1984 |
| Durham | 1.8665 | 1.4500 | 2.2598 |
| Elgin | 1.9999 | 1.6376 | 2.2251 |
| Elliot Lake | 2.0000 | 1.5111 | 1.5111 |
| Essex | 1.9554 | 1.0820 | 1.9425 |
| Greater Sudbury | 2.1217 | 2.0669 | 4.3110 |
| Greenstone | 2.0000 | 1.3983 | 2.4569 |
| Grey | 1.4412 | 1.3069 | 1.8582 |
| Guelph | 1.9287 | 1.8400 | 2.2048 |
| Haldimand | 2.0000 | 1.6929 | 2.3274 |
| Halton | 2.0000 | 1.4565 | 2.3599 |
| Hamilton | 2.6913 | 1.9800 | 3.4414 |
| Kenora | 1.5337 | 2.1163 | 2.2760 |
| Kingston | 2.0000 | 1.9800 | 2.6300 |
| Lambton | 2.4000 | 1.6271 | 2.0476 |
| London | 1.8880 | 1.9500 | 1.9500 |
| Middlesex | 1.7697 | 1.1449 | 1.7451 |
| Mississauga | 1.5888 | 1.4517 | 1.5934 |
| Muskoka | 1.0000 | 1.1000 | 1.1000 |

| Municipality | Multi-Residential | Commercial - Residual | Industrial - Residual |
|----------------------|-------------------|-----------------------|-----------------------|
| Niagara | 2.0000 | 1.7586 | 2.6300 |
| North Bay | 2.1640 | 1.8822 | 1.4000 |
| Orillia | 1.5323 | 1.9000 | 1.8523 |
| Ottawa | 1.4530 | 1.9260 | 2.7054 |
| Owen Sound | 2.0467 | 1.9195 | 2.2314 |
| Oxford | 2.5550 | 1.9018 | 2.6300 |
| Parry Sound | 1.5145 | 1.6646 | 1.5162 |
| Perth | 1.9250 | 1.2469 | 1.9692 |
| Peterborough | 1.9472 | 1.5801 | 1.7744 |
| Prince Edward County | 1.4402 | 1.1125 | 1.3895 |
| Quinte West | 2.1300 | 1.5385 | 2.4460 |
| Sault Ste. Marie | 1.1944 | 2.2487 | 4.8363 |
| Simcoe | 1.4000 | 1.2521 | 1.5385 |
| St. Marys | 1.1000 | 1.5463 | 2.4812 |
| St. Thomas | 2.4535 | 1.9475 | 2.2281 |
| Stratford | 2.0890 | 1.9759 | 2.7999 |
| Thunder Bay | 2.5665 | 2.1444 | 2.4883 |
| Timmins | 1.8542 | 2.0636 | 2.5000 |
| Toronto | 2.7277 | 2.8828 | 2.8828 |
| Waterloo | 1.9500 | 1.9500 | 1.9500 |
| Wellington | 1.9000 | 1.4910 | 2.4000 |
| Windsor | 2.3564 | 2.0190 | 2.3200 |
| York | 1.0000 | 1.1813 | 1.4169 |
| Average | 1.8788 | 1.6881 | 2.2255 |
| Median | 1.9472 | 1.6929 | 2.2281 |
| Minimum | 1.0000 | 1.0820 | 1.1000 |
| Maximum | 2.7277 | 2.8828 | 4.8363 |

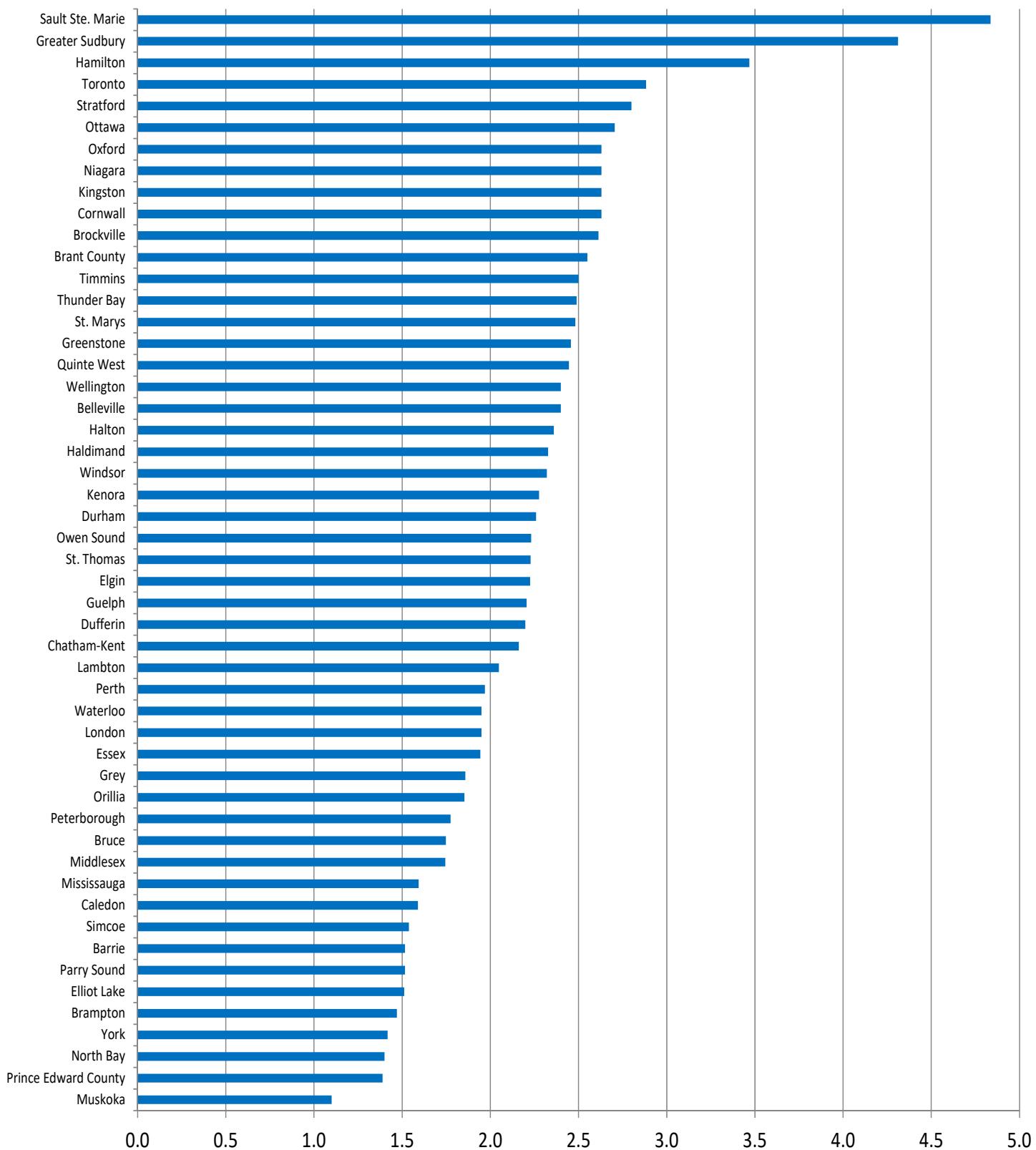
Multi-Residential Tax Ratios



Commercial (residual) Tax Ratios



Industrial (residual) Tax Ratios



Summary of Optional Classes

| Municipality | Office Building | Shopping Centre | Parking Lot Land | Industrial (Large) |
|----------------------|-----------------|-----------------|------------------|--------------------|
| Barrie | | | | |
| Belleville | | | | |
| Brampton | | | | |
| Brant | | | | |
| Brockville | | | | |
| Bruce | | | | |
| Caledon | | | | |
| Chatham-Kent | ▲ | ▲ | ▲ | |
| Cornwall | | | | |
| Dufferin | | | | |
| Durham | | | | |
| Elgin County | | | | ▲ |
| Elliot Lake | | | | |
| Essex | ▲ | ▲ | ▲ | ▲ |
| Greater Sudbury | | | | ▲ |
| Greenstone | | | | |
| Grey | | | | |
| Guelph | | | | |
| Haldimand | | | | |
| Halton | | | | |
| Hamilton | | | | ▲ |
| Kenora | ▲ | ▲ | ▲ | ▲ |
| Kingston | | | | |
| Lambton | ▲ | ▲ | ▲ | ▲ |
| London | | | | |
| Middlesex | | | | |
| Mississauga | | | | |
| Muskoka | | | | |
| Niagara | | | | |
| North Bay | | | | |
| Orillia | | | | |
| Ottawa | ▲ | ▲ | ▲ | ▲ |
| Owen Sound | | | | ▲ |
| Oxford | | | | |
| Parry Sound | | | | |
| Peterborough (City) | | | | |
| Prince Edward County | | | | |
| Quinte West | | | | ▲ |
| Sault Ste. Marie | ▲ | ▲ | ▲ | ▲ |
| Simcoe | | | | |
| St. Marys | | | | |
| St. Thomas | | | | |
| Stratford | | | | |
| Thunder Bay | | | | ▲ |
| Timmins | | | | |
| Toronto | | | | |
| Waterloo | | | | |
| Wellington County | | | | |
| Windsor | ▲ | ▲ | ▲ | ▲ |
| York | | | | |

New Multi-Residential Property Class

| Municipality | Multi-Residential | New Multi-Residential |
|------------------|-------------------|-----------------------|
| Belleville | 2.4500 | 1.0000 |
| Brockville | 1.7700 | 1.0000 |
| Chatham-Kent | 2.0000 | 1.1000 |
| Cornwall | 2.3492 | 1.0000 |
| Durham | 1.8665 | 1.1000 |
| Greater Sudbury | 2.1217 | 1.0000 |
| Grey | 1.4412 | 1.0000 |
| Guelph | 1.9287 | 1.0000 |
| Haldimand | 2.0000 | 1.0000 |
| Hamilton | 2.6913 | 1.0000 |
| Kingston | 2.0000 | 1.0000 |
| Lambton | 2.4000 | 1.0000 |
| Niagara | 2.0000 | 1.0000 |
| Orillia | 1.5323 | 1.1000 |
| Ottawa | 1.4530 | 1.0000 |
| Owen Sound | 2.0467 | 1.0000 |
| Parry Sound | 1.5145 | 1.0000 |
| Peterborough | 1.9472 | 1.0000 |
| Sault Ste. Marie | 1.1944 | 1.1000 |
| Stratford | 2.0890 | 1.0000 |
| Thunder Bay | 2.5665 | 1.0000 |
| Timmins | 1.8542 | 1.0000 |
| Toronto | 2.7277 | 1.0000 |
| Waterloo | 1.9500 | 1.0000 |
| Wellington | 1.9000 | 1.1000 |

Large Industrial Class

| Municipality | Industrial - Residual | Industrial - Large |
|------------------|-----------------------|--------------------|
| Elgin | 2.2251 | 2.8318 |
| Essex | 1.9425 | 2.6861 |
| Greater Sudbury | 4.3110 | 4.8863 |
| Hamilton | 3.4414 | 4.0355 |
| Kenora | 2.2760 | 2.9605 |
| Lambton | 2.0476 | 3.0035 |
| Ottawa | 2.7054 | 2.3232 |
| Owen Sound | 2.2314 | 2.9193 |
| Quinte West | 2.4460 | 2.6147 |
| Sault Ste. Marie | 4.8363 | 8.5894 |
| Thunder Bay | 2.4883 | 3.3682 |
| Windsor | 2.3200 | 2.9381 |

Optional Commercial Classes

| Municipality | Commercial - | | | |
|------------------|-----------------------|-----------------|--------------------------|-----------------------|
| | Commercial - Residual | Office Building | Commercial - Parking Lot | Commercial - Shopping |
| Chatham-Kent | 1.9504 | 1.5718 | 1.3052 | 2.2512 |
| Essex | 1.0820 | 1.1640 | 0.5620 | 1.0820 |
| Kenora | 2.1163 | 2.5574 | 1.7396 | 3.0067 |
| Lambton | 1.6271 | 1.5358 | 1.5358 | 2.0835 |
| Ottawa | 1.9260 | 2.3900 | 1.3000 | 1.5500 |
| Sault Ste. Marie | 2.2487 | 3.2843 | 1.6625 | 2.3871 |
| Windsor | 2.0190 | 2.0190 | 1.0169 | 2.0190 |

Farmland Ratios Where Reductions have Been Implemented

| Municipality | Farmland Ratio |
|-----------------|----------------|
| Caledon | 0.1668 |
| Chatham-Kent | 0.2200 |
| Durham | 0.2000 |
| Greater Sudbury | 0.2000 |
| Halton | 0.2000 |
| Hamilton | 0.1767 |
| Kingston | 0.2375 |
| London | 0.1395 |
| North Bay | 0.1500 |
| Ottawa | 0.2000 |

Summary - Tax Policies

Provincial Threshold Analysis

- no municipality in the survey has a ratio in the Multi-Residential Class that exceeds the Provincial Threshold of 2.74
- 7 of the 51 municipal entities in the survey have a ratio in the Commercial Class that exceeds the Provincial Threshold of 1.98
- 66 of the 51 municipal entities in the survey have a ratio in the Industrial Class that exceeds the Provincial Threshold of 2.63

Optional Classes

- 13 of the 51 upper tier/single tier municipalities established optional classes, resulting in different tax ratios and relative tax burdens from the residual commercial and industrial classes. This will impact the relative tax position of properties within these classes, compared to the relative tax position of properties in the residual class. The impact may be an increased/decreased burden, depending on the value of the tax ratio. As such, the relative tax burden across the entire Commercial and Industrial classes, particularly for these municipalities may vary.
 - Approximately 25% of the municipal entities have a Large Industrial class.
 - Approximately 14% of the municipal entities have Optional Commercial classes.

Comparison of Relative Taxes



Comparison of Relative Taxes

The purpose of this section of the report is to undertake “like” property comparisons across each municipality and across various property types. In total, 12 property types were defined based on those property types that were of most interest to the participating municipalities and that represented all potential optional classes. The Residential, Multi-Residential, Commercial, and Industrial classes are represented in the study.

The relative taxes are calculated by taking current value assessment of the sample properties in this section of the report and applying the total property tax rates for each classification of property. This uses the current reassessment based on property values as of January 1, 2016, and the phase-in cycle applies to the 2017 taxation years in this report. There is a three year phase-in of the assessment changes. The next reassessment will occur in 2020 to value all properties as of January 1, 2020 and will apply to the 2021, 2022, 2023 and 2024 taxation years. Current Value Assessment is defined as the amount of money a property would realize if sold at arm’s length (by a willing seller to a willing buyer with no relationship to each other). To calculate a property’s assessed value, MPAC analyzes market information from similar types of property in the vicinity

While all properties are evaluated using current value assessment, there are three methods used for this analysis:

- the selling price of a property (residential)
- the rental income a property generates (office building)
- the cost to replace a property (industrial)

Each method takes into consideration the location of a property, the size and quality of any buildings and features which might enhance or reduce a property’s value.

Comparison of Relative Taxes

In order to calculate the relative tax burden of “like” properties, every effort was made to select a sample of properties within each municipality for each property to hold constant those factors deemed to be most critical in determining a property’s assessed value using property descriptions as outlined on the next page. However, given the number of factors used to calculate the assessed value for each property, and the inability to quantify each of these factors, the results should be used to provide the reader with **overall trends** rather than exact differences in relative tax burdens between municipalities. By selecting multiple property types within each taxing class (Residential, Multi-Residential, Commercial, and Industrial), and by selecting multiple properties from within each municipality and property subtype, where available, the likelihood of anomalies in the database has been reduced. However, it is recommended that focus should be on the trends rather than the absolutes.

There are many reasons for differences in relative tax burdens across municipalities and across property classes. These include, but are not limited, to the following:

- The values of like properties vary significantly across municipalities
- The tax burden on the different property classes within a municipality varies based on the tax ratios
- The use of optional property classes
- Non-uniform education tax rates in the non-residential classes
- The level of service provided and the associated costs of providing these services
- Access to other sources of revenues such as dividends from hydro utilities, gaming and casino revenues, user fees, etc.

Notes

Urban rates were used in each municipality where there is area rating. The City of Toronto, due to the size and current value assessment differentials across the City, has been divided into four areas; North, South, East and West. For some property types, municipalities are not represented due to the lack of comparable properties available or a decision by the municipality not to include a particular category in the analysis.

Description of Comparable Properties Used in the Analysis

- **Residential - Single Family Detached Home** - A detached three-bedroom single storey home with 1.5 bathrooms and a one car garage. Total area of the house is approximately 1,200 sq. ft. and the property is situated on a lot that is approximately 5,500 sq. ft. In smaller more rural municipalities it was sometimes necessary to use larger lot sizes. Comparison of taxes on a per household basis.
- **Residential—2 Storey** - A two storey, three bedroom home with 2.5 bathrooms, two car garage. Total area of the house is approximately 2,000 sq. ft. on a lot approximately 4,000—5,000 sq. ft. Comparison of taxes on a per household basis.
- **Residential – Senior Executive** - A two-storey, four or five bedroom home with three bathrooms, main floor family room plus atrium or library. A full unfinished basement and an attached two car garage. The house is approximately 3,000 sq. ft., with an approximate lot size of 6,700 sq. ft. Comparison of taxes on a per household basis.
- **Multi-Residential - Walk-up Apartment** - Multi-residential, more than six self-contained units but does not include row housing. Typically this type of property is older construction, two to four storeys high. Comparison of taxes on a per unit basis.
- **Multi-Residential - Mid/High-Rise Apartment** - Multi-residential, more than six self-contained units and four + storeys but does not include row housing. Comparison of taxes on a per unit basis.
- **Commercial - Neighbourhood Shopping Centre** - A neighbourhood shopping centre is typically the smallest type of center comprised of retail tenants that cater to everyday needs such as drugstores, convenience stores and hardware stores. Size varies from 4,000 to 100,000 square feet. Comparison of taxes on a per square foot of floor area.
- **Commercial - Office Building Class** - Selection was focused on buildings in prime locations within the municipality. Comparison of taxes on a per square foot of gross leasable area basis.
- **Commercial - Hotel** - Typically over 100 rooms. Comparison of taxes on a per suite basis.
- **Commercial - Motel** - Typically newer construction, franchised. Comparison of taxes on a per suite basis.
- **Industrial - Vacant Land** - Selection of properties were based on serviced land under 5 acres. Comparison of taxes on a per acre basis.
- **Industrial - Large Industrial** - Greater than 125,000 sq. ft. Comparison of taxes on a per square foot of floor area basis.
- **Industrial - Standard Industrial** - Under 125,000 sq. ft. in size typically characterized by newer construction and flexible design. Comparison of taxes on a per square foot of floor area basis.

2017 Total Property Tax Rates (Municipal and Education)

2017 Total Property Tax Rates (Municipal & Education—sorted alphabetically)

| | Multi Resid. | Comm. Resid. | Comm. Residual | Comm. Office | Commercial Park/Vac | Comm. Shopping | Ind. Residual | Ind. Large |
|-------------------|-----------------|-----------------|-------------------|-----------------|------------------------|-------------------|------------------|---------------|
| Aurora | 0.8676% | 0.8676% | 1.8014% | 1.8014% | 1.8014% | 1.8014% | 2.1157% | 2.1157% |
| Barrie | 1.3132% | 1.3132% | 2.7654% | 2.7654% | 2.7654% | 2.7654% | 2.9235% | 2.9235% |
| Belleville | 1.6213% | 3.6617% | 4.1579% | 4.1579% | 4.1579% | 4.1579% | 4.8514% | 4.8514% |
| Bracebridge | 1.3000% | 1.3000% | 1.9192% | 1.9192% | 1.9192% | 1.9192% | 2.0359% | 2.0359% |
| Brampton | 1.0679% | 1.6945% | 2.1959% | 2.1959% | 2.1959% | 2.1959% | 2.5381% | 2.5381% |
| Brant | 1.0406% | 1.6437% | 3.0270% | 3.0270% | 3.0270% | 3.0270% | 3.5871% | 3.5871% |
| Brock | 1.3401% | 2.3462% | 2.7978% | 2.7978% | 2.7978% | 2.7978% | 4.0139% | 4.0139% |
| Brockville | 1.4914% | 2.5019% | 3.9468% | 3.9468% | 3.9468% | 3.9468% | 4.8194% | 4.8194% |
| Burlington | 0.8445% | 1.5101% | 1.8295% | 1.8295% | 1.8295% | 1.8295% | 2.9060% | 2.9060% |
| Caledon | 0.8619% | 1.3552% | 1.9493% | 1.9493% | 1.9493% | 1.9493% | 2.3169% | 2.3169% |
| Cambridge | 1.2179% | 2.2049% | 3.4159% | 3.4159% | 3.4159% | 3.4159% | 3.4159% | 3.4159% |
| Central Elgin | 1.5769% | 2.9740% | 3.6793% | 3.6793% | 3.6793% | 3.6793% | 4.5006% | 5.3487% |
| Centre Wellington | 1.1248% | 1.9760% | 2.4354% | 2.4354% | 2.4354% | 2.4354% | 3.6599% | 3.6599% |
| Chatham-Kent | 1.8888% | 3.5985% | 4.7247% | 3.8274% | 3.3716% | 5.2390% | 5.0848% | 5.0848% |
| Clarington | 1.2758% | 2.2262% | 2.7045% | 2.7045% | 2.7045% | 2.7045% | 3.8686% | 3.8686% |
| Collingwood | 1.2307% | 1.6554% | 2.4568% | 2.4568% | 2.4568% | 2.4568% | 3.0080% | 3.0080% |
| Cornwall | 1.5910% | 3.4961% | 4.1303% | 4.1303% | 4.1303% | 4.1303% | 5.1036% | 5.1036% |
| East Gwillimbury | 0.8788% | 0.8788% | 1.8146% | 1.8146% | 1.8146% | 1.8146% | 2.1316% | 2.1316% |
| Elliot Lake | 2.1206% | 4.0622% | 4.0480% | 4.0480% | 4.0480% | 4.0480% | 4.0480% | 4.0480% |
| Erin | 1.1101% | 1.9481% | 2.4135% | 2.4135% | 2.4135% | 2.4135% | 3.6246% | 3.6246% |
| Fort Erie | 1.5057% | 2.8324% | 3.4731% | 3.4731% | 3.4731% | 3.4731% | 4.8792% | 4.8792% |
| Georgina | 1.1281% | 1.1281% | 2.1091% | 2.1091% | 2.1091% | 2.1091% | 2.4848% | 2.4848% |
| Gravenhurst | 1.2534% | 1.2534% | 1.8679% | 1.8679% | 1.8679% | 1.8679% | 1.9846% | 1.9846% |
| Greater Sudbury | 1.4335% | 2.7424% | 3.6851% | 3.6851% | 3.6851% | 3.6851% | 6.4483% | 7.1567% |
| Greenstone | 2.6869% | 5.1949% | 4.6469% | 4.6469% | 4.6469% | 4.6469% | 7.3017% | 7.3017% |
| Grey Highlands | 1.0806% | 1.4784% | 2.5684% | 2.5684% | 2.5684% | 2.5684% | 3.0654% | 3.0654% |
| Grimsby | 1.1986% | 2.2183% | 2.9331% | 2.9331% | 2.9331% | 2.9331% | 4.0716% | 4.0716% |
| Guelph | 1.2019% | 2.1519% | 3.1518% | 3.1518% | 3.1518% | 3.1518% | 3.6454% | 3.6454% |
| Guelph-Eramosa | 1.0888% | 1.9076% | 2.3818% | 2.3818% | 2.3818% | 2.3818% | 3.5735% | 3.5735% |
| Haldimand | 1.2723% | 2.3656% | 3.1556% | 3.1556% | 3.1556% | 3.1556% | 3.9345% | 3.9345% |
| Halton Hills | 0.8569% | 1.5347% | 1.8474% | 1.8474% | 1.8474% | 1.8474% | 2.9350% | 2.9350% |
| Hamilton | 1.3122% | 3.2287% | 3.4175% | 3.4175% | 3.4175% | 3.4175% | 5.1811% | 5.8543% |
| Huntsville | 1.1881% | 1.1881% | 1.7960% | 1.7960% | 1.7960% | 1.7960% | 1.9128% | 1.9128% |
| Ingersoll | 1.5267% | 3.5818% | 3.9531% | 3.9531% | 3.9531% | 3.9531% | 4.9345% | 4.9345% |
| Innisfil | 1.0942% | 1.4638% | 2.2859% | 2.2859% | 2.2859% | 2.2859% | 2.7980% | 2.7980% |
| Kenora | 1.4336% | 2.1032% | 3.7529% | 4.2975% | 3.2878% | 4.8522% | 3.9501% | 4.7952% |

2017 Total Property Tax Rates - (Municipal & Education—sorted alphabetically) (cont'd)

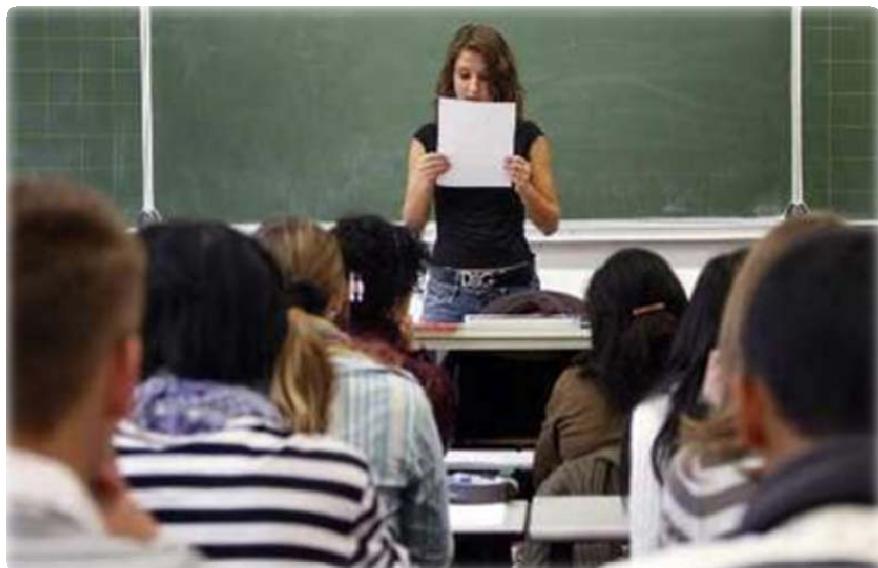
| | Multi Resid. | Comm. Resid. | Comm. Residual | Commercial Office | Park/Vac | Comm. Shopping | Ind. Residual | Ind. Large |
|----------------------|-----------------|-----------------|-------------------|----------------------|----------|-------------------|------------------|---------------|
| Kincardine | 1.1903% | 1.1903% | 2.3871% | 2.3871% | 2.3871% | 2.3871% | 3.1575% | 3.1575% |
| King | 0.9268% | 0.9268% | 1.8713% | 1.8713% | 1.8713% | 1.8713% | 2.1996% | 2.1996% |
| Kingston | 1.3788% | 2.5508% | 3.7381% | 3.7381% | 3.7381% | 3.7381% | 4.5090% | 4.5090% |
| Kingsville | 1.3079% | 2.3864% | 2.5772% | 2.5772% | 2.5772% | 2.5772% | 3.5828% | 4.4222% |
| Kitchener | 1.1526% | 2.0775% | 3.2885% | 3.2885% | 3.2885% | 3.2885% | 3.2885% | 3.2885% |
| Lambton Shores | 1.1355% | 2.4523% | 2.9464% | 2.8590% | 1.8099% | 3.3830% | 3.3486% | 4.2831% |
| Leamington | 1.8052% | 3.3589% | 3.1154% | 3.0329% | 1.6173% | 3.1154% | 4.5489% | 5.7581% |
| Lincoln | 1.2265% | 2.2740% | 2.9821% | 2.9821% | 2.9821% | 2.9821% | 4.1449% | 4.1449% |
| London | 1.3604% | 2.3611% | 3.6938% | 3.6938% | 3.6938% | 3.6938% | 3.6938% | 3.6938% |
| Mapleton | 1.2889% | 2.2877% | 2.6801% | 2.6801% | 2.6801% | 2.6801% | 4.0536% | 4.0536% |
| Markham | 0.7358% | 0.7358% | 1.6456% | 1.6456% | 1.6456% | 1.6456% | 1.9289% | 1.9289% |
| Meaford | 1.3291% | 1.8365% | 2.8931% | 2.8931% | 2.8931% | 2.8931% | 3.5271% | 3.5271% |
| Middlesex Centre | 1.1358% | 1.8723% | 2.4575% | 2.4575% | 2.4575% | 2.4575% | 3.0598% | 3.0598% |
| Milton | 0.7220% | 1.2651% | 1.6511% | 1.6511% | 1.6511% | 1.6511% | 2.6169% | 2.6169% |
| Minto | 1.3641% | 2.4307% | 2.7922% | 2.7922% | 2.7922% | 2.7922% | 4.2342% | 4.2342% |
| Mississauga | 0.8494% | 1.2441% | 2.0161% | 2.0161% | 2.0161% | 2.0161% | 2.2997% | 2.2997% |
| Newmarket | 0.9042% | 0.9042% | 1.8446% | 1.8446% | 1.8446% | 1.8446% | 2.1676% | 2.1676% |
| Niagara Falls | 1.3509% | 2.5229% | 3.2009% | 3.2009% | 3.2009% | 3.2009% | 4.4722% | 4.4722% |
| Niagara-on-the-Lake | 0.9849% | 1.7907% | 2.5572% | 2.5572% | 2.5572% | 2.5572% | 3.5094% | 3.5094% |
| North Bay | 1.4777% | 2.9407% | 3.5843% | 3.5843% | 3.5843% | 3.5843% | 2.9581% | 2.9581% |
| North Dumfries | 0.9294% | 1.6423% | 2.8533% | 2.8533% | 2.8533% | 2.8533% | 2.8533% | 2.8533% |
| North Middlesex | 1.3704% | 2.2874% | 2.7260% | 2.7260% | 2.7260% | 2.7260% | 3.4691% | 3.4691% |
| North Perth | 1.2361% | 2.2140% | 2.4581% | 2.4581% | 2.4581% | 2.4581% | 3.4717% | 3.4717% |
| Oakville | 0.7985% | 1.4179% | 1.7624% | 1.7624% | 1.7624% | 1.7624% | 2.7973% | 2.7973% |
| Orangeville | 1.4099% | 3.4256% | 2.5138% | 2.5138% | 2.5138% | 2.5138% | 4.0960% | 4.0960% |
| Orillia | 1.3925% | 2.0385% | 3.5956% | 3.5956% | 3.5956% | 3.5956% | 3.6378% | 3.6378% |
| Oro-Medonte | 0.8793% | 1.1621% | 2.0168% | 2.0168% | 2.0168% | 2.0168% | 2.4674% | 2.4674% |
| Oshawa | 1.4847% | 2.6160% | 3.0074% | 3.0074% | 3.0074% | 3.0074% | 4.3406% | 4.3406% |
| Ottawa | 1.0679% | 1.4705% | 2.8418% | 3.2542% | 2.2854% | 2.5076% | 3.7947% | 3.4400% |
| Owen Sound | 1.6628% | 3.1020% | 4.2382% | 4.2382% | 4.2382% | 4.2382% | 4.7009% | 5.7217% |
| Parry Sound | 1.4698% | 2.1340% | 3.0028% | 3.0028% | 3.0028% | 3.0028% | 2.6174% | 2.6174% |
| Pelham | 1.2984% | 2.4179% | 3.1087% | 3.1087% | 3.1087% | 3.1087% | 4.3341% | 4.3341% |
| Peterborough | 1.4354% | 2.6255% | 3.3737% | 3.3737% | 3.3737% | 3.3737% | 3.6194% | 3.6194% |
| Pickering | 1.2090% | 2.1016% | 2.6077% | 2.6077% | 2.6077% | 2.6077% | 3.7177% | 3.7177% |
| Port Colborne | 1.6670% | 3.1549% | 3.7567% | 3.7567% | 3.7567% | 3.7567% | 5.3033% | 5.3033% |
| Prince Edward County | 1.0668% | 1.4577% | 1.7367% | 1.7367% | 1.7367% | 1.7367% | 2.6236% | 2.6236% |

2017 Total Property Tax Rates - (Municipal & Education—sorted alphabetically) (cont'd)

| | Resid. | Resid. | Residual | Office | Park/Vac | Shopping | Residual | Large |
|------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| Puslinch | 0.9852% | 1.7109% | 2.2274% | 2.2274% | 2.2274% | 2.2274% | 3.3250% | 3.3250% |
| Quinte West | 1.3518% | 2.5247% | 3.1684% | 3.1684% | 3.1684% | 3.1684% | 4.2578% | 4.4566% |
| Richmond Hill | 0.7624% | 0.7624% | 1.6771% | 1.6771% | 1.6771% | 1.6771% | 1.9666% | 1.9666% |
| Sarnia | 1.5259% | 3.3316% | 3.5815% | 3.4585% | 2.2358% | 4.1962% | 4.1478% | 5.4353% |
| Saugeen Shores | 1.0711% | 1.0711% | 2.2400% | 2.2400% | 2.2400% | 2.2400% | 2.9490% | 2.9490% |
| Sault Ste. Marie | 1.5696% | 1.8400% | 4.1942% | 5.6009% | 3.3981% | 4.3823% | 7.7089% | 12.8065% |
| Springwater | 0.8160% | 1.0732% | 1.9376% | 1.9376% | 1.9376% | 1.9376% | 2.3700% | 2.3700% |
| St. Catharines | 1.4638% | 2.7485% | 3.3994% | 3.3994% | 3.3994% | 3.3994% | 4.7690% | 4.7690% |
| St. Marys | 1.4317% | 1.5570% | 3.0770% | 3.0770% | 3.0770% | 3.0770% | 4.4982% | 4.4982% |
| St. Thomas | 1.5467% | 3.4502% | 4.0536% | 4.0536% | 4.0536% | 4.0536% | 4.4374% | 5.0519% |
| Stratford | 1.3982% | 2.8052% | 3.7990% | 3.7990% | 3.7990% | 3.7990% | 4.7554% | 4.7554% |
| Strathroy-Caradoc | 1.2426% | 2.0612% | 2.6077% | 2.6077% | 2.6077% | 2.6077% | 3.2460% | 3.2460% |
| The Blue Mountains | 0.9274% | 1.2576% | 2.3681% | 2.3681% | 2.3681% | 2.3681% | 2.7806% | 2.7806% |
| Thorold | 1.4815% | 2.7840% | 3.4305% | 3.4305% | 3.4305% | 3.4305% | 4.8155% | 4.8155% |
| Thunder Bay | 1.6841% | 3.9243% | 4.3185% | 4.3185% | 4.3185% | 4.3185% | 4.8282% | 6.1325% |
| Tillsonburg | 1.3671% | 3.1892% | 3.6495% | 3.6495% | 3.6495% | 3.6495% | 4.5147% | 4.5147% |
| Timmins | 1.9061% | 3.3658% | 4.6953% | 4.6953% | 4.6953% | 4.6953% | 5.4576% | 5.4576% |
| Toronto | 0.6616% | 1.4634% | 2.3447% | 2.3447% | 2.3447% | 2.3447% | 2.5852% | 2.5852% |
| Vaughan | 0.7690% | 0.7690% | 1.6849% | 1.6849% | 1.6849% | 1.6849% | 1.9760% | 1.9760% |
| Wainfleet | 1.4084% | 2.6378% | 3.3020% | 3.3020% | 3.3020% | 3.3020% | 4.6233% | 4.6233% |
| Waterloo | 1.1302% | 2.0338% | 3.2448% | 3.2448% | 3.2448% | 3.2448% | 3.2448% | 3.2448% |
| Welland | 1.6138% | 3.0486% | 3.6632% | 3.6632% | 3.6632% | 3.6632% | 5.1635% | 5.1635% |
| Wellesley | 0.9920% | 1.7644% | 2.9754% | 2.9754% | 2.9754% | 2.9754% | 2.9754% | 2.9754% |
| Wellington North | 1.3314% | 2.3685% | 2.7435% | 2.7435% | 2.7435% | 2.7435% | 4.1557% | 4.1557% |
| West Lincoln | 1.1769% | 2.1748% | 2.8949% | 2.8949% | 2.8949% | 2.8949% | 4.0145% | 4.0145% |
| Whitby | 1.2387% | 2.1561% | 2.6507% | 2.6507% | 2.6507% | 2.6507% | 3.7846% | 3.7846% |
| Whitchurch-Stouffville | 0.8316% | 0.8316% | 1.7588% | 1.7588% | 1.7588% | 1.7588% | 2.0647% | 2.0647% |
| Wilmot | 0.9420% | 1.6668% | 2.8778% | 2.8778% | 2.8778% | 2.8778% | 2.8778% | 2.8778% |
| Windsor | 1.8392% | 4.0049% | 4.7418% | 4.7418% | 2.5920% | 4.7418% | 5.2416% | 6.2677% |
| Woolwich | 0.9405% | 1.6640% | 2.8750% | 2.8750% | 2.8750% | 2.8750% | 2.8750% | 2.8750% |
| Average | 1.2592% | 2.1598% | 2.9112% | 2.9227% | 2.8200% | 2.9359% | 3.6785% | 3.8379% |
| Median | 1.2480% | 2.1186% | 2.8764% | 2.8764% | 2.7788% | 2.8764% | 3.6220% | 3.6312% |
| Minimum | 0.6616% | 0.7358% | 1.6456% | 1.6456% | 1.6173% | 1.6456% | 1.9128% | 1.9128% |
| Maximum | 2.6869% | 5.1949% | 4.7418% | 5.6009% | 4.6953% | 5.2390% | 7.7089% | 12.8065% |

Note: The rate for Toronto is the Band one rate for Residual Commercial which is less than \$1 million.

2017 Education Tax Rates



2017 Education Rates (sorted alphabetically)

| Municipality | Multi | Comm. | Comm. | Commercial | Comm. | Ind. | Ind. |
|---------------------|---------------|---------------|-----------------|-------------------|-----------------|-----------------|-----------------|
| | Resid. | Resid. | Residual | Office | Park/Vac | Shopping | Residual |
| Aurora | 0.1790% | 0.1790% | 0.9879% | 0.9879% | 0.9879% | 0.9879% | 1.1400% |
| Barrie | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.2038% |
| Belleville | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Bracebridge | 0.1790% | 0.1790% | 0.6860% | 0.6860% | 0.6860% | 0.6860% | 0.8028% |
| Brampton | 0.1790% | 0.1790% | 1.0429% | 1.0429% | 1.0429% | 1.0429% | 1.2315% |
| Brant | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Brock | 0.1790% | 0.1790% | 1.1142% | 1.1142% | 1.1142% | 1.1142% | 1.3900% |
| Brockville | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Burlington | 0.1790% | 0.1790% | 0.8601% | 0.8601% | 0.8601% | 0.8601% | 1.3354% |
| Caledon | 0.1790% | 0.1790% | 1.0429% | 1.0429% | 1.0429% | 1.0429% | 1.2315% |
| Cambridge | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Central Elgin | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Centre Wellington | 0.1790% | 0.1790% | 1.0253% | 1.0253% | 1.0253% | 1.0253% | 1.3900% |
| Chatham-Kent | 0.1790% | 0.1790% | 1.3900% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| Clarington | 0.1790% | 0.1790% | 1.1142% | 1.1142% | 1.1142% | 1.1142% | 1.3900% |
| Collingwood | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| Cornwall | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| East Gwillimbury | 0.1790% | 0.1790% | 0.9879% | 0.9879% | 0.9879% | 0.9879% | 1.1400% |
| Elliot Lake | 0.1790% | 0.1790% | 1.1140% | 1.1140% | 1.1140% | 1.1140% | 1.1140% |
| Erin | 0.1790% | 0.1790% | 1.0253% | 1.0253% | 1.0253% | 1.0253% | 1.3900% |
| Fort Erie | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| Georgina | 0.1790% | 0.1790% | 0.9879% | 0.9879% | 0.9879% | 0.9879% | 1.1400% |
| Gravenhurst | 0.1790% | 0.1790% | 0.6860% | 0.6860% | 0.6860% | 0.6860% | 0.8028% |
| Greater Sudbury | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% |
| Greenstone | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% |
| Grey Highlands | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Grimsby | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| Guelph | 0.1790% | 0.1790% | 1.2696% | 1.2696% | 1.2696% | 1.2696% | 1.3900% |
| Guelph-Eramosa | 0.1790% | 0.1790% | 1.0253% | 1.0253% | 1.0253% | 1.0253% | 1.3900% |
| Haldimand | 0.1790% | 0.1790% | 1.3048% | 1.3048% | 1.3048% | 1.3048% | 1.3900% |
| Halton Hills | 0.1790% | 0.1790% | 0.8601% | 0.8601% | 0.8601% | 0.8601% | 1.3354% |
| Hamilton | 0.1790% | 0.1790% | 1.1738% | 1.1738% | 1.1738% | 1.1738% | 1.2814% |
| Huntsville | 0.1790% | 0.1790% | 0.6860% | 0.6860% | 0.6860% | 0.6860% | 0.8028% |
| Ingersoll | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Innisfil | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| Kenora | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% |

2017 Education Rates (sorted alphabetically) (cont'd)

| Municipality | Multi | Comm. | Comm. | Commercial | Comm. | Ind. | Ind. |
|----------------------|---------------|---------------|-----------------|-------------------|-----------------|-----------------|-----------------|
| | Resid. | Resid. | Residual | Office | Park/Vac | Shopping | Residual |
| Kincardine | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| King | 0.1790% | 0.1790% | 0.9879% | 0.9879% | 0.9879% | 0.9879% | 1.1400% |
| Kingston | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Kingsville | 0.1790% | 0.1790% | 1.3557% | 1.3557% | 1.3557% | 1.3557% | 1.3900% |
| Kitchener | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Lambton Shores | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 0.7662% | 1.3900% | 1.3900% |
| Leamington | 0.1790% | 0.1790% | 1.3557% | 1.1400% | 0.7033% | 1.3557% | 1.3900% |
| Lincoln | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| London | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Mapleton | 0.1790% | 0.1790% | 1.0253% | 1.0253% | 1.0253% | 1.0253% | 1.3900% |
| Markham | 0.1790% | 0.1790% | 0.9879% | 0.9879% | 0.9879% | 0.9879% | 1.1400% |
| Meaford | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Middlesex Centre | 0.1790% | 0.1790% | 1.3620% | 1.3620% | 1.3620% | 1.3620% | 1.3900% |
| Milton | 0.1790% | 0.1790% | 0.8601% | 0.8601% | 0.8601% | 0.8601% | 1.3354% |
| Minto | 0.1790% | 0.1790% | 1.0253% | 1.0253% | 1.0253% | 1.0253% | 1.3900% |
| Mississauga | 0.1790% | 0.1790% | 1.0429% | 1.0429% | 1.0429% | 1.0429% | 1.2315% |
| Newmarket | 0.1790% | 0.1790% | 0.9879% | 0.9879% | 0.9879% | 0.9879% | 1.1400% |
| Niagara Falls | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| Niagara-on-the-Lake | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| North Bay | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% |
| North Dumfries | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| North Middlesex | 0.1790% | 0.1790% | 1.3620% | 1.3620% | 1.3620% | 1.3620% | 1.3900% |
| North Perth | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| Oakville | 0.1790% | 0.1790% | 0.8601% | 0.8601% | 0.8601% | 0.8601% | 1.3354% |
| Orangeville | 0.1790% | 0.1790% | 1.0121% | 1.0121% | 1.0121% | 1.0121% | 1.3900% |
| Orillia | 0.1790% | 0.1790% | 1.2899% | 1.2899% | 1.2899% | 1.2899% | 1.3900% |
| Oro-Medonte | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| Oshawa | 0.1790% | 0.1790% | 1.1142% | 1.1142% | 1.1142% | 1.1142% | 1.3900% |
| Ottawa | 0.1790% | 0.1790% | 1.1299% | 1.1299% | 1.1299% | 1.1299% | 1.3900% |
| Owen Sound | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Parry Sound | 0.1790% | 0.1790% | 0.8541% | 0.8541% | 0.8541% | 0.8541% | 0.6602% |
| Pelham | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| Peterborough | 0.1790% | 0.1790% | 1.3884% | 1.3884% | 1.3884% | 1.3884% | 1.3900% |
| Pickering | 0.1790% | 0.1790% | 1.1142% | 1.1142% | 1.1142% | 1.1142% | 1.3900% |
| Port Colborne | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% |
| Prince Edward County | 0.1790% | 0.1790% | 0.7490% | 0.7490% | 0.7490% | 0.7490% | 1.3900% |

2017 Education Rates (sorted alphabetically) (cont'd)

| Municipality | Multi | Comm. | Comm. | Commercial | Comm. | Ind. | Ind. | |
|------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | Resid. | Resid. | Residual | Office | Park/Vac | Shopping | Residual | Large |
| Puslinch | 0.1790% | 0.1790% | 1.0253% | 1.0253% | 1.0253% | 1.0253% | 1.3900% | 1.3900% |
| Quinte West | 0.1790% | 0.1790% | 1.3641% | 1.3641% | 1.3641% | 1.3641% | 1.3900% | 1.3900% |
| Richmond Hill | 0.1790% | 0.1790% | 0.9879% | 0.9879% | 0.9879% | 0.9879% | 1.1400% | 1.1400% |
| Sarnia | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 0.7662% | 1.3900% | 1.3900% | 1.3900% |
| Saugeen Shores | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| Sault Ste. Marie | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% |
| Springwater | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| St. Catharines | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| St. Marys | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| St. Thomas | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Stratford | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Strathroy-Caradoc | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| The Blue Mountains | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Thorold | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| Thunder Bay | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% |
| Tillsonburg | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Timmins | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.1400% |
| Toronto | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.2164% | 1.2164% |
| Vaughan | 0.1790% | 0.1790% | 0.9879% | 0.9879% | 0.9879% | 0.9879% | 1.1400% | 1.1400% |
| Wainfleet | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| Waterloo | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Welland | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| Wellesley | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Wellington North | 0.1790% | 0.1790% | 1.0253% | 1.0253% | 1.0253% | 1.0253% | 1.3900% | 1.3900% |
| West Lincoln | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| Whitby | 0.1790% | 0.1790% | 1.1142% | 1.1142% | 1.1142% | 1.1142% | 1.3900% | 1.3900% |
| Whitchurch-Stouffville | 0.1790% | 0.1790% | 0.9879% | 0.9879% | 0.9879% | 0.9879% | 1.1400% | 1.1400% |
| Wilmot | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Windsor | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 0.9038% | 1.3900% | 1.3900% | 1.3900% |
| Woolwich | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |
| Average | 0.1790% | 0.1790% | 1.1661% | 1.1615% | 1.1402% | 1.1661% | 1.3123% | 1.3123% |
| Median | 0.1790% | 0.1790% | 1.1400% | 1.1400% | 1.1400% | 1.1400% | 1.3900% | 1.3900% |
| Minimum | 0.1790% | 0.1790% | 0.6860% | 0.6860% | 0.6860% | 0.6860% | 0.6602% | 0.6602% |
| Maximum | 0.1790% | 0.1790% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% | 1.3900% |

2017 Upper and Lower Tier Tax Rates

2017 Municipal Rates (*Upper and Lower Tier—sorted alphabetically*)

| Municipality | Resid. | Multi Resid. | Comm. Residual | Comm. Office | Commercial Park/Vac | Comm. Shopping | Ind. Residual | Ind. Large |
|-------------------|---------|--------------|----------------|--------------|---------------------|----------------|---------------|------------|
| Aurora | 0.6886% | 0.6886% | 0.8135% | 0.8135% | 0.8135% | 0.8135% | 0.9757% | 0.9757% |
| Barrie | 1.1342% | 1.1342% | 1.6254% | 1.6254% | 1.6254% | 1.6254% | 1.7198% | 1.7198% |
| Belleville | 1.4423% | 3.4827% | 2.7679% | 2.7679% | 2.7679% | 2.7679% | 3.4614% | 3.4614% |
| Bracebridge | 1.1210% | 1.1210% | 1.2331% | 1.2331% | 1.2331% | 1.2331% | 1.2331% | 1.2331% |
| Brampton | 0.8889% | 1.5155% | 1.1529% | 1.1529% | 1.1529% | 1.1529% | 1.3066% | 1.3066% |
| Brant | 0.8616% | 1.4647% | 1.6370% | 1.6370% | 1.6370% | 1.6370% | 2.1971% | 2.1971% |
| Brock | 1.1611% | 2.1672% | 1.6836% | 1.6836% | 1.6836% | 1.6836% | 2.6239% | 2.6239% |
| Brockville | 1.3124% | 2.3229% | 2.5568% | 2.5568% | 2.5568% | 2.5568% | 3.4294% | 3.4294% |
| Burlington | 0.6655% | 1.3311% | 0.9694% | 0.9694% | 0.9694% | 0.9694% | 1.5706% | 1.5706% |
| Caledon | 0.6829% | 1.1762% | 0.9064% | 0.9064% | 0.9064% | 0.9064% | 1.0854% | 1.0854% |
| Cambridge | 1.0389% | 2.0259% | 2.0259% | 2.0259% | 2.0259% | 2.0259% | 2.0259% | 2.0259% |
| Central Elgin | 1.3979% | 2.7950% | 2.2893% | 2.2893% | 2.2893% | 2.2893% | 3.1106% | 3.9587% |
| Centre Wellington | 0.9458% | 1.7970% | 1.4102% | 1.4102% | 1.4102% | 1.4102% | 2.2699% | 2.2699% |
| Chatham-Kent | 1.7098% | 3.4195% | 3.3347% | 2.6874% | 2.2316% | 3.8490% | 3.6948% | 3.6948% |
| Clarington | 1.0968% | 2.0472% | 1.5904% | 1.5904% | 1.5904% | 1.5904% | 2.4786% | 2.4786% |
| Collingwood | 1.0517% | 1.4764% | 1.3168% | 1.3168% | 1.3168% | 1.3168% | 1.6180% | 1.6180% |
| Cornwall | 1.4120% | 3.3171% | 2.7403% | 2.7403% | 2.7403% | 2.7403% | 3.7136% | 3.7136% |
| East Gwillimbury | 0.6998% | 0.6998% | 0.8267% | 0.8267% | 0.8267% | 0.8267% | 0.9916% | 0.9916% |
| Elliot Lake | 1.9416% | 3.8832% | 2.9340% | 2.9340% | 2.9340% | 2.9340% | 2.9340% | 2.9340% |
| Erin | 0.9311% | 1.7691% | 1.3883% | 1.3883% | 1.3883% | 1.3883% | 2.2346% | 2.2346% |
| Fort Erie | 1.3267% | 2.6534% | 2.3331% | 2.3331% | 2.3331% | 2.3331% | 3.4892% | 3.4892% |
| Georgina | 0.9491% | 0.9491% | 1.1212% | 1.1212% | 1.1212% | 1.1212% | 1.3448% | 1.3448% |
| Gravenhurst | 1.0744% | 1.0744% | 1.1818% | 1.1818% | 1.1818% | 1.1818% | 1.1818% | 1.1818% |
| Greater Sudbury | 1.2545% | 2.5634% | 2.5451% | 2.5451% | 2.5451% | 2.5451% | 5.3083% | 6.0167% |
| Greenstone | 2.5079% | 5.0159% | 3.5069% | 3.5069% | 3.5069% | 3.5069% | 6.1617% | 6.1617% |
| Grey Highlands | 0.9016% | 1.2994% | 1.1784% | 1.1784% | 1.1784% | 1.1784% | 1.6754% | 1.6754% |
| Grimsby | 1.0196% | 2.0393% | 1.7931% | 1.7931% | 1.7931% | 1.7931% | 2.6816% | 2.6816% |
| Guelph | 1.0229% | 1.9729% | 1.8822% | 1.8822% | 1.8822% | 1.8822% | 2.2554% | 2.2554% |
| Guelph-Eramosa | 0.9098% | 1.7286% | 1.3565% | 1.3565% | 1.3565% | 1.3565% | 2.1835% | 2.1835% |
| Haldimand | 1.0933% | 2.1866% | 1.8508% | 1.8508% | 1.8508% | 1.8508% | 2.5445% | 2.5445% |
| Halton Hills | 0.6779% | 1.3557% | 0.9873% | 0.9873% | 0.9873% | 0.9873% | 1.5997% | 1.5997% |
| Hamilton | 1.1332% | 3.0497% | 2.2437% | 2.2437% | 2.2437% | 2.2437% | 3.8997% | 4.5729% |
| Huntsville | 1.0091% | 1.0091% | 1.1100% | 1.1100% | 1.1100% | 1.1100% | 1.1100% | 1.1100% |
| Ingersoll | 1.3477% | 3.4028% | 2.5631% | 2.5631% | 2.5631% | 2.5631% | 3.5445% | 3.5445% |
| Innisfil | 0.9152% | 1.2848% | 1.1459% | 1.1459% | 1.1459% | 1.1459% | 1.4080% | 1.4080% |
| Kenora | 1.2546% | 1.9242% | 2.6129% | 3.1575% | 2.1478% | 3.7122% | 2.8101% | 3.6552% |

2017 Municipal Rates Upper & Lower Tier—(sorted alphabetically) (cont'd)

| Municipality | Resid. | Multi Resid. | Comm. Residual | Comm. Office | Commercial Park/Vac | Comm. Shopping | Ind. Residual | Ind. Large |
|----------------------|---------|--------------|----------------|--------------|---------------------|----------------|---------------|------------|
| Kincardine | 1.0113% | 1.0113% | 1.2471% | 1.2471% | 1.2471% | 1.2471% | 1.7675% | 1.7675% |
| King | 0.7478% | 0.7478% | 0.8834% | 0.8834% | 0.8834% | 0.8834% | 1.0596% | 1.0596% |
| Kingston | 1.1998% | 2.3718% | 2.3481% | 2.3481% | 2.3481% | 2.3481% | 3.1190% | 3.1190% |
| Kingsville | 1.1289% | 2.2074% | 1.2215% | 1.2215% | 1.2215% | 1.2215% | 2.1928% | 3.0322% |
| Kitchener | 0.9736% | 1.8985% | 1.8985% | 1.8985% | 1.8985% | 1.8985% | 1.8985% | 1.8985% |
| Lambton Shores | 0.9565% | 2.2733% | 1.5564% | 1.4690% | 1.0438% | 1.9930% | 1.9586% | 2.8931% |
| Leamington | 1.6262% | 3.1799% | 1.7596% | 1.8929% | 0.9139% | 1.7596% | 3.1589% | 4.3681% |
| Lincoln | 1.0475% | 2.0950% | 1.8421% | 1.8421% | 1.8421% | 1.8421% | 2.7549% | 2.7549% |
| London | 1.1814% | 2.1821% | 2.3038% | 2.3038% | 2.3038% | 2.3038% | 2.3038% | 2.3038% |
| Mapleton | 1.1099% | 2.1087% | 1.6548% | 1.6548% | 1.6548% | 1.6548% | 2.6636% | 2.6636% |
| Markham | 0.5568% | 0.5568% | 0.6577% | 0.6577% | 0.6577% | 0.6577% | 0.7889% | 0.7889% |
| Meaford | 1.1501% | 1.6575% | 1.5031% | 1.5031% | 1.5031% | 1.5031% | 2.1371% | 2.1371% |
| Middlesex Centre | 0.9568% | 1.6933% | 1.0955% | 1.0955% | 1.0955% | 1.0955% | 1.6698% | 1.6698% |
| Milton | 0.5430% | 1.0861% | 0.7909% | 0.7909% | 0.7909% | 0.7909% | 1.2815% | 1.2815% |
| Minto | 1.1851% | 2.2517% | 1.7670% | 1.7670% | 1.7670% | 1.7670% | 2.8442% | 2.8442% |
| Mississauga | 0.6704% | 1.0651% | 0.9732% | 0.9732% | 0.9732% | 0.9732% | 1.0682% | 1.0682% |
| Newmarket | 0.7252% | 0.7252% | 0.8567% | 0.8567% | 0.8567% | 0.8567% | 1.0276% | 1.0276% |
| Niagara Falls | 1.1719% | 2.3439% | 2.0609% | 2.0609% | 2.0609% | 2.0609% | 3.0822% | 3.0822% |
| Niagara-on-the-Lake | 0.8059% | 1.6117% | 1.4172% | 1.4172% | 1.4172% | 1.4172% | 2.1194% | 2.1194% |
| North Bay | 1.2987% | 2.7617% | 2.4443% | 2.4443% | 2.4443% | 2.4443% | 1.8181% | 1.8181% |
| North Dumfries | 0.7504% | 1.4633% | 1.4633% | 1.4633% | 1.4633% | 1.4633% | 1.4633% | 1.4633% |
| North Middlesex | 1.1914% | 2.1084% | 1.3640% | 1.3640% | 1.3640% | 1.3640% | 2.0791% | 2.0791% |
| North Perth | 1.0571% | 2.0350% | 1.3181% | 1.3181% | 1.3181% | 1.3181% | 2.0817% | 2.0817% |
| Oakville | 0.6195% | 1.2389% | 0.9023% | 0.9023% | 0.9023% | 0.9023% | 1.4619% | 1.4619% |
| Orangeville | 1.2309% | 3.2466% | 1.5017% | 1.5017% | 1.5017% | 1.5017% | 2.7060% | 2.7060% |
| Orillia | 1.2135% | 1.8595% | 2.3057% | 2.3057% | 2.3057% | 2.3057% | 2.2478% | 2.2478% |
| Oro-Medonte | 0.7003% | 0.9831% | 0.8768% | 0.8768% | 0.8768% | 0.8768% | 1.0774% | 1.0774% |
| Oshawa | 1.3057% | 2.4370% | 1.8932% | 1.8932% | 1.8932% | 1.8932% | 2.9506% | 2.9506% |
| Ottawa | 0.8889% | 1.2915% | 1.7119% | 2.1244% | 1.1555% | 1.3777% | 2.4047% | 2.0500% |
| Owen Sound | 1.4838% | 2.9230% | 2.8482% | 2.8482% | 2.8482% | 2.8482% | 3.3109% | 4.3317% |
| Parry Sound | 1.2908% | 1.9550% | 2.1488% | 2.1488% | 2.1488% | 2.1488% | 1.9572% | 1.9572% |
| Pelham | 1.1194% | 2.2389% | 1.9687% | 1.9687% | 1.9687% | 1.9687% | 2.9441% | 2.9441% |
| Peterborough | 1.2564% | 2.4465% | 1.9853% | 1.9853% | 1.9853% | 1.9853% | 2.2294% | 2.2294% |
| Pickering | 1.0300% | 1.9226% | 1.4936% | 1.4936% | 1.4936% | 1.4936% | 2.3277% | 2.3277% |
| Port Colborne | 1.4880% | 2.9759% | 2.6167% | 2.6167% | 2.6167% | 2.6167% | 3.9133% | 3.9133% |
| Prince Edward County | 0.8878% | 1.2787% | 0.9877% | 0.9877% | 0.9877% | 0.9877% | 1.2336% | 1.2336% |

2017 Municipal Rates Upper & Lower Tier—(sorted alphabetically) (cont'd)

| Municipality | Resid. | Multi Resid. | Comm. Residual | Comm. Office | Commercial Park/Vac | Comm. Shopping | Ind. Residual | Ind. Large |
|------------------------|----------------|----------------|----------------|----------------|---------------------|----------------|----------------|-----------------|
| Puslinch | 0.8062% | 1.5319% | 1.2021% | 1.2021% | 1.2021% | 1.2021% | 1.9350% | 1.9350% |
| Quinte West | 1.1728% | 2.3457% | 1.8043% | 1.8043% | 1.8043% | 1.8043% | 2.8678% | 3.0666% |
| Richmond Hill | 0.5834% | 0.5834% | 0.6892% | 0.6892% | 0.6892% | 0.6892% | 0.8266% | 0.8266% |
| Sarnia | 1.3469% | 3.1526% | 2.1915% | 2.0685% | 1.4696% | 2.8062% | 2.7578% | 4.0453% |
| Saugeen Shores | 0.8921% | 0.8921% | 1.1000% | 1.1000% | 1.1000% | 1.1000% | 1.5590% | 1.5590% |
| Sault Ste. Marie | 1.3906% | 1.6610% | 3.0542% | 4.4609% | 2.2581% | 3.2423% | 6.5689% | 11.6665% |
| Springwater | 0.6370% | 0.8942% | 0.7976% | 0.7976% | 0.7976% | 0.7976% | 0.9800% | 0.9800% |
| St. Catharines | 1.2848% | 2.5695% | 2.2594% | 2.2594% | 2.2594% | 2.2594% | 3.3790% | 3.3790% |
| St. Marys | 1.2527% | 1.3780% | 1.9370% | 1.9370% | 1.9370% | 1.9370% | 3.1082% | 3.1082% |
| St. Thomas | 1.3677% | 3.2712% | 2.6636% | 2.6636% | 2.6636% | 2.6636% | 3.0474% | 3.6619% |
| Stratford | 1.2192% | 2.6262% | 2.4090% | 2.4090% | 2.4090% | 2.4090% | 3.3654% | 3.3654% |
| Strathroy-Caradoc | 1.0636% | 1.8822% | 1.2177% | 1.2177% | 1.2177% | 1.2177% | 1.8560% | 1.8560% |
| The Blue Mountains | 0.7484% | 1.0786% | 0.9781% | 0.9781% | 0.9781% | 0.9781% | 1.3906% | 1.3906% |
| Thorold | 1.3025% | 2.6050% | 2.2905% | 2.2905% | 2.2905% | 2.2905% | 3.4255% | 3.4255% |
| Thunder Bay | 1.5051% | 3.7453% | 3.1785% | 3.1785% | 3.1785% | 3.1785% | 3.6882% | 4.9925% |
| Tillsonburg | 1.1881% | 3.0102% | 2.2595% | 2.2595% | 2.2595% | 2.2595% | 3.1247% | 3.1247% |
| Timmins | 1.7271% | 3.1868% | 3.5553% | 3.5553% | 3.5553% | 3.5553% | 4.3176% | 4.3176% |
| Toronto | 0.4826% | 1.2844% | 1.2047% | 1.2047% | 1.2047% | 1.2047% | 1.3688% | 1.3688% |
| Vaughan | 0.5900% | 0.5900% | 0.6970% | 0.6970% | 0.6970% | 0.6970% | 0.8360% | 0.8360% |
| Wainfleet | 1.2294% | 2.4588% | 2.1620% | 2.1620% | 2.1620% | 2.1620% | 3.2333% | 3.2333% |
| Waterloo | 0.9512% | 1.8548% | 1.8548% | 1.8548% | 1.8548% | 1.8548% | 1.8548% | 1.8548% |
| Welland | 1.4348% | 2.8696% | 2.5232% | 2.5232% | 2.5232% | 2.5232% | 3.7735% | 3.7735% |
| Wellesley | 0.8130% | 1.5854% | 1.5854% | 1.5854% | 1.5854% | 1.5854% | 1.5854% | 1.5854% |
| Wellington North | 1.1524% | 2.1895% | 1.7182% | 1.7182% | 1.7182% | 1.7182% | 2.7657% | 2.7657% |
| West Lincoln | 0.9979% | 1.9958% | 1.7549% | 1.7549% | 1.7549% | 1.7549% | 2.6245% | 2.6245% |
| Whitby | 1.0597% | 1.9771% | 1.5365% | 1.5365% | 1.5365% | 1.5365% | 2.3946% | 2.3946% |
| Whitchurch-Stouffville | 0.6526% | 0.6526% | 0.7709% | 0.7709% | 0.7709% | 0.7709% | 0.9247% | 0.9247% |
| Wilmot | 0.7630% | 1.4878% | 1.4878% | 1.4878% | 1.4878% | 1.4878% | 1.4878% | 1.4878% |
| Windsor | 1.6602% | 3.8259% | 3.3518% | 3.3518% | 1.6882% | 3.3518% | 3.8516% | 4.8777% |
| Woolwich | 0.7615% | 1.4850% | 1.4850% | 1.4850% | 1.4850% | 1.4850% | 1.4850% | 1.4850% |
| Average | 1.0802% | 1.9808% | 1.7451% | 1.7612% | 1.6798% | 1.7698% | 2.3663% | 2.5256% |
| Median | 1.0690% | 1.9396% | 1.6459% | 1.6459% | 1.5879% | 1.6459% | 2.2320% | 2.2412% |
| Minimum | 0.4826% | 0.5568% | 0.6577% | 0.6577% | 0.6577% | 0.6577% | 0.7889% | 0.7889% |
| Maximum | 2.5079% | 5.0159% | 3.5553% | 4.4609% | 3.5553% | 3.8490% | 6.5689% | 11.6665% |

Note: The rate for Toronto is the Band one rate for Residual Commercial which is less than \$1 million.

Residential Comparisons



Residential Comparisons - Detached Bungalow (sorted lowest to highest)

| | 2017 Property Taxes | Ranking |
|----------------------|---------------------|---------|
| Greenstone | \$ 1,342 | Low |
| Springwater | \$ 1,971 | Low |
| Lambton Shores | \$ 2,026 | Low |
| Kingsville | \$ 2,064 | Low |
| Grey Highlands | \$ 2,125 | Low |
| Prince Edward County | \$ 2,164 | Low |
| Leamington | \$ 2,363 | Low |
| The Blue Mountains | \$ 2,456 | Low |
| Saugeen Shores | \$ 2,475 | Low |
| Quinte West | \$ 2,611 | Low |
| North Perth | \$ 2,613 | Low |
| Huntsville | \$ 2,622 | Low |
| Meaford | \$ 2,636 | Low |
| Wellington North | \$ 2,671 | Low |
| Elliot Lake | \$ 2,674 | Low |
| Kenora | \$ 2,741 | Low |
| Woolwich | \$ 2,775 | Low |
| Strathroy-Caradoc | \$ 2,783 | Low |
| Minto | \$ 2,785 | Low |
| Wilmot | \$ 2,787 | Low |
| Gravenhurst | \$ 2,800 | Low |
| Brant | \$ 2,804 | Low |
| North Dumfries | \$ 2,849 | Low |
| Tillsonburg | \$ 2,851 | Low |
| Bracebridge | \$ 2,867 | Low |
| North Middlesex | \$ 2,885 | Low |
| Toronto (East) | \$ 2,922 | Low |
| Sault Ste. Marie | \$ 2,954 | Low |
| Sarnia | \$ 2,979 | Low |
| Kincardine | \$ 2,995 | Low |
| Oro-Medonte | \$ 3,010 | Low |
| St. Thomas | \$ 3,042 | Low |
| Brock | \$ 3,048 | Low |
| Wellesley | \$ 3,090 | Low |
| Cornwall | \$ 3,094 | Low |

| | 2017 Property Taxes | Ranking |
|---------------------|---------------------|---------|
| Chatham-Kent | \$ 3,127 | Mid |
| Greater Sudbury | \$ 3,132 | Mid |
| Parry Sound | \$ 3,143 | Mid |
| Pelham | \$ 3,146 | Mid |
| Port Colborne | \$ 3,163 | Mid |
| Mapleton | \$ 3,179 | Mid |
| Milton | \$ 3,192 | Mid |
| Windsor | \$ 3,193 | Mid |
| Thorold | \$ 3,200 | Mid |
| Brockville | \$ 3,216 | Mid |
| Fort Erie | \$ 3,222 | Mid |
| Ingersoll | \$ 3,236 | Mid |
| West Lincoln | \$ 3,239 | Mid |
| St. Marys | \$ 3,253 | Mid |
| Niagara Falls | \$ 3,259 | Mid |
| Haldimand | \$ 3,259 | Mid |
| Middlesex Centre | \$ 3,270 | Mid |
| Innisfil | \$ 3,281 | Mid |
| Centre Wellington | \$ 3,305 | Mid |
| East Gwillimbury | \$ 3,312 | Mid |
| Wainfleet | \$ 3,358 | Mid |
| Orillia | \$ 3,362 | Mid |
| Waterloo | \$ 3,388 | Mid |
| Cambridge | \$ 3,392 | Mid |
| Clarington | \$ 3,402 | Mid |
| Collingwood | \$ 3,422 | Mid |
| Niagara-on-the-Lake | \$ 3,445 | Mid |
| Kitchener | \$ 3,447 | Mid |
| Stratford | \$ 3,470 | Mid |
| Belleville | \$ 3,482 | Mid |
| Halton Hills | \$ 3,503 | Mid |
| Central Elgin | \$ 3,528 | Mid |
| Guelph | \$ 3,531 | Mid |
| Welland | \$ 3,533 | Mid |
| Georgina | \$ 3,573 | Mid |
| Barrie | \$ 3,573 | Mid |

Residential Comparisons - Detached Bungalow (sorted lowest to highest) (cont'd)

| 2017 Property Taxes | | Ranking |
|------------------------|-----------------|---------|
| North Bay | \$ 3,576 | High |
| London | \$ 3,580 | High |
| Kingston | \$ 3,617 | High |
| Toronto (West) | \$ 3,625 | High |
| Lincoln | \$ 3,635 | High |
| Grimsby | \$ 3,691 | High |
| Guelph-Eramosa | \$ 3,693 | High |
| Thunder Bay | \$ 3,695 | High |
| Whitchurch-Stouffville | \$ 3,699 | High |
| Burlington | \$ 3,711 | High |
| St. Catharines | \$ 3,719 | High |
| Peterborough | \$ 3,737 | High |
| Newmarket | \$ 3,748 | High |
| Caledon | \$ 3,824 | High |
| Owen Sound | \$ 3,847 | High |
| Erin | \$ 3,988 | High |
| Aurora | \$ 4,015 | High |
| Hamilton | \$ 4,036 | High |
| Brampton | \$ 4,053 | High |
| Ottawa | \$ 4,053 | High |
| Richmond Hill | \$ 4,187 | High |
| Oakville | \$ 4,198 | High |
| Toronto (North) | \$ 4,264 | High |
| Timmins | \$ 4,294 | High |
| Whitby | \$ 4,307 | High |
| Orangeville | \$ 4,333 | High |
| Oshawa | \$ 4,390 | High |
| Mississauga | \$ 4,427 | High |
| Vaughan | \$ 4,521 | High |
| Pickering | \$ 4,947 | High |
| Toronto (South) | \$ 5,149 | High |
| King | \$ 5,213 | High |
| Markham | \$ 5,641 | High |
| Average | \$ 3,346 | |
| Median | \$ 3,275 | |

Residential Comparisons - Detached Bungalow—by Population Group

***Municipalities with populations
less than 15,000***

| | 2017 Property Taxes | Ranking |
|--------------------|----------------------------|----------------|
| Greenstone | \$ 1,342 | Low |
| Lambton Shores | \$ 2,026 | Low |
| Grey Highlands | \$ 2,125 | Low |
| The Blue Mountains | \$ 2,456 | Low |
| Saugeen Shores | \$ 2,475 | Low |
| North Perth | \$ 2,613 | Low |
| Meadford | \$ 2,636 | Low |
| Wellington North | \$ 2,671 | Low |
| Elliot Lake | \$ 2,674 | Low |
| Minto | \$ 2,785 | Low |
| Gravenhurst | \$ 2,800 | Low |
| North Dumfries | \$ 2,849 | Low |
| North Middlesex | \$ 2,885 | Low |
| Kincardine | \$ 2,995 | Low |
| Brock | \$ 3,048 | Low |
| Wellesley | \$ 3,090 | Low |
| Parry Sound | \$ 3,143 | Mid |
| Mapleton | \$ 3,179 | Mid |
| Ingersoll | \$ 3,236 | Mid |
| St. Marys | \$ 3,253 | Mid |
| Wainfleet | \$ 3,358 | Mid |
| Central Elgin | \$ 3,528 | Mid |
| Guelph-Eramosa | \$ 3,693 | High |
| Erin | \$ 3,988 | High |
| Average | \$ 2,869 | |
| Median | \$ 2,867 | |

***Municipalities with populations
between 15,000—29,999***

| | 2017 Property Taxes | Ranking |
|----------------------|----------------------------|----------------|
| Springwater | \$ 1,971 | Low |
| Kingsville | \$ 2,064 | Low |
| Prince Edward County | \$ 2,164 | Low |
| Leamington | \$ 2,363 | Low |
| Huntsville | \$ 2,622 | Low |
| Kenora | \$ 2,741 | Low |
| Woolwich | \$ 2,775 | Low |
| Strathroy-Caradoc | \$ 2,783 | Low |
| Wilmot | \$ 2,787 | Low |
| Tillsonburg | \$ 2,851 | Low |
| Bracebridge | \$ 2,867 | Low |
| Oro-Medonte | \$ 3,010 | Low |
| Pelham | \$ 3,146 | Mid |
| Port Colborne | \$ 3,163 | Mid |
| Thorold | \$ 3,200 | Mid |
| Brockville | \$ 3,216 | Mid |
| West Lincoln | \$ 3,239 | Mid |
| Middlesex Centre | \$ 3,270 | Mid |
| Centre Wellington | \$ 3,305 | Mid |
| East Gwillimbury | \$ 3,312 | Mid |
| Collingwood | \$ 3,422 | Mid |
| Niagara-on-the-Lake | \$ 3,445 | Mid |
| Lincoln | \$ 3,635 | High |
| Grimsby | \$ 3,691 | High |
| Owen Sound | \$ 3,847 | High |
| King | \$ 5,213 | High |
| Average | \$ 3,081 | |
| Median | \$ 3,155 | |

Residential Comparisons - Detached Bungalow —by Population Group (cont'd)

**Municipalities with populations
between 30,000—99,999**

| 2017 Property Taxes | | Ranking |
|------------------------|----------|---------|
| Quinte West | \$ 2,611 | Low |
| Brant | \$ 2,804 | Low |
| Sault Ste. Marie | \$ 2,954 | Low |
| Sarnia | \$ 2,979 | Low |
| St. Thomas | \$ 3,042 | Low |
| Cornwall | \$ 3,094 | Low |
| Fort Erie | \$ 3,222 | Mid |
| Niagara Falls | \$ 3,259 | Mid |
| Haldimand | \$ 3,259 | Mid |
| Innisfil | \$ 3,281 | Mid |
| Orillia | \$ 3,362 | Mid |
| Clarington | \$ 3,402 | Mid |
| Stratford | \$ 3,470 | Mid |
| Belleville | \$ 3,482 | Mid |
| Halton Hills | \$ 3,503 | Mid |
| Welland | \$ 3,533 | Mid |
| Georgina | \$ 3,573 | Mid |
| North Bay | \$ 3,576 | High |
| Whitchurch-Stouffville | \$ 3,699 | High |
| Peterborough | \$ 3,737 | High |
| Newmarket | \$ 3,748 | High |
| Caledon | \$ 3,824 | High |
| Aurora | \$ 4,015 | High |
| Timmins | \$ 4,294 | High |
| Orangeville | \$ 4,333 | High |
| Pickering | \$ 4,947 | High |
| Average | \$ 3,500 | |
| Median | \$ 3,476 | |

**Municipalities with populations
greater than 100,000**

| 2017 Property Taxes | | Ranking |
|---------------------|----------|---------|
| Toronto (East) | \$ 2,922 | Low |
| Chatham-Kent | \$ 3,127 | Mid |
| Greater Sudbury | \$ 3,132 | Mid |
| Milton | \$ 3,192 | Mid |
| Windsor | \$ 3,193 | Mid |
| Waterloo | \$ 3,388 | Mid |
| Cambridge | \$ 3,392 | Mid |
| Kitchener | \$ 3,447 | Mid |
| Guelph | \$ 3,531 | Mid |
| Barrie | \$ 3,573 | Mid |
| London | \$ 3,580 | High |
| Kingston | \$ 3,617 | High |
| Toronto (West) | \$ 3,625 | High |
| Thunder Bay | \$ 3,695 | High |
| Burlington | \$ 3,711 | High |
| St. Catharines | \$ 3,719 | High |
| Hamilton | \$ 4,036 | High |
| Brampton | \$ 4,053 | High |
| Ottawa | \$ 4,053 | High |
| Richmond Hill | \$ 4,187 | High |
| Oakville | \$ 4,198 | High |
| Toronto (North) | \$ 4,264 | High |
| Whitby | \$ 4,307 | High |
| Oshawa | \$ 4,390 | High |
| Mississauga | \$ 4,427 | High |
| Vaughan | \$ 4,521 | High |
| Toronto (South) | \$ 5,149 | High |
| Markham | \$ 5,641 | High |
| Average | \$ 3,860 | |
| Median | \$ 3,703 | |

Residential Comparisons - Detached Bungalow — by Location

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|-----------------|---------|
| Prince Edward County | \$ 2,164 | Low |
| Quinte West | \$ 2,611 | Low |
| Cornwall | \$ 3,094 | Low |
| Brockville | \$ 3,216 | Mid |
| Belleville | \$ 3,482 | Mid |
| Kingston | \$ 3,617 | High |
| Peterborough | \$ 3,737 | High |
| Ottawa | \$ 4,053 | High |
| Average | \$ 3,247 | |
| Median | \$ 3,349 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|-----------------|---------|
| Pelham | \$ 3,146 | Mid |
| Port Colborne | \$ 3,163 | Mid |
| Thorold | \$ 3,200 | Mid |
| Fort Erie | \$ 3,222 | Mid |
| West Lincoln | \$ 3,239 | Mid |
| Niagara Falls | \$ 3,259 | Mid |
| Wainfleet | \$ 3,358 | Mid |
| Niagara-on-the-Lake | \$ 3,445 | Mid |
| Welland | \$ 3,533 | Mid |
| Lincoln | \$ 3,635 | High |
| Grimsby | \$ 3,691 | High |
| St. Catharines | \$ 3,719 | High |
| Hamilton | \$ 4,036 | High |
| Average | \$ 3,434 | |
| Median | \$ 3,358 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|-----------------|---------|
| Toronto (East) | \$ 2,922 | Low |
| Brock | \$ 3,048 | Low |
| Milton | \$ 3,192 | Mid |
| East Gwillimbury | \$ 3,312 | Mid |
| Clarington | \$ 3,402 | Mid |
| Halton Hills | \$ 3,503 | Mid |
| Georgina | \$ 3,573 | Mid |
| Toronto (West) | \$ 3,625 | High |
| Whitchurch-Stouffville | \$ 3,699 | High |
| Burlington | \$ 3,711 | High |
| Newmarket | \$ 3,748 | High |
| Caledon | \$ 3,824 | High |
| Aurora | \$ 4,015 | High |
| Brampton | \$ 4,053 | High |
| Richmond Hill | \$ 4,187 | High |
| Oakville | \$ 4,198 | High |
| Toronto (North) | \$ 4,264 | High |
| Whitby | \$ 4,307 | High |
| Oshawa | \$ 4,390 | High |
| Mississauga | \$ 4,427 | High |
| Vaughan | \$ 4,521 | High |
| Pickering | \$ 4,947 | High |
| Toronto (South) | \$ 5,149 | High |
| King | \$ 5,213 | High |
| Markham | \$ 5,641 | High |
| Average | \$ 4,035 | |
| Median | \$ 4,015 | |

Residential Comparisons - Detached Bungalow — by Location (cont'd)

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|-----------------|---------|
| Greenstone | \$ 1,342 | Low |
| Elliot Lake | \$ 2,674 | Low |
| Kenora | \$ 2,741 | Low |
| Sault Ste. Marie | \$ 2,954 | Low |
| Greater Sudbury | \$ 3,132 | Mid |
| Parry Sound | \$ 3,143 | Mid |
| North Bay | \$ 3,576 | High |
| Thunder Bay | \$ 3,695 | High |
| Timmins | \$ 4,294 | High |
| Average | \$ 3,061 | |
| Median | \$ 3,132 | |

| 2017 Property Taxes - Simcoe/Duff/Musk. | | Ranking |
|---|-----------------|---------|
| Springwater | \$ 1,971 | Low |
| Huntsville | \$ 2,622 | Low |
| Gravenhurst | \$ 2,800 | Low |
| Bracebridge | \$ 2,867 | Low |
| Oro-Medonte | \$ 3,010 | Low |
| Innisfil | \$ 3,281 | Mid |
| Orillia | \$ 3,362 | Mid |
| Collingwood | \$ 3,422 | Mid |
| Barrie | \$ 3,573 | Mid |
| Orangeville | \$ 4,333 | High |
| Average | \$ 3,124 | |
| Median | \$ 3,146 | |

| 2017 Property Taxes - Southwest | | Ranking |
|---------------------------------|-----------------|---------|
| Lambton Shores | \$ 2,026 | Low |
| Kingsville | \$ 2,064 | Low |
| Grey Highlands | \$ 2,125 | Low |
| Leamington | \$ 2,363 | Low |
| The Blue Mountains | \$ 2,456 | Low |
| Saugeen Shores | \$ 2,475 | Low |
| North Perth | \$ 2,613 | Low |
| Meaford | \$ 2,636 | Low |
| Wellington North | \$ 2,671 | Low |
| Woolwich | \$ 2,775 | Low |
| Strathroy-Caradoc | \$ 2,783 | Low |
| Minto | \$ 2,785 | Low |
| Wilmot | \$ 2,787 | Low |
| Brant | \$ 2,804 | Low |
| North Dumfries | \$ 2,849 | Low |
| Tillsonburg | \$ 2,851 | Low |
| North Middlesex | \$ 2,885 | Low |
| Sarnia | \$ 2,979 | Low |
| Kincardine | \$ 2,995 | Low |
| St. Thomas | \$ 3,042 | Low |
| Wellesley | \$ 3,090 | Low |
| Chatham-Kent | \$ 3,127 | Mid |
| Mapleton | \$ 3,179 | Mid |
| Windsor | \$ 3,193 | Mid |
| Ingersoll | \$ 3,236 | Mid |
| St. Marys | \$ 3,253 | Mid |
| Haldimand | \$ 3,259 | Mid |
| Middlesex Centre | \$ 3,270 | Mid |
| Centre Wellington | \$ 3,305 | Mid |
| Waterloo | \$ 3,388 | Mid |
| Cambridge | \$ 3,392 | Mid |
| Kitchener | \$ 3,447 | Mid |
| Stratford | \$ 3,470 | Mid |
| Central Elgin | \$ 3,528 | Mid |
| Guelph | \$ 3,531 | Mid |
| London | \$ 3,580 | High |
| Guelph-Eramosa | \$ 3,693 | High |
| Owen Sound | \$ 3,847 | High |
| Erin | \$ 3,988 | High |
| Average | \$ 3,019 | |
| Median | \$ 3,042 | |

Residential Comparisons - 2 Storey Home—(sorted lowest to highest)

| 2017 Property Taxes | | Ranking | 2017 Property Taxes | | Ranking |
|----------------------|----------|---------|------------------------|----------|---------|
| Springwater | \$ 2,617 | Low | Haldimand | \$ 4,290 | Mid |
| Greenstone | \$ 2,618 | Low | Ingersoll | \$ 4,364 | Mid |
| Grey Highlands | \$ 2,781 | Low | Caledon | \$ 4,380 | Mid |
| Lambton Shores | \$ 3,003 | Low | London | \$ 4,408 | Mid |
| Prince Edward County | \$ 3,225 | Low | Bracebridge | \$ 4,412 | Mid |
| Niagara-on-the-Lake | \$ 3,344 | Low | Pelham | \$ 4,415 | Mid |
| North Dumfries | \$ 3,537 | Low | Cambridge | \$ 4,415 | Mid |
| Woolwich | \$ 3,590 | Low | Gravenhurst | \$ 4,432 | Mid |
| Strathroy-Caradoc | \$ 3,606 | Low | Clarington | \$ 4,432 | Mid |
| Wilmot | \$ 3,672 | Low | Barrie | \$ 4,433 | Mid |
| Wellesley | \$ 3,680 | Low | Lincoln | \$ 4,457 | Mid |
| Toronto (East) | \$ 3,683 | Low | Kenora | \$ 4,467 | Mid |
| Minto | \$ 3,689 | Low | Whitchurch-Stouffville | \$ 4,470 | Mid |
| Kingsville | \$ 3,735 | Low | Niagara Falls | \$ 4,551 | Mid |
| Milton | \$ 3,763 | Low | Brock | \$ 4,578 | Mid |
| East Gwillimbury | \$ 3,769 | Low | Fort Erie | \$ 4,582 | Mid |
| Huntsville | \$ 3,779 | Low | Halton Hills | \$ 4,583 | Mid |
| Innisfil | \$ 3,816 | Low | Burlington | \$ 4,605 | Mid |
| North Middlesex | \$ 3,823 | Low | Centre Wellington | \$ 4,609 | Mid |
| The Blue Mountains | \$ 3,824 | Low | Ottawa | \$ 4,628 | Mid |
| Tillsonburg | \$ 3,834 | Low | Sarnia | \$ 4,634 | Mid |
| Wellington North | \$ 3,919 | Low | Waterloo | \$ 4,663 | Mid |
| Oro-Medonte | \$ 3,923 | Low | Kitchener | \$ 4,669 | Mid |
| Middlesex Centre | \$ 3,972 | Low | Peterborough | \$ 4,672 | Mid |
| Mapleton | \$ 3,984 | Low | Guelph-Eramosa | \$ 4,678 | Mid |
| Brant | \$ 3,993 | Low | Chatham-Kent | \$ 4,702 | Mid |
| North Perth | \$ 4,062 | Low | St. Thomas | \$ 4,722 | Mid |
| Quinte West | \$ 4,088 | Low | Central Elgin | \$ 4,733 | Mid |
| Saugeen Shores | \$ 4,105 | Low | Newmarket | \$ 4,737 | Mid |
| Georgina | \$ 4,172 | Low | Meaford | \$ 4,739 | Mid |
| Kincardine | \$ 4,178 | Low | Cornwall | \$ 4,764 | Mid |
| Collingwood | \$ 4,194 | Low | Brockville | \$ 4,802 | Mid |
| West Lincoln | \$ 4,207 | Low | St. Catharines | \$ 4,821 | Mid |
| Orillia | \$ 4,221 | Low | Kingston | \$ 4,822 | Mid |

Residential Comparisons - 2 Storey Home—(sorted lowest to highest) (cont'd)

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Grimsby | \$ 4,824 | High |
| King | \$ 4,828 | High |
| North Bay | \$ 4,832 | High |
| Toronto (West) | \$ 4,846 | High |
| Aurora | \$ 4,856 | High |
| Thorold | \$ 4,875 | High |
| Oakville | \$ 4,918 | High |
| Markham | \$ 4,947 | High |
| Vaughan | \$ 4,951 | High |
| Leamington | \$ 4,968 | High |
| Belleville | \$ 4,968 | High |
| Guelph | \$ 4,974 | High |
| Greater Sudbury | \$ 4,984 | High |
| Hamilton | \$ 4,988 | High |
| Brampton | \$ 4,996 | High |
| Sault Ste. Marie | \$ 4,999 | High |
| Welland | \$ 5,009 | High |
| Port Colborne | \$ 5,068 | High |
| Erin | \$ 5,074 | High |
| Richmond Hill | \$ 5,083 | High |
| Mississauga | \$ 5,115 | High |
| Whitby | \$ 5,134 | High |
| St. Marys | \$ 5,182 | High |
| Oshawa | \$ 5,220 | High |
| Toronto (North) | \$ 5,291 | High |
| Parry Sound | \$ 5,298 | High |
| Orangeville | \$ 5,435 | High |
| Stratford | \$ 5,476 | High |
| Windsor | \$ 5,511 | High |
| Owen Sound | \$ 5,520 | High |
| Pickering | \$ 5,581 | High |
| Thunder Bay | \$ 5,852 | High |
| Timmins | \$ 6,353 | High |
| Toronto (South) | \$ 7,267 | High |
| Average | \$ 4,503 | |
| Median | \$ 4,594 | |

Residential Comparisons - 2 Storey Home—by Population Group

***Municipalities with populations
less than 15,000***

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Greenstone | \$ 2,618 | Low |
| Grey Highlands | \$ 2,781 | Low |
| Lambton Shores | \$ 3,003 | Low |
| North Dumfries | \$ 3,537 | Low |
| Wellesley | \$ 3,680 | Low |
| Minto | \$ 3,689 | Low |
| North Middlesex | \$ 3,823 | Low |
| The Blue Mountains | \$ 3,824 | Low |
| Wellington North | \$ 3,919 | Low |
| Mapleton | \$ 3,984 | Low |
| North Perth | \$ 4,062 | Low |
| Saugeen Shores | \$ 4,105 | Low |
| Kincardine | \$ 4,178 | Low |
| Ingersoll | \$ 4,364 | Mid |
| Gravenhurst | \$ 4,432 | Mid |
| Brock | \$ 4,578 | Mid |
| Guelph-Eramosa | \$ 4,678 | Mid |
| Central Elgin | \$ 4,733 | Mid |
| Meaford | \$ 4,739 | Mid |
| Erin | \$ 5,074 | High |
| St. Marys | \$ 5,182 | High |
| Parry Sound | \$ 5,298 | High |
| Average | \$ 4,104 | |
| Median | \$ 4,084 | |

***Municipalities with populations
between 15,000—29,999***

| 2017 Property Taxes | | Ranking |
|----------------------|-----------------|---------|
| Springwater | \$ 2,617 | Low |
| Prince Edward County | \$ 3,225 | Low |
| Niagara-on-the-Lake | \$ 3,344 | Low |
| Woolwich | \$ 3,590 | Low |
| Strathroy-Caradoc | \$ 3,606 | Low |
| Wilmot | \$ 3,672 | Low |
| Kingsville | \$ 3,735 | Low |
| East Gwillimbury | \$ 3,769 | Low |
| Huntsville | \$ 3,779 | Low |
| Tillsonburg | \$ 3,834 | Low |
| Oro-Medonte | \$ 3,923 | Low |
| Middlesex Centre | \$ 3,972 | Low |
| Collingwood | \$ 4,194 | Low |
| West Lincoln | \$ 4,207 | Low |
| Bracebridge | \$ 4,412 | Mid |
| Pelham | \$ 4,415 | Mid |
| Lincoln | \$ 4,457 | Mid |
| Kenora | \$ 4,467 | Mid |
| Centre Wellington | \$ 4,609 | Mid |
| Brockville | \$ 4,802 | Mid |
| Grimsby | \$ 4,824 | High |
| King | \$ 4,828 | High |
| Thorold | \$ 4,875 | High |
| Leamington | \$ 4,968 | High |
| Port Colborne | \$ 5,068 | High |
| Owen Sound | \$ 5,520 | High |
| Average | \$ 4,181 | |
| Median | \$ 4,200 | |

Residential Comparisons - 2 Storey Home—by Population Group (cont'd)

***Municipalities with populations
between 30,000—99,999***

| 2017 Property Taxes | | Ranking |
|------------------------|-----------------|---------|
| Innisfil | \$ 3,816 | Low |
| Brant | \$ 3,993 | Low |
| Quinte West | \$ 4,088 | Low |
| Georgina | \$ 4,172 | Low |
| Orillia | \$ 4,221 | Low |
| Haldimand | \$ 4,290 | Mid |
| Caledon | \$ 4,380 | Mid |
| Clarington | \$ 4,432 | Mid |
| Whitchurch-Stouffville | \$ 4,470 | Mid |
| Niagara Falls | \$ 4,551 | Mid |
| Fort Erie | \$ 4,582 | Mid |
| Halton Hills | \$ 4,583 | Mid |
| Sarnia | \$ 4,634 | Mid |
| Peterborough | \$ 4,672 | Mid |
| St. Thomas | \$ 4,722 | Mid |
| Newmarket | \$ 4,737 | Mid |
| Cornwall | \$ 4,764 | Mid |
| North Bay | \$ 4,832 | High |
| Aurora | \$ 4,856 | High |
| Belleville | \$ 4,968 | High |
| Sault Ste. Marie | \$ 4,999 | High |
| Welland | \$ 5,009 | High |
| Orangeville | \$ 5,435 | High |
| Stratford | \$ 5,476 | High |
| Pickering | \$ 5,581 | High |
| Timmins | \$ 6,353 | High |
| Average | \$ 4,716 | |
| Median | \$ 4,653 | |

***Municipalities with populations
greater than 100,000***

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Toronto (East) | \$ 3,683 | Low |
| Milton | \$ 3,763 | Low |
| London | \$ 4,408 | Mid |
| Cambridge | \$ 4,415 | Mid |
| Barrie | \$ 4,433 | Mid |
| Burlington | \$ 4,605 | Mid |
| Ottawa | \$ 4,628 | Mid |
| Waterloo | \$ 4,663 | Mid |
| Kitchener | \$ 4,669 | Mid |
| Chatham-Kent | \$ 4,702 | Mid |
| St. Catharines | \$ 4,821 | Mid |
| Kingston | \$ 4,822 | Mid |
| Toronto (West) | \$ 4,846 | High |
| Oakville | \$ 4,918 | High |
| Markham | \$ 4,947 | High |
| Vaughan | \$ 4,951 | High |
| Guelph | \$ 4,974 | High |
| Greater Sudbury | \$ 4,984 | High |
| Hamilton | \$ 4,988 | High |
| Brampton | \$ 4,996 | High |
| Richmond Hill | \$ 5,083 | High |
| Mississauga | \$ 5,115 | High |
| Whitby | \$ 5,134 | High |
| Oshawa | \$ 5,220 | High |
| Toronto (North) | \$ 5,291 | High |
| Windsor | \$ 5,511 | High |
| Thunder Bay | \$ 5,852 | High |
| Toronto (South) | \$ 7,267 | High |
| Average | \$ 4,917 | |
| Median | \$ 4,932 | |

Residential Comparisons - 2 Storey Home—by Location

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|-----------------|---------|
| Prince Edward County | \$ 3,225 | Low |
| Quinte West | \$ 4,088 | Low |
| Ottawa | \$ 4,628 | Mid |
| Peterborough | \$ 4,672 | Mid |
| Cornwall | \$ 4,764 | Mid |
| Brockville | \$ 4,802 | Mid |
| Kingston | \$ 4,822 | Mid |
| Belleville | \$ 4,968 | High |
| Average | \$ 4,496 | |
| Median | \$ 4,718 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|-----------------|---------|
| Toronto (East) | \$ 3,683 | Low |
| Milton | \$ 3,763 | Low |
| East Gwillimbury | \$ 3,769 | Low |
| Georgina | \$ 4,172 | Low |
| Caledon | \$ 4,380 | Mid |
| Clarington | \$ 4,432 | Mid |
| Whitchurch-Stouffville | \$ 4,470 | Mid |
| Brock | \$ 4,578 | Mid |
| Halton Hills | \$ 4,583 | Mid |
| Burlington | \$ 4,605 | Mid |
| Newmarket | \$ 4,737 | Mid |
| King | \$ 4,828 | High |
| Toronto (West) | \$ 4,846 | High |
| Aurora | \$ 4,856 | High |
| Oakville | \$ 4,918 | High |
| Markham | \$ 4,947 | High |
| Vaughan | \$ 4,951 | High |
| Brampton | \$ 4,996 | High |
| Richmond Hill | \$ 5,083 | High |
| Mississauga | \$ 5,115 | High |
| Whitby | \$ 5,134 | High |
| Oshawa | \$ 5,220 | High |
| Toronto (North) | \$ 5,291 | High |
| Pickering | \$ 5,581 | High |
| Toronto (South) | \$ 7,267 | High |
| Average | \$ 4,808 | |
| Median | \$ 4,846 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|-----------------|---------|
| Niagara-on-the-Lake | \$ 3,344 | Low |
| West Lincoln | \$ 4,207 | Low |
| Pelham | \$ 4,415 | Mid |
| Lincoln | \$ 4,457 | Mid |
| Niagara Falls | \$ 4,551 | Mid |
| Fort Erie | \$ 4,582 | Mid |
| St. Catharines | \$ 4,821 | Mid |
| Grimsby | \$ 4,824 | High |
| Thorold | \$ 4,875 | High |
| Hamilton | \$ 4,988 | High |
| Welland | \$ 5,009 | High |
| Port Colborne | \$ 5,068 | High |
| Average | \$ 4,595 | |
| Median | \$ 4,702 | |

Residential Comparisons - 2 Storey Home—by Location (cont'd)

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|-----------------|---------|
| Greenstone | \$ 2,618 | Low |
| Kenora | \$ 4,467 | Mid |
| North Bay | \$ 4,832 | High |
| Greater Sudbury | \$ 4,984 | High |
| Sault Ste. Marie | \$ 4,999 | High |
| Parry Sound | \$ 5,298 | High |
| Thunder Bay | \$ 5,852 | High |
| Timmins | \$ 6,353 | High |
| Average | \$ 4,925 | |
| Median | \$ 4,991 | |

| 2017 Property Taxes - Southwest | | Ranking |
|---------------------------------|-----------------|---------|
| Grey Highlands | \$ 2,781 | Low |
| Lambton Shores | \$ 3,003 | Low |
| North Dumfries | \$ 3,537 | Low |
| Woolwich | \$ 3,590 | Low |
| Strathroy-Caradoc | \$ 3,606 | Low |
| Wilmot | \$ 3,672 | Low |
| Wellesley | \$ 3,680 | Low |
| Minto | \$ 3,689 | Low |
| Kingsville | \$ 3,735 | Low |
| North Middlesex | \$ 3,823 | Low |
| The Blue Mountains | \$ 3,824 | Low |
| Tillsonburg | \$ 3,834 | Low |
| Wellington North | \$ 3,919 | Low |
| Middlesex Centre | \$ 3,972 | Low |
| Mapleton | \$ 3,984 | Low |
| Brant | \$ 3,993 | Low |
| North Perth | \$ 4,062 | Low |
| Saugeen Shores | \$ 4,105 | Low |
| Kincardine | \$ 4,178 | Low |
| Haldimand | \$ 4,290 | Mid |
| Ingersoll | \$ 4,364 | Mid |
| London | \$ 4,408 | Mid |
| Cambridge | \$ 4,415 | Mid |
| Centre Wellington | \$ 4,609 | Mid |
| Sarnia | \$ 4,634 | Mid |
| Waterloo | \$ 4,663 | Mid |
| Kitchener | \$ 4,669 | Mid |
| Guelph-Eramosa | \$ 4,678 | Mid |
| Chatham-Kent | \$ 4,702 | Mid |
| St. Thomas | \$ 4,722 | Mid |
| Central Elgin | \$ 4,733 | Mid |
| Meaford | \$ 4,739 | Mid |
| Leamington | \$ 4,968 | High |
| Guelph | \$ 4,974 | High |
| Erin | \$ 5,074 | High |
| St. Marys | \$ 5,182 | High |
| Stratford | \$ 5,476 | High |
| Windsor | \$ 5,511 | High |
| Owen Sound | \$ 5,520 | High |
| Average | \$ 4,290 | |
| Median | \$ 4,290 | |

Residential Comparisons - Senior Executive Home—(sorted lowest to highest)

| 2017 Property Taxes | | Ranking |
|----------------------|----------|---------|
| Oro-Medonte | \$ 4,591 | Low |
| Springwater | \$ 4,622 | Low |
| Milton | \$ 4,645 | Low |
| Saugeen Shores | \$ 4,648 | Low |
| Strathroy-Caradoc | \$ 4,656 | Low |
| Toronto (East) | \$ 5,012 | Low |
| Sarnia | \$ 5,103 | Low |
| Woolwich | \$ 5,152 | Low |
| Brant | \$ 5,161 | Low |
| Sault Ste. Marie | \$ 5,294 | Low |
| North Bay | \$ 5,295 | Low |
| Orillia | \$ 5,303 | Low |
| Clarington | \$ 5,398 | Low |
| Caledon | \$ 5,405 | Low |
| Innisfil | \$ 5,452 | Low |
| Huntsville | \$ 5,457 | Low |
| North Perth | \$ 5,489 | Low |
| Wellesley | \$ 5,537 | Low |
| Gravenhurst | \$ 5,565 | Low |
| Prince Edward County | \$ 5,584 | Low |
| Kincardine | \$ 5,627 | Low |
| Georgina | \$ 5,717 | Low |
| Grimsby | \$ 5,717 | Low |
| Chatham-Kent | \$ 5,728 | Low |
| Tillsonburg | \$ 5,731 | Low |
| Collingwood | \$ 5,740 | Low |
| Kingsville | \$ 5,756 | Low |
| Ingersoll | \$ 5,762 | Low |
| Bracebridge | \$ 5,831 | Low |
| Centre Wellington | \$ 5,842 | Low |

| 2017 Property Taxes | | Ranking |
|---------------------|----------|---------|
| Cambridge | \$ 5,852 | Mid |
| Kitchener | \$ 5,905 | Mid |
| Wilmot | \$ 5,942 | Mid |
| Barrie | \$ 5,968 | Mid |
| Newmarket | \$ 5,983 | Mid |
| North Dumfries | \$ 5,993 | Mid |
| Welland | \$ 6,005 | Mid |
| Brock | \$ 6,014 | Mid |
| Niagara Falls | \$ 6,018 | Mid |
| Brockville | \$ 6,036 | Mid |
| Lincoln | \$ 6,089 | Mid |
| East Gwillimbury | \$ 6,099 | Mid |
| Peterborough | \$ 6,107 | Mid |
| Leamington | \$ 6,124 | Mid |
| Greater Sudbury | \$ 6,128 | Mid |
| Pelham | \$ 6,133 | Mid |
| Port Colborne | \$ 6,211 | Mid |
| Central Elgin | \$ 6,235 | Mid |
| Cornwall | \$ 6,242 | Mid |
| Middlesex Centre | \$ 6,289 | Mid |
| Thorold | \$ 6,321 | Mid |
| Parry Sound | \$ 6,331 | Mid |
| Kingston | \$ 6,333 | Mid |
| Halton Hills | \$ 6,338 | Mid |
| Niagara-on-the-Lake | \$ 6,351 | Mid |
| Haldimand | \$ 6,365 | Mid |
| Guelph-Eramosa | \$ 6,377 | Mid |
| Burlington | \$ 6,416 | Mid |
| Oshawa | \$ 6,421 | Mid |

Residential Comparisons - Senior Executive Home—(sorted lowest to highest) (cont'd)

| 2017 Property Taxes | | Ranking |
|------------------------|-----------|---------|
| Vaughan | \$ 6,431 | High |
| Aurora | \$ 6,442 | High |
| Stratford | \$ 6,450 | High |
| Hamilton | \$ 6,475 | High |
| Whitby | \$ 6,495 | High |
| Brampton | \$ 6,531 | High |
| Guelph | \$ 6,542 | High |
| Richmond Hill | \$ 6,563 | High |
| London | \$ 6,688 | High |
| Oakville | \$ 6,696 | High |
| Mississauga | \$ 6,721 | High |
| Belleville | \$ 6,754 | High |
| St. Catharines | \$ 6,768 | High |
| St. Marys | \$ 6,771 | High |
| Waterloo | \$ 6,829 | High |
| Windsor | \$ 6,845 | High |
| Orangeville | \$ 6,868 | High |
| Pickering | \$ 6,949 | High |
| St. Thomas | \$ 7,065 | High |
| Whitchurch-Stouffville | \$ 7,101 | High |
| Markham | \$ 7,175 | High |
| Owen Sound | \$ 7,190 | High |
| Toronto (West) | \$ 7,395 | High |
| The Blue Mountains | \$ 7,472 | High |
| Thunder Bay | \$ 7,677 | High |
| Toronto (North) | \$ 7,791 | High |
| Ottawa | \$ 7,985 | High |
| King | \$ 8,471 | High |
| Timmins | \$ 8,628 | High |
| Toronto (South) | \$ 12,876 | High |
| Average | \$ 6,248 | |
| Median | \$ 6,128 | |

Residential Comparisons - Senior Executive — by Population Group

***Municipalities with populations
less than 15,000***

| | 2017 Property Taxes | Ranking |
|--------------------|---------------------|---------|
| Saugeen Shores | \$ 4,648 | Low |
| North Perth | \$ 5,489 | Low |
| Wellesley | \$ 5,537 | Low |
| Gravenhurst | \$ 5,565 | Low |
| Kincardine | \$ 5,627 | Low |
| Ingersoll | \$ 5,762 | Low |
| North Dumfries | \$ 5,993 | Mid |
| Brock | \$ 6,014 | Mid |
| Central Elgin | \$ 6,235 | Mid |
| Parry Sound | \$ 6,331 | Mid |
| Guelph-Eramosa | \$ 6,377 | Mid |
| St. Marys | \$ 6,771 | High |
| The Blue Mountains | \$ 7,472 | High |
| Average | \$ 5,986 | |
| Median | \$ 5,993 | |

***Municipalities with populations
between 15,000—29,999***

| | 2017 Property Taxes | Ranking |
|----------------------|---------------------|---------|
| Oro-Medonte | \$ 4,591 | Low |
| Springwater | \$ 4,622 | Low |
| Strathroy-Caradoc | \$ 4,656 | Low |
| Woolwich | \$ 5,152 | Low |
| Huntsville | \$ 5,457 | Low |
| Prince Edward County | \$ 5,584 | Low |
| Grimsby | \$ 5,717 | Low |
| Tillsonburg | \$ 5,731 | Low |
| Collingwood | \$ 5,740 | Low |
| Kingsville | \$ 5,756 | Low |
| Bracebridge | \$ 5,831 | Low |
| Centre Wellington | \$ 5,842 | Low |
| Wilmot | \$ 5,942 | Mid |
| Brockville | \$ 6,036 | Mid |
| Lincoln | \$ 6,089 | Mid |
| East Gwillimbury | \$ 6,099 | Mid |
| Leamington | \$ 6,124 | Mid |
| Pelham | \$ 6,133 | Mid |
| Port Colborne | \$ 6,211 | Mid |
| Middlesex Centre | \$ 6,289 | Mid |
| Thorold | \$ 6,321 | Mid |
| Niagara-on-the-Lake | \$ 6,351 | Mid |
| Owen Sound | \$ 7,190 | High |
| King | \$ 8,471 | High |
| Average | \$ 5,914 | |
| Median | \$ 5,892 | |

Residential Comparisons - Senior Executive — by Population Group (cont'd)

***Municipalities with populations
between 30,000—99,999***

| 2017 Property Taxes | Ranking |
|------------------------|-----------------|
| Sarnia | \$ 5,103 |
| Brant | \$ 5,161 |
| Sault Ste. Marie | \$ 5,294 |
| North Bay | \$ 5,295 |
| Orillia | \$ 5,303 |
| Clarington | \$ 5,398 |
| Caledon | \$ 5,405 |
| Innisfil | \$ 5,452 |
| Georgina | \$ 5,717 |
| Newmarket | \$ 5,983 |
| Welland | \$ 6,005 |
| Niagara Falls | \$ 6,018 |
| Peterborough | \$ 6,107 |
| Cornwall | \$ 6,242 |
| Halton Hills | \$ 6,338 |
| Haldimand | \$ 6,365 |
| Aurora | \$ 6,442 |
| Stratford | \$ 6,450 |
| Belleville | \$ 6,754 |
| Orangeville | \$ 6,868 |
| Pickering | \$ 6,949 |
| St. Thomas | \$ 7,065 |
| Whitchurch-Stouffville | \$ 7,101 |
| Timmins | \$ 8,628 |
| Average | \$ 6,143 |
| Median | \$ 6,062 |

***Municipalities with populations
greater than 100,000***

| 2017 Property Taxes | Ranking |
|---------------------|-----------------|
| Milton | \$ 4,645 |
| Toronto (East) | \$ 5,012 |
| Chatham-Kent | \$ 5,728 |
| Cambridge | \$ 5,852 |
| Kitchener | \$ 5,905 |
| Barrie | \$ 5,968 |
| Greater Sudbury | \$ 6,128 |
| Kingston | \$ 6,333 |
| Burlington | \$ 6,416 |
| Oshawa | \$ 6,421 |
| Vaughan | \$ 6,431 |
| Hamilton | \$ 6,475 |
| Whitby | \$ 6,495 |
| Brampton | \$ 6,531 |
| Guelph | \$ 6,542 |
| Richmond Hill | \$ 6,563 |
| London | \$ 6,688 |
| Oakville | \$ 6,696 |
| Mississauga | \$ 6,721 |
| St. Catharines | \$ 6,768 |
| Waterloo | \$ 6,829 |
| Windsor | \$ 6,845 |
| Markham | \$ 7,175 |
| Toronto (West) | \$ 7,395 |
| Thunder Bay | \$ 7,677 |
| Toronto (North) | \$ 7,791 |
| Ottawa | \$ 7,985 |
| Toronto (South) | \$ 12,876 |
| Average | \$ 6,746 |
| Median | \$ 6,536 |

Residential Comparisons - Senior Executive — by Location

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|-----------------|---------|
| Prince Edward County | \$ 5,584 | Low |
| Brockville | \$ 6,036 | Mid |
| Peterborough | \$ 6,107 | Mid |
| Cornwall | \$ 6,242 | Mid |
| Kingston | \$ 6,333 | Mid |
| Belleville | \$ 6,754 | High |
| Ottawa | \$ 7,985 | High |
| Average | \$ 6,434 | |
| Median | \$ 6,242 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|-----------------|---------|
| Grimsby | \$ 5,717 | Low |
| Welland | \$ 6,005 | Mid |
| Niagara Falls | \$ 6,018 | Mid |
| Lincoln | \$ 6,089 | Mid |
| Pelham | \$ 6,133 | Mid |
| Port Colborne | \$ 6,211 | Mid |
| Thorold | \$ 6,321 | Mid |
| Niagara-on-the-Lake | \$ 6,351 | Mid |
| Hamilton | \$ 6,475 | High |
| St. Catharines | \$ 6,768 | High |
| Average | \$ 6,209 | |
| Median | \$ 6,172 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|-----------------|---------|
| Milton | \$ 4,645 | Low |
| Toronto (East) | \$ 5,012 | Low |
| Clarington | \$ 5,398 | Low |
| Caledon | \$ 5,405 | Low |
| Georgina | \$ 5,717 | Low |
| Newmarket | \$ 5,983 | Mid |
| Brock | \$ 6,014 | Mid |
| East Gwillimbury | \$ 6,099 | Mid |
| Halton Hills | \$ 6,338 | Mid |
| Burlington | \$ 6,416 | Mid |
| Oshawa | \$ 6,421 | Mid |
| Vaughan | \$ 6,431 | High |
| Aurora | \$ 6,442 | High |
| Whitby | \$ 6,495 | High |
| Brampton | \$ 6,531 | High |
| Richmond Hill | \$ 6,563 | High |
| Oakville | \$ 6,696 | High |
| Mississauga | \$ 6,721 | High |
| Pickering | \$ 6,949 | High |
| Whitchurch-Stouffville | \$ 7,101 | High |
| Markham | \$ 7,175 | High |
| Toronto (West) | \$ 7,395 | High |
| Toronto (North) | \$ 7,791 | High |
| King | \$ 8,471 | High |
| Toronto (South) | \$ 12,876 | High |
| Average | \$ 6,683 | |
| Median | \$ 6,442 | |

Residential Comparisons - Senior Executive — by Location (cont'd)

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|-----------------|---------|
| Sault Ste. Marie | \$ 5,294 | Low |
| North Bay | \$ 5,295 | Low |
| Greater Sudbury | \$ 6,128 | Mid |
| Parry Sound | \$ 6,331 | Mid |
| Thunder Bay | \$ 7,677 | High |
| Timmins | \$ 8,628 | High |
| Average | \$ 6,559 | |
| Median | \$ 6,230 | |

| 2017 Property Taxes - Simcoe/Musk/Duff. | | Ranking |
|---|-----------------|---------|
| Oro-Medonte | \$ 4,591 | Low |
| Springwater | \$ 4,622 | Low |
| Orillia | \$ 5,303 | Low |
| Innisfil | \$ 5,452 | Low |
| Huntsville | \$ 5,457 | Low |
| Gravenhurst | \$ 5,565 | Low |
| Collingwood | \$ 5,740 | Low |
| Bracebridge | \$ 5,831 | Low |
| Barrie | \$ 5,968 | Mid |
| Orangeville | \$ 6,868 | High |
| Average | \$ 5,540 | |
| Median | \$ 5,511 | |

| 2017 Property Taxes - Southwest | | Ranking |
|---------------------------------|-----------------|---------|
| Saugeen Shores | \$ 4,648 | Low |
| Strathroy-Caradoc | \$ 4,656 | Low |
| Sarnia | \$ 5,103 | Low |
| Woolwich | \$ 5,152 | Low |
| Brant | \$ 5,161 | Low |
| North Perth | \$ 5,489 | Low |
| Wellesley | \$ 5,537 | Low |
| Kincardine | \$ 5,627 | Low |
| Chatham-Kent | \$ 5,728 | Low |
| Tillsonburg | \$ 5,731 | Low |
| Kingsville | \$ 5,756 | Low |
| Ingersoll | \$ 5,762 | Low |
| Centre Wellington | \$ 5,842 | Low |
| Cambridge | \$ 5,852 | Mid |
| Kitchener | \$ 5,905 | Mid |
| Wilmot | \$ 5,942 | Mid |
| North Dumfries | \$ 5,993 | Mid |
| Leamington | \$ 6,124 | Mid |
| Central Elgin | \$ 6,235 | Mid |
| Middlesex Centre | \$ 6,289 | Mid |
| Halton | \$ 6,365 | Mid |
| Guelph-Eramosa | \$ 6,377 | Mid |
| Stratford | \$ 6,450 | High |
| Guelph | \$ 6,542 | High |
| London | \$ 6,688 | High |
| St. Marys | \$ 6,771 | High |
| Waterloo | \$ 6,829 | High |
| Windsor | \$ 6,845 | High |
| St. Thomas | \$ 7,065 | High |
| Owen Sound | \$ 7,190 | High |
| The Blue Mountains | \$ 7,472 | High |
| Average | \$ 6,036 | |
| Median | \$ 5,942 | |

Residential Comparisons - Summary

| Low | Low-Mid | Mid | Mid-High | High |
|----------------------|---------------------|--------------------|------------------------|-----------------|
| Brant | Bracebridge | Barrie | Belleville | Aurora |
| Elliot Lake | Brock | Brockville | Burlington | Brampton |
| Greenstone | Centre Wellington | Caledon | Greater Sudbury | Erin |
| Grey Highlands | Chatham-Kent | Cambridge | Grimsby | Hamilton |
| Huntsville | Clarington | Central Elgin | Guelph | King |
| Kincardine | Collingwood | Fort Erie | Guelph-Eramosa | Markham |
| Kingsville | Cornwall | Halton Hills | Kingston | Mississauga |
| Lambton Shores | East Gwillimbury | Kitchener | London | Oakville |
| Minto | Georgina | Leamington | Newmarket | Orangeville |
| North Middlesex | Gravenhurst | Niagara Falls | Oshawa | Pickering |
| North Perth | Ingersoll | Innisfil | North Bay | Richmond Hill |
| Prince Edward County | Kenora | Pelham | Parry Sound | Thunder Bay |
| Quinte West | Mapleton | Sault Ste. Marie | Peterborough | Timmins |
| Saugeen Shores | Meaford | The Blue Mountains | Port Colborne | Toronto (North) |
| Springwater | Middlesex Centre | Wainfleet | St. Catharines | Toronto (South) |
| Strathroy-Caradoc | Milton | Wainfleet | St. Marys | Toronto (West) |
| Tillsonburg | Niagara-on-the-Lake | Waterloo | Stratford | Vaughan |
| Toronto (East) | North Dumfries | Welland | Thorold | Whitby |
| Wellesley | Orillia | Wilmot | Whitchurch-Stouffville | |
| Wellington North | Sarnia | | | |
| Woolwich | West Lincoln | | | |
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Multi-Residential Comparisons



Multi-Residential Comparisons - Walk-up Apartment
(taxes calculated on a per unit basis) - sorted from lowest to highest

| 2017 | | |
|------------------------|----------------|---------|
| | Property Taxes | Ranking |
| The Blue Mountains | \$ 566 | Low |
| Kincardine | \$ 573 | Low |
| Saugeen Shores | \$ 647 | Low |
| Springwater | \$ 757 | Low |
| Huntsville | \$ 773 | Low |
| Markham | \$ 784 | Low |
| Vaughan | \$ 794 | Low |
| Prince Edward County | \$ 802 | Low |
| East Gwillimbury | \$ 803 | Low |
| Gravenhurst | \$ 830 | Low |
| Greenstone | \$ 850 | Low |
| King | \$ 865 | Low |
| Puslinch | \$ 869 | Low |
| Newmarket | \$ 891 | Low |
| Kenora | \$ 897 | Low |
| Whitchurch-Stouffville | \$ 926 | Low |
| Richmond Hill | \$ 946 | Low |
| Sault Ste. Marie | \$ 996 | Low |
| Innisfil | \$ 1,001 | Low |
| Brant | \$ 1,007 | Low |
| Aurora | \$ 1,023 | Low |
| Lambton Shores | \$ 1,030 | Low |
| Elliot Lake | \$ 1,044 | Low |
| North Dumfries | \$ 1,062 | Low |
| Collingwood | \$ 1,074 | Low |
| Bracebridge | \$ 1,076 | Low |
| Haldimand | \$ 1,116 | Low |
| Kingsville | \$ 1,125 | Low |
| Meaford | \$ 1,143 | Low |
| Georgina | \$ 1,185 | Low |
| North Middlesex | \$ 1,204 | Low |
| Mapleton | \$ 1,217 | Low |
| Wilmot | \$ 1,254 | Mid |
| Windsor | \$ 1,264 | Mid |
| Wellington North | \$ 1,275 | Mid |
| Strathroy-Caradoc | \$ 1,284 | Mid |
| Orillia | \$ 1,305 | Mid |
| West Lincoln | \$ 1,306 | Mid |
| Wellesley | \$ 1,313 | Mid |
| North Perth | \$ 1,315 | Mid |
| Halton Hills | \$ 1,321 | Mid |
| Centre Wellington | \$ 1,326 | Mid |
| Guelph-Eramosa | \$ 1,327 | Mid |
| Caledon | \$ 1,330 | Mid |
| Barrie | \$ 1,343 | Mid |
| Woolwich | \$ 1,347 | Mid |
| Pelham | \$ 1,366 | Mid |
| Timmins | \$ 1,367 | Mid |
| St. Marys | \$ 1,369 | Mid |
| Erin | \$ 1,394 | Mid |
| Milton | \$ 1,425 | Mid |
| Brock | \$ 1,425 | Mid |
| Minto | \$ 1,428 | Mid |
| Fort Erie | \$ 1,439 | Mid |
| Leamington | \$ 1,440 | Mid |
| Mississauga | \$ 1,449 | Mid |
| Brockville | \$ 1,458 | Mid |
| Wainfleet | \$ 1,504 | Mid |
| Grimsby | \$ 1,545 | Mid |
| Lincoln | \$ 1,565 | Mid |
| Quinte West | \$ 1,572 | Mid |
| Greater Sudbury | \$ 1,577 | Mid |
| Port Colborne | \$ 1,591 | Mid |
| Parry Sound | \$ 1,602 | Mid |
| Kitchener | \$ 1,630 | Mid |

Multi-Residential Comparisons - Walk-up Apartment (cont'd)
(taxes calculated on a per unit basis) - sorted from lowest to highest

| | 2017 Property Taxes | Ranking |
|------------------|---------------------------|-------------|
| Sarnia | \$ 1,641 | High |
| North Bay | \$ 1,646 | High |
| Brampton | \$ 1,653 | High |
| St. Thomas | \$ 1,654 | High |
| Welland | \$ 1,657 | High |
| Tillsonburg | \$ 1,659 | High |
| Guelph | \$ 1,695 | High |
| Chatham-Kent | \$ 1,714 | High |
| Niagara Falls | \$ 1,727 | High |
| Burlington | \$ 1,728 | High |
| Kingston | \$ 1,730 | High |
| London | \$ 1,731 | High |
| Cambridge | \$ 1,762 | High |
| Waterloo | \$ 1,768 | High |
| Ottawa | \$ 1,786 | High |
| Clarington | \$ 1,817 | High |
| Thorold | \$ 1,820 | High |
| Oakville | \$ 1,885 | High |
| Whitby | \$ 1,894 | High |
| Stratford | \$ 1,895 | High |
| Owen Sound | \$ 1,899 | High |
| St. Catharines | \$ 1,985 | High |
| Cornwall | \$ 2,002 | High |
| Hamilton | \$ 2,018 | High |
| Peterborough | \$ 2,042 | High |
| Thunder Bay | \$ 2,064 | High |
| Pickering | \$ 2,074 | High |
| Oshawa | \$ 2,081 | High |
| Belleville | \$ 2,241 | High |
| Ingersoll | \$ 2,248 | High |
| Middlesex Centre | \$ 2,437 | High |
| Orangeville | \$ 2,495 | High |
| Average | \$ 1,410 | |
| Median | \$ 1,369 | |

Multi-Residential Walk-Ups
(taxes calculated on a per unit basis) - sorted by Population Group

***Municipalities with populations
less than 15,000***

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| The Blue Mountains | \$ 566 | Low |
| Kincardine | \$ 573 | Low |
| Saugeen Shores | \$ 647 | Low |
| Gravenhurst | \$ 830 | Low |
| Greenstone | \$ 850 | Low |
| Puslinch | \$ 869 | Low |
| Lambton Shores | \$ 1,030 | Low |
| Elliot Lake | \$ 1,044 | Low |
| North Dumfries | \$ 1,062 | Low |
| Meadford | \$ 1,143 | Low |
| North Middlesex | \$ 1,204 | Low |
| Mapleton | \$ 1,217 | Low |
| Wellington North | \$ 1,275 | Mid |
| Wellesley | \$ 1,313 | Mid |
| North Perth | \$ 1,315 | Mid |
| Guelph-Eramosa | \$ 1,327 | Mid |
| St. Marys | \$ 1,369 | Mid |
| Erin | \$ 1,394 | Mid |
| Brock | \$ 1,425 | Mid |
| Minto | \$ 1,428 | Mid |
| Wainfleet | \$ 1,504 | Mid |
| Parry Sound | \$ 1,602 | Mid |
| Ingersoll | \$ 2,248 | High |
| Average | \$ 1,184 | |
| Median | \$ 1,217 | |

***Municipalities with populations
between 15,000—29,999***

| 2017 Property Taxes | | Ranking |
|----------------------|-----------------|---------|
| Springwater | \$ 757 | Low |
| Huntsville | \$ 773 | Low |
| Prince Edward County | \$ 802 | Low |
| East Gwillimbury | \$ 803 | Low |
| King | \$ 865 | Low |
| Kenora | \$ 897 | Low |
| Collingwood | \$ 1,074 | Low |
| Bracebridge | \$ 1,076 | Low |
| Kingsville | \$ 1,125 | Low |
| Wilmot | \$ 1,254 | Mid |
| Strathroy-Caradoc | \$ 1,284 | Mid |
| West Lincoln | \$ 1,306 | Mid |
| Centre Wellington | \$ 1,326 | Mid |
| Woolwich | \$ 1,347 | Mid |
| Pelham | \$ 1,366 | Mid |
| Leamington | \$ 1,440 | Mid |
| Brockville | \$ 1,458 | Mid |
| Grimsby | \$ 1,545 | Mid |
| Lincoln | \$ 1,565 | Mid |
| Port Colborne | \$ 1,591 | Mid |
| Tillsonburg | \$ 1,659 | High |
| Thorold | \$ 1,820 | High |
| Owen Sound | \$ 1,899 | High |
| Middlesex Centre | \$ 2,437 | High |
| Average | \$ 1,311 | |
| Median | \$ 1,316 | |

Multi-Residential Walk-Ups
(taxes calculated on a per unit basis) - sorted by Population Group (cont'd)

***Municipalities with populations
between 30,000—99,999***

| 2017 Property Taxes | | Ranking |
|------------------------|-----------------|---------|
| Newmarket | \$ 891 | Low |
| Whitchurch-Stouffville | \$ 926 | Low |
| Sault Ste. Marie | \$ 996 | Low |
| Innisfil | \$ 1,001 | Low |
| Brant | \$ 1,007 | Low |
| Aurora | \$ 1,023 | Low |
| Haldimand | \$ 1,116 | Low |
| Georgina | \$ 1,185 | Low |
| Orillia | \$ 1,305 | Mid |
| Halton Hills | \$ 1,321 | Mid |
| Caledon | \$ 1,330 | Mid |
| Timmins | \$ 1,367 | Mid |
| Fort Erie | \$ 1,439 | Mid |
| Quinte West | \$ 1,572 | Mid |
| Sarnia | \$ 1,641 | High |
| North Bay | \$ 1,646 | High |
| St. Thomas | \$ 1,654 | High |
| Welland | \$ 1,657 | High |
| Niagara Falls | \$ 1,727 | High |
| Clarington | \$ 1,817 | High |
| Stratford | \$ 1,895 | High |
| Cornwall | \$ 2,002 | High |
| Peterborough | \$ 2,042 | High |
| Pickering | \$ 2,074 | High |
| Belleville | \$ 2,241 | High |
| Orangeville | \$ 2,495 | High |
| Average | \$ 1,514 | |
| Median | \$ 1,505 | |

***Municipalities with populations
greater than 100,000***

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Markham | \$ 784 | Low |
| Vaughan | \$ 794 | Low |
| Richmond Hill | \$ 946 | Low |
| Windsor | \$ 1,264 | Mid |
| Barrie | \$ 1,343 | Mid |
| Milton | \$ 1,425 | Mid |
| Mississauga | \$ 1,449 | Mid |
| Greater Sudbury | \$ 1,577 | Mid |
| Kitchener | \$ 1,630 | Mid |
| Brampton | \$ 1,653 | High |
| Guelph | \$ 1,695 | High |
| Chatham-Kent | \$ 1,714 | High |
| Burlington | \$ 1,728 | High |
| Kingston | \$ 1,730 | High |
| London | \$ 1,731 | High |
| Cambridge | \$ 1,762 | High |
| Waterloo | \$ 1,768 | High |
| Ottawa | \$ 1,786 | High |
| Oakville | \$ 1,885 | High |
| Whitby | \$ 1,894 | High |
| St. Catharines | \$ 1,985 | High |
| Hamilton | \$ 2,018 | High |
| Thunder Bay | \$ 2,064 | High |
| Oshawa | \$ 2,081 | High |
| Average | \$ 1,613 | |
| Median | \$ 1,721 | |

Multi-Residential Walk-Ups
(taxes calculated on a per unit basis) - sorted by Location

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|-----------------|---------|
| Prince Edward County | \$ 802 | Low |
| Brockville | \$ 1,458 | Mid |
| Quinte West | \$ 1,572 | Mid |
| Kingston | \$ 1,730 | High |
| Ottawa | \$ 1,786 | High |
| Cornwall | \$ 2,002 | High |
| Peterborough | \$ 2,042 | High |
| Belleville | \$ 2,241 | High |
| Average | \$ 1,704 | |
| Median | \$ 1,758 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|-----------------|---------|
| West Lincoln | \$ 1,306 | Mid |
| Pelham | \$ 1,366 | Mid |
| Fort Erie | \$ 1,439 | Mid |
| Wainfleet | \$ 1,504 | Mid |
| Grimsby | \$ 1,545 | Mid |
| Lincoln | \$ 1,565 | Mid |
| Port Colborne | \$ 1,591 | Mid |
| Welland | \$ 1,657 | High |
| Niagara Falls | \$ 1,727 | High |
| Thorold | \$ 1,820 | High |
| St. Catharines | \$ 1,985 | High |
| Hamilton | \$ 2,018 | High |
| Average | \$ 1,627 | |
| Median | \$ 1,578 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|-----------------|---------|
| Markham | \$ 784 | Low |
| Vaughan | \$ 794 | Low |
| East Gwillimbury | \$ 803 | Low |
| King | \$ 865 | Low |
| Newmarket | \$ 891 | Low |
| Whitchurch-Stouffville | \$ 926 | Low |
| Richmond Hill | \$ 946 | Low |
| Aurora | \$ 1,023 | Low |
| Georgina | \$ 1,185 | Low |
| Halton Hills | \$ 1,321 | Mid |
| Caledon | \$ 1,330 | Mid |
| Milton | \$ 1,425 | Mid |
| Brock | \$ 1,425 | Mid |
| Mississauga | \$ 1,449 | Mid |
| Brampton | \$ 1,653 | High |
| Burlington | \$ 1,728 | High |
| Clarington | \$ 1,817 | High |
| Oakville | \$ 1,885 | High |
| Whitby | \$ 1,894 | High |
| Pickering | \$ 2,074 | High |
| Oshawa | \$ 2,081 | High |
| Average | \$ 1,348 | |
| Median | \$ 1,330 | |

Multi-Residential Walk-Ups—(taxes calculated on a per unit basis) - sorted by Location (cont'd)

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|-----------------|---------|
| Greenstone | \$ 850 | Low |
| Kenora | \$ 897 | Low |
| Sault Ste. Marie | \$ 996 | Low |
| Elliot Lake | \$ 1,044 | Low |
| Timmins | \$ 1,367 | Mid |
| Greater Sudbury | \$ 1,577 | Mid |
| Parry Sound | \$ 1,602 | Mid |
| North Bay | \$ 1,646 | High |
| Thunder Bay | \$ 2,064 | High |
| Average | \$ 1,338 | |
| Median | \$ 1,367 | |

| 2017 Property Taxes - Simcoe/Duff/Musk. | | Ranking |
|---|-----------------|---------|
| Springwater | \$ 757 | Low |
| Huntsville | \$ 773 | Low |
| Gravenhurst | \$ 830 | Low |
| Innisfil | \$ 1,001 | Low |
| Collingwood | \$ 1,074 | Low |
| Bracebridge | \$ 1,076 | Low |
| Orillia | \$ 1,305 | Mid |
| Barrie | \$ 1,343 | Mid |
| Orangeville | \$ 2,495 | High |
| Average | \$ 1,184 | |
| Median | \$ 1,074 | |

| 2017 Property Taxes - Southwest | | Ranking |
|---------------------------------|-----------------|---------|
| The Blue Mountains | \$ 566 | Low |
| Kincardine | \$ 573 | Low |
| Saugeen Shores | \$ 647 | Low |
| Puslinch | \$ 869 | Low |
| Brant | \$ 1,007 | Low |
| Lambton Shores | \$ 1,030 | Low |
| North Dumfries | \$ 1,062 | Low |
| Haldimand | \$ 1,116 | Low |
| Kingsville | \$ 1,125 | Low |
| Meaford | \$ 1,143 | Low |
| North Middlesex | \$ 1,204 | Low |
| Mapleton | \$ 1,217 | Low |
| Wilmot | \$ 1,254 | Mid |
| Windsor | \$ 1,264 | Mid |
| Wellington North | \$ 1,275 | Mid |
| Strathroy-Caradoc | \$ 1,284 | Mid |
| Wellesley | \$ 1,313 | Mid |
| North Perth | \$ 1,315 | Mid |
| Centre Wellington | \$ 1,326 | Mid |
| Guelph-Eramosa | \$ 1,327 | Mid |
| Woolwich | \$ 1,347 | Mid |
| St. Marys | \$ 1,369 | Mid |
| Erin | \$ 1,394 | Mid |
| Minto | \$ 1,428 | Mid |
| Leamington | \$ 1,440 | Mid |
| Kitchener | \$ 1,630 | Mid |
| Sarnia | \$ 1,641 | High |
| St. Thomas | \$ 1,654 | High |
| Tillsonburg | \$ 1,659 | High |
| Guelph | \$ 1,695 | High |
| Chatham-Kent | \$ 1,714 | High |
| London | \$ 1,731 | High |
| Cambridge | \$ 1,762 | High |
| Waterloo | \$ 1,768 | High |
| Stratford | \$ 1,895 | High |
| Owen Sound | \$ 1,899 | High |
| Ingersoll | \$ 2,248 | High |
| Middlesex Centre | \$ 2,437 | High |
| Average | \$ 1,385 | |
| Median | \$ 1,326 | |

Multi-Residential Comparisons - High-Rise Apartment

| | 2017 Property Taxes | Ranking |
|------------------------|---------------------------|---------|
| Brant | \$ 847 | Low |
| King | \$ 894 | Low |
| Markham | \$ 913 | Low |
| Vaughan | \$ 920 | Low |
| Whitchurch-Stouffville | \$ 1,011 | Low |
| Newmarket | \$ 1,040 | Low |
| Richmond Hill | \$ 1,042 | Low |
| Aurora | \$ 1,052 | Low |
| Sault Ste. Marie | \$ 1,124 | Low |
| Georgina | \$ 1,133 | Low |
| Parry Sound | \$ 1,237 | Low |
| Pelham | \$ 1,271 | Low |
| Orillia | \$ 1,297 | Low |
| Milton | \$ 1,353 | Low |
| Collingwood | \$ 1,356 | Low |
| Lincoln | \$ 1,364 | Low |
| Timmins | \$ 1,401 | Low |
| Halton Hills | \$ 1,404 | Low |
| Centre Wellington | \$ 1,443 | Low |
| Grimsby | \$ 1,445 | Low |
| Barrie | \$ 1,503 | Low |
| Brockville | \$ 1,516 | Mid |
| Quinte West | \$ 1,625 | Mid |
| Fort Erie | \$ 1,626 | Mid |
| Mississauga | \$ 1,654 | Mid |
| London | \$ 1,677 | Mid |
| Woolwich | \$ 1,709 | Mid |
| Windsor | \$ 1,714 | Mid |
| North Bay | \$ 1,731 | Mid |
| Greater Sudbury | \$ 1,744 | Mid |
| Port Colborne | \$ 1,761 | Mid |

| | 2017 Property Taxes | Ranking |
|----------------|---------------------------|---------|
| Chatham-Kent | \$ 1,777 | Mid |
| Brampton | \$ 1,777 | Mid |
| Leamington | \$ 1,804 | Mid |
| Kingston | \$ 1,811 | Mid |
| Thorold | \$ 1,815 | Mid |
| Niagara Falls | \$ 1,830 | Mid |
| Kitchener | \$ 1,858 | Mid |
| Clarington | \$ 1,869 | Mid |
| Tillsonburg | \$ 1,930 | Mid |
| Ottawa | \$ 1,954 | Mid |
| Oakville | \$ 1,964 | High |
| Burlington | \$ 1,986 | High |
| Guelph | \$ 2,021 | High |
| Whitby | \$ 2,085 | High |
| Owen Sound | \$ 2,103 | High |
| Hamilton | \$ 2,114 | High |
| Waterloo | \$ 2,114 | High |
| St. Catharines | \$ 2,138 | High |
| Ingersoll | \$ 2,140 | High |
| Cambridge | \$ 2,163 | High |
| Cornwall | \$ 2,221 | High |
| Welland | \$ 2,235 | High |
| Oshawa | \$ 2,244 | High |
| Stratford | \$ 2,295 | High |
| Sarnia | \$ 2,319 | High |
| Pickering | \$ 2,353 | High |
| Peterborough | \$ 2,372 | High |
| Thunder Bay | \$ 2,372 | High |
| St. Thomas | \$ 2,523 | High |
| Belleville | \$ 2,701 | High |
| Orangeville | \$ 2,802 | High |
| Average | \$ 1,734 | |
| Median | \$ 1,769 | |

Multi-Residential High-Rise
(taxes calculated on a per unit basis) - sorted by Population Group

***Municipalities with populations
less than 15,000***

| 2017 Property Taxes | | | Ranking |
|---------------------|----|--------------|---------|
| Parry Sound | \$ | 1,237 | Low |
| Ingersoll | \$ | 2,140 | High |
| Average | \$ | 1,689 | |
| Median | \$ | 1,689 | |

***Municipalities with populations
between 30,000—99,999***

| 2017 Property Taxes | | | Ranking |
|------------------------|----|--------------|---------|
| Brant | \$ | 847 | Low |
| Whitchurch-Stouffville | \$ | 1,011 | Low |
| Newmarket | \$ | 1,040 | Low |
| Aurora | \$ | 1,052 | Low |
| Sault Ste. Marie | \$ | 1,124 | Low |
| Georgina | \$ | 1,133 | Low |
| Orillia | \$ | 1,297 | Low |
| Timmins | \$ | 1,401 | Low |
| Halton Hills | \$ | 1,404 | Low |
| Quinte West | \$ | 1,625 | Mid |
| Fort Erie | \$ | 1,626 | Mid |
| North Bay | \$ | 1,731 | Mid |
| Niagara Falls | \$ | 1,830 | Mid |
| Clarington | \$ | 1,869 | Mid |
| Cornwall | \$ | 2,221 | High |
| Welland | \$ | 2,235 | High |
| Stratford | \$ | 2,295 | High |
| Sarnia | \$ | 2,319 | High |
| Pickering | \$ | 2,353 | High |
| Peterborough | \$ | 2,372 | High |
| St. Thomas | \$ | 2,523 | High |
| Belleville | \$ | 2,701 | High |
| Orangeville | \$ | 2,802 | High |
| Average | \$ | 1,774 | |
| Median | \$ | 1,731 | |

***Municipalities with populations
between 15,000—29,999***

| 2017 Property Taxes | | | Ranking |
|---------------------|----|--------------|---------|
| King | \$ | 894 | Low |
| Pelham | \$ | 1,271 | Low |
| Collingwood | \$ | 1,356 | Low |
| Lincoln | \$ | 1,364 | Low |
| Centre Wellington | \$ | 1,443 | Low |
| Grimsby | \$ | 1,445 | Low |
| Brockville | \$ | 1,516 | Mid |
| Woolwich | \$ | 1,709 | Mid |
| Port Colborne | \$ | 1,761 | Mid |
| Leamington | \$ | 1,804 | Mid |
| Thorold | \$ | 1,815 | Mid |
| Tillsonburg | \$ | 1,930 | Mid |
| Owen Sound | \$ | 2,103 | High |
| Average | \$ | 1,570 | |
| Median | \$ | 1,516 | |

Multi-Residential High Rise
(taxes calculated on a per unit basis) - sorted by Population Group (cont'd)

**Municipalities with populations
greater than 100,000**

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Markham | \$ 913 | Low |
| Vaughan | \$ 920 | Low |
| Richmond Hill | \$ 1,042 | Low |
| Milton | \$ 1,353 | Low |
| Barrie | \$ 1,503 | Low |
| Mississauga | \$ 1,654 | Mid |
| London | \$ 1,677 | Mid |
| Windsor | \$ 1,714 | Mid |
| Greater Sudbury | \$ 1,744 | Mid |
| Chatham-Kent | \$ 1,777 | Mid |
| Brampton | \$ 1,777 | Mid |
| Kingston | \$ 1,811 | Mid |
| Kitchener | \$ 1,858 | Mid |
| Ottawa | \$ 1,954 | Mid |
| Oakville | \$ 1,964 | High |
| Burlington | \$ 1,986 | High |
| Guelph | \$ 2,021 | High |
| Whitby | \$ 2,085 | High |
| Hamilton | \$ 2,114 | High |
| Waterloo | \$ 2,114 | High |
| St. Catharines | \$ 2,138 | High |
| Cambridge | \$ 2,163 | High |
| Oshawa | \$ 2,244 | High |
| Thunder Bay | \$ 2,372 | High |
| Average | \$ 1,788 | |
| Median | \$ 1,835 | |

Multi-Residential High Rise
(taxes calculated on a per unit basis) - sorted by Location

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|-----------------|---------|
| Brockville | \$ 1,516 | Mid |
| Quinte West | \$ 1,625 | Mid |
| Kingston | \$ 1,811 | Mid |
| Ottawa | \$ 1,954 | Mid |
| Cornwall | \$ 2,221 | High |
| Peterborough | \$ 2,372 | High |
| Belleville | \$ 2,701 | High |
| Average | \$ 2,028 | |
| Median | \$ 1,954 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|-----------------|---------|
| Pelham | \$ 1,271 | Low |
| Lincoln | \$ 1,364 | Low |
| Grimsby | \$ 1,445 | Low |
| Fort Erie | \$ 1,626 | Mid |
| Port Colborne | \$ 1,761 | Mid |
| Thorold | \$ 1,815 | Mid |
| Niagara Falls | \$ 1,830 | Mid |
| Hamilton | \$ 2,114 | High |
| St. Catharines | \$ 2,138 | High |
| Welland | \$ 2,235 | High |
| Average | \$ 1,760 | |
| Median | \$ 1,788 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|-----------------|---------|
| King | \$ 894 | Low |
| Markham | \$ 913 | Low |
| Vaughan | \$ 920 | Low |
| Whitchurch-Stouffville | \$ 1,011 | Low |
| Newmarket | \$ 1,040 | Low |
| Richmond Hill | \$ 1,042 | Low |
| Aurora | \$ 1,052 | Low |
| Georgina | \$ 1,133 | Low |
| Milton | \$ 1,353 | Low |
| Halton Hills | \$ 1,404 | Low |
| Mississauga | \$ 1,654 | Mid |
| Brampton | \$ 1,777 | Mid |
| Clarington | \$ 1,869 | Mid |
| Oakville | \$ 1,964 | High |
| Burlington | \$ 1,986 | High |
| Whitby | \$ 2,085 | High |
| Oshawa | \$ 2,244 | High |
| Pickering | \$ 2,353 | High |
| Average | \$ 1,483 | |
| Median | \$ 1,378 | |

Multi-Residential High Rise
(taxes calculated on a per unit basis) - sorted by Location (cont'd)

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|-----------------|---------|
| Sault Ste. Marie | \$ 1,124 | Low |
| Parry Sound | \$ 1,237 | Low |
| Timmins | \$ 1,401 | Low |
| North Bay | \$ 1,731 | Mid |
| Greater Sudbury | \$ 1,744 | Mid |
| Thunder Bay | \$ 2,372 | High |
| Average | \$ 1,602 | |
| Median | \$ 1,566 | |

| 2017 Property Taxes - Simcoe/Musk./Duff. Ranking | | |
|--|-----------------|------|
| Orillia | \$ 1,297 | Low |
| Collingwood | \$ 1,356 | Low |
| Barrie | \$ 1,503 | Low |
| Orangeville | \$ 2,802 | High |
| Average | \$ 1,739 | |
| Median | \$ 1,429 | |

| 2017 Property Taxes - Southwest | | Ranking |
|---------------------------------|-----------------|---------|
| The Blue Mountains | \$ 566 | Low |
| Kincardine | \$ 573 | Low |
| Saugeen Shores | \$ 647 | Low |
| Puslinch | \$ 869 | Low |
| Brant | \$ 1,007 | Low |
| Lambton Shores | \$ 1,030 | Low |
| North Dumfries | \$ 1,062 | Low |
| Haldimand | \$ 1,116 | Low |
| Kingsville | \$ 1,125 | Low |
| Meaford | \$ 1,143 | Low |
| North Middlesex | \$ 1,204 | Low |
| Mapleton | \$ 1,217 | Low |
| Wilmot | \$ 1,254 | Mid |
| Windsor | \$ 1,264 | Mid |
| Wellington North | \$ 1,275 | Mid |
| Strathroy-Caradoc | \$ 1,284 | Mid |
| Wellesley | \$ 1,313 | Mid |
| North Perth | \$ 1,315 | Mid |
| Centre Wellington | \$ 1,326 | Mid |
| Guelph-Eramosa | \$ 1,327 | Mid |
| Woolwich | \$ 1,347 | Mid |
| St. Marys | \$ 1,369 | Mid |
| Erin | \$ 1,394 | Mid |
| Minto | \$ 1,428 | Mid |
| Leamington | \$ 1,440 | Mid |
| Kitchener | \$ 1,630 | Mid |
| Sarnia | \$ 1,641 | High |
| St. Thomas | \$ 1,654 | High |
| Tillsonburg | \$ 1,659 | High |
| Guelph | \$ 1,695 | High |
| Chatham-Kent | \$ 1,714 | High |
| London | \$ 1,731 | High |
| Cambridge | \$ 1,762 | High |
| Waterloo | \$ 1,768 | High |
| Stratford | \$ 1,895 | High |
| Owen Sound | \$ 1,899 | High |
| Ingersoll | \$ 2,248 | High |
| Middlesex Centre | \$ 2,437 | High |
| Average | \$ 1,385 | |
| Median | \$ 1,326 | |

Multi-Residential Comparisons - Summary

| Low | Low-Mid | Mid | Mid-High | High |
|------------------------|-------------------|-------------------|---------------|------------------|
| Aurora | Barrie | Brock | Brampton | Belleville |
| Bracebridge | Centre Wellington | Brockville | Chatham-Kent | Burlington |
| Brant | Grimsby | Caledon | Clarington | Cambridge |
| Collingwood | Halton Hills | Erin | Kingston | Cornwall |
| East Gwillimbury | Lincoln | Fort Erie | London | Guelph |
| Elliot Lake | Milton | Greater Sudbury | Niagara Falls | Hamilton |
| Georgina | Orillia | Guelph-Eramosa | North Bay | Ingersoll |
| Gravenhurst | Parry Sound | Kitchener | Ottawa | Middlesex Centre |
| Greenstone | Pelham | Leamington | Thorold | Oakville |
| Haldimand | Timmins | Minto | Tillsonburg | Orangeville |
| Huntsville | | Mississauga | | Oshawa |
| Innisfil | | North Perth | | Owen Sound |
| Kenora | | Port Colborne | | Peterborough |
| Kincardine | | Quinte West | | Pickering |
| King | | St. Marys | | Sarnia |
| Kingsville | | Strathroy-Caradoc | | St. Catharines |
| Lambton Shores | | Wainfleet | | St. Thomas |
| Mapleton | | Wellesley | | Stratford |
| Markham | | Wellington North | | Thunder Bay |
| Meaford | | West Lincoln | | Waterloo |
| Newmarket | | Wilmot | | Welland |
| North Dumfries | | Windsor | | Whitby |
| North Middlesex | | Woolwich | | |
| Prince Edward County | | | | |
| Puslinch | | | | |
| Richmond Hill | | | | |
| Saugeen Shores | | | | |
| Sault Ste. Marie | | | | |
| Springwater | | | | |
| The Blue Mountains | | | | |
| Vaughan | | | | |
| Whitchurch-Stouffville | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Commercial Comparisons



Commercial Comparisons - Office Buildings
(taxes per sq. ft.)

| | 2017 | 2017 | 2017 | Ranking |
|------------------------|-----------------|-----------------|----------------|---------|
| | Municipal Taxes | Education Taxes | Property Taxes | |
| Oro-Medonte | \$ 0.58 | \$ 0.76 | \$ 1.34 | Low |
| Leamington | \$ 0.98 | \$ 0.66 | \$ 1.63 | Low |
| Kincardine | \$ 1.00 | \$ 0.91 | \$ 1.91 | Low |
| Prince Edward County | \$ 1.10 | \$ 0.83 | \$ 1.93 | Low |
| Lincoln | \$ 1.25 | \$ 0.77 | \$ 2.03 | Low |
| Greenstone | \$ 1.53 | \$ 0.50 | \$ 2.03 | Low |
| Welland | \$ 1.40 | \$ 0.63 | \$ 2.03 | Low |
| Wellington North | \$ 1.30 | \$ 0.78 | \$ 2.08 | Low |
| Quinte West | \$ 1.26 | \$ 0.95 | \$ 2.22 | Low |
| Fort Erie | \$ 1.60 | \$ 0.70 | \$ 2.30 | Low |
| Sarnia | \$ 1.44 | \$ 0.89 | \$ 2.33 | Low |
| Timmins | \$ 1.82 | \$ 0.58 | \$ 2.40 | Low |
| Haldimand | \$ 1.42 | \$ 1.00 | \$ 2.42 | Low |
| Halton Hills | \$ 1.30 | \$ 1.13 | \$ 2.43 | Low |
| Niagara Falls | \$ 1.59 | \$ 0.88 | \$ 2.47 | Low |
| Gravenhurst | \$ 1.60 | \$ 0.88 | \$ 2.48 | Low |
| North Perth | \$ 1.35 | \$ 1.17 | \$ 2.51 | Low |
| Mapleton | \$ 1.58 | \$ 0.98 | \$ 2.56 | Low |
| St. Marys | \$ 1.68 | \$ 0.89 | \$ 2.57 | Low |
| Oshawa | \$ 1.67 | \$ 0.98 | \$ 2.65 | Low |
| Central Elgin | \$ 1.66 | \$ 1.01 | \$ 2.68 | Low |
| Port Colborne | \$ 1.87 | \$ 0.82 | \$ 2.69 | Low |
| Springwater | \$ 1.15 | \$ 1.54 | \$ 2.69 | Low |
| North Dumfries | \$ 1.38 | \$ 1.31 | \$ 2.70 | Low |
| Whitchurch-Stouffville | \$ 1.18 | \$ 1.52 | \$ 2.70 | Low |
| Woolwich | \$ 1.40 | \$ 1.31 | \$ 2.71 | Low |
| St. Catharines | \$ 1.80 | \$ 0.91 | \$ 2.71 | Low |
| Strathroy-Caradoc | \$ 1.28 | \$ 1.46 | \$ 2.74 | Low |
| Tillsonburg | \$ 1.75 | \$ 0.99 | \$ 2.74 | Low |

Commercial Comparisons - Office Buildings
(taxes per sq. ft.) (cont'd)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|---------------------|----------------------------|----------------------------|---------------------------|---------|
| | | | | Mid |
| North Bay | \$ 1.88 | \$ 0.88 | \$ 2.76 | Mid |
| Thorold | \$ 1.86 | \$ 0.92 | \$ 2.78 | Mid |
| Sault Ste. Marie | \$ 2.08 | \$ 0.72 | \$ 2.81 | Mid |
| Orangeville | \$ 1.68 | \$ 1.13 | \$ 2.81 | Mid |
| Parry Sound | \$ 2.02 | \$ 0.80 | \$ 2.82 | Mid |
| London | \$ 1.78 | \$ 1.07 | \$ 2.85 | Mid |
| Orillia | \$ 1.84 | \$ 1.03 | \$ 2.88 | Mid |
| Collingwood | \$ 1.56 | \$ 1.32 | \$ 2.89 | Mid |
| Bracebridge | \$ 1.86 | \$ 1.04 | \$ 2.90 | Mid |
| Huntsville | \$ 1.80 | \$ 1.11 | \$ 2.92 | Mid |
| Markham | \$ 1.18 | \$ 1.78 | \$ 2.96 | Mid |
| St. Thomas | \$ 1.96 | \$ 1.02 | \$ 2.98 | Mid |
| Milton | \$ 1.43 | \$ 1.56 | \$ 2.99 | Mid |
| Minto | \$ 1.91 | \$ 1.11 | \$ 3.02 | Mid |
| Hamilton | \$ 1.99 | \$ 1.04 | \$ 3.03 | Mid |
| Belleville | \$ 2.02 | \$ 1.01 | \$ 3.03 | Mid |
| Windsor | \$ 2.19 | \$ 0.86 | \$ 3.05 | Mid |
| Niagara-on-the-Lake | \$ 1.70 | \$ 1.37 | \$ 3.07 | Mid |
| Brockville | \$ 2.00 | \$ 1.09 | \$ 3.09 | Mid |
| Cornwall | \$ 2.06 | \$ 1.05 | \$ 3.11 | Mid |
| Stratford | \$ 1.98 | \$ 1.14 | \$ 3.12 | Mid |
| Erin | \$ 1.81 | \$ 1.34 | \$ 3.15 | Mid |
| Kitchener | \$ 1.83 | \$ 1.34 | \$ 3.17 | Mid |
| Georgina | \$ 1.70 | \$ 1.50 | \$ 3.21 | Mid |
| Greater Sudbury | \$ 2.23 | \$ 1.00 | \$ 3.24 | Mid |
| Aurora | \$ 1.46 | \$ 1.78 | \$ 3.24 | Mid |
| Innisfil | \$ 1.63 | \$ 1.62 | \$ 3.24 | Mid |

Commercial Comparisons - Office Buildings
(taxes per sq. ft.) (cont'd)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|-------------------|----------------------------|----------------------------|---------------------------|---------|
| Puslinch | \$ 1.77 | \$ 1.48 | \$ 3.25 | High |
| Brant | \$ 1.76 | \$ 1.49 | \$ 3.25 | High |
| Clarington | \$ 1.94 | \$ 1.36 | \$ 3.30 | High |
| Owen Sound | \$ 2.22 | \$ 1.09 | \$ 3.31 | High |
| Burlington | \$ 1.80 | \$ 1.59 | \$ 3.39 | High |
| Newmarket | \$ 1.58 | \$ 1.82 | \$ 3.39 | High |
| Centre Wellington | \$ 2.04 | \$ 1.38 | \$ 3.43 | High |
| Vaughan | \$ 1.43 | \$ 2.03 | \$ 3.46 | High |
| Peterborough | \$ 2.04 | \$ 1.43 | \$ 3.47 | High |
| Whitby | \$ 2.02 | \$ 1.46 | \$ 3.48 | High |
| Chatham-Kent | \$ 2.48 | \$ 1.04 | \$ 3.52 | High |
| Guelph | \$ 2.11 | \$ 1.42 | \$ 3.53 | High |
| Meadford | \$ 1.86 | \$ 1.72 | \$ 3.58 | High |
| Brampton | \$ 1.89 | \$ 1.71 | \$ 3.60 | High |
| Mississauga | \$ 1.75 | \$ 1.87 | \$ 3.62 | High |
| Caledon | \$ 1.70 | \$ 1.95 | \$ 3.65 | High |
| Richmond Hill | \$ 1.51 | \$ 2.16 | \$ 3.67 | High |
| Barrie | \$ 2.21 | \$ 1.55 | \$ 3.77 | High |
| Kenora | \$ 2.69 | \$ 1.15 | \$ 3.84 | High |
| Cambridge | \$ 2.35 | \$ 1.61 | \$ 3.96 | High |
| Oakville | \$ 2.04 | \$ 1.94 | \$ 3.98 | High |
| Pickering | \$ 2.29 | \$ 1.71 | \$ 4.00 | High |
| Waterloo | \$ 2.32 | \$ 1.74 | \$ 4.05 | High |
| Thunder Bay | \$ 3.13 | \$ 1.12 | \$ 4.25 | High |
| Kingston | \$ 2.70 | \$ 1.60 | \$ 4.30 | High |
| King | \$ 2.18 | \$ 2.31 | \$ 4.49 | High |
| Grimsby | \$ 2.78 | \$ 1.77 | \$ 4.55 | High |
| Ottawa | \$ 3.02 | \$ 1.70 | \$ 4.72 | High |
| Average | \$ 1.79 | \$ 1.24 | \$ 3.03 | |
| Median | \$ 1.79 | \$ 1.13 | \$ 3.00 | |

**Commercial Comparisons - Office Buildings
by Population Group (taxes per sq. ft.)**

***Municipalities with populations
less than 15,000***

| 2017 Property Taxes | | Ranking |
|---------------------|----------------|---------|
| Kincardine | \$ 1.91 | Low |
| Greenstone | \$ 2.03 | Low |
| Wellington North | \$ 2.08 | Low |
| Gravenhurst | \$ 2.48 | Low |
| North Perth | \$ 2.51 | Low |
| Mapleton | \$ 2.56 | Low |
| St. Marys | \$ 2.57 | Low |
| Central Elgin | \$ 2.68 | Low |
| North Dumfries | \$ 2.70 | Low |
| Parry Sound | \$ 2.82 | Mid |
| Minto | \$ 3.02 | Mid |
| Erin | \$ 3.15 | Mid |
| Puslinch | \$ 3.25 | High |
| Meaford | \$ 3.58 | High |
| Average | \$ 2.67 | |
| Median | \$ 2.62 | |

***Municipalities with populations
between 15,000—29,999***

| 2017 Property Taxes | | Ranking |
|----------------------|----------------|---------|
| Oro-Medonte | \$ 1.34 | Low |
| Leamington | \$ 1.63 | Low |
| Prince Edward County | \$ 1.93 | Low |
| Lincoln | \$ 2.03 | Low |
| Port Colborne | \$ 2.69 | Low |
| Springwater | \$ 2.69 | Low |
| Woolwich | \$ 2.71 | Low |
| Strathroy-Caradoc | \$ 2.74 | Low |
| Tillsonburg | \$ 2.74 | Low |
| Thorold | \$ 2.78 | Mid |
| Collingwood | \$ 2.89 | Mid |
| Bracebridge | \$ 2.90 | Mid |
| Huntsville | \$ 2.92 | Mid |
| Niagara-on-the-Lake | \$ 3.07 | Mid |
| Brockville | \$ 3.09 | Mid |
| Owen Sound | \$ 3.31 | High |
| Centre Wellington | \$ 3.43 | High |
| Kenora | \$ 3.84 | High |
| King | \$ 4.49 | High |
| Grimsby | \$ 4.55 | High |
| Average | \$ 2.89 | |
| Median | \$ 2.83 | |

Commercial Comparisons - Office Buildings (cont'd)
by Population Group (taxes per sq. ft.)

**Municipalities with populations
between 30,000—99,999**

| 2017 Property Taxes | | Ranking |
|------------------------|----------------|---------|
| Welland | \$ 2.03 | Low |
| Quinte West | \$ 2.22 | Low |
| Fort Erie | \$ 2.30 | Low |
| Sarnia | \$ 2.33 | Low |
| Timmins | \$ 2.40 | Low |
| Haldimand | \$ 2.42 | Low |
| Halton Hills | \$ 2.43 | Low |
| Niagara Falls | \$ 2.47 | Low |
| Whitchurch-Stouffville | \$ 2.70 | Low |
| North Bay | \$ 2.76 | Mid |
| Sault Ste. Marie | \$ 2.81 | Mid |
| Orangeville | \$ 2.81 | Mid |
| Orillia | \$ 2.88 | Mid |
| St. Thomas | \$ 2.98 | Mid |
| Belleville | \$ 3.03 | Mid |
| Cornwall | \$ 3.11 | Mid |
| Stratford | \$ 3.12 | Mid |
| Georgina | \$ 3.21 | Mid |
| Aurora | \$ 3.24 | Mid |
| Innisfil | \$ 3.24 | Mid |
| Brant | \$ 3.25 | High |
| Clarington | \$ 3.30 | High |
| Newmarket | \$ 3.39 | High |
| Peterborough | \$ 3.47 | High |
| Caledon | \$ 3.65 | High |
| Pickering | \$ 4.00 | High |
| Average | \$ 2.91 | |
| Median | \$ 2.93 | |

**Municipalities with populations
greater than 100,000**

| 2017 Property Taxes | | Ranking |
|---------------------|----------------|---------|
| Oshawa | \$ 2.65 | Low |
| St. Catharines | \$ 2.71 | Low |
| London | \$ 2.85 | Mid |
| Markham | \$ 2.96 | Mid |
| Milton | \$ 2.99 | Mid |
| Hamilton | \$ 3.03 | Mid |
| Windsor | \$ 3.05 | Mid |
| Kitchener | \$ 3.17 | Mid |
| Greater Sudbury | \$ 3.24 | Mid |
| Burlington | \$ 3.39 | High |
| Vaughan | \$ 3.46 | High |
| Whitby | \$ 3.48 | High |
| Chatham-Kent | \$ 3.52 | High |
| Guelph | \$ 3.53 | High |
| Brampton | \$ 3.60 | High |
| Mississauga | \$ 3.62 | High |
| Richmond Hill | \$ 3.67 | High |
| Barrie | \$ 3.77 | High |
| Cambridge | \$ 3.96 | High |
| Oakville | \$ 3.98 | High |
| Waterloo | \$ 4.05 | High |
| Thunder Bay | \$ 4.25 | High |
| Kingston | \$ 4.30 | High |
| Ottawa | \$ 4.72 | High |
| Average | \$ 3.50 | |
| Median | \$ 3.50 | |

Commercial Comparisons - Office Buildings—by Location (taxes per sq. ft.)

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|----------------|---------|
| Prince Edward County | \$ 1.93 | Low |
| Quinte West | \$ 2.22 | Low |
| Belleville | \$ 3.03 | Mid |
| Brockville | \$ 3.09 | Mid |
| Cornwall | \$ 3.11 | Mid |
| Peterborough | \$ 3.47 | High |
| Kingston | \$ 4.30 | High |
| Ottawa | \$ 4.72 | High |
| Average | \$ 3.23 | |
| Median | \$ 3.10 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|----------------|---------|
| Halton Hills | \$ 2.43 | Low |
| Oshawa | \$ 2.65 | Low |
| Whitchurch-Stouffville | \$ 2.70 | Low |
| Markham | \$ 2.96 | Mid |
| Milton | \$ 2.99 | Mid |
| Georgina | \$ 3.21 | Mid |
| Aurora | \$ 3.24 | Mid |
| Clarington | \$ 3.30 | High |
| Burlington | \$ 3.39 | High |
| Newmarket | \$ 3.39 | High |
| Vaughan | \$ 3.46 | High |
| Whitby | \$ 3.48 | High |
| Brampton | \$ 3.60 | High |
| Mississauga | \$ 3.62 | High |
| Caledon | \$ 3.65 | High |
| Richmond Hill | \$ 3.67 | High |
| Oakville | \$ 3.98 | High |
| Pickering | \$ 4.00 | High |
| King | \$ 4.49 | High |
| Average | \$ 3.38 | |
| Median | \$ 3.39 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|----------------|---------|
| Lincoln | \$ 2.03 | Low |
| Welland | \$ 2.03 | Low |
| Fort Erie | \$ 2.30 | Low |
| Niagara Falls | \$ 2.47 | Low |
| Port Colborne | \$ 2.69 | Low |
| St. Catharines | \$ 2.71 | Low |
| Thorold | \$ 2.78 | Mid |
| Hamilton | \$ 3.03 | Mid |
| Niagara-on-the-Lake | \$ 3.07 | Mid |
| Grimsby | \$ 4.55 | High |
| Average | \$ 2.77 | |
| Median | \$ 2.70 | |

Commercial Comparisons - Office Buildings—by Location (taxes per sq. ft.) (cont'd)

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|----------------|---------|
| Greenstone | \$ 2.03 | Low |
| Timmins | \$ 2.40 | Low |
| North Bay | \$ 2.76 | Mid |
| Sault Ste. Marie | \$ 2.81 | Mid |
| Parry Sound | \$ 2.82 | Mid |
| Greater Sudbury | \$ 3.24 | Mid |
| Kenora | \$ 3.84 | High |
| Thunder Bay | \$ 4.25 | High |
| Average | \$ 3.02 | |
| Median | \$ 2.81 | |

| 2017 Property Taxes - Simcoe/Musk./Duff. | | Ranking |
|--|----------------|---------|
| Oro-Medonte | \$ 1.34 | Low |
| Gravenhurst | \$ 2.48 | Low |
| Springwater | \$ 2.69 | Low |
| Orangeville | \$ 2.81 | Mid |
| Orillia | \$ 2.88 | Mid |
| Collingwood | \$ 2.89 | Mid |
| Bracebridge | \$ 2.90 | Mid |
| Huntsville | \$ 2.92 | Mid |
| Innisfil | \$ 3.24 | Mid |
| Barrie | \$ 3.77 | High |
| Average | \$ 2.79 | |
| Median | \$ 2.88 | |

| 2017 Property Taxes - Southwest | | Ranking |
|---------------------------------|----------------|---------|
| Leamington | \$ 1.63 | Low |
| Kincardine | \$ 1.91 | Low |
| Wellington North | \$ 2.08 | Low |
| Sarnia | \$ 2.33 | Low |
| Haldimand | \$ 2.42 | Low |
| North Perth | \$ 2.51 | Low |
| Mapleton | \$ 2.56 | Low |
| St. Marys | \$ 2.57 | Low |
| Central Elgin | \$ 2.68 | Low |
| North Dumfries | \$ 2.70 | Low |
| Woolwich | \$ 2.71 | Low |
| Strathroy-Caradoc | \$ 2.74 | Low |
| Tillsonburg | \$ 2.74 | Low |
| London | \$ 2.85 | Mid |
| St. Thomas | \$ 2.98 | Mid |
| Minto | \$ 3.02 | Mid |
| Windsor | \$ 3.05 | Mid |
| Stratford | \$ 3.12 | Mid |
| Erin | \$ 3.15 | Mid |
| Kitchener | \$ 3.17 | Mid |
| Puslinch | \$ 3.25 | High |
| Brant | \$ 3.25 | High |
| Owen Sound | \$ 3.31 | High |
| Centre Wellington | \$ 3.43 | High |
| Chatham-Kent | \$ 3.52 | High |
| Guelph | \$ 3.53 | High |
| Meaford | \$ 3.58 | High |
| Cambridge | \$ 3.96 | High |
| Waterloo | \$ 4.05 | High |
| Average | \$ 2.92 | |
| Median | \$ 2.98 | |

Commercial Comparisons - Neighbourhood Shopping - (taxes per sq. ft.)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|----------------------|----------------------------|----------------------------|---------------------------|---------|
| | | | | Low |
| Saugeen Shores | \$ 0.67 | \$ 0.69 | \$ 1.36 | Low |
| Elliot Lake | \$ 1.03 | \$ 0.39 | \$ 1.42 | Low |
| Puslinch | \$ 0.96 | \$ 0.82 | \$ 1.78 | Low |
| Greenstone | \$ 1.35 | \$ 0.44 | \$ 1.79 | Low |
| Stratford | \$ 1.18 | \$ 0.68 | \$ 1.85 | Low |
| North Perth | \$ 1.00 | \$ 0.87 | \$ 1.87 | Low |
| Gravenhurst | \$ 1.18 | \$ 0.69 | \$ 1.87 | Low |
| Meadford | \$ 0.98 | \$ 0.90 | \$ 1.88 | Low |
| The Blue Mountains | \$ 0.80 | \$ 1.14 | \$ 1.94 | Low |
| Prince Edward County | \$ 1.22 | \$ 0.92 | \$ 2.14 | Low |
| Springwater | \$ 0.88 | \$ 1.26 | \$ 2.15 | Low |
| Kingsville | \$ 1.03 | \$ 1.15 | \$ 2.18 | Low |
| Wellington North | \$ 1.38 | \$ 0.81 | \$ 2.19 | Low |
| Wellesley | \$ 1.18 | \$ 1.03 | \$ 2.21 | Low |
| North Middlesex | \$ 1.11 | \$ 1.11 | \$ 2.22 | Low |
| Innisfil | \$ 1.13 | \$ 1.12 | \$ 2.25 | Low |
| Middlesex Centre | \$ 1.01 | \$ 1.26 | \$ 2.27 | Low |
| Kincardine | \$ 1.23 | \$ 1.12 | \$ 2.35 | Low |
| Lambton Shores | \$ 1.27 | \$ 1.13 | \$ 2.40 | Low |
| St. Marys | \$ 1.54 | \$ 0.91 | \$ 2.45 | Low |
| Bracebridge | \$ 1.68 | \$ 0.94 | \$ 2.62 | Low |
| Huntsville | \$ 1.65 | \$ 1.01 | \$ 2.66 | Low |
| Mapleton | \$ 1.67 | \$ 1.04 | \$ 2.71 | Low |
| Strathroy-Caradoc | \$ 1.27 | \$ 1.45 | \$ 2.73 | Low |
| West Lincoln | \$ 1.66 | \$ 1.08 | \$ 2.75 | Low |
| East Gwillimbury | \$ 1.25 | \$ 1.50 | \$ 2.75 | Low |
| Centre Wellington | \$ 1.62 | \$ 1.18 | \$ 2.80 | Low |
| Kenora | \$ 1.96 | \$ 0.85 | \$ 2.81 | Low |
| Minto | \$ 1.80 | \$ 1.04 | \$ 2.84 | Low |
| Oro-Medonte | \$ 1.24 | \$ 1.61 | \$ 2.85 | Low |
| Erin | \$ 1.67 | \$ 1.23 | \$ 2.91 | Low |
| Georgina | \$ 1.58 | \$ 1.39 | \$ 2.97 | Low |
| Leamington | \$ 1.68 | \$ 1.29 | \$ 2.97 | Low |

Commercial Comparisons - Neighbourhood Shopping - (taxes per sq. ft.) (cont'd)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|------------------------|----------------------------|----------------------------|---------------------------|---------|
| | | | | |
| Central Elgin | \$ 1.85 | \$ 1.12 | \$ 2.98 | Mid |
| Wilmot | \$ 1.54 | \$ 1.44 | \$ 2.98 | Mid |
| Brock | \$ 1.81 | \$ 1.20 | \$ 3.01 | Mid |
| King | \$ 1.43 | \$ 1.60 | \$ 3.03 | Mid |
| Parry Sound | \$ 2.22 | \$ 0.88 | \$ 3.10 | Mid |
| Quinte West | \$ 1.77 | \$ 1.34 | \$ 3.10 | Mid |
| Niagara-on-the-Lake | \$ 1.75 | \$ 1.41 | \$ 3.17 | Mid |
| Thorold | \$ 2.16 | \$ 1.08 | \$ 3.24 | Mid |
| Timmins | \$ 2.51 | \$ 0.81 | \$ 3.32 | Mid |
| Windsor | \$ 2.35 | \$ 0.97 | \$ 3.32 | Mid |
| Lincoln | \$ 2.07 | \$ 1.28 | \$ 3.35 | Mid |
| Tillsonburg | \$ 2.08 | \$ 1.28 | \$ 3.36 | Mid |
| Newmarket | \$ 1.57 | \$ 1.81 | \$ 3.38 | Mid |
| Woolwich | \$ 1.81 | \$ 1.69 | \$ 3.50 | Mid |
| North Bay | \$ 2.40 | \$ 1.12 | \$ 3.53 | Mid |
| Pelham | \$ 2.24 | \$ 1.30 | \$ 3.54 | Mid |
| North Dumfries | \$ 1.82 | \$ 1.73 | \$ 3.55 | Mid |
| Fort Erie | \$ 2.39 | \$ 1.17 | \$ 3.56 | Mid |
| Brant | \$ 1.93 | \$ 1.64 | \$ 3.56 | Mid |
| Halton Hills | \$ 1.93 | \$ 1.68 | \$ 3.60 | Mid |
| Belleville | \$ 2.41 | \$ 1.21 | \$ 3.62 | Mid |
| Grimsby | \$ 2.25 | \$ 1.38 | \$ 3.63 | Mid |
| Ingersoll | \$ 2.36 | \$ 1.28 | \$ 3.64 | Mid |
| Collingwood | \$ 1.97 | \$ 1.70 | \$ 3.67 | Mid |
| Whitchurch-Stouffville | \$ 1.62 | \$ 2.08 | \$ 3.70 | Mid |
| Guelph-Eramosa | \$ 2.12 | \$ 1.60 | \$ 3.72 | Mid |
| Niagara Falls | \$ 2.47 | \$ 1.37 | \$ 3.84 | Mid |
| Milton | \$ 1.84 | \$ 2.00 | \$ 3.85 | Mid |
| Sarnia | \$ 2.43 | \$ 1.44 | \$ 3.87 | Mid |
| Orillia | \$ 2.49 | \$ 1.39 | \$ 3.88 | Mid |
| Chatham-Kent | \$ 2.78 | \$ 1.14 | \$ 3.92 | Mid |
| Haldimand | \$ 2.32 | \$ 1.63 | \$ 3.95 | Mid |
| Kingston | \$ 2.48 | \$ 1.47 | \$ 3.96 | Mid |

Commercial Comparisons - Neighbourhood Shopping - (taxes per sq. ft.) (cont'd)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|------------------|----------------------------|----------------------------|---------------------------|---------|
| | | | | |
| Markham | \$ 1.59 | \$ 2.39 | \$ 3.98 | High |
| Richmond Hill | \$ 1.67 | \$ 2.39 | \$ 4.06 | High |
| Waterloo | \$ 2.32 | \$ 1.74 | \$ 4.06 | High |
| Welland | \$ 2.80 | \$ 1.27 | \$ 4.07 | High |
| Peterborough | \$ 2.42 | \$ 1.69 | \$ 4.12 | High |
| Port Colborne | \$ 2.92 | \$ 1.27 | \$ 4.19 | High |
| Greater Sudbury | \$ 2.90 | \$ 1.30 | \$ 4.20 | High |
| St. Catharines | \$ 2.82 | \$ 1.42 | \$ 4.24 | High |
| Vaughan | \$ 1.76 | \$ 2.49 | \$ 4.25 | High |
| Sault Ste. Marie | \$ 3.12 | \$ 1.16 | \$ 4.28 | High |
| Aurora | \$ 1.96 | \$ 2.38 | \$ 4.34 | High |
| Oshawa | \$ 2.75 | \$ 1.62 | \$ 4.38 | High |
| Whitby | \$ 2.56 | \$ 1.86 | \$ 4.42 | High |
| Cornwall | \$ 2.95 | \$ 1.49 | \$ 4.44 | High |
| Owen Sound | \$ 3.06 | \$ 1.49 | \$ 4.55 | High |
| Barrie | \$ 2.71 | \$ 1.90 | \$ 4.62 | High |
| Guelph | \$ 2.76 | \$ 1.86 | \$ 4.62 | High |
| London | \$ 2.92 | \$ 1.76 | \$ 4.67 | High |
| Pickering | \$ 2.68 | \$ 2.00 | \$ 4.68 | High |
| Caledon | \$ 2.20 | \$ 2.53 | \$ 4.73 | High |
| Cambridge | \$ 2.82 | \$ 1.94 | \$ 4.76 | High |
| Kitchener | \$ 2.76 | \$ 2.02 | \$ 4.78 | High |
| Mississauga | \$ 2.32 | \$ 2.48 | \$ 4.80 | High |
| Orangeville | \$ 2.89 | \$ 1.95 | \$ 4.84 | High |
| St. Thomas | \$ 3.19 | \$ 1.66 | \$ 4.85 | High |
| Burlington | \$ 2.59 | \$ 2.30 | \$ 4.89 | High |
| Clarington | \$ 2.89 | \$ 2.02 | \$ 4.91 | High |
| Oakville | \$ 2.54 | \$ 2.41 | \$ 4.95 | High |
| Thunder Bay | \$ 3.68 | \$ 1.32 | \$ 5.00 | High |
| Brockville | \$ 3.24 | \$ 1.76 | \$ 5.00 | High |
| Hamilton | \$ 3.34 | \$ 1.75 | \$ 5.09 | High |
| Brampton | \$ 2.78 | \$ 2.51 | \$ 5.29 | High |
| Ottawa | \$ 3.40 | \$ 2.41 | \$ 5.81 | High |
| Average | \$ 2.03 | \$ 1.44 | \$ 3.48 | |
| Median | \$ 1.96 | \$ 1.37 | \$ 3.55 | |

**Commercial Comparisons - Neighbourhood Shopping - sorted by Population
(taxes per sq. ft.)**

***Municipalities with populations
less than 15,000***

| 2017 Property Taxes | Ranking |
|---------------------|----------------|
| Saugeen Shores | \$ 1.36 |
| Elliot Lake | \$ 1.42 |
| Puslinch | \$ 1.78 |
| Greenstone | \$ 1.79 |
| North Perth | \$ 1.87 |
| Gravenhurst | \$ 1.87 |
| Meaford | \$ 1.88 |
| The Blue Mountains | \$ 1.94 |
| Wellington North | \$ 2.19 |
| Wellesley | \$ 2.21 |
| North Middlesex | \$ 2.22 |
| Kincardine | \$ 2.35 |
| Lambton Shores | \$ 2.40 |
| St. Marys | \$ 2.45 |
| Mapleton | \$ 2.71 |
| Minto | \$ 2.84 |
| Erin | \$ 2.91 |
| Central Elgin | \$ 2.98 |
| Brock | \$ 3.01 |
| Parry Sound | \$ 3.10 |
| North Dumfries | \$ 3.55 |
| Ingersoll | \$ 3.64 |
| Guelph-Eramosa | \$ 3.72 |
| Average | \$ 2.44 |
| Median | \$ 2.35 |

***Municipalities with populations
between 15,000—29,999***

| 2017 Property Taxes | Ranking |
|----------------------|----------------|
| Prince Edward County | \$ 2.14 |
| Springwater | \$ 2.15 |
| Kingsville | \$ 2.18 |
| Middlesex Centre | \$ 2.27 |
| Huntsville | \$ 2.66 |
| Bracebridge | \$ 2.62 |
| Strathroy-Caradoc | \$ 2.73 |
| West Lincoln | \$ 2.75 |
| East Gwillimbury | \$ 2.75 |
| Centre Wellington | \$ 2.80 |
| Oro-Medonte | \$ 2.85 |
| Kenora | \$ 2.81 |
| Leamington | \$ 2.97 |
| Wilmot | \$ 2.98 |
| King | \$ 3.03 |
| Niagara-on-the-Lake | \$ 3.17 |
| Thorold | \$ 3.24 |
| Lincoln | \$ 3.35 |
| Tillsonburg | \$ 3.36 |
| Woolwich | \$ 3.50 |
| Pelham | \$ 3.54 |
| Collingwood | \$ 3.67 |
| Grimsby | \$ 3.63 |
| Port Colborne | \$ 4.19 |
| Owen Sound | \$ 4.55 |
| Brockville | \$ 5.00 |
| Average | \$ 3.11 |
| Median | \$ 2.97 |

Commercial Comparisons - Neighbourhood Shopping - sorted by Population (cont'd)
(taxes per sq. ft.)

**Municipalities with populations
between 30,000—99,999**

| 2017 Property Taxes | | Ranking |
|------------------------|----------------|---------|
| Stratford | \$ 1.85 | Low |
| Innisfil | \$ 2.25 | Low |
| Georgina | \$ 2.97 | Low |
| Quinte West | \$ 3.10 | Mid |
| Newmarket | \$ 3.38 | Mid |
| Fort Erie | \$ 3.56 | Mid |
| Brant | \$ 3.56 | Mid |
| Halton Hills | \$ 3.60 | Mid |
| Belleville | \$ 3.62 | Mid |
| Timmins | \$ 3.32 | Mid |
| Whitchurch-Stouffville | \$ 3.70 | Mid |
| North Bay | \$ 3.53 | Mid |
| Niagara Falls | \$ 3.84 | Mid |
| Sarnia | \$ 3.87 | Mid |
| Orillia | \$ 3.88 | Mid |
| Haldimand | \$ 3.95 | Mid |
| Welland | \$ 4.07 | High |
| Peterborough | \$ 4.12 | High |
| Sault Ste. Marie | \$ 4.28 | High |
| Aurora | \$ 4.34 | High |
| Cornwall | \$ 4.44 | High |
| Pickering | \$ 4.68 | High |
| Caledon | \$ 4.73 | High |
| Orangeville | \$ 4.84 | High |
| Clarington | \$ 4.91 | High |
| St. Thomas | \$ 4.85 | High |
| Average | \$ 3.82 | |
| Median | \$ 3.85 | |

**Municipalities with populations
greater than 100,000**

| 2017 Property Taxes | | Ranking |
|---------------------|----------------|---------|
| Windsor | \$ 3.32 | Mid |
| Milton | \$ 3.85 | Mid |
| Chatham-Kent | \$ 3.92 | Mid |
| Kingston | \$ 3.96 | Mid |
| Markham | \$ 3.98 | High |
| Richmond Hill | \$ 4.06 | High |
| Waterloo | \$ 4.06 | High |
| Greater Sudbury | \$ 4.20 | High |
| St. Catharines | \$ 4.24 | High |
| Vaughan | \$ 4.25 | High |
| Guelph | \$ 4.62 | High |
| Barrie | \$ 4.62 | High |
| London | \$ 4.67 | High |
| Whitby | \$ 4.42 | High |
| Cambridge | \$ 4.76 | High |
| Kitchener | \$ 4.78 | High |
| Mississauga | \$ 4.80 | High |
| Burlington | \$ 4.89 | High |
| Oakville | \$ 4.95 | High |
| Hamilton | \$ 5.09 | High |
| Thunder Bay | \$ 5.00 | High |
| Oshawa | \$ 4.38 | High |
| Brampton | \$ 5.29 | High |
| Ottawa | \$ 5.81 | High |
| Average | \$ 4.50 | |
| Median | \$ 4.52 | |

**Commercial Comparisons - Neighbourhood Shopping
by Location (taxes per sq. ft.)**

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|----------------|---------|
| Prince Edward County | \$ 2.14 | Low |
| Quinte West | \$ 3.10 | Mid |
| Belleville | \$ 3.62 | Mid |
| Kingston | \$ 3.96 | Mid |
| Peterborough | \$ 4.12 | High |
| Cornwall | \$ 4.44 | High |
| Brockville | \$ 5.00 | High |
| Ottawa | \$ 5.81 | High |
| Average | \$ 4.02 | |
| Median | \$ 4.04 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|----------------|---------|
| East Gwillimbury | \$ 2.75 | Low |
| Georgina | \$ 2.97 | Low |
| Brock | \$ 3.01 | Mid |
| King | \$ 3.03 | Mid |
| Newmarket | \$ 3.38 | Mid |
| Halton Hills | \$ 3.60 | Mid |
| Whitchurch-Stouffville | \$ 3.70 | Mid |
| Milton | \$ 3.85 | Mid |
| Markham | \$ 3.98 | High |
| Richmond Hill | \$ 4.06 | High |
| Vaughan | \$ 4.25 | High |
| Aurora | \$ 4.34 | High |
| Oshawa | \$ 4.38 | High |
| Whitby | \$ 4.42 | High |
| Pickering | \$ 4.68 | High |
| Caledon | \$ 4.73 | High |
| Mississauga | \$ 4.80 | High |
| Burlington | \$ 4.89 | High |
| Clarington | \$ 4.91 | High |
| Oakville | \$ 4.95 | High |
| Brampton | \$ 5.29 | High |
| Average | \$ 4.09 | |
| Median | \$ 4.25 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|----------------|---------|
| West Lincoln | \$ 2.75 | Low |
| Niagara-on-the-Lake | \$ 3.17 | Mid |
| Thorold | \$ 3.24 | Mid |
| Lincoln | \$ 3.35 | Mid |
| Pelham | \$ 3.54 | Mid |
| Fort Erie | \$ 3.56 | Mid |
| Grimsby | \$ 3.63 | Mid |
| Niagara Falls | \$ 3.84 | Mid |
| Welland | \$ 4.07 | High |
| Port Colborne | \$ 4.19 | High |
| St. Catharines | \$ 4.24 | High |
| Hamilton | \$ 5.09 | High |
| Average | \$ 3.72 | |
| Median | \$ 3.59 | |

Commercial Comparisons - Neighbourhood Shopping—by Location (taxes per sq. ft.) (cont'd)

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|----------------|---------|
| Elliot Lake | \$ 1.42 | Low |
| Greenstone | \$ 1.79 | Low |
| Kenora | \$ 2.81 | Low |
| Parry Sound | \$ 3.10 | Mid |
| Timmins | \$ 3.32 | Mid |
| North Bay | \$ 3.53 | Mid |
| Greater Sudbury | \$ 4.20 | High |
| Sault Ste. Marie | \$ 4.28 | High |
| Thunder Bay | \$ 5.00 | High |
| Average | \$ 3.27 | |
| Median | \$ 3.32 | |

| 2017 Property Taxes - Simcoe/Musk./Duff. | | Ranking |
|--|----------------|---------|
| Gravenhurst | \$ 1.87 | Low |
| Springwater | \$ 2.15 | Low |
| Innisfil | \$ 2.25 | Low |
| Bracebridge | \$ 2.62 | Low |
| Huntsville | \$ 2.66 | Low |
| Oro-Medonte | \$ 2.85 | Low |
| Collingwood | \$ 3.67 | Mid |
| Orillia | \$ 3.88 | Mid |
| Barrie | \$ 4.62 | High |
| Orangeville | \$ 4.84 | High |
| Average | \$ 3.14 | |
| Median | \$ 2.76 | |

| 2017 Property Taxes - Southwest | | Ranking |
|---------------------------------|----------------|---------|
| Saugeen Shores | \$ 1.36 | Low |
| Puslinch | \$ 1.78 | Low |
| Stratford | \$ 1.85 | Low |
| North Perth | \$ 1.87 | Low |
| Meaford | \$ 1.88 | Low |
| The Blue Mountains | \$ 1.94 | Low |
| Kingsville | \$ 2.18 | Low |
| Wellington North | \$ 2.19 | Low |
| Wellesley | \$ 2.21 | Low |
| North Middlesex | \$ 2.22 | Low |
| Middlesex Centre | \$ 2.27 | Low |
| Kincardine | \$ 2.35 | Low |
| Lambton Shores | \$ 2.40 | Low |
| St. Marys | \$ 2.45 | Low |
| Mapleton | \$ 2.71 | Low |
| Strathroy-Caradoc | \$ 2.73 | Low |
| Centre Wellington | \$ 2.80 | Low |
| Minto | \$ 2.84 | Low |
| Erin | \$ 2.91 | Low |
| Leamington | \$ 2.97 | Low |
| Central Elgin | \$ 2.98 | Mid |
| Wilmot | \$ 2.98 | Mid |
| Windsor | \$ 3.32 | Mid |
| Tillsonburg | \$ 3.36 | Mid |
| Woolwich | \$ 3.50 | Mid |
| North Dumfries | \$ 3.55 | Mid |
| Brant | \$ 3.56 | Mid |
| Ingersoll | \$ 3.64 | Mid |
| Guelph-Eramosa | \$ 3.72 | Mid |
| Sarnia | \$ 3.87 | Mid |
| Chatham-Kent | \$ 3.92 | Mid |
| Haldimand | \$ 3.95 | Mid |
| Waterloo | \$ 4.06 | High |
| Owen Sound | \$ 4.55 | High |
| Guelph | \$ 4.62 | High |
| London | \$ 4.67 | High |
| Cambridge | \$ 4.76 | High |
| Kitchener | \$ 4.78 | High |
| St. Thomas | \$ 4.85 | High |
| Average | \$ 3.09 | |
| Median | \$ 2.97 | |

Commercial Comparisons—Hotels (per suite)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking | |
|------------------|----------------------------|----------------------------|---------------------------|---------|-----|
| | | | | | Low |
| Lambton Shores | \$ 271 | 214 | \$ 485 | Low | |
| North Perth | \$ 514 | \$ 375 | \$ 889 | Low | |
| Halton Hills | \$ 492 | 429 | \$ 922 | Low | |
| Chatham-Kent | \$ 692 | 288 | \$ 980 | Low | |
| Fort Erie | \$ 694 | 339 | \$ 1,033 | Low | |
| Mississauga | \$ 530 | 568 | \$ 1,099 | Low | |
| Kenora | \$ 768 | 331 | \$ 1,099 | Low | |
| Sarnia | \$ 694 | \$ 440 | \$ 1,134 | Low | |
| Kitchener | \$ 677 | 494 | \$ 1,170 | Low | |
| Windsor | \$ 858 | \$ 356 | \$ 1,214 | Low | |
| Richmond Hill | \$ 505 | \$ 724 | \$ 1,229 | Low | |
| Clarington | \$ 725 | 508 | \$ 1,232 | Low | |
| St. Catharines | \$ 830 | \$ 419 | \$ 1,248 | Low | |
| Brockville | \$ 809 | 440 | \$ 1,250 | Low | |
| Whitby | \$ 725 | \$ 526 | \$ 1,251 | Low | |
| Oshawa | \$ 788 | \$ 464 | \$ 1,252 | Low | |
| Ingersoll | \$ 843 | 457 | \$ 1,300 | Low | |
| Oakville | \$ 674 | \$ 642 | \$ 1,316 | Low | |
| Quinte West | \$ 759 | \$ 573 | \$ 1,332 | Mid | |
| Guelph | \$ 826 | 557 | \$ 1,382 | Mid | |
| Markham | \$ 555 | 834 | \$ 1,389 | Mid | |
| Grimsby | \$ 855 | 543 | \$ 1,398 | Mid | |
| Timmins | \$ 1,064 | \$ 341 | \$ 1,406 | Mid | |
| Welland | \$ 974 | \$ 440 | \$ 1,414 | Mid | |
| North Bay | \$ 983 | \$ 444 | \$ 1,427 | Mid | |
| Newmarket | \$ 665 | 767 | \$ 1,432 | Mid | |
| Burlington | \$ 781 | 693 | \$ 1,474 | Mid | |
| Lincoln | \$ 926 | 573 | \$ 1,498 | Mid | |
| Barrie | \$ 885 | 621 | \$ 1,505 | Mid | |
| Cornwall | \$ 1,000 | 507 | \$ 1,508 | Mid | |
| Brampton | \$ 832 | 753 | \$ 1,585 | Mid | |
| Sault Ste. Marie | \$ 1,164 | \$ 434 | \$ 1,598 | Mid | |
| Orillia | \$ 1,028 | \$ 575 | \$ 1,603 | Mid | |
| Parry Sound | \$ 1,155 | \$ 459 | \$ 1,614 | Mid | |
| Milton | \$ 795 | 864 | \$ 1,659 | Mid | |
| Thorold | \$ 1,144 | \$ 570 | \$ 1,714 | Mid | |

Commercial Comparisons—Hotels (per suite) (cont'd)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|---------------------|----------------------------|----------------------------|---------------------------|-------------|
| | | | | |
| Greater Sudbury | \$ 1,195 | 535 | \$ 1,731 | High |
| Owen Sound | \$ 1,175 | \$ 573 | \$ 1,748 | High |
| Cambridge | \$ 1,039 | 713 | \$ 1,751 | High |
| London | \$ 1,099 | 663 | \$ 1,762 | High |
| Caledon | \$ 832 | 932 | \$ 1,764 | High |
| Collingwood | \$ 960 | 831 | \$ 1,791 | High |
| Belleville | \$ 1,257 | 631 | \$ 1,888 | High |
| Thunder Bay | \$ 1,413 | \$ 507 | \$ 1,920 | High |
| Kincardine | \$ 1,024 | 936 | \$ 1,961 | High |
| Vaughan | \$ 831 | \$ 1,177 | \$ 2,008 | High |
| Hamilton | \$ 1,375 | 719 | \$ 2,094 | High |
| Stratford | \$ 1,471 | \$ 847 | \$ 2,317 | High |
| Kingston | \$ 1,534 | 908 | \$ 2,442 | High |
| Waterloo | \$ 1,510 | \$ 1,132 | \$ 2,642 | High |
| Niagara Falls | \$ 1,749 | \$ 967 | \$ 2,717 | High |
| Ottawa | \$ 1,655 | \$ 1,092 | \$ 2,747 | High |
| Orangeville | \$ 1,996 | \$ 1,345 | \$ 3,341 | High |
| Niagara-on-the-Lake | \$ 2,011 | \$ 1,618 | \$ 3,629 | High |
| Average | \$ 974 | \$ 642 | \$ 1,617 | |
| Median | \$ 856 | \$ 571 | \$ 1,486 | |

Commercial Comparisons - Hotel by Population Group
Taxes per Suite

***Municipalities with populations
less than 15,000***

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Lambton Shores | \$ 485 | Low |
| North Perth | \$ 889 | Low |
| Ingersoll | \$ 1,300 | Low |
| Parry Sound | \$ 1,614 | Mid |
| Kincardine | \$ 1,961 | High |
| Average | \$ 1,250 | |
| Median | \$ 1,300 | |

***Municipalities with populations
between 30,000—99,999***

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Halton Hills | \$ 922 | Low |
| Fort Erie | \$ 1,033 | Low |
| Sarnia | \$ 1,134 | Low |
| Clarington | \$ 1,232 | Low |
| Quinte West | \$ 1,332 | Mid |
| Timmins | \$ 1,406 | Mid |
| Welland | \$ 1,414 | Mid |
| North Bay | \$ 1,427 | Mid |
| Newmarket | \$ 1,432 | Mid |
| Cornwall | \$ 1,508 | Mid |
| Sault Ste. Marie | \$ 1,598 | Mid |
| Orillia | \$ 1,603 | Mid |
| Caledon | \$ 1,764 | High |
| Belleville | \$ 1,888 | High |
| Stratford | \$ 2,317 | High |
| Niagara Falls | \$ 2,717 | High |
| Orangeville | \$ 3,341 | High |
| Average | \$ 1,651 | |
| Median | \$ 1,432 | |

***Municipalities with populations
between 15,000—29,999***

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Kenora | \$ 1,099 | Low |
| Brockville | \$ 1,250 | Low |
| Grimsby | \$ 1,398 | Mid |
| Lincoln | \$ 1,498 | Mid |
| Thorold | \$ 1,714 | Mid |
| Owen Sound | \$ 1,748 | High |
| Collingwood | \$ 1,791 | High |
| Niagara-on-the-Lake | \$ 3,629 | High |
| Average | \$ 1,766 | |
| Median | \$ 1,606 | |

Commercial Comparisons - Hotel by Population Group (cont'd)
Taxes per Suite

Municipalities with populations greater than 100,000

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Chatham-Kent | \$ 980 | Low |
| Mississauga | \$ 1,099 | Low |
| Kitchener | \$ 1,170 | Low |
| Windsor | \$ 1,214 | Low |
| Richmond Hill | \$ 1,229 | Low |
| St. Catharines | \$ 1,248 | Low |
| Whitby | \$ 1,251 | Low |
| Oshawa | \$ 1,252 | Low |
| Oakville | \$ 1,316 | Low |
| Guelph | \$ 1,382 | Mid |
| Markham | \$ 1,389 | Mid |
| Burlington | \$ 1,474 | Mid |
| Barrie | \$ 1,505 | Mid |
| Brampton | \$ 1,585 | Mid |
| Milton | \$ 1,659 | Mid |
| Greater Sudbury | \$ 1,731 | High |
| Cambridge | \$ 1,751 | High |
| London | \$ 1,762 | High |
| Thunder Bay | \$ 1,920 | High |
| Vaughan | \$ 2,008 | High |
| Hamilton | \$ 2,094 | High |
| Kingston | \$ 2,442 | High |
| Waterloo | \$ 2,642 | High |
| Ottawa | \$ 2,747 | High |
| Average | \$ 1,619 | |
| Median | \$ 1,490 | |

**Commercial Comparisons - Hotel—by Location
Taxes per Suite**

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|-----------------|---------|
| Brockville | \$ 1,250 | Low |
| Quinte West | \$ 1,332 | Mid |
| Cornwall | \$ 1,508 | Mid |
| Belleville | \$ 1,888 | High |
| Kingston | \$ 2,442 | High |
| Ottawa | \$ 2,747 | High |
| Average | \$ 1,861 | |
| Median | \$ 1,698 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|-----------------|---------|
| Fort Erie | \$ 1,033 | Low |
| St. Catharines | \$ 1,248 | Low |
| Grimsby | \$ 1,398 | Mid |
| Welland | \$ 1,414 | Mid |
| Lincoln | \$ 1,498 | Mid |
| Thorold | \$ 1,714 | Mid |
| Hamilton | \$ 2,094 | High |
| Niagara Falls | \$ 2,717 | High |
| Niagara-on-the-Lake | \$ 3,629 | High |
| Average | \$ 1,861 | |
| Median | \$ 1,498 | |

| 2017 Property Taxes - Simcoe/Musk./Duff. | | Ranking |
|--|-----------------|---------|
| Barrie | \$ 1,505 | Mid |
| Orillia | \$ 1,603 | Mid |
| Collingwood | \$ 1,791 | High |
| Orangeville | \$ 3,341 | High |
| Average | \$ 2,060 | |
| Median | \$ 1,697 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|-----------------|---------|
| Halton Hills | \$ 922 | Low |
| Mississauga | \$ 1,099 | Low |
| Richmond Hill | \$ 1,229 | Low |
| Clarington | \$ 1,232 | Low |
| Whitby | \$ 1,251 | Low |
| Oshawa | \$ 1,252 | Low |
| Oakville | \$ 1,316 | Low |
| Markham | \$ 1,389 | Mid |
| Newmarket | \$ 1,432 | Mid |
| Burlington | \$ 1,474 | Mid |
| Brampton | \$ 1,585 | Mid |
| Milton | \$ 1,659 | Mid |
| Caledon | \$ 1,764 | High |
| Vaughan | \$ 2,008 | High |
| Average | \$ 1,401 | |
| Median | \$ 1,352 | |

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|-----------------|---------|
| Kenora | \$ 1,099 | Low |
| Timmins | \$ 1,406 | Mid |
| North Bay | \$ 1,427 | Mid |
| Sault Ste. Marie | \$ 1,598 | Mid |
| Parry Sound | \$ 1,614 | Mid |
| Greater Sudbury | \$ 1,731 | High |
| Thunder Bay | \$ 1,920 | High |
| Average | \$ 1,542 | |
| Median | \$ 1,598 | |

Commercial Comparisons - Hotel—by Location (cont'd)
Taxes per Suite

| 2017 Property Taxes - Southwest | | | Ranking |
|---------------------------------|-----------------|--|---------|
| Lambton Shores | \$ 485 | | Low |
| North Perth | \$ 889 | | Low |
| Chatham-Kent | \$ 980 | | Low |
| Sarnia | \$ 1,134 | | Low |
| Kitchener | \$ 1,170 | | Low |
| Windsor | \$ 1,214 | | Low |
| Ingersoll | \$ 1,300 | | Low |
| Guelph | \$ 1,382 | | Mid |
| Owen Sound | \$ 1,748 | | High |
| Cambridge | \$ 1,751 | | High |
| London | \$ 1,762 | | High |
| Kincardine | \$ 1,961 | | High |
| Stratford | \$ 2,317 | | High |
| Waterloo | \$ 2,642 | | High |
| Average | \$ 1,481 | | |
| Median | \$ 1,341 | | |

Commercial Comparisons—Motel (taxes per suite)

| | 2017 | 2017 | 2017 | Ranking |
|----------------------|-----------------|-----------------|----------------|---------|
| | Municipal Taxes | Education Taxes | Property Taxes | |
| Kingsville | \$ 231 | \$ 240 | \$ 471 | Low |
| Brant | \$ 324 | \$ 256 | \$ 580 | Low |
| North Perth | \$ 360 | \$ 307 | \$ 667 | Low |
| Kincardine | \$ 357 | \$ 313 | \$ 670 | Low |
| Huntsville | \$ 430 | \$ 254 | \$ 684 | Low |
| Greenstone | \$ 545 | \$ 173 | \$ 718 | Low |
| Pelham | \$ 468 | \$ 252 | \$ 721 | Low |
| Fort Erie | \$ 502 | \$ 238 | \$ 740 | Low |
| Gravenhurst | \$ 484 | \$ 281 | \$ 765 | Low |
| Thorold | \$ 536 | \$ 251 | \$ 787 | Low |
| Wainfleet | \$ 542 | \$ 277 | \$ 819 | Low |
| Sault Ste. Marie | \$ 635 | \$ 229 | \$ 865 | Low |
| Tillsonburg | \$ 541 | \$ 325 | \$ 866 | Low |
| Caledon | \$ 458 | \$ 440 | \$ 898 | Low |
| Port Colborne | \$ 651 | \$ 270 | \$ 921 | Low |
| Pickering | \$ 530 | \$ 396 | \$ 926 | Low |
| Prince Edward County | \$ 550 | \$ 396 | \$ 945 | Low |
| Lambton Shores | \$ 517 | \$ 449 | \$ 966 | Low |
| Sarnia | \$ 597 | \$ 373 | \$ 971 | Low |
| Parry Sound | \$ 711 | \$ 277 | \$ 987 | Low |
| Innisfil | \$ 526 | \$ 494 | \$ 1,020 | Low |
| Grey Highlands | \$ 472 | \$ 556 | \$ 1,028 | Low |
| Grimsby | \$ 637 | \$ 405 | \$ 1,042 | Low |
| Mississauga | \$ 503 | \$ 539 | \$ 1,042 | Mid |
| Clarington | \$ 634 | \$ 414 | \$ 1,049 | Mid |
| Meaford | \$ 567 | \$ 484 | \$ 1,051 | Mid |
| Richmond Hill | \$ 450 | \$ 629 | \$ 1,079 | Mid |
| North Bay | \$ 746 | \$ 341 | \$ 1,086 | Mid |
| Quinte West | \$ 644 | \$ 487 | \$ 1,130 | Mid |
| Thunder Bay | \$ 836 | \$ 297 | \$ 1,133 | Mid |
| Haldimand | \$ 694 | \$ 448 | \$ 1,142 | Mid |
| Leamington | \$ 680 | \$ 469 | \$ 1,149 | Mid |
| Welland | \$ 793 | \$ 358 | \$ 1,152 | Mid |
| Burlington | \$ 648 | \$ 524 | \$ 1,173 | Mid |
| Stratford | \$ 775 | \$ 433 | \$ 1,208 | Mid |
| Chatham-Kent | \$ 862 | \$ 354 | \$ 1,216 | Mid |

Commercial Comparisons—Motel Taxes per suite (cont'd)

| | 2017 | 2017 | 2017 | Ranking |
|---------------------|-----------------|-----------------|-----------------|---------|
| | Municipal Taxes | Education Taxes | Property Taxes | |
| Oshawa | \$ 827 | \$ 393 | \$ 1,220 | Mid |
| Bracebridge | \$ 791 | \$ 440 | \$ 1,231 | Mid |
| Wellington North | \$ 787 | \$ 453 | \$ 1,240 | Mid |
| Niagara Falls | \$ 814 | \$ 445 | \$ 1,258 | Mid |
| Brampton | \$ 680 | \$ 600 | \$ 1,280 | Mid |
| Vaughan | \$ 545 | \$ 761 | \$ 1,306 | Mid |
| Collingwood | \$ 719 | \$ 595 | \$ 1,313 | Mid |
| Orangeville | \$ 838 | \$ 538 | \$ 1,376 | Mid |
| Belleville | \$ 937 | \$ 471 | \$ 1,408 | Mid |
| Brockville | \$ 914 | \$ 496 | \$ 1,410 | High |
| Barrie | \$ 839 | \$ 577 | \$ 1,416 | High |
| Cambridge | \$ 846 | \$ 574 | \$ 1,420 | High |
| Owen Sound | \$ 980 | \$ 466 | \$ 1,447 | High |
| Orillia | \$ 944 | \$ 520 | \$ 1,464 | High |
| Cornwall | \$ 983 | \$ 483 | \$ 1,467 | High |
| Hamilton | \$ 973 | \$ 505 | \$ 1,478 | High |
| Whitby | \$ 875 | \$ 610 | \$ 1,485 | High |
| Milton | \$ 715 | \$ 775 | \$ 1,489 | High |
| Windsor | \$ 1,098 | \$ 451 | \$ 1,549 | High |
| Saugeen Shores | \$ 765 | \$ 792 | \$ 1,557 | High |
| Ottawa | \$ 955 | \$ 629 | \$ 1,584 | High |
| St. Catharines | \$ 1,061 | \$ 535 | \$ 1,596 | High |
| Guelph | \$ 971 | \$ 652 | \$ 1,623 | High |
| Niagara-on-the-Lake | \$ 935 | \$ 739 | \$ 1,675 | High |
| Kingston | \$ 1,061 | \$ 627 | \$ 1,688 | High |
| London | \$ 1,060 | \$ 636 | \$ 1,696 | High |
| Greater Sudbury | \$ 1,204 | \$ 529 | \$ 1,733 | High |
| Kitchener | \$ 1,029 | \$ 738 | \$ 1,767 | High |
| Kenora | \$ 1,261 | \$ 515 | \$ 1,776 | High |
| Timmins | \$ 1,454 | \$ 466 | \$ 1,921 | High |
| Peterborough | \$ 1,227 | \$ 858 | \$ 2,084 | High |
| Waterloo | \$ 1,589 | \$ 1,191 | \$ 2,780 | High |
| Average | \$ 752 | \$ 475 | \$ 1,226 | |
| Median | \$ 717 | \$ 466 | \$ 1,190 | |

Commercial Comparisons—Motel Taxes per suite—sorted by Population

***Municipalities with populations
less than 15,000***

| 2017 Property Taxes | | Ranking |
|---------------------|---------------|---------|
| North Perth | \$ 667 | Low |
| Kincardine | \$ 670 | Low |
| Greenstone | \$ 718 | Low |
| Gravenhurst | \$ 765 | Low |
| Wainfleet | \$ 819 | Low |
| Lambton Shores | \$ 966 | Low |
| Parry Sound | \$ 987 | Low |
| Grey Highlands | \$ 1,028 | Low |
| Meaford | \$ 1,051 | Mid |
| Wellington North | \$ 1,240 | Mid |
| Saugeen Shores | \$ 1,557 | High |
| Average | \$ 951 | |
| Median | \$ 966 | |

***Municipalities with populations
between 15,000—29,999***

| 2017 Property Taxes | | Ranking |
|----------------------|-----------------|---------|
| Kingsville | \$ 471 | Low |
| Huntsville | \$ 684 | Low |
| Pelham | \$ 721 | Low |
| Thorold | \$ 787 | Low |
| Tillsonburg | \$ 866 | Low |
| Port Colborne | \$ 921 | Low |
| Prince Edward County | \$ 945 | Low |
| Grimsby | \$ 1,042 | Low |
| Leamington | \$ 1,149 | Mid |
| Bracebridge | \$ 1,231 | Mid |
| Collingwood | \$ 1,313 | Mid |
| Brockville | \$ 1,410 | High |
| Owen Sound | \$ 1,447 | High |
| Niagara-on-the-Lake | \$ 1,675 | High |
| Kenora | \$ 1,776 | High |
| Average | \$ 1,096 | |
| Median | \$ 1,042 | |

Commercial Comparisons—Motel Taxes per suite—sorted by Population (cont'd)

**Municipalities with populations
between 30,000—99,999**

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Brant | \$ 580 | Low |
| Fort Erie | \$ 740 | Low |
| Sault Ste. Marie | \$ 865 | Low |
| Caledon | \$ 898 | Low |
| Pickering | \$ 926 | Low |
| Sarnia | \$ 971 | Low |
| Innisfil | \$ 1,020 | Low |
| Clarington | \$ 1,049 | Mid |
| North Bay | \$ 1,086 | Mid |
| Quinte West | \$ 1,130 | Mid |
| Haldimand | \$ 1,142 | Mid |
| Welland | \$ 1,152 | Mid |
| Stratford | \$ 1,208 | Mid |
| Niagara Falls | \$ 1,258 | Mid |
| Orangeville | \$ 1,376 | Mid |
| Belleville | \$ 1,408 | Mid |
| Orillia | \$ 1,464 | High |
| Cornwall | \$ 1,467 | High |
| Timmins | \$ 1,921 | High |
| Peterborough | \$ 2,084 | High |
| Average | \$ 1,187 | |
| Median | \$ 1,136 | |

**Municipalities with populations
greater than 100,000**

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Mississauga | \$ 1,042 | Mid |
| Richmond Hill | \$ 1,079 | Mid |
| Thunder Bay | \$ 1,133 | Mid |
| Burlington | \$ 1,173 | Mid |
| Chatham-Kent | \$ 1,216 | Mid |
| Oshawa | \$ 1,220 | Mid |
| Brampton | \$ 1,280 | Mid |
| Vaughan | \$ 1,306 | Mid |
| Barrie | \$ 1,416 | High |
| Cambridge | \$ 1,420 | High |
| Hamilton | \$ 1,478 | High |
| Whitby | \$ 1,485 | High |
| Milton | \$ 1,489 | High |
| Windsor | \$ 1,549 | High |
| Ottawa | \$ 1,584 | High |
| St. Catharines | \$ 1,596 | High |
| Guelph | \$ 1,623 | High |
| Kingston | \$ 1,688 | High |
| London | \$ 1,696 | High |
| Greater Sudbury | \$ 1,733 | High |
| Kitchener | \$ 1,767 | High |
| Waterloo | \$ 2,780 | High |
| Average | \$ 1,489 | |
| Median | \$ 1,481 | |

Commercial Comparisons - Motel—by Location

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|-----------------|---------|
| Prince Edward County | \$ 945 | Low |
| Quinte West | \$ 1,130 | Mid |
| Belleville | \$ 1,408 | Mid |
| Brockville | \$ 1,410 | High |
| Cornwall | \$ 1,467 | High |
| Ottawa | \$ 1,584 | High |
| Kingston | \$ 1,688 | High |
| Peterborough | \$ 2,084 | High |
| Average | \$ 1,465 | |
| Median | \$ 1,438 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|-----------------|---------|
| Caledon | \$ 898 | Low |
| Pickering | \$ 926 | Low |
| Mississauga | \$ 1,042 | Mid |
| Richmond Hill | \$ 1,079 | Mid |
| Clarington | \$ 1,049 | Mid |
| Burlington | \$ 1,173 | Mid |
| Oshawa | \$ 1,220 | Mid |
| Brampton | \$ 1,280 | Mid |
| Vaughan | \$ 1,306 | Mid |
| Whitby | \$ 1,485 | High |
| Milton | \$ 1,489 | High |
| Average | \$ 1,177 | |
| Median | \$ 1,173 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|-----------------|---------|
| Pelham | \$ 721 | Low |
| Fort Erie | \$ 740 | Low |
| Thorold | \$ 787 | Low |
| Wainfleet | \$ 819 | Low |
| Port Colborne | \$ 921 | Low |
| Grimsby | \$ 1,042 | Low |
| Welland | \$ 1,152 | Mid |
| Niagara Falls | \$ 1,258 | Mid |
| Hamilton | \$ 1,478 | High |
| St. Catharines | \$ 1,596 | High |
| Niagara-on-the-Lake | \$ 1,675 | High |
| Average | \$ 1,108 | |
| Median | \$ 1,042 | |

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|-----------------|---------|
| Greenstone | \$ 718 | Low |
| Sault Ste. Marie | \$ 865 | Low |
| Parry Sound | \$ 987 | Low |
| North Bay | \$ 1,086 | Mid |
| Thunder Bay | \$ 1,133 | Mid |
| Greater Sudbury | \$ 1,733 | High |
| Kenora | \$ 1,776 | High |
| Timmins | \$ 1,921 | High |
| Average | \$ 1,277 | |
| Median | \$ 1,110 | |

Commercial Comparisons - Motel—by Location (cont'd)

| 2017 Property Taxes - Simcoe/Musk./Duff. | | Ranking | 2017 Property Taxes - Southwest | Ranking |
|--|-----------------|---------|---------------------------------|-----------------|
| Huntsville | \$ 684 | Low | Kingsville | \$ 471 |
| Gravenhurst | \$ 765 | Low | Brant | \$ 580 |
| Innisfil | \$ 1,020 | Low | North Perth | \$ 667 |
| Bracebridge | \$ 1,231 | Mid | Kincardine | \$ 670 |
| Collingwood | \$ 1,313 | Mid | Tillsonburg | \$ 866 |
| Orangeville | \$ 1,376 | Mid | Lambton Shores | \$ 966 |
| Barrie | \$ 1,416 | High | Sarnia | \$ 971 |
| Orillia | \$ 1,464 | High | Grey Highlands | \$ 1,028 |
| Average | \$ 1,159 | | Meaford | \$ 1,051 |
| Median | \$ 1,272 | | Haldimand | \$ 1,142 |
| | | | Leamington | \$ 1,149 |
| | | | Stratford | \$ 1,208 |
| | | | Chatham-Kent | \$ 1,216 |
| | | | Wellington North | \$ 1,240 |
| | | | Cambridge | \$ 1,420 |
| | | | Owen Sound | \$ 1,447 |
| | | | Windsor | \$ 1,549 |
| | | | Saugeen Shores | \$ 1,557 |
| | | | Guelph | \$ 1,623 |
| | | | London | \$ 1,696 |
| | | | Kitchener | \$ 1,767 |
| | | | Waterloo | \$ 2,780 |
| | | | Average | \$ 1,230 |
| | | | Median | \$ 1,178 |

Industrial Comparisons



Industrial Comparisons - Standard Industrial

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|--------------------|----------------------------|----------------------------|---------------------------|---------|
| | | | | Low |
| Meaford | \$ 0.28 | \$ 0.18 | \$ 0.46 | Low |
| Grey Highlands | \$ 0.30 | \$ 0.27 | \$ 0.57 | Low |
| North Middlesex | \$ 0.33 | \$ 0.25 | \$ 0.58 | Low |
| Middlesex Centre | \$ 0.29 | \$ 0.31 | \$ 0.60 | Low |
| The Blue Mountains | \$ 0.38 | \$ 0.42 | \$ 0.79 | Low |
| Bracebridge | \$ 0.55 | \$ 0.36 | \$ 0.91 | Low |
| North Perth | \$ 0.55 | \$ 0.37 | \$ 0.92 | Low |
| Central Elgin | \$ 0.65 | \$ 0.29 | \$ 0.94 | Low |
| Gravenhurst | \$ 0.60 | \$ 0.40 | \$ 1.00 | Low |
| St. Thomas | \$ 0.69 | \$ 0.32 | \$ 1.01 | Low |
| North Bay | \$ 0.62 | \$ 0.39 | \$ 1.01 | Low |
| Quinte West | \$ 0.70 | \$ 0.34 | \$ 1.04 | Low |
| Lambton Shores | \$ 0.61 | \$ 0.44 | \$ 1.05 | Low |
| Kincardine | \$ 0.59 | \$ 0.47 | \$ 1.06 | Low |
| Chatham-Kent | \$ 0.78 | \$ 0.30 | \$ 1.08 | Low |
| Parry Sound | \$ 0.84 | \$ 0.28 | \$ 1.12 | Low |
| Tillsonburg | \$ 0.79 | \$ 0.35 | \$ 1.14 | Low |
| Wilmot | \$ 0.60 | \$ 0.56 | \$ 1.17 | Low |
| Welland | \$ 0.86 | \$ 0.32 | \$ 1.18 | Low |
| Springwater | \$ 0.49 | \$ 0.70 | \$ 1.19 | Low |
| Owen Sound | \$ 0.84 | \$ 0.35 | \$ 1.20 | Low |
| Brockville | \$ 0.85 | \$ 0.35 | \$ 1.20 | Low |
| St. Marys | \$ 0.83 | \$ 0.37 | \$ 1.20 | Low |
| Brock | \$ 0.79 | \$ 0.42 | \$ 1.22 | Low |
| Orillia | \$ 0.75 | \$ 0.47 | \$ 1.22 | Low |
| Cornwall | \$ 0.91 | \$ 0.35 | \$ 1.26 | Low |
| Fort Erie | \$ 0.92 | \$ 0.37 | \$ 1.28 | Low |
| Leamington | \$ 0.90 | \$ 0.40 | \$ 1.30 | Low |
| Huntsville | \$ 0.77 | \$ 0.56 | \$ 1.33 | Low |
| Strathroy-Caradoc | \$ 0.76 | \$ 0.58 | \$ 1.34 | Low |
| Wellesley | \$ 0.71 | \$ 0.62 | \$ 1.34 | Low |
| Brant | \$ 0.84 | \$ 0.53 | \$ 1.37 | Low |
| Barrie | \$ 0.81 | \$ 0.56 | \$ 1.37 | Low |

Industrial Comparisons - Standard Industrial (cont'd)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|----------------------|----------------------------|----------------------------|---------------------------|---------|
| | | | | Mid |
| Stratford | \$ 0.99 | \$ 0.41 | \$ 1.40 | Mid |
| Prince Edward County | \$ 0.66 | \$ 0.74 | \$ 1.40 | Mid |
| Guelph-Eramosa | \$ 0.86 | \$ 0.55 | \$ 1.41 | Mid |
| London | \$ 0.90 | \$ 0.54 | \$ 1.44 | Mid |
| Orangeville | \$ 0.95 | \$ 0.49 | \$ 1.45 | Mid |
| Wainfleet | \$ 1.02 | \$ 0.44 | \$ 1.46 | Mid |
| Oro-Medonte | \$ 0.69 | \$ 0.78 | \$ 1.46 | Mid |
| Wellington North | \$ 0.98 | \$ 0.49 | \$ 1.47 | Mid |
| Elliot Lake | \$ 1.07 | \$ 0.41 | \$ 1.48 | Mid |
| Kingsville | \$ 0.93 | \$ 0.59 | \$ 1.53 | Mid |
| Kitchener | \$ 0.89 | \$ 0.65 | \$ 1.54 | Mid |
| Pelham | \$ 1.07 | \$ 0.53 | \$ 1.60 | Mid |
| Minto | \$ 1.08 | \$ 0.54 | \$ 1.62 | Mid |
| Mapleton | \$ 1.07 | \$ 0.56 | \$ 1.63 | Mid |
| Sarnia | \$ 1.10 | \$ 0.56 | \$ 1.65 | Mid |
| Niagara Falls | \$ 1.15 | \$ 0.52 | \$ 1.67 | Mid |
| Greenstone | \$ 1.44 | \$ 0.28 | \$ 1.71 | Mid |
| Kingston | \$ 1.17 | \$ 0.55 | \$ 1.71 | Mid |
| Waterloo | \$ 0.99 | \$ 0.74 | \$ 1.73 | Mid |
| North Dumfries | \$ 0.90 | \$ 0.85 | \$ 1.75 | Mid |
| Lincoln | \$ 1.17 | \$ 0.59 | \$ 1.77 | Mid |
| Peterborough | \$ 1.09 | \$ 0.69 | \$ 1.77 | Mid |
| Haldimand | \$ 1.15 | \$ 0.64 | \$ 1.79 | Mid |
| Windsor | \$ 1.35 | \$ 0.49 | \$ 1.83 | Mid |
| Halton Hills | \$ 1.00 | \$ 0.84 | \$ 1.84 | Mid |
| Cambridge | \$ 1.10 | \$ 0.75 | \$ 1.85 | Mid |
| Thunder Bay | \$ 1.41 | \$ 0.45 | \$ 1.86 | Mid |
| Centre Wellington | \$ 1.15 | \$ 0.71 | \$ 1.86 | Mid |
| St. Catharines | \$ 1.32 | \$ 0.55 | \$ 1.87 | Mid |
| East Gwillimbury | \$ 0.86 | \$ 1.01 | \$ 1.87 | Mid |
| West Lincoln | \$ 1.22 | \$ 0.66 | \$ 1.89 | Mid |
| Aurora | \$ 0.88 | \$ 1.03 | \$ 1.92 | Mid |
| Belleville | \$ 1.36 | \$ 0.55 | \$ 1.92 | Mid |
| Port Colborne | \$ 1.42 | \$ 0.51 | \$ 1.93 | Mid |

Industrial Comparisons - Standard Industrial (cont'd)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|------------------------|----------------------------|----------------------------|---------------------------|---------|
| | | | | High |
| Puslinch | \$ 1.13 | \$ 0.83 | \$ 1.96 | High |
| Innisfil | \$ 1.00 | \$ 0.99 | \$ 1.98 | High |
| Vaughan | \$ 0.84 | \$ 1.15 | \$ 1.99 | High |
| Kenora | \$ 1.42 | \$ 0.58 | \$ 2.00 | High |
| Thorold | \$ 1.43 | \$ 0.58 | \$ 2.01 | High |
| Georgina | \$ 1.09 | \$ 0.92 | \$ 2.01 | High |
| Newmarket | \$ 0.97 | \$ 1.07 | \$ 2.04 | High |
| Grimsby | \$ 1.36 | \$ 0.71 | \$ 2.07 | High |
| Richmond Hill | \$ 0.88 | \$ 1.22 | \$ 2.10 | High |
| Collingwood | \$ 1.13 | \$ 0.97 | \$ 2.10 | High |
| Clarington | \$ 1.36 | \$ 0.77 | \$ 2.13 | High |
| Guelph | \$ 1.32 | \$ 0.82 | \$ 2.13 | High |
| Woolwich | \$ 1.10 | \$ 1.03 | \$ 2.14 | High |
| Mississauga | \$ 0.99 | \$ 1.15 | \$ 2.14 | High |
| Pickering | \$ 1.34 | \$ 0.80 | \$ 2.14 | High |
| Markham | \$ 0.88 | \$ 1.28 | \$ 2.16 | High |
| King | \$ 1.05 | \$ 1.13 | \$ 2.18 | High |
| Oshawa | \$ 1.50 | \$ 0.71 | \$ 2.21 | High |
| Whitchurch-Stouffville | \$ 1.01 | \$ 1.24 | \$ 2.25 | High |
| Timmins | \$ 1.87 | \$ 0.51 | \$ 2.38 | High |
| Whitby | \$ 1.52 | \$ 0.89 | \$ 2.41 | High |
| Brampton | \$ 1.24 | \$ 1.17 | \$ 2.41 | High |
| Ingersoll | \$ 1.74 | \$ 0.68 | \$ 2.42 | High |
| Niagara-on-the-Lake | \$ 1.46 | \$ 0.96 | \$ 2.42 | High |
| Burlington | \$ 1.33 | \$ 1.13 | \$ 2.47 | High |
| Milton | \$ 1.23 | \$ 1.29 | \$ 2.52 | High |
| Erin | \$ 1.58 | \$ 0.99 | \$ 2.57 | High |
| Hamilton | \$ 2.03 | \$ 0.69 | \$ 2.72 | High |
| Caledon | \$ 1.30 | \$ 1.47 | \$ 2.77 | High |
| Ottawa | \$ 1.80 | \$ 1.04 | \$ 2.85 | High |
| Sault Ste. Marie | \$ 2.46 | \$ 0.47 | \$ 2.93 | High |
| Oakville | \$ 1.56 | \$ 1.42 | \$ 2.98 | High |
| Greater Sudbury | \$ 2.86 | \$ 0.65 | \$ 3.50 | High |
| Average | \$ 1.04 | \$ 0.65 | \$ 1.70 | |
| Median | \$ 0.99 | \$ 0.56 | \$ 1.71 | |

**Standard Industrial Comparisons—by Population Group
Taxes per Sq. Ft.**

***Municipalities with populations
less than 15,000***

| 2017 Property Taxes | | Ranking |
|---------------------|----------------|---------|
| Meadford | \$ 0.46 | Low |
| Grey Highlands | \$ 0.57 | Low |
| North Middlesex | \$ 0.58 | Low |
| The Blue Mountains | \$ 0.79 | Low |
| North Perth | \$ 0.92 | Low |
| Central Elgin | \$ 0.94 | Low |
| Gravenhurst | \$ 1.00 | Low |
| Lambton Shores | \$ 1.05 | Low |
| Kincardine | \$ 1.06 | Low |
| Parry Sound | \$ 1.12 | Low |
| St. Marys | \$ 1.20 | Low |
| Brock | \$ 1.22 | Low |
| Wellesley | \$ 1.34 | Low |
| Guelph-Eramosa | \$ 1.41 | Mid |
| Wainfleet | \$ 1.46 | Mid |
| Wellington North | \$ 1.47 | Mid |
| Elliot Lake | \$ 1.48 | Mid |
| Minto | \$ 1.62 | Mid |
| Mapleton | \$ 1.63 | Mid |
| Greenstone | \$ 1.71 | Mid |
| North Dumfries | \$ 1.75 | Mid |
| Puslinch | \$ 1.96 | High |
| Ingersoll | \$ 2.42 | High |
| Erin | \$ 2.57 | High |
| Average | \$ 1.32 | |
| Median | \$ 1.28 | |

***Municipalities with populations
between 15,000—29,999***

| 2017 Property Taxes | | Ranking |
|----------------------|----------------|---------|
| Middlesex Centre | \$ 0.60 | Low |
| Bracebridge | \$ 0.91 | Low |
| Tillsonburg | \$ 1.14 | Low |
| Wilmot | \$ 1.17 | Low |
| Springwater | \$ 1.19 | Low |
| Owen Sound | \$ 1.20 | Low |
| Brockville | \$ 1.20 | Low |
| Leamington | \$ 1.30 | Low |
| Huntsville | \$ 1.33 | Low |
| Strathroy-Caradoc | \$ 1.34 | Low |
| Prince Edward County | \$ 1.40 | Mid |
| Oro-Medonte | \$ 1.46 | Mid |
| Kingsville | \$ 1.53 | Mid |
| Pelham | \$ 1.60 | Mid |
| Lincoln | \$ 1.77 | Mid |
| Centre Wellington | \$ 1.86 | Mid |
| East Gwillimbury | \$ 1.87 | Mid |
| West Lincoln | \$ 1.89 | Mid |
| Port Colborne | \$ 1.93 | Mid |
| Kenora | \$ 2.00 | High |
| Thorold | \$ 2.01 | High |
| Grimsby | \$ 2.07 | High |
| Collingwood | \$ 2.10 | High |
| Woolwich | \$ 2.14 | High |
| King | \$ 2.18 | High |
| Niagara-on-the-Lake | \$ 2.42 | High |
| Average | \$ 1.60 | |
| Median | \$ 1.56 | |

Standard Industrial Comparisons—by Population Group (cont'd)
Taxes per Sq. Ft.

**Municipalities with populations
between 30,000–99,999**

| 2017 Property Taxes | | | Ranking |
|------------------------|----------------|--|---------|
| St. Thomas | \$ 1.01 | | Low |
| North Bay | \$ 1.01 | | Low |
| Quinte West | \$ 1.04 | | Low |
| Welland | \$ 1.18 | | Low |
| Orillia | \$ 1.22 | | Low |
| Cornwall | \$ 1.26 | | Low |
| Fort Erie | \$ 1.28 | | Low |
| Brant | \$ 1.37 | | Low |
| Stratford | \$ 1.40 | | Mid |
| Orangeville | \$ 1.45 | | Mid |
| Sarnia | \$ 1.65 | | Mid |
| Niagara Falls | \$ 1.67 | | Mid |
| Peterborough | \$ 1.77 | | Mid |
| Haldimand | \$ 1.79 | | Mid |
| Halton Hills | \$ 1.84 | | Mid |
| Aurora | \$ 1.92 | | Mid |
| Belleville | \$ 1.92 | | Mid |
| Innisfil | \$ 1.98 | | High |
| Georgina | \$ 2.01 | | High |
| Newmarket | \$ 2.04 | | High |
| Clarington | \$ 2.13 | | High |
| Pickering | \$ 2.14 | | High |
| Whitchurch-Stouffville | \$ 2.25 | | High |
| Timmins | \$ 2.38 | | High |
| Caledon | \$ 2.77 | | High |
| Sault Ste. Marie | \$ 2.93 | | High |
| Average | \$ 1.75 | | |
| Median | \$ 1.78 | | |

**Municipalities with populations
greater than 100,000**

| 2017 Property Taxes | | | Ranking |
|---------------------|----------------|--|---------|
| Chatham-Kent | \$ 1.08 | | Low |
| Barrie | \$ 1.37 | | Low |
| London | \$ 1.44 | | Mid |
| Kitchener | \$ 1.54 | | Mid |
| Kingston | \$ 1.71 | | Mid |
| Waterloo | \$ 1.73 | | Mid |
| Windsor | \$ 1.83 | | Mid |
| Cambridge | \$ 1.85 | | Mid |
| Thunder Bay | \$ 1.86 | | Mid |
| St. Catharines | \$ 1.87 | | Mid |
| Vaughan | \$ 1.99 | | High |
| Richmond Hill | \$ 2.10 | | High |
| Guelph | \$ 2.13 | | High |
| Mississauga | \$ 2.14 | | High |
| Markham | \$ 2.16 | | High |
| Oshawa | \$ 2.21 | | High |
| Whitby | \$ 2.41 | | High |
| Brampton | \$ 2.41 | | High |
| Burlington | \$ 2.47 | | High |
| Milton | \$ 2.52 | | High |
| Hamilton | \$ 2.72 | | High |
| Ottawa | \$ 2.85 | | High |
| Oakville | \$ 2.98 | | High |
| Greater Sudbury | \$ 3.50 | | High |
| Average | \$ 2.12 | | |
| Median | \$ 2.11 | | |

Standard Industrial Comparisons—by Location (taxes per sq. ft.)

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|----------------|---------|
| Quinte West | \$ 1.04 | Low |
| Brockville | \$ 1.20 | Low |
| Cornwall | \$ 1.26 | Low |
| Prince Edward County | \$ 1.40 | Mid |
| Kingston | \$ 1.71 | Mid |
| Peterborough | \$ 1.77 | Mid |
| Belleville | \$ 1.92 | Mid |
| Ottawa | \$ 2.85 | High |
| Average | \$ 1.64 | |
| Median | \$ 1.56 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|----------------|---------|
| Brock | \$ 1.22 | Low |
| Halton Hills | \$ 1.84 | Mid |
| East Gwillimbury | \$ 1.87 | Mid |
| Aurora | \$ 1.92 | Mid |
| Vaughan | \$ 1.99 | High |
| Georgina | \$ 2.01 | High |
| Newmarket | \$ 2.04 | High |
| Richmond Hill | \$ 2.10 | High |
| Clarington | \$ 2.13 | High |
| Mississauga | \$ 2.14 | High |
| Pickering | \$ 2.14 | High |
| Markham | \$ 2.16 | High |
| King | \$ 2.18 | High |
| Oshawa | \$ 2.21 | High |
| Whitchurch-Stouffville | \$ 2.25 | High |
| Whitby | \$ 2.41 | High |
| Brampton | \$ 2.41 | High |
| Burlington | \$ 2.47 | High |
| Milton | \$ 2.52 | High |
| Caledon | \$ 2.77 | High |
| Oakville | \$ 2.98 | High |
| Average | \$ 2.18 | |
| Median | \$ 2.14 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|----------------|---------|
| Welland | \$ 1.18 | Low |
| Fort Erie | \$ 1.28 | Low |
| Wainfleet | \$ 1.46 | Mid |
| Pelham | \$ 1.60 | Mid |
| Niagara Falls | \$ 1.67 | Mid |
| Lincoln | \$ 1.77 | Mid |
| St. Catharines | \$ 1.87 | Mid |
| West Lincoln | \$ 1.89 | Mid |
| Port Colborne | \$ 1.93 | Mid |
| Thorold | \$ 2.01 | High |
| Grimsby | \$ 2.07 | High |
| Niagara-on-the-Lake | \$ 2.42 | High |
| Hamilton | \$ 2.72 | High |
| Average | \$ 1.84 | |
| Median | \$ 1.87 | |

Standard Industrial Comparisons—by Location (taxes per sq. ft.) (cont'd)

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|----------------|---------|
| North Bay | \$ 1.01 | Low |
| Parry Sound | \$ 1.12 | Low |
| Elliot Lake | \$ 1.48 | Mid |
| Greenstone | \$ 1.71 | Mid |
| Thunder Bay | \$ 1.86 | Mid |
| Kenora | \$ 2.00 | High |
| Timmins | \$ 2.38 | High |
| Sault Ste. Marie | \$ 2.93 | High |
| Greater Sudbury | \$ 3.50 | High |
| Average | \$ 2.00 | |
| Median | \$ 1.86 | |

| 2017 Property Taxes - Simcoe/Musk./Duff. | | Ranking |
|--|----------------|---------|
| Bracebridge | \$ 0.91 | Low |
| Gravenhurst | \$ 1.00 | Low |
| Springwater | \$ 1.19 | Low |
| Orillia | \$ 1.22 | Low |
| Huntsville | \$ 1.33 | Low |
| Barrie | \$ 1.37 | Low |
| Orangeville | \$ 1.45 | Mid |
| Oro-Medonte | \$ 1.46 | Mid |
| Innisfil | \$ 1.98 | High |
| Collingwood | \$ 2.10 | High |
| Average | \$ 1.40 | |
| Median | \$ 1.35 | |

| 2017 Property Taxes - Southwest | | Ranking |
|---------------------------------|----------------|---------|
| Meaford | \$ 0.46 | Low |
| Grey Highlands | \$ 0.57 | Low |
| North Middlesex | \$ 0.58 | Low |
| Middlesex Centre | \$ 0.60 | Low |
| The Blue Mountains | \$ 0.79 | Low |
| North Perth | \$ 0.92 | Low |
| Central Elgin | \$ 0.94 | Low |
| St. Thomas | \$ 1.01 | Low |
| Lambton Shores | \$ 1.05 | Low |
| Kincardine | \$ 1.06 | Low |
| Chatham-Kent | \$ 1.08 | Low |
| Tillsonburg | \$ 1.14 | Low |
| Wilmot | \$ 1.17 | Low |
| Owen Sound | \$ 1.20 | Low |
| St. Marys | \$ 1.20 | Low |
| Leamington | \$ 1.30 | Low |
| Strathroy-Caradoc | \$ 1.34 | Low |
| Wellesley | \$ 1.34 | Low |
| Brant | \$ 1.37 | Low |
| Stratford | \$ 1.40 | Mid |
| Guelph-Eramosa | \$ 1.41 | Mid |
| London | \$ 1.44 | Mid |
| Wellington North | \$ 1.47 | Mid |
| Kingsville | \$ 1.53 | Mid |
| Kitchener | \$ 1.54 | Mid |
| Minto | \$ 1.62 | Mid |
| Mapleton | \$ 1.63 | Mid |
| Sarnia | \$ 1.65 | Mid |
| Waterloo | \$ 1.73 | Mid |
| North Dumfries | \$ 1.75 | Mid |
| Haldimand | \$ 1.79 | Mid |
| Windsor | \$ 1.83 | Mid |
| Cambridge | \$ 1.85 | Mid |
| Centre Wellington | \$ 1.86 | Mid |
| Puslinch | \$ 1.96 | High |
| Guelph | \$ 2.13 | High |
| Woolwich | \$ 2.14 | High |
| Ingersoll | \$ 2.42 | High |
| Erin | \$ 2.57 | High |
| Average | \$ 1.41 | |
| Median | \$ 1.40 | |

Large Industrial Comparisons (taxes per sq. ft.)

| | 2017 | 2017 | 2017 | Ranking |
|----------------------|-----------------|-----------------|----------------|---------|
| | Municipal Taxes | Education Taxes | Property Taxes | |
| West Lincoln | \$ 0.19 | \$ 0.10 | \$ 0.30 | Low |
| Welland | \$ 0.23 | \$ 0.09 | \$ 0.32 | Low |
| North Bay | \$ 0.25 | \$ 0.16 | \$ 0.41 | Low |
| Fort Erie | \$ 0.34 | \$ 0.14 | \$ 0.48 | Low |
| Haldimand | \$ 0.31 | \$ 0.17 | \$ 0.49 | Low |
| Clarington | \$ 0.33 | \$ 0.18 | \$ 0.51 | Low |
| Stratford | \$ 0.39 | \$ 0.16 | \$ 0.56 | Low |
| Kingston | \$ 0.40 | \$ 0.18 | \$ 0.58 | Low |
| Kitchener | \$ 0.34 | \$ 0.25 | \$ 0.60 | Low |
| Collingwood | \$ 0.35 | \$ 0.30 | \$ 0.65 | Low |
| North Perth | \$ 0.41 | \$ 0.27 | \$ 0.68 | Low |
| Chatham-Kent | \$ 0.49 | \$ 0.19 | \$ 0.68 | Low |
| Thorold | \$ 0.54 | \$ 0.22 | \$ 0.76 | Low |
| Tillsonburg | \$ 0.55 | \$ 0.24 | \$ 0.80 | Low |
| Brant | \$ 0.50 | \$ 0.32 | \$ 0.82 | Low |
| Niagara Falls | \$ 0.60 | \$ 0.27 | \$ 0.87 | Low |
| Orangeville | \$ 0.57 | \$ 0.29 | \$ 0.87 | Low |
| Cambridge | \$ 0.52 | \$ 0.35 | \$ 0.87 | Low |
| St. Thomas | \$ 0.64 | \$ 0.24 | \$ 0.89 | Low |
| Prince Edward County | \$ 0.42 | \$ 0.47 | \$ 0.89 | Low |
| Strathroy-Caradoc | \$ 0.52 | \$ 0.39 | \$ 0.90 | Low |
| St. Catharines | \$ 0.65 | \$ 0.27 | \$ 0.92 | Mid |
| Cornwall | \$ 0.70 | \$ 0.26 | \$ 0.96 | Mid |
| Ingersoll | \$ 0.69 | \$ 0.27 | \$ 0.96 | Mid |
| London | \$ 0.62 | \$ 0.37 | \$ 1.00 | Mid |
| Owen Sound | \$ 0.76 | \$ 0.24 | \$ 1.01 | Mid |
| Sault Ste. Marie | \$ 0.92 | \$ 0.09 | \$ 1.01 | Mid |
| Kingsville | \$ 0.70 | \$ 0.32 | \$ 1.01 | Mid |
| Peterborough | \$ 0.63 | \$ 0.39 | \$ 1.02 | Mid |
| Central Elgin | \$ 0.77 | \$ 0.27 | \$ 1.04 | Mid |
| Hamilton | \$ 0.86 | \$ 0.24 | \$ 1.10 | Mid |
| Barrie | \$ 0.65 | \$ 0.45 | \$ 1.10 | Mid |
| Thunder Bay | \$ 0.89 | \$ 0.20 | \$ 1.10 | Mid |

Large Industrial Comparisons (taxes per sq. ft.) (cont'd)

| | 2017 | 2017 | 2017 | Ranking |
|------------------------|-----------------|-----------------|----------------|---------|
| | Municipal Taxes | Education Taxes | Property Taxes | |
| East Gwillimbury | \$ 0.52 | \$ 0.60 | \$ 1.12 | Mid |
| Greater Sudbury | \$ 0.98 | \$ 0.18 | \$ 1.16 | Mid |
| Aurora | \$ 0.54 | \$ 0.64 | \$ 1.18 | Mid |
| Grey Highlands | \$ 0.65 | \$ 0.54 | \$ 1.18 | Mid |
| St. Marys | \$ 0.83 | \$ 0.37 | \$ 1.20 | Mid |
| Windsor | \$ 0.94 | \$ 0.27 | \$ 1.21 | Mid |
| Caledon | \$ 0.57 | \$ 0.64 | \$ 1.21 | Mid |
| Woolwich | \$ 0.63 | \$ 0.59 | \$ 1.21 | Mid |
| Brockville | \$ 0.87 | \$ 0.35 | \$ 1.23 | High |
| Waterloo | \$ 0.70 | \$ 0.53 | \$ 1.23 | High |
| Port Colborne | \$ 0.91 | \$ 0.32 | \$ 1.23 | High |
| Markham | \$ 0.51 | \$ 0.73 | \$ 1.24 | High |
| Guelph | \$ 0.77 | \$ 0.48 | \$ 1.25 | High |
| Burlington | \$ 0.73 | \$ 0.62 | \$ 1.35 | High |
| Belleville | \$ 0.99 | \$ 0.40 | \$ 1.38 | High |
| Ottawa | \$ 0.84 | \$ 0.57 | \$ 1.41 | High |
| Whitchurch-Stouffville | \$ 0.68 | \$ 0.83 | \$ 1.51 | High |
| Whitby | \$ 0.95 | \$ 0.55 | \$ 1.51 | High |
| Orillia | \$ 0.95 | \$ 0.59 | \$ 1.53 | High |
| Newmarket | \$ 0.73 | \$ 0.81 | \$ 1.55 | High |
| Halton Hills | \$ 0.84 | \$ 0.70 | \$ 1.55 | High |
| Oshawa | \$ 1.11 | \$ 0.52 | \$ 1.63 | High |
| Brampton | \$ 0.86 | \$ 0.81 | \$ 1.68 | High |
| Grimsby | \$ 1.12 | \$ 0.58 | \$ 1.70 | High |
| Pickering | \$ 1.08 | \$ 0.65 | \$ 1.73 | High |
| Mississauga | \$ 0.82 | \$ 0.94 | \$ 1.76 | High |
| Vaughan | \$ 0.74 | \$ 1.01 | \$ 1.76 | High |
| Oakville | \$ 1.36 | \$ 1.24 | \$ 2.60 | High |
| Milton | \$ 1.34 | \$ 1.39 | \$ 2.73 | High |
| Average | \$ 0.68 | \$ 0.43 | \$ 1.11 | |
| Median | \$ 0.66 | \$ 0.35 | \$ 1.10 | |

**Large Industrial Comparisons—by Population Group
Taxes per Sq. Ft.**

***Municipalities with populations
less than 15,000***

| 2017 Property Taxes | | Ranking |
|---------------------|----------------|---------|
| North Perth | \$ 0.68 | Low |
| Ingersoll | \$ 0.96 | Mid |
| Central Elgin | \$ 1.04 | Mid |
| Grey Highlands | \$ 1.18 | Mid |
| St. Marys | \$ 1.20 | Mid |
| Average | \$ 1.01 | |
| Median | \$ 1.04 | |

***Municipalities with populations
between 30,000—99,999***

| 2017 Property Taxes | | Ranking |
|------------------------|----------------|---------|
| Welland | \$ 0.32 | Low |
| North Bay | \$ 0.41 | Low |
| Fort Erie | \$ 0.48 | Low |
| Haldimand | \$ 0.49 | Low |
| Clarington | \$ 0.51 | Low |
| Stratford | \$ 0.56 | Low |
| Brant | \$ 0.82 | Low |
| Niagara Falls | \$ 0.87 | Low |
| Orangeville | \$ 0.87 | Low |
| St. Thomas | \$ 0.89 | Low |
| Cornwall | \$ 0.96 | Mid |
| Sault Ste. Marie | \$ 1.01 | Mid |
| Peterborough | \$ 1.02 | Mid |
| Aurora | \$ 1.18 | Mid |
| Caledon | \$ 1.21 | Mid |
| Belleville | \$ 1.38 | High |
| Whitchurch-Stouffville | \$ 1.51 | High |
| Orillia | \$ 1.53 | High |
| Newmarket | \$ 1.55 | High |
| Halton Hills | \$ 1.55 | High |
| Pickering | \$ 1.73 | High |
| Average | \$ 0.99 | |
| Median | \$ 0.96 | |

***Municipalities with populations
between 15,000—29,999***

| 2017 Property Taxes | | Ranking |
|----------------------|----------------|---------|
| West Lincoln | \$ 0.30 | Low |
| Collingwood | \$ 0.65 | Low |
| Thorold | \$ 0.76 | Low |
| Tillsonburg | \$ 0.80 | Low |
| Prince Edward County | \$ 0.89 | Low |
| Strathroy-Caradoc | \$ 0.90 | Low |
| Owen Sound | \$ 1.01 | Mid |
| Kingsville | \$ 1.01 | Mid |
| East Gwillimbury | \$ 1.12 | Mid |
| Woolwich | \$ 1.21 | Mid |
| Brockville | \$ 1.23 | High |
| Port Colborne | \$ 1.23 | High |
| Grimsby | \$ 1.70 | High |
| Average | \$ 0.99 | |
| Median | \$ 1.01 | |

Large Industrial Comparisons—by Population Group (cont'd)
Taxes per Sq. Ft.

***Municipalities with populations
greater than 100,000***

| 2017 Property Taxes | | | Ranking |
|---------------------|----|------|---------|
| Kingston | \$ | 0.58 | Low |
| Kitchener | \$ | 0.60 | Low |
| Chatham-Kent | \$ | 0.68 | Low |
| Cambridge | \$ | 0.87 | Low |
| St. Catharines | \$ | 0.92 | Mid |
| London | \$ | 1.00 | Mid |
| Hamilton | \$ | 1.10 | Mid |
| Barrie | \$ | 1.10 | Mid |
| Thunder Bay | \$ | 1.10 | Mid |
| Greater Sudbury | \$ | 1.16 | Mid |
| Windsor | \$ | 1.21 | Mid |
| Waterloo | \$ | 1.23 | High |
| Markham | \$ | 1.24 | High |
| Guelph | \$ | 1.25 | High |
| Burlington | \$ | 1.35 | High |
| Ottawa | \$ | 1.41 | High |
| Whitby | \$ | 1.51 | High |
| Oshawa | \$ | 1.63 | High |
| Brampton | \$ | 1.68 | High |
| Mississauga | \$ | 1.76 | High |
| Vaughan | \$ | 1.76 | High |
| Oakville | \$ | 2.60 | High |
| Milton | \$ | 2.73 | High |
| Average | \$ | 1.32 | |
| Median | \$ | 1.23 | |

Large Industrial Comparisons —by Location
Taxes per sq. ft.

| 2017 Property Taxes - Eastern | | | Ranking |
|-------------------------------|----|-------------|---------|
| Kingston | \$ | 0.58 | Low |
| Prince Edward County | \$ | 0.89 | Low |
| Cornwall | \$ | 0.96 | Mid |
| Peterborough | \$ | 1.02 | Mid |
| Brockville | \$ | 1.23 | High |
| Belleville | \$ | 1.38 | High |
| Ottawa | \$ | 1.41 | High |
| Average | \$ | 1.07 | |
| Median | \$ | 1.02 | |

| 2017 Property Taxes - Niagara/Hamilton | | | Ranking |
|--|----|-------------|---------|
| West Lincoln | \$ | 0.30 | Low |
| Welland | \$ | 0.32 | Low |
| Fort Erie | \$ | 0.48 | Low |
| Thorold | \$ | 0.76 | Low |
| Niagara Falls | \$ | 0.87 | Low |
| St. Catharines | \$ | 0.92 | Mid |
| Hamilton | \$ | 1.10 | Mid |
| Port Colborne | \$ | 1.23 | High |
| Grimsby | \$ | 1.70 | High |
| Average | \$ | 0.85 | |
| Median | \$ | 0.87 | |

| 2017 Property Taxes - GTA | | | Ranking |
|---------------------------|----|-------------|---------|
| Clarington | \$ | 0.51 | Low |
| East Gwillimbury | \$ | 1.12 | Mid |
| Aurora | \$ | 1.18 | Mid |
| Caledon | \$ | 1.21 | Mid |
| Markham | \$ | 1.24 | High |
| Burlington | \$ | 1.35 | High |
| Whitchurch-Stouffville | \$ | 1.51 | High |
| Whitby | \$ | 1.51 | High |
| Newmarket | \$ | 1.55 | High |
| Halton Hills | \$ | 1.55 | High |
| Oshawa | \$ | 1.63 | High |
| Brampton | \$ | 1.68 | High |
| Pickering | \$ | 1.73 | High |
| Mississauga | \$ | 1.76 | High |
| Vaughan | \$ | 1.76 | High |
| Oakville | \$ | 2.60 | High |
| Milton | \$ | 2.73 | High |
| Average | \$ | 1.56 | |
| Median | \$ | 1.55 | |

| 2017 Property Taxes - North | | | Ranking |
|-----------------------------|----|-------------|---------|
| North Bay | \$ | 0.41 | Low |
| Sault Ste. Marie | \$ | 1.01 | Mid |
| Thunder Bay | \$ | 1.10 | Mid |
| Greater Sudbury | \$ | 1.16 | Mid |
| Average | \$ | 0.92 | |
| Median | \$ | 1.05 | |

| 2017 Property Taxes - Simcoe/Musk./Duff. | | | Ranking |
|--|----|-------------|---------|
| Collingwood | \$ | 0.65 | Low |
| Orngeville | \$ | 0.87 | Low |
| Barrie | \$ | 1.10 | Mid |
| Orillia | \$ | 1.53 | High |
| Average | \$ | 1.04 | |
| Median | \$ | 0.98 | |

Large Industrial Comparisons —by Location (cont'd)
Taxes per sq. ft.

| 2017 Property Taxes - Southwest | | | Ranking |
|---------------------------------|----------------|--|---------|
| Haldimand | \$ 0.49 | | Low |
| Stratford | \$ 0.56 | | Low |
| Kitchener | \$ 0.60 | | Low |
| North Perth | \$ 0.68 | | Low |
| Chatham-Kent | \$ 0.68 | | Low |
| Tillsonburg | \$ 0.80 | | Low |
| Brant | \$ 0.82 | | Low |
| Cambridge | \$ 0.87 | | Low |
| St. Thomas | \$ 0.89 | | Low |
| Strathroy-Caradoc | \$ 0.90 | | Low |
| Ingersoll | \$ 0.96 | | Mid |
| London | \$ 1.00 | | Mid |
| Owen Sound | \$ 1.01 | | Mid |
| Kingsville | \$ 1.01 | | Mid |
| Central Elgin | \$ 1.04 | | Mid |
| Grey Highlands | \$ 1.18 | | Mid |
| St. Marys | \$ 1.20 | | Mid |
| Windsor | \$ 1.21 | | Mid |
| Woolwich | \$ 1.21 | | Mid |
| Waterloo | \$ 1.23 | | High |
| Guelph | \$ 1.25 | | High |
| Average | \$ 0.93 | | |
| Median | \$ 0.96 | | |

Industrial Comparisons - Industrial Vacant Land (taxes per acre)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|-------------------|----------------------------|----------------------------|---------------------------|---------|
| | | | | Low |
| North Middlesex | \$ 173 | \$ 116 | \$ 289 | Low |
| Kincardine | \$ 169 | \$ 133 | \$ 302 | Low |
| Grey Highlands | \$ 187 | \$ 155 | \$ 342 | Low |
| Wainfleet | \$ 243 | \$ 105 | \$ 348 | Low |
| Pelham | \$ 243 | \$ 115 | \$ 358 | Low |
| Middlesex Centre | \$ 258 | \$ 215 | \$ 474 | Low |
| Lambton Shores | \$ 286 | \$ 203 | \$ 488 | Low |
| Strathroy-Caradoc | \$ 384 | \$ 288 | \$ 672 | Low |
| Wellington North | \$ 458 | \$ 230 | \$ 689 | Low |
| Oro-Medonte | \$ 319 | \$ 411 | \$ 730 | Low |
| Port Colborne | \$ 605 | \$ 215 | \$ 820 | Low |
| Cornwall | \$ 601 | \$ 225 | \$ 826 | Low |
| North Perth | \$ 500 | \$ 334 | \$ 833 | Low |
| Brockville | \$ 594 | \$ 241 | \$ 835 | Low |
| Chatham-Kent | \$ 622 | \$ 234 | \$ 856 | Low |
| Bracebridge | \$ 539 | \$ 351 | \$ 889 | Low |
| Meaford | \$ 549 | \$ 357 | \$ 906 | Low |
| Gravenhurst | \$ 550 | \$ 374 | \$ 924 | Low |
| Owen Sound | \$ 676 | \$ 284 | \$ 960 | Low |
| Brock | \$ 635 | \$ 336 | \$ 971 | Low |
| Springwater | \$ 405 | \$ 574 | \$ 979 | Low |
| Minto | \$ 681 | \$ 333 | \$ 1,014 | Low |
| Huntsville | \$ 593 | \$ 429 | \$ 1,021 | Low |
| St. Thomas | \$ 712 | \$ 325 | \$ 1,037 | Low |
| Kingsville | \$ 635 | \$ 402 | \$ 1,037 | Low |
| Welland | \$ 800 | \$ 295 | \$ 1,094 | Low |
| Tillsonburg | \$ 810 | \$ 360 | \$ 1,170 | Low |
| Mapleton | \$ 812 | \$ 424 | \$ 1,236 | Low |
| Stratford | \$ 882 | \$ 364 | \$ 1,247 | Low |
| Brant | \$ 777 | \$ 492 | \$ 1,269 | Low |
| Belleville | \$ 922 | \$ 370 | \$ 1,292 | Low |
| Haldimand | \$ 848 | \$ 463 | \$ 1,311 | Low |

Industrial Comparisons - Industrial Vacant Land (taxes per acre) (cont'd)

| | 2017 Municipal Taxes | 2017 Education Taxes | 2017 Property Taxes | Ranking |
|-------------------|----------------------------|----------------------------|---------------------------|---------|
| | | | | |
| West Lincoln | \$ 864 | \$ 458 | \$ 1,322 | Mid |
| Fort Erie | \$ 985 | \$ 392 | \$ 1,377 | Mid |
| Centre Wellington | \$ 889 | \$ 544 | \$ 1,433 | Mid |
| St. Marys | \$ 1,023 | \$ 457 | \$ 1,480 | Mid |
| Quinte West | \$ 1,029 | \$ 499 | \$ 1,528 | Mid |
| Ingersoll | \$ 1,100 | \$ 431 | \$ 1,531 | Mid |
| North Bay | \$ 1,000 | \$ 627 | \$ 1,626 | Mid |
| Parry Sound | \$ 1,217 | \$ 410 | \$ 1,627 | Mid |
| Orillia | \$ 1,009 | \$ 624 | \$ 1,633 | Mid |
| Kingston | \$ 1,287 | \$ 574 | \$ 1,861 | Mid |
| Sarnia | \$ 1,250 | \$ 630 | \$ 1,880 | Mid |
| Peterborough | \$ 1,167 | \$ 728 | \$ 1,894 | Mid |
| Timmins | \$ 1,551 | \$ 409 | \$ 1,960 | Mid |
| Wilmot | \$ 1,074 | \$ 1,004 | \$ 2,078 | Mid |
| Leamington | \$ 1,519 | \$ 668 | \$ 2,188 | Mid |
| London | \$ 1,365 | \$ 824 | \$ 2,188 | Mid |
| Elliot Lake | \$ 1,694 | \$ 643 | \$ 2,337 | Mid |
| Guelph-Eramosa | \$ 1,433 | \$ 912 | \$ 2,345 | Mid |
| Kenora | \$ 1,734 | \$ 704 | \$ 2,438 | Mid |
| East Gwillimbury | \$ 1,155 | \$ 1,328 | \$ 2,482 | Mid |
| Sault Ste. Marie | \$ 2,138 | \$ 371 | \$ 2,509 | Mid |
| Innisfil | \$ 1,273 | \$ 1,256 | \$ 2,529 | Mid |
| Woolwich | \$ 1,329 | \$ 1,244 | \$ 2,574 | Mid |
| North Dumfries | \$ 1,358 | \$ 1,290 | \$ 2,648 | Mid |
| Windsor | \$ 2,078 | \$ 750 | \$ 2,828 | Mid |
| Erin | \$ 1,785 | \$ 1,111 | \$ 2,896 | Mid |
| Barrie | \$ 1,712 | \$ 1,198 | \$ 2,911 | Mid |
| Clarington | \$ 1,939 | \$ 1,087 | \$ 3,027 | Mid |
| Collingwood | \$ 1,750 | \$ 1,503 | \$ 3,253 | Mid |
| Georgina | \$ 1,791 | \$ 1,518 | \$ 3,309 | Mid |
| Niagara Falls | \$ 2,288 | \$ 1,032 | \$ 3,319 | Mid |

Industrial Comparisons - Industrial Vacant Land (taxes per acre) (cont'd)

| | 2017 | 2017 | 2017 | Ranking |
|------------------------|-----------------|-----------------|----------------|---------|
| | Municipal Taxes | Education Taxes | Property Taxes | |
| Thorold | \$ 2,497 | \$ 1,013 | \$ 3,510 | High |
| Lincoln | \$ 2,413 | \$ 1,217 | \$ 3,630 | High |
| Greater Sudbury | \$ 3,176 | \$ 682 | \$ 3,859 | High |
| Niagara-on-the-Lake | \$ 2,532 | \$ 1,661 | \$ 4,193 | High |
| Kitchener | \$ 2,458 | \$ 1,799 | \$ 4,257 | High |
| Puslinch | \$ 2,498 | \$ 1,795 | \$ 4,293 | High |
| Thunder Bay | \$ 3,434 | \$ 1,062 | \$ 4,496 | High |
| Guelph | \$ 2,783 | \$ 1,715 | \$ 4,498 | High |
| King | \$ 2,178 | \$ 2,343 | \$ 4,521 | High |
| Cambridge | \$ 2,874 | \$ 1,972 | \$ 4,846 | High |
| Grimsby | \$ 3,288 | \$ 1,704 | \$ 4,992 | High |
| Oshawa | \$ 3,510 | \$ 1,654 | \$ 5,164 | High |
| Newmarket | \$ 2,476 | \$ 2,747 | \$ 5,223 | High |
| Waterloo | \$ 3,293 | \$ 2,468 | \$ 5,761 | High |
| Orangeville | \$ 3,878 | \$ 1,992 | \$ 5,870 | High |
| Whitby | \$ 3,846 | \$ 2,233 | \$ 6,079 | High |
| St. Catharines | \$ 4,418 | \$ 1,817 | \$ 6,235 | High |
| Aurora | \$ 2,904 | \$ 3,393 | \$ 6,297 | High |
| Whitchurch-Stouffville | \$ 2,912 | \$ 3,590 | \$ 6,502 | High |
| Pickering | \$ 4,460 | \$ 2,663 | \$ 7,123 | High |
| Caledon | \$ 4,282 | \$ 4,859 | \$ 9,141 | High |
| Halton Hills | \$ 5,026 | \$ 4,195 | \$ 9,221 | High |
| Hamilton | \$ 7,601 | \$ 2,498 | \$ 10,098 | High |
| Milton | \$ 5,441 | \$ 5,670 | \$ 11,111 | High |
| Richmond Hill | \$ 4,770 | \$ 6,578 | \$ 11,347 | High |
| Burlington | \$ 6,169 | \$ 5,245 | \$ 11,415 | High |
| Markham | \$ 4,721 | \$ 6,823 | \$ 11,544 | High |
| Ottawa | \$ 8,234 | \$ 4,759 | \$ 12,993 | High |
| Mississauga | \$ 6,278 | \$ 7,237 | \$ 13,515 | High |
| Brampton | \$ 7,214 | \$ 6,799 | \$ 14,013 | High |
| Vaughan | \$ 5,930 | \$ 8,087 | \$ 14,017 | High |
| Oakville | \$ 7,577 | \$ 6,922 | \$ 14,499 | High |
| Average | \$ 2,067 | \$ 1,518 | \$ 3,584 | |
| Median | \$ 1,329 | \$ 682 | \$ 2,188 | |

**Industrial Comparisons—Industrial Vacant Land—by Population Group
Taxes per Acre**

**Municipalities with populations
less than 15,000**

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| North Middlesex | \$ 289 | Low |
| Kincardine | \$ 302 | Low |
| Grey Highlands | \$ 342 | Low |
| Wainfleet | \$ 348 | Low |
| Lambton Shores | \$ 488 | Low |
| Wellington North | \$ 689 | Low |
| North Perth | \$ 833 | Low |
| Meaford | \$ 906 | Low |
| Gravenhurst | \$ 924 | Low |
| Brock | \$ 971 | Low |
| Minto | \$ 1,014 | Low |
| Mapleton | \$ 1,236 | Low |
| St. Marys | \$ 1,480 | Mid |
| Ingersoll | \$ 1,531 | Mid |
| Parry Sound | \$ 1,627 | Mid |
| Elliot Lake | \$ 2,337 | Mid |
| Guelph-Eramosa | \$ 2,345 | Mid |
| North Dumfries | \$ 2,648 | Mid |
| Erin | \$ 2,896 | Mid |
| Puslinch | \$ 4,293 | High |
| Average | \$ 1,375 | |
| Median | \$ 992 | |

**Municipalities with populations
between 15,000—29,999**

| 2017 Property Taxes | | Ranking |
|---------------------|-----------------|---------|
| Pelham | \$ 358 | Low |
| Middlesex Centre | \$ 474 | Low |
| Strathroy-Caradoc | \$ 672 | Low |
| Oro-Medonte | \$ 730 | Low |
| Port Colborne | \$ 820 | Low |
| Brockville | \$ 835 | Low |
| Bracebridge | \$ 889 | Low |
| Owen Sound | \$ 960 | Low |
| Springwater | \$ 979 | Low |
| Huntsville | \$ 1,021 | Low |
| Kingsville | \$ 1,037 | Low |
| Tillsonburg | \$ 1,170 | Low |
| West Lincoln | \$ 1,322 | Mid |
| Centre Wellington | \$ 1,433 | Mid |
| Wilmot | \$ 2,078 | Mid |
| Leamington | \$ 2,188 | Mid |
| Kenora | \$ 2,438 | Mid |
| East Gwillimbury | \$ 2,482 | Mid |
| Woolwich | \$ 2,574 | Mid |
| Collingwood | \$ 3,253 | Mid |
| Thorold | \$ 3,510 | High |
| Lincoln | \$ 3,630 | High |
| Niagara-on-the-Lake | \$ 4,193 | High |
| King | \$ 4,521 | High |
| Grimsby | \$ 4,992 | High |
| Average | \$ 1,942 | |
| Median | \$ 1,322 | |

Industrial Comparisons—Industrial Vacant Land—by Population Group (cont'd)
Taxes per Acre

**Municipalities with populations
between 30,000—99,999**

| | 2017 Property Taxes | Ranking |
|------------------------|---------------------|---------|
| Cornwall | \$ 826 | Low |
| St. Thomas | \$ 1,037 | Low |
| Welland | \$ 1,094 | Low |
| Stratford | \$ 1,247 | Low |
| Brant | \$ 1,269 | Low |
| Belleville | \$ 1,292 | Low |
| Haldimand | \$ 1,311 | Low |
| Fort Erie | \$ 1,377 | Mid |
| Quinte West | \$ 1,528 | Mid |
| North Bay | \$ 1,626 | Mid |
| Orillia | \$ 1,633 | Mid |
| Sarnia | \$ 1,880 | Mid |
| Peterborough | \$ 1,894 | Mid |
| Timmins | \$ 1,960 | Mid |
| Sault Ste. Marie | \$ 2,509 | Mid |
| Innisfil | \$ 2,529 | Mid |
| Clarington | \$ 3,027 | Mid |
| Georgina | \$ 3,309 | Mid |
| Niagara Falls | \$ 3,319 | Mid |
| Newmarket | \$ 5,223 | High |
| Orangeville | \$ 5,870 | High |
| Aurora | \$ 6,297 | High |
| Whitchurch-Stouffville | \$ 6,502 | High |
| Pickering | \$ 7,123 | High |
| Caledon | \$ 9,141 | High |
| Halton Hills | \$ 9,221 | High |
| Average | \$ 3,233 | |
| Median | \$ 1,927 | |

**Municipalities with populations
greater than 100,000**

| | 2017 Property Taxes | Ranking |
|-----------------|---------------------|---------|
| Chatham-Kent | \$ 856 | Low |
| Kingston | \$ 1,861 | Mid |
| London | \$ 2,188 | Mid |
| Windsor | \$ 2,828 | Mid |
| Barrie | \$ 2,911 | Mid |
| Greater Sudbury | \$ 3,859 | High |
| Kitchener | \$ 4,257 | High |
| Thunder Bay | \$ 4,496 | High |
| Guelph | \$ 4,498 | High |
| Cambridge | \$ 4,846 | High |
| Oshawa | \$ 5,164 | High |
| Waterloo | \$ 5,761 | High |
| Whitby | \$ 6,079 | High |
| St. Catharines | \$ 6,235 | High |
| Hamilton | \$ 10,098 | High |
| Milton | \$ 11,111 | High |
| Richmond Hill | \$ 11,347 | High |
| Burlington | \$ 11,415 | High |
| Markham | \$ 11,544 | High |
| Mississauga | \$ 13,515 | High |
| Brampton | \$ 14,013 | High |
| Vaughan | \$ 14,017 | High |
| Oakville | \$ 14,499 | High |
| Ottawa | \$ 12,993 | High |
| Average | \$ 7,516 | |
| Median | \$ 5,920 | |

**Industrial Comparisons—Industrial Vacant Land —by Location
Taxes per acre**

| 2017 Property Taxes - Eastern | | Ranking |
|-------------------------------|-----------------|---------|
| Cornwall | \$ 826 | Low |
| Brockville | \$ 835 | Low |
| Belleville | \$ 1,292 | Low |
| Quinte West | \$ 1,528 | Mid |
| Kingston | \$ 1,861 | Mid |
| Peterborough | \$ 1,894 | Mid |
| Ottawa | \$ 12,993 | High |
| Average | \$ 3,033 | |
| Median | \$ 1,528 | |

| 2017 Property Taxes - Niagara/Hamilton | | Ranking |
|--|-----------------|---------|
| Wainfleet | \$ 348 | Low |
| Pelham | \$ 358 | Low |
| Port Colborne | \$ 820 | Low |
| Welland | \$ 1,094 | Low |
| West Lincoln | \$ 1,322 | Mid |
| Fort Erie | \$ 1,377 | Mid |
| Niagara Falls | \$ 3,319 | Mid |
| Thorold | \$ 3,510 | High |
| Lincoln | \$ 3,630 | High |
| Niagara-on-the-Lake | \$ 4,193 | High |
| Grimsby | \$ 4,992 | High |
| St. Catharines | \$ 6,235 | High |
| Hamilton | \$ 10,098 | High |
| Average | \$ 3,177 | |
| Median | \$ 3,319 | |

| 2017 Property Taxes - GTA | | Ranking |
|---------------------------|-----------------|---------|
| Brock | \$ 971 | Low |
| East Gwillimbury | \$ 2,482 | Mid |
| Clarington | \$ 3,027 | Mid |
| Georgina | \$ 3,309 | Mid |
| King | \$ 4,521 | High |
| Oshawa | \$ 5,164 | High |
| Newmarket | \$ 5,223 | High |
| Whitby | \$ 6,079 | High |
| Aurora | \$ 6,297 | High |
| Whitchurch-Stouffville | \$ 6,502 | High |
| Pickering | \$ 7,123 | High |
| Caledon | \$ 9,141 | High |
| Halton Hills | \$ 9,221 | High |
| Milton | \$ 11,111 | High |
| Richmond Hill | \$ 11,347 | High |
| Burlington | \$ 11,415 | High |
| Markham | \$ 11,544 | High |
| Mississauga | \$ 13,515 | High |
| Brampton | \$ 14,013 | High |
| Vaughan | \$ 14,017 | High |
| Oakville | \$ 14,499 | High |
| Average | \$ 8,120 | |
| Median | \$ 7,123 | |

Industrial Comparisons—Industrial Vacant Land —by Location (cont'd)
Taxes per acre

| 2017 Property Taxes - North | | Ranking |
|-----------------------------|-----------------|---------|
| North Bay | \$ 1,626 | Mid |
| Parry Sound | \$ 1,627 | Mid |
| Timmins | \$ 1,960 | Mid |
| Elliot Lake | \$ 2,337 | Mid |
| Kenora | \$ 2,438 | Mid |
| Sault Ste. Marie | \$ 2,509 | Mid |
| Greater Sudbury | \$ 3,859 | High |
| Thunder Bay | \$ 4,496 | High |
| Average | \$ 2,606 | |
| Median | \$ 2,387 | |

| 2017 Property Taxes - Simcoe/Musk./Duff. | | Ranking |
|--|-----------------|---------|
| Oro-Medonte | \$ 730 | Low |
| Bracebridge | \$ 889 | Low |
| Gravenhurst | \$ 924 | Low |
| Springwater | \$ 979 | Low |
| Huntsville | \$ 1,021 | Low |
| Orillia | \$ 1,633 | Mid |
| Innisfil | \$ 2,529 | Mid |
| Barrie | \$ 2,911 | Mid |
| Collingwood | \$ 3,253 | Mid |
| Orangeville | \$ 5,870 | High |
| Average | \$ 2,074 | |
| Median | \$ 1,327 | |

| 2017 Property Taxes - Southwest | | Ranking |
|---------------------------------|-----------------|---------|
| North Middlesex | \$ 289 | Low |
| Kincardine | \$ 302 | Low |
| Grey Highlands | \$ 342 | Low |
| Middlesex Centre | \$ 474 | Low |
| Lambton Shores | \$ 488 | Low |
| Strathroy-Caradoc | \$ 672 | Low |
| Wellington North | \$ 689 | Low |
| North Perth | \$ 833 | Low |
| Chatham-Kent | \$ 856 | Low |
| Meadford | \$ 906 | Low |
| Owen Sound | \$ 960 | Low |
| Minto | \$ 1,014 | Low |
| St. Thomas | \$ 1,037 | Low |
| Kingsville | \$ 1,037 | Low |
| Tillsonburg | \$ 1,170 | Low |
| Mapleton | \$ 1,236 | Low |
| Stratford | \$ 1,247 | Low |
| Brant | \$ 1,269 | Low |
| Haldimand | \$ 1,311 | Low |
| Centre Wellington | \$ 1,433 | Mid |
| St. Marys | \$ 1,480 | Mid |
| Ingersoll | \$ 1,531 | Mid |
| Sarnia | \$ 1,880 | Mid |
| Wilmot | \$ 2,078 | Mid |
| Leamington | \$ 2,188 | Mid |
| London | \$ 2,188 | Mid |
| Guelph-Eramosa | \$ 2,345 | Mid |
| Woolwich | \$ 2,574 | Mid |
| North Dumfries | \$ 2,648 | Mid |
| Windsor | \$ 2,828 | Mid |
| Erin | \$ 2,896 | Mid |
| Kitchener | \$ 4,257 | High |
| Puslinch | \$ 4,293 | High |
| Guelph | \$ 4,498 | High |
| Cambridge | \$ 4,846 | High |
| Waterloo | \$ 5,761 | High |
| Average | \$ 1,829 | |
| Median | \$ 1,290 | |

Water/Wastewater



Water and Wastewater Financial Information and Analysis

This section of the report includes the following financial information and analysis:

- **Water and Wastewater Rate Structure Overview**
 - *Comparison of Residential Water/WW Fixed Costs as a % of Total Annual Water/WW Costs*
 - *Comparison of Frequency of Billing*
 - *Comparison of Water versus Wastewater Revenues*
 - *Comparison of Type of Rate Structure*
 - *Comparison of Water/Wastewater Costs*
- *Water/Wastewater as a % of Average Household Income*
- *Storm Utilities (NEW)*
- *Financial Indicators*
 - *Water/WW Asset Consumption Ratio*
 - *Water/WW Reserves as a % of Own Source Revenues*
 - *Water/WW Reserves as a % of Accumulated Amortization*
 - *Water/WW Debt Interest Cover Ratio*
 - *Water/WW Net Financial Liabilities Ratio*



Water and Wastewater Rate Structure

The establishment of water and wastewater rates is a municipal responsibility and the absence of standard procedures across Ontario has resulted in the evolution of a great variety of rate structure formats. It is important that rates be based on sound policies and principles and that they are defensible by staff and Council. There are recognized processes to be followed in undertaking water/wastewater rate studies, published by various industry leaders including the American and Canadian Waterworks Association (AWWA and CWWA). Municipalities, however, are limited in their options based on the availability of information to calculate class rate structures.

BMA has undertaken water and wastewater rate studies on behalf of numerous municipalities. During these studies, our findings are consistent with that of the CWWA which states that, despite industry trends in rate setting, there is, and always will be, a lot of variation in rate setting practices given that there is no single rate setting approach or rate structure. Municipalities have different objectives in setting rates including, but not limited to:

- | | |
|--|---|
| <ul style="list-style-type: none">• Conservation• Revenue Stability• Fairness• Economic Development | <ul style="list-style-type: none">• Financial Sufficiency• Rate Stability• Ease of Implementation• Ease of Understanding |
|--|---|

The process typically followed by municipalities in setting water and wastewater rates is to:

- Identify Evaluation Criteria/Objectives
- Identify Revenue Requirements for each Service
- Allocate Costs—Capital, Operating & Maintenance
- Calculate Unit Costs—Allocate Fixed and Volumetric Costs
- Design the Rate Structure—Inclining, Declining, Uniform, # of Blocks, etc.
- Assess the Effectiveness in meeting the Objectives
- Assess the Impact on Various Classes and Types of Users

Fixed Costs

As stated by the CWWA, at the heart of the methodology for setting water rates is the concept of a two-part rate structure; a volumetric charge and a fixed charge. Municipalities must determine whether to separately charge a fixed cost to its customers and to determine the types of costs that are to be recovered from a monthly charge. These decisions are made, as well, based on the overall objectives of the municipality. For example, a high allocation to the fixed charge is generally not practical since it results in a volumetric charge that is too low relative to the fixed charge. This is not recommended if water efficiency is an important objective in rate setting. While a high allocation of capital costs to volume will promote water efficiency, there is increased revenue risk brought about by the increased reliance on the volumetric charge to recover fixed costs.

The table on the next page summarizes the allocation of costs that are being recovered from a fixed monthly charge across the survey using a Residential customer consuming 200 m³. It should be noted that the percentage of fixed will vary within a municipality depending on the amount of water consumed and the type of customer. This example provides the allocation on a typical Residential customer for comparative purposes.

- 89 of the 101 municipalities, charge a monthly fixed charge to their customers to recover customer related costs.
- The extent to which fixed monthly charges as a percentage of the total residential bill varies from a low of 0% to a high of 100%.

Residential Water/WW Fixed Costs as a Percentage of Total Annual Water/Wastewater Costs

| | Fixed Annual 5/8" | Fixed as a % of Total Residential |
|------------------------|----------------------|--------------------------------------|
| Aurora | \$ - | 0% |
| Brampton | \$ - | 0% |
| Caledon | \$ - | 0% |
| Kitchener | \$ - | 0% |
| Markham | \$ - | 0% |
| Mississauga | \$ - | 0% |
| Richmond Hill | \$ - | 0% |
| Toronto | \$ - | 0% |
| Vaughan | \$ - | 0% |
| Whitchurch-Stouffville | \$ - | 0% |
| Waterloo | \$ 37 | 4% |
| Ottawa | \$ 45 | 5% |
| Georgina | \$ 63 | 6% |
| Lincoln | \$ 86 | 9% |
| Stratford | \$ 72 | 10% |
| North Dumfries | \$ 192 | 17% |
| Wellesley | \$ 192 | 17% |
| Cambridge | \$ 194 | 18% |
| Erin | \$ 185 | 19% |
| Wilmot | \$ 192 | 19% |
| Orangeville | \$ 196 | 19% |
| Guelph-Eramosa | \$ 245 | 19% |
| Centre Wellington | \$ 260 | 22% |
| Orillia | \$ 181 | 23% |
| St. Thomas | \$ 201 | 23% |
| Guelph | \$ 209 | 23% |
| Lambton Shores | \$ 318 | 24% |
| Welland | \$ 316 | 26% |
| Woolwich | \$ 312 | 27% |
| St. Catharines | \$ 246 | 29% |
| Central Elgin | \$ 441 | 30% |
| Bracebridge | \$ 364 | 30% |
| Gravenhurst | \$ 364 | 30% |
| Huntsville | \$ 364 | 30% |
| Newmarket | \$ 354 | 32% |

| | Fixed Annual 5/8" | Fixed as a % of Total Residential |
|----------------------|----------------------|--------------------------------------|
| Minto | \$ 480 | 33% |
| East Gwillimbury | \$ 432 | 33% |
| Mapleton | \$ 438 | 33% |
| Brock | \$ 291 | 35% |
| Clarington | \$ 291 | 35% |
| Oshawa | \$ 291 | 35% |
| Pickering | \$ 291 | 35% |
| Whitby | \$ 291 | 35% |
| Hamilton | \$ 241 | 37% |
| Innisfil | \$ 451 | 39% |
| Pelham | \$ 292 | 39% |
| Barrie | \$ 352 | 40% |
| London | \$ 348 | 42% |
| St. Marys | \$ 393 | 42% |
| King | \$ 441 | 42% |
| Burlington | \$ 342 | 42% |
| Halton Hills | \$ 342 | 42% |
| Milton | \$ 342 | 42% |
| Oakville | \$ 342 | 42% |
| Thorold | \$ 403 | 42% |
| Windsor | \$ 483 | 43% |
| Greater Sudbury | \$ 476 | 43% |
| Springwater | \$ 585 | 44% |
| West Lincoln | \$ 451 | 45% |
| Prince Edward County | \$ 824 | 45% |
| Thunder Bay | \$ 508 | 45% |
| Belleville | \$ 550 | 48% |
| Peterborough | \$ 474 | 48% |
| North Perth | \$ 477 | 49% |
| Saugeen Shores | \$ 467 | 50% |
| Owen Sound | \$ 600 | 51% |
| Niagara Falls | \$ 476 | 52% |
| Haldimand | \$ 567 | 53% |
| Tillsonburg | \$ 464 | 54% |
| Chatham-Kent | \$ 534 | 54% |

Residential Water/WW Fixed Costs as a Percentage of Total Annual Water/Wastewater Costs

| | | Fixed Annual 5/8" | Fixed as a % of Total Residential |
|---------------------|-----------|----------------------|---|
| Meaford | \$ | 849 | 54% |
| The Blue Mountains | \$ | 595 | 55% |
| North Bay | \$ | 561 | 56% |
| Niagara-on-the-Lake | \$ | 584 | 56% |
| Fort Erie | \$ | 793 | 57% |
| Kingston | \$ | 634 | 59% |
| Brant | \$ | 787 | 60% |
| Quinte West | \$ | 660 | 60% |
| Middlesex Centre | \$ | 1,049 | 61% |
| Port Colborne | \$ | 762 | 61% |
| Kenora | \$ | 937 | 64% |
| Ingersoll | \$ | 800 | 67% |
| Brockville | \$ | 493 | 68% |
| Kingsville | \$ | 392 | 68% |
| Sault Ste. Marie | \$ | 510 | 69% |
| North Middlesex | \$ | 772 | 69% |
| Parry Sound | \$ | 933 | 72% |
| Strathroy-Caradoc | \$ | 647 | 75% |
| Collingwood | \$ | 860 | 75% |
| Oro-Medonte | \$ | 1,809 | 80% |
| Kincardine | \$ | 773 | 82% |
| Leamington | \$ | 787 | 83% |
| Grey Highlands | \$ | 969 | 85% |
| Sarnia | \$ | 926 | 91% |
| Elliot Lake | \$ | 614 | 100% |
| Cornwall | \$ | 709 | 100% |
| Greenstone | \$ | 1,547 | 100% |
| Timmins | \$ | 844 | 100% |
| Wellington North | \$ | 1,222 | 100% |
| Average | \$ | 449 | 41% |
| Median | \$ | 403 | 42% |

Water Fixed Costs

| | Annual Fixed | Volumetric | Total | Fixed as a % of Total Residential | |
|------------------------|--------------|------------|--------|-----------------------------------|----|
| | | | | | |
| Aurora | \$ - | \$ 458 | \$ 458 | | 0% |
| Brampton | \$ - | \$ 264 | \$ 264 | | 0% |
| Caledon | \$ - | \$ 264 | \$ 264 | | 0% |
| Kitchener | \$ - | \$ 448 | \$ 448 | | 0% |
| Markham | \$ - | \$ 386 | \$ 386 | | 0% |
| Mississauga | \$ - | \$ 264 | \$ 264 | | 0% |
| Richmond Hill | \$ - | \$ 404 | \$ 404 | | 0% |
| Toronto | \$ - | \$ 362 | \$ 362 | | 0% |
| Vaughan | \$ - | \$ 343 | \$ 343 | | 0% |
| Whitchurch-Stouffville | \$ - | \$ 374 | \$ 374 | | 0% |
| Ottawa | \$ - | \$ 423 | \$ 423 | | 0% |
| Georgina | \$ 31 | \$ 425 | \$ 457 | 7% | |
| Lincoln | \$ 43 | \$ 420 | \$ 463 | 9% | |
| Waterloo | \$ 37 | \$ 348 | \$ 385 | 10% | |
| Stratford | \$ 36 | \$ 257 | \$ 293 | 12% | |
| North Dumfries | \$ 108 | \$ 516 | \$ 624 | 17% | |
| Wellesley | \$ 108 | \$ 516 | \$ 624 | 17% | |
| Erin | \$ 185 | \$ 798 | \$ 983 | 19% | |
| Orangeville | \$ 98 | \$ 414 | \$ 512 | 19% | |
| Wilmot | \$ 96 | \$ 380 | \$ 476 | 20% | |
| Cambridge | \$ 113 | \$ 432 | \$ 545 | 21% | |
| Guelph | \$ 94 | \$ 334 | \$ 428 | 22% | |
| Centre Wellington | \$ 128 | \$ 450 | \$ 578 | 22% | |
| Guelph-Eramosa | \$ 122 | \$ 424 | \$ 546 | 22% | |
| Lambton Shores | \$ 155 | \$ 504 | \$ 659 | 24% | |
| Orillia | \$ 91 | \$ 278 | \$ 369 | 25% | |
| Welland | \$ 131 | \$ 369 | \$ 499 | 26% | |
| Central Elgin | \$ 201 | \$ 562 | \$ 763 | 26% | |
| Kingsville | \$ 72 | \$ 184 | \$ 256 | 28% | |
| Woolwich | \$ 156 | \$ 342 | \$ 498 | 31% | |
| East Gwillimbury | \$ 216 | \$ 456 | \$ 672 | 32% | |
| North Middlesex | \$ 172 | \$ 342 | \$ 514 | 33% | |
| Pelham | \$ 134 | \$ 266 | \$ 399 | 33% | |
| Newmarket | \$ 168 | \$ 322 | \$ 490 | 34% | |

Water Fixed Costs (cont'd)

| | Annual Fixed | Volumetric | Total | Fixed as a % |
|----------------------|--------------|------------|--------|----------------------|
| | | | | of Total Residential |
| West Lincoln | \$ 136 | \$ 244 | \$ 380 | 36% |
| St. Marys | \$ 170 | \$ 300 | \$ 470 | 36% |
| Mapleton | \$ 219 | \$ 376 | \$ 595 | 37% |
| Minto | \$ 240 | \$ 410 | \$ 650 | 37% |
| Innisfil | \$ 254 | \$ 432 | \$ 686 | 37% |
| Hamilton | \$ 119 | \$ 201 | \$ 320 | 37% |
| St. Thomas | \$ 201 | \$ 323 | \$ 524 | 38% |
| St. Catharines | \$ 153 | \$ 241 | \$ 394 | 39% |
| London | \$ 179 | \$ 276 | \$ 455 | 39% |
| Springwater | \$ 222 | \$ 341 | \$ 562 | 39% |
| Belleville | \$ 276 | \$ 412 | \$ 688 | 40% |
| King | \$ 198 | \$ 290 | \$ 488 | 41% |
| Barrie | \$ 150 | \$ 216 | \$ 366 | 41% |
| Burlington | \$ 155 | \$ 212 | \$ 367 | 42% |
| Halton Hills | \$ 155 | \$ 212 | \$ 367 | 42% |
| Milton | \$ 155 | \$ 212 | \$ 367 | 42% |
| Oakville | \$ 155 | \$ 212 | \$ 367 | 42% |
| Thorold | \$ 188 | \$ 256 | \$ 445 | 42% |
| Greater Sudbury | \$ 224 | \$ 297 | \$ 520 | 43% |
| Prince Edward County | \$ 340 | \$ 424 | \$ 764 | 45% |
| Bracebridge | \$ 283 | \$ 343 | \$ 626 | 45% |
| Gravenhurst | \$ 283 | \$ 343 | \$ 626 | 45% |
| Huntsville | \$ 283 | \$ 343 | \$ 626 | 45% |
| Thunder Bay | \$ 268 | \$ 321 | \$ 588 | 45% |
| Peterborough | \$ 243 | \$ 264 | \$ 507 | 48% |
| North Perth | \$ 239 | \$ 239 | \$ 478 | 50% |
| Brock | \$ 211 | \$ 209 | \$ 420 | 50% |
| Clarington | \$ 211 | \$ 209 | \$ 420 | 50% |
| Oshawa | \$ 211 | \$ 209 | \$ 420 | 50% |
| Pickering | \$ 211 | \$ 209 | \$ 420 | 50% |
| Whitby | \$ 211 | \$ 209 | \$ 420 | 50% |
| Niagara-on-the-Lake | \$ 277 | \$ 269 | \$ 547 | 51% |
| Quinte West | \$ 246 | \$ 234 | \$ 480 | 51% |
| Owen Sound | \$ 297 | \$ 280 | \$ 577 | 52% |

Water Fixed Costs (cont'd)

| | \$ | Annual | | | \$ | Fixed as a % of Total Residential |
|--------------------|---------------|---------------|---------------|------------|----|---|
| | | Annual Fixed | Volumetric | Total | | |
| Oro-Medonte | \$ 483 | \$ 454 | \$ 937 | 52% | | |
| Chatham-Kent | \$ 258 | \$ 240 | \$ 498 | 52% | | |
| Fort Erie | \$ 300 | \$ 270 | \$ 570 | 53% | | |
| Kingston | \$ 267 | \$ 233 | \$ 500 | 53% | | |
| The Blue Mountains | \$ 324 | \$ 271 | \$ 594 | 54% | | |
| Meaford | \$ 461 | \$ 376 | \$ 837 | 55% | | |
| Niagara Falls | \$ 242 | \$ 197 | \$ 438 | 55% | | |
| Haldimand | \$ 261 | \$ 207 | \$ 468 | 56% | | |
| North Bay | \$ 331 | \$ 254 | \$ 585 | 57% | | |
| Saugeen Shores | \$ 221 | \$ 166 | \$ 387 | 57% | | |
| Tillsonburg | \$ 254 | \$ 171 | \$ 425 | 60% | | |
| Port Colborne | \$ 351 | \$ 235 | \$ 586 | 60% | | |
| Leamington | \$ 255 | \$ 164 | \$ 419 | 61% | | |
| Middlesex Centre | \$ 489 | \$ 295 | \$ 784 | 62% | | |
| Kenora | \$ 468 | \$ 264 | \$ 732 | 64% | | |
| Windsor | \$ 293 | \$ 162 | \$ 455 | 64% | | |
| Ingersoll | \$ 345 | \$ 171 | \$ 516 | 67% | | |
| Collingwood | \$ 263 | \$ 130 | \$ 393 | 67% | | |
| Brockville | \$ 210 | \$ 99 | \$ 309 | 68% | | |
| Kincardine | \$ 375 | \$ 174 | \$ 549 | 68% | | |
| Sault Ste. Marie | \$ 315 | \$ 143 | \$ 458 | 69% | | |
| Brant | \$ 540 | \$ 244 | \$ 784 | 69% | | |
| Strathroy-Caradoc | \$ 340 | \$ 112 | \$ 452 | 75% | | |
| Grey Highlands | \$ 548 | \$ 118 | \$ 666 | 82% | | |
| Parry Sound | \$ 429 | \$ 54 | \$ 483 | 89% | | |
| Sarnia | \$ 428 | \$ 45 | \$ 473 | 91% | | |
| Elliot Lake | \$ 307 | \$ - | \$ 307 | 100% | | |
| Cornwall | \$ 309 | \$ - | \$ 309 | 100% | | |
| Greenstone | \$ 806 | \$ - | \$ 806 | 100% | | |
| Timmins | \$ 410 | \$ - | \$ 410 | 100% | | |
| Wellington North | \$ 548 | \$ - | \$ 548 | 100% | | |
| Average | \$ 217 | \$ 284 | \$ 501 | 41% | | |
| Median | \$ 211 | \$ 269 | \$ 476 | 42% | | |

Wastewater Fixed Costs

| | \$ | - | \$ | Annual | \$ | Fixed as a % of Total Residential | |
|------------------------|----|-----|----|--------------|------------|---|-----|
| | | | | Annual Fixed | Volumetric | Total | |
| Aurora | \$ | - | \$ | 408 | \$ | 408 | 0% |
| Brampton | \$ | - | \$ | 168 | \$ | 168 | 0% |
| Caledon | \$ | - | \$ | 168 | \$ | 168 | 0% |
| Kitchener | \$ | - | \$ | 529 | \$ | 529 | 0% |
| Markham | \$ | - | \$ | 386 | \$ | 386 | 0% |
| Mississauga | \$ | - | \$ | 168 | \$ | 168 | 0% |
| Richmond Hill | \$ | - | \$ | 404 | \$ | 404 | 0% |
| Toronto | \$ | - | \$ | 362 | \$ | 362 | 0% |
| Vaughan | \$ | - | \$ | 413 | \$ | 413 | 0% |
| Whitchurch-Stouffville | \$ | - | \$ | 448 | \$ | 448 | 0% |
| Waterloo | \$ | - | \$ | 448 | \$ | 448 | 0% |
| Ottawa | \$ | - | \$ | 442 | \$ | 442 | 0% |
| St. Thomas | \$ | - | \$ | 350 | \$ | 350 | 0% |
| Georgina | \$ | 31 | \$ | 482 | \$ | 513 | 6% |
| Lincoln | \$ | 43 | \$ | 498 | \$ | 541 | 8% |
| Stratford | \$ | 36 | \$ | 414 | \$ | 450 | 8% |
| Bracebridge | \$ | 81 | \$ | 507 | \$ | 588 | 14% |
| Gravenhurst | \$ | 81 | \$ | 507 | \$ | 588 | 14% |
| Huntsville | \$ | 81 | \$ | 507 | \$ | 588 | 14% |
| Cambridge | \$ | 81 | \$ | 425 | \$ | 506 | 16% |
| Guelph-Eramosa | \$ | 122 | \$ | 588 | \$ | 710 | 17% |
| North Dumfries | \$ | 84 | \$ | 402 | \$ | 486 | 17% |
| Wellesley | \$ | 84 | \$ | 402 | \$ | 486 | 17% |
| Wilmot | \$ | 96 | \$ | 435 | \$ | 531 | 18% |
| Brock | \$ | 81 | \$ | 342 | \$ | 423 | 19% |
| Clarington | \$ | 81 | \$ | 342 | \$ | 423 | 19% |
| Oshawa | \$ | 81 | \$ | 342 | \$ | 423 | 19% |
| Pickering | \$ | 81 | \$ | 342 | \$ | 423 | 19% |
| Whitby | \$ | 81 | \$ | 342 | \$ | 423 | 19% |
| Orangeville | \$ | 98 | \$ | 398 | \$ | 496 | 20% |
| St. Catharines | \$ | 93 | \$ | 371 | \$ | 464 | 20% |
| Orillia | \$ | 91 | \$ | 334 | \$ | 425 | 21% |
| Centre Wellington | \$ | 132 | \$ | 470 | \$ | 602 | 22% |
| Woolwich | \$ | 156 | \$ | 500 | \$ | 656 | 24% |
| Lambton Shores | \$ | 163 | \$ | 520 | \$ | 683 | 24% |

Wastewater Fixed Costs (cont'd)

| | Annual Fixed | Volumetric | Total | Fixed as a % |
|----------------------|--------------|------------|----------|----------------------|
| | | | | of Total Residential |
| Guelph | \$ 115 | \$ 360 | \$ 475 | 24% |
| Welland | \$ 185 | \$ 527 | \$ 712 | 26% |
| Windsor | \$ 190 | \$ 484 | \$ 674 | 28% |
| Minto | \$ 240 | \$ 574 | \$ 814 | 29% |
| Mapleton | \$ 219 | \$ 500 | \$ 719 | 30% |
| Newmarket | \$ 186 | \$ 414 | \$ 600 | 31% |
| Central Elgin | \$ 240 | \$ 488 | \$ 728 | 33% |
| East Gwillimbury | \$ 216 | \$ 418 | \$ 634 | 34% |
| Hamilton | \$ 122 | \$ 216 | \$ 338 | 36% |
| London | \$ 151 | \$ 230 | \$ 381 | 40% |
| Barrie | \$ 202 | \$ 304 | \$ 506 | 40% |
| Innisfil | \$ 196 | \$ 284 | \$ 480 | 41% |
| Burlington | \$ 187 | \$ 257 | \$ 444 | 42% |
| Halton Hills | \$ 187 | \$ 257 | \$ 444 | 42% |
| Milton | \$ 187 | \$ 257 | \$ 444 | 42% |
| Oakville | \$ 187 | \$ 257 | \$ 444 | 42% |
| Thorold | \$ 214 | \$ 291 | \$ 506 | 42% |
| Greater Sudbury | \$ 252 | \$ 335 | \$ 587 | 43% |
| King | \$ 243 | \$ 320 | \$ 563 | 43% |
| Belleville | \$ 207 | \$ 260 | \$ 467 | 44% |
| Saugeen Shores | \$ 246 | \$ 298 | \$ 544 | 45% |
| Thunder Bay | \$ 241 | \$ 289 | \$ 530 | 45% |
| Prince Edward County | \$ 484 | \$ 568 | \$ 1,052 | 46% |
| Pelham | \$ 158 | \$ 182 | \$ 340 | 46% |
| Brant | \$ 247 | \$ 280 | \$ 527 | 47% |
| St. Marys | \$ 222 | \$ 248 | \$ 470 | 47% |
| Springwater | \$ 363 | \$ 401 | \$ 765 | 48% |
| Tillsonburg | \$ 209 | \$ 231 | \$ 440 | 48% |
| Peterborough | \$ 231 | \$ 251 | \$ 482 | 48% |
| North Perth | \$ 239 | \$ 256 | \$ 495 | 48% |
| Niagara Falls | \$ 234 | \$ 241 | \$ 475 | 49% |
| West Lincoln | \$ 314 | \$ 314 | \$ 628 | 50% |
| Haldimand | \$ 305 | \$ 300 | \$ 606 | 50% |
| Owen Sound | \$ 302 | \$ 285 | \$ 588 | 51% |
| Meaford | \$ 389 | \$ 350 | \$ 739 | 53% |

Wastewater Fixed Costs (cont'd)

| | \$ | Annual | | | \$ | Fixed as a % of Total Residential |
|---------------------|---------------|---------------|---------------|------------|----|---|
| | | Annual Fixed | Volumetric | Total | | |
| North Bay | \$ 229 | \$ 195 | \$ 425 | 54% | | |
| The Blue Mountains | \$ 272 | \$ 224 | \$ 496 | 55% | | |
| Chatham-Kent | \$ 276 | \$ 218 | \$ 494 | 56% | | |
| Middlesex Centre | \$ 559 | \$ 381 | \$ 940 | 60% | | |
| Fort Erie | \$ 493 | \$ 319 | \$ 812 | 61% | | |
| Niagara-on-the-Lake | \$ 307 | \$ 197 | \$ 503 | 61% | | |
| Parry Sound | \$ 505 | \$ 312 | \$ 817 | 62% | | |
| Port Colborne | \$ 411 | \$ 250 | \$ 661 | 62% | | |
| Kingston | \$ 367 | \$ 214 | \$ 581 | 63% | | |
| Kenora | \$ 468 | \$ 264 | \$ 732 | 64% | | |
| Ingersoll | \$ 454 | \$ 231 | \$ 685 | 66% | | |
| Quinte West | \$ 414 | \$ 200 | \$ 614 | 67% | | |
| Brockville | \$ 283 | \$ 134 | \$ 416 | 68% | | |
| Sault Ste. Marie | \$ 195 | \$ 89 | \$ 284 | 69% | | |
| Strathroy-Caradoc | \$ 307 | \$ 99 | \$ 407 | 76% | | |
| Collingwood | \$ 597 | \$ 150 | \$ 747 | 80% | | |
| Grey Highlands | \$ 421 | \$ 58 | \$ 479 | 88% | | |
| Sarnia | \$ 498 | \$ 52 | \$ 550 | 91% | | |
| Kingsville | \$ 320 | \$ - | \$ 320 | 100% | | |
| North Middlesex | \$ 600 | \$ - | \$ 600 | 100% | | |
| Oro-Medonte | \$ 1,326 | \$ - | \$ 1,326 | 100% | | |
| Kincardine | \$ 399 | \$ - | \$ 399 | 100% | | |
| Leamington | \$ 532 | \$ - | \$ 532 | 100% | | |
| Elliot Lake | \$ 307 | \$ - | \$ 307 | 100% | | |
| Cornwall | \$ 399 | \$ - | \$ 399 | 100% | | |
| Greenstone | \$ 741 | \$ - | \$ 741 | 100% | | |
| Timmins | \$ 434 | \$ - | \$ 434 | 100% | | |
| Wellington North | \$ 674 | \$ - | \$ 674 | 100% | | |
| Average | \$ 457 | \$ 128 | \$ 585 | 40% | | |
| Median | \$ 417 | \$ 117 | \$ 541 | 42% | | |

Frequency of Billing

The following table provides a summary of the billing cycles for residential and non-residential customers.

| | Residential | ICI | | Residential | ICI |
|-------------------|--------------------|----------------|--|---------------------|----------------|
| Aurora | Quarterly | Bi-Monthly | | Innisfil | Monthly |
| Barrie | Bi-Monthly | Monthly | | Kenora | Bi-Monthly |
| Belleville | Quarterly | Quarterly | | Kincardine | Every 4 months |
| Bracebridge | Bi-Monthly | Bi-Monthly | | King | Quarterly |
| Brampton | Quarterly | Monthly | | Kingston | Monthly |
| Brant | Monthly | Monthly | | Kingsville | Quarterly |
| Brock | Quarterly | Bi-Monthly | | Kitchener | Monthly |
| Brockville | Quarterly | Monthly | | Lambton Shores | Quarterly |
| Burlington | Bi-Monthly | Monthly | | Leamington | Monthly |
| Caledon | Quarterly | Monthly | | Lincoln | Quarterly |
| Cambridge | Bi-Monthly | Bi-Monthly | | London | Monthly |
| Central Elgin | Monthly | Monthly | | Mapleton | Bi-Monthly |
| Centre Wellington | Monthly | Monthly | | Markham | Bi-Monthly |
| Chatham-Kent | Monthly | Monthly | | Meadford | Monthly |
| Clarington | Quarterly | Bi-Monthly | | Middlesex Centre | Monthly |
| Collingwood | Monthly | Monthly | | Milton | Bi-Monthly |
| Cornwall | Twice Yearly | Twice Yearly | | Minto | Monthly |
| East Gwillimbury | Quarterly | Quarterly | | Mississauga | Quarterly |
| Elliot Lake | Quarterly | Quarterly | | Newmarket | Monthly |
| Erin | Quarterly | Quarterly | | Niagara Falls | Bi-Monthly |
| Fort Erie | Monthly | Monthly | | Niagara-on-the-Lake | Monthly |
| Georgina | Quarterly | Quarterly | | North Bay | Monthly |
| Gravenhurst | Bi-Monthly | Bi-Monthly | | North Dumfries | Bi-Monthly |
| Greater Sudbury | Monthly | Monthly | | North Middlesex | Quarterly |
| Greenstone | Quarterly | Quarterly | | North Perth | Bi-Monthly |
| Grey Highlands | Bi-Monthly | Monthly | | Oakville | Bi-Monthly |
| Grimsby | Every 4 months | Every 4 months | | Orangeville | Monthly |
| Guelph | Monthly | Monthly | | Oro-Medonte | Quarterly |
| Guelph-Eramosa | Bi-Monthly | Bi-Monthly | | Orillia | Quarterly |
| Haldimand | Monthly | Monthly | | Oshawa | Quarterly |
| Halton Hills | Bi-Monthly | Monthly | | Ottawa | Bi-Monthly |
| Hamilton | Monthly | Monthly | | Owen Sound | Monthly |
| Huntsville | Bi-Monthly | Bi-Monthly | | Parry Sound | Quarterly |
| Ingersoll | Monthly | Monthly | | Pelham | Bi-Monthly |

Frequency of Billing (cont'd)

| | Residential | ICI |
|------------------------|--------------------|------------|
| Peterborough | Monthly | Monthly |
| Pickering | Quarterly | Bi-Monthly |
| Port Colborne | Quarterly | Monthly |
| Prince Edward County | Bi-Monthly | Monthly |
| Quinte West | Bi-Monthly | Monthly |
| Richmond Hill | Quarterly | Bi-Monthly |
| Sarnia | Bi-Monthly | Monthly |
| Saugeen Shores | Bi-Monthly | Bi-Monthly |
| Sault Ste. Marie | Monthly | Monthly |
| Springwater | Monthly | Monthly |
| St. Catharines | Quarterly | Quarterly |
| St. Marys | Bi-Monthly | Bi-Monthly |
| St. Thomas | Monthly | Monthly |
| Stratford | Monthly | Monthly |
| Strathroy-Caradoc | Monthly | Monthly |
| The Blue Mountains | Bi-Monthly | Bi-Monthly |
| Thorold | Quarterly | Quarterly |
| Thunder Bay | Quarterly | Quarterly |
| Tillsonburg | Monthly | Monthly |
| Timmins | Quarterly | Quarterly |
| Toronto | Every 4 months | Monthly |
| Vaughan | Bi-Monthly | Monthly |
| Waterloo | Bi-Monthly | Monthly |
| Welland | Quarterly | Monthly |
| Wellesley | Bi-Monthly | Bi-Monthly |
| Wellington North | Monthly | Monthly |
| West Lincoln | Quarterly | Quarterly |
| Whitby | Quarterly | Bi-Monthly |
| Whitchurch-Stouffville | Quarterly | Quarterly |
| Wilmot | Bi-Monthly | Bi-Monthly |
| Windsor | Monthly | Monthly |
| Woolwich | Bi-Monthly | Bi-Monthly |

The following table summarizes the whole survey:

| | Residential | ICI |
|----------------|--------------------|------------|
| Monthly | 33 | 55 |
| Bi-Monthly | 30 | 25 |
| Quarterly | 33 | 18 |
| Every 4 months | 3 | 1 |
| Twice Yearly | 1 | 1 |
| Total | 100 | 100 |

Volumetric Rate Structure

There are a number of different rate structures used by municipalities. The following summarizes the most common types of rate structures:

- Uniform Rate Structure (U in the table in the next several pages)—The most common rate structure is the uniform rate for water and wastewater services. A uniform rate structure means that the price per unit remains constant despite consumption and despite the class of user. The cost is calculated by dividing the total cost of the service by the total volume used by customers.
- Declining (Regressive) Block Rate Structure (D in the table in the next several pages) —In a declining block rate structure, the unit price of water decreases as the volume consumed increases. This structure charges low volume users the highest rate, which is often residential consumers. Declining rate structures are the second most common type of rate structure.
- Inclining (Progressive) Rate Structure (I in the table in the next several pages) —The main objective of an increasing block structure is to encourage conservation. The rates in an inclining (progressive) rate structure increase as consumption increases by establishing thresholds or blocks at which the rate would change. For inclining block rate structures, the block (quantity) shift points are generally based upon the unique demand characteristics of each user class and are focused on user demand points to enhance water usage awareness. Customer awareness, combined with price incentives, are critical elements in modifying consumption behavior.
- Humpback Rate Structure (H in the table in the next several pages) —A humpback rate structure uses a combination of increasing and decreasing block rates: rates first increase, then decrease in steps as consumption increases. This approach targets high volume users, and then provides lower cost for very high volume users.

The next several pages summarize the type of rate structure employed in each municipality. Four columns have been included as some municipalities employ a different type of rate structure for Residential and Non-Residential properties and also for water and wastewater services. The following table summarizes the results:

| Municipality | Water Residential | Water Non-Res. | WW Residential | WW Non-Res. |
|--------------|-------------------|----------------|----------------|-------------|
| Uniform | 70% | 73% | 72% | 74% |
| Declining | 12% | 15% | 12% | 15% |
| Inclining | 8% | 5% | 6% | 4% |
| Humpback | 7% | 7% | 7% | 7% |
| Flat | 3% | 0% | 3% | 0% |
| Total | 100% | 100% | 100% | 100% |

Comparison of Type of Rate Structure

| Municipality | Water Residential | Water Non-Res. | WW Residential | WW Non-Res. |
|-------------------|-------------------|----------------|----------------|-------------|
| Aurora | U | U | U | U |
| Barrie | I | I | I | I |
| Belleville | D | D | D | D |
| Bracebridge | U | U | U | U |
| Brampton | U | U | U | U |
| Brant | U | U | U | U |
| Brock | D | D | D | D |
| Brockville | U | D | U | D |
| Burlington | U | U | U | U |
| Caledon | U | U | U | U |
| Cambridge | U | U | U | U |
| Central Elgin | U | U | U | U |
| Centre Wellington | U | U | U | U |
| Chatham-Kent | D | D | D | D |
| Clarington | D | D | D | D |
| Collingwood | U | U | U | U |
| Cornwall | F | U | F | U |
| East Gwillimbury | I | I | U | U |
| Elliot Lake | H | H | H | H |
| Erin | U | U | N/A | N/A |
| Fort Erie | U | U | U | U |
| Georgina | U | U | U | U |
| Gravenhurst | U | U | U | U |
| Greater Sudbury | U | U | U | U |
| Greenstone | F | U | F | U |
| Grey Highlands | U | U | U | U |
| Grimsby | U | U | N/A | N/A |
| Guelph | U | U | U | U |
| Guelph-Eramosa | U | U | U | U |
| Haldimand | U | U | U | U |
| Halton Hills | U | U | U | U |
| Hamilton | I | U | I | U |
| Huntsville | U | U | U | U |
| Ingersoll | H | H | H | H |

Comparison of Type of Rate Structure Cont'd

| Municipality | Water Residential | Water Non-Res. | WW Residential | WW Non-Res. |
|---------------------|-------------------|----------------|----------------|-------------|
| Innisfil | U | U | U | U |
| Kenora | U | U | U | U |
| Kincardine | U | U | U | U |
| King | I | I | I | I |
| Kingston | I | U | U | U |
| Kingsville | U | U | U | U |
| Kitchener | U | U | U | U |
| Lambton Shores | U | U | U | U |
| Leamington | U | U | U | U |
| Lincoln | U | U | U | U |
| London | H | H | H | H |
| Mapleton | D | D | D | D |
| Markham | U | U | U | U |
| Meaford | U | U | U | U |
| Middlesex Centre | U | U | U | U |
| Milton | U | U | U | U |
| Minto | D | D | D | D |
| Mississauga | U | U | U | U |
| Newmarket | U | U | U | U |
| Niagara Falls | U | U | U | U |
| Niagara-on-the-Lake | U | U | U | U |
| North Bay | U | U | U | U |
| North Dumfries | U | U | U | U |
| North Middlesex | U | U | U | U |
| North Perth | U | D | U | D |
| Oakville | U | U | U | U |
| Orangeville | U | U | U | U |
| Oro-Medonte | U | U | U | U |
| Orillia | U | U | U | U |
| Oshawa | D | D | D | D |
| Ottawa | U | U | U | U |
| Owen Sound | I | I | I | I |
| Parry Sound | H | H | H | H |
| Pelham | U | U | U | U |

Comparison of Type of Rate Structure Cont'd

| Municipality | Water Residential | Water Non-Res. | WW Residential | WW Non-Res. |
|------------------------|-------------------|----------------|----------------|-------------|
| Peterborough | H | H | H | H |
| Pickering | D | D | D | D |
| Port Colborne | U | U | U | U |
| Prince Edward County | U | U | U | U |
| Puslinch | N/A | N/A | N/A | N/A |
| Quinte West | U | U | U | U |
| Richmond Hill | U | U | U | U |
| Sarnia | U | U | U | U |
| Saugeen Shores | U | U | U | U |
| Sault Ste. Marie | H | H | H | H |
| Springwater | I | U | I | U |
| St. Catharines | U | U | U | U |
| St. Marys | D | D | D | D |
| St. Thomas | U | U | U | U |
| Stratford | D | D | D | D |
| Strathroy-Caradoc | U | D | U | D |
| The Blue Mountains | I | I | I | I |
| Thorold | U | U | U | U |
| Thunder Bay | U | U | U | U |
| Tillsonburg | H | H | H | H |
| Timmins | U | U | U | U |
| Toronto | U | U | U | U |
| Vaughan | U | U | U | U |
| Wainfleet | N/A | N/A | N/A | N/A |
| Waterloo | U | U | U | U |
| Welland | U | U | U | U |
| Wellesley | U | U | U | U |
| Wellington North | F | U | F | U |
| West Lincoln | U | U | U | U |
| Whitby | D | D | D | D |
| Whitchurch-Stouffville | U | U | U | U |
| Wilmot | U | U | U | U |
| Windsor | U | U | U | U |
| Woolwich | U | U | U | U |

Comparison of Water and Wastewater Costs (sorted alphabetically)

| Volume Meter Size | Residential 200 m ³ 5/8" | Commercial 10,000 m ³ 2" | Industrial 30,000 m ³ 3" | Industrial 100,000 m ³ 4" | Industrial 500,000 m ³ 6" |
|----------------------|---|---|---|--|--|
| | \$ 866 | \$ 43,300 | \$ 129,900 | \$ 433,000 | \$ 2,165,000 |
| Aurora | \$ 866 | \$ 43,300 | \$ 129,900 | \$ 433,000 | \$ 2,165,000 |
| Barrie | \$ 872 | \$ 37,635 | \$ 111,038 | \$ 360,648 | \$ 1,773,283 |
| Belleville | \$ 1,155 | \$ 28,216 | \$ 74,724 | \$ 236,888 | \$ 917,053 |
| Bracebridge | \$ 1,214 | \$ 43,902 | \$ 132,018 | \$ 430,690 | \$ 2,124,200 |
| Brampton | \$ 432 | \$ 23,086 | \$ 69,257 | \$ 230,858 | \$ 1,154,290 |
| Brant | \$ 1,311 | \$ 32,291 | \$ 87,428 | N/A | N/A |
| Brock | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |
| Brockville | \$ 726 | \$ 24,372 | \$ 53,824 | \$ 153,232 | \$ 515,221 |
| Burlington | \$ 811 | \$ 27,445 | \$ 77,479 | \$ 246,720 | \$ 1,203,697 |
| Caledon | \$ 432 | \$ 23,086 | \$ 69,257 | \$ 230,858 | \$ 1,154,290 |
| Cambridge | \$ 1,051 | \$ 44,351 | \$ 131,811 | \$ 433,963 | \$ 2,153,092 |
| Central Elgin | \$ 1,491 | \$ 52,941 | \$ 157,500 | \$ 525,441 | \$ 2,625,000 |
| Centre Wellington | \$ 1,180 | \$ 46,968 | \$ 139,248 | \$ 461,712 | \$ 2,303,499 |
| Chatham-Kent | \$ 992 | \$ 24,358 | \$ 64,892 | \$ 154,392 | \$ 663,718 |
| Clarington | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |
| Collingwood | \$ 1,140 | \$ 16,403 | \$ 45,587 | \$ 145,362 | \$ 707,718 |
| Cornwall | \$ 709 | \$ 10,198 | \$ 30,593 | \$ 101,976 | \$ 509,881 |
| East Gwillimbury | \$ 1,306 | \$ 57,780 | \$ 174,380 | \$ 582,480 | \$ 2,914,480 |
| Elliot Lake | \$ 614 | \$ 8,976 | \$ 20,576 | N/A | N/A |
| Fort Erie | \$ 1,382 | \$ 31,770 | \$ 97,133 | \$ 305,801 | \$ 1,490,152 |
| Georgina | \$ 970 | \$ 45,437 | \$ 136,185 | \$ 453,803 | \$ 2,268,763 |
| Gravenhurst | \$ 1,214 | \$ 43,902 | \$ 132,018 | \$ 430,690 | \$ 2,124,200 |
| Greater Sudbury | \$ 1,108 | \$ 35,387 | \$ 102,353 | \$ 327,693 | \$ 1,602,771 |
| Greenstone | \$ 1,547 | \$ 55,872 | \$ 167,616 | \$ 558,720 | \$ 2,793,600 |
| Grey Highlands | \$ 1,145 | \$ 16,554 | \$ 34,154 | \$ 100,714 | \$ 488,463 |
| Guelph | \$ 903 | \$ 36,529 | \$ 107,873 | \$ 353,653 | \$ 1,747,488 |
| Guelph-Eramosa | \$ 1,257 | \$ 50,960 | \$ 152,160 | \$ 506,360 | \$ 2,530,360 |
| Haldimand | \$ 1,073 | \$ 32,292 | \$ 88,245 | \$ 277,686 | \$ 1,311,962 |
| Halton Hills | \$ 811 | \$ 27,445 | \$ 77,479 | \$ 246,720 | \$ 1,203,697 |
| Hamilton | \$ 658 | \$ 31,630 | \$ 92,959 | \$ 303,030 | \$ 1,497,060 |
| Huntsville | \$ 1,214 | \$ 43,902 | \$ 132,018 | \$ 430,690 | \$ 2,124,200 |
| Ingersoll | \$ 1,201 | \$ 25,751 | \$ 75,269 | \$ 228,168 | \$ 1,093,764 |
| Innisfil | \$ 1,167 | \$ 36,647 | \$ 109,483 | \$ 360,083 | \$ 1,792,083 |
| Kenora | \$ 1,465 | \$ 29,117 | \$ 89,504 | \$ 277,115 | \$ 1,339,671 |

Comparison of Water/Wastewater Costs (sorted alphabetically) (cont'd)

| Volume Meter Size | Residential 200 m ³ 5/8" | Commercial 10,000 m ³ 2" | Industrial 30,000 m ³ 3" | Industrial 100,000 m ³ 4" | Industrial 500,000 m ³ 6" |
|----------------------|---|---|---|--|--|
| | \$ 947 | \$ 17,966 | \$ 51,303 | \$ 163,805 | \$ 797,410 |
| Kincardine | \$ 947 | \$ 17,966 | \$ 51,303 | \$ 163,805 | \$ 797,410 |
| King | \$ 1,051 | \$ 47,929 | \$ 145,982 | \$ 477,739 | \$ 2,368,893 |
| Kingston | \$ 1,081 | \$ 23,310 | \$ 65,585 | \$ 210,102 | \$ 1,028,354 |
| Kingsville | \$ 576 | \$ 21,232 | \$ 63,552 | \$ 211,672 | \$ 1,058,072 |
| Kitchener | \$ 977 | \$ 48,846 | \$ 146,538 | \$ 488,460 | \$ 2,442,300 |
| Lambton Shores | \$ 1,342 | \$ 53,632 | \$ 156,398 | \$ 516,675 | \$ 2,567,710 |
| Leamington | \$ 951 | \$ 30,330 | \$ 90,530 | \$ 301,230 | \$ 1,505,230 |
| Lincoln | \$ 1,004 | \$ 46,400 | \$ 138,459 | \$ 460,117 | \$ 2,297,534 |
| London | \$ 836 | \$ 24,484 | \$ 68,833 | \$ 214,278 | \$ 979,034 |
| Mapleton | \$ 1,314 | \$ 36,450 | \$ 110,000 | \$ 356,315 | \$ 1,759,383 |
| Markham | \$ 771 | \$ 38,555 | \$ 115,665 | \$ 385,550 | \$ 1,927,750 |
| Meadford | \$ 1,575 | \$ 44,649 | \$ 132,249 | \$ 438,849 | \$ 2,190,849 |
| Middlesex Centre | \$ 1,725 | \$ 68,191 | N/A | N/A | N/A |
| Milton | \$ 811 | \$ 27,445 | \$ 77,479 | \$ 246,720 | \$ 1,203,697 |
| Minto | \$ 1,464 | \$ 39,034 | \$ 101,694 | \$ 179,533 | N/A |
| Mississauga | \$ 432 | \$ 23,086 | \$ 69,257 | \$ 230,858 | \$ 1,154,290 |
| Newmarket | \$ 1,090 | \$ 37,498 | \$ 111,698 | \$ 370,113 | \$ 1,841,713 |
| Niagara Falls | \$ 914 | \$ 24,736 | \$ 71,352 | \$ 229,272 | \$ 1,113,991 |
| Niagara-on-the-Lake | \$ 1,050 | \$ 24,991 | \$ 76,353 | \$ 241,275 | \$ 1,177,763 |
| North Bay | \$ 1,010 | \$ 27,128 | \$ 76,730 | \$ 239,263 | \$ 1,152,743 |
| North Dumfries | \$ 1,110 | \$ 46,092 | \$ 137,892 | \$ 459,192 | \$ 2,295,192 |
| North Middlesex | \$ 1,114 | \$ 36,392 | \$ 108,592 | \$ 361,292 | \$ 1,805,292 |
| North Perth | \$ 972 | \$ 20,518 | \$ 51,827 | \$ 160,323 | N/A |
| Oakville | \$ 811 | \$ 27,445 | \$ 77,479 | \$ 246,720 | \$ 1,203,697 |
| Orangeville | \$ 1,008 | \$ 41,188 | \$ 122,485 | \$ 406,979 | \$ 2,030,979 |
| Oro-Medonte | \$ 2,263 | \$ 24,509 | N/A | N/A | N/A |
| Orillia | \$ 793 | \$ 31,456 | \$ 95,045 | \$ 310,130 | \$ 1,536,195 |
| Oshawa | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |
| Ottawa | \$ 865 | \$ 41,529 | \$ 124,217 | \$ 412,325 | \$ 2,056,186 |
| Owen Sound | \$ 1,165 | \$ 33,985 | \$ 99,225 | \$ 323,677 | \$ 1,596,025 |
| Parry Sound | \$ 1,300 | \$ 52,468 | \$ 140,721 | \$ 441,416 | N/A |
| Pelham | \$ 740 | \$ 23,561 | \$ 70,100 | N/A | N/A |
| Peterborough | \$ 989 | \$ 17,740 | \$ 47,608 | \$ 132,662 | \$ 527,129 |
| Pickering | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |

Comparison of Water/Wastewater Costs (sorted alphabetically) (cont'd)

| Volume Meter Size | Residential 200 m ³ 5/8" | Commercial 10,000 m ³ 2" | Industrial 30,000 m ³ 3" | Industrial 100,000 m ³ 4" | Industrial 500,000 m ³ 6" |
|------------------------|---|---|---|--|--|
| | \$ 1,246 | \$ 26,439 | \$ 81,071 | \$ 252,966 | \$ 1,227,499 |
| Port Colborne | \$ 1,246 | \$ 26,439 | \$ 81,071 | \$ 252,966 | \$ 1,227,499 |
| Prince Edward County | \$ 1,816 | \$ 53,722 | \$ 156,220 | \$ 507,542 | \$ 2,496,489 |
| Quinte West | \$ 1,094 | \$ 24,500 | \$ 70,699 | \$ 226,577 | \$ 1,103,096 |
| Richmond Hill | \$ 808 | \$ 40,421 | \$ 121,264 | \$ 404,214 | \$ 2,021,072 |
| Sarnia | \$ 1,023 | \$ 13,310 | \$ 30,826 | \$ 73,900 | \$ 295,124 |
| Saugeen Shores | \$ 931 | \$ 24,695 | \$ 71,843 | \$ 234,991 | \$ 1,166,609 |
| Sault Ste. Marie | \$ 742 | \$ 28,565 | \$ 79,360 | \$ 255,692 | \$ 1,260,747 |
| Springwater | \$ 1,327 | \$ 37,744 | \$ 111,584 | \$ 370,024 | \$ 1,846,824 |
| St. Catharines | \$ 858 | \$ 31,313 | \$ 94,506 | \$ 309,444 | \$ 1,535,166 |
| St. Marys | \$ 941 | \$ 31,428 | \$ 78,028 | \$ 241,128 | \$ 1,173,128 |
| St. Thomas | \$ 874 | \$ 22,979 | \$ 93,297 | \$ 308,695 | \$ 1,532,608 |
| Stratford | \$ 743 | \$ 26,933 | \$ 80,208 | \$ 266,503 | \$ 1,330,819 |
| Strathroy-Caradoc | \$ 859 | \$ 31,851 | \$ 90,015 | \$ 197,410 | \$ 799,169 |
| The Blue Mountains | \$ 1,090 | \$ 45,656 | \$ 138,579 | \$ 454,039 | \$ 2,252,741 |
| Thorold | \$ 951 | \$ 27,793 | \$ 82,573 | \$ 274,303 | \$ 1,369,903 |
| Thunder Bay | \$ 1,118 | \$ 24,369 | \$ 66,074 | \$ 202,944 | \$ 969,013 |
| Tillsonburg | \$ 865 | \$ 24,609 | \$ 71,637 | \$ 224,242 | \$ 1,091,520 |
| Timmins | \$ 844 | \$ 28,086 | \$ 84,203 | \$ 280,613 | \$ 1,402,953 |
| Toronto | \$ 725 | \$ 30,791 | \$ 81,503 | \$ 258,995 | \$ 1,273,235 |
| Vaughan | \$ 756 | \$ 37,822 | \$ 113,466 | \$ 378,220 | \$ 1,891,100 |
| Waterloo | \$ 833 | \$ 39,970 | \$ 119,754 | \$ 398,774 | \$ 1,991,137 |
| Welland | \$ 1,211 | \$ 45,475 | \$ 137,791 | \$ 452,143 | \$ 2,245,235 |
| Wellesley | \$ 1,110 | \$ 46,092 | \$ 137,892 | \$ 459,192 | \$ 2,295,192 |
| Wellington North | \$ 1,222 | \$ 45,004 | \$ 134,604 | \$ 448,204 | \$ 2,240,204 |
| West Lincoln | \$ 1,009 | \$ 31,507 | \$ 90,914 | \$ 298,134 | \$ 1,426,978 |
| Whitby | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |
| Whitchurch-Stouffville | \$ 822 | \$ 41,100 | \$ 123,300 | \$ 411,000 | \$ 2,055,000 |
| Wilmot | \$ 1,007 | \$ 41,154 | \$ 122,916 | \$ 408,382 | \$ 2,038,770 |
| Windsor | \$ 1,129 | \$ 22,202 | \$ 59,599 | \$ 182,304 | \$ 852,676 |
| Woolwich | \$ 1,154 | \$ 43,612 | \$ 127,812 | \$ 427,060 | \$ 2,115,620 |
| Average | \$ 1,028 | \$ 33,586 | \$ 97,275 | \$ 316,934 | \$ 1,561,831 |
| Median | \$ 1,006 | \$ 31,481 | \$ 90,722 | \$ 301,230 | \$ 1,493,606 |
| Min | \$ 432 | \$ 8,976 | \$ 20,576 | \$ 73,900 | \$ 295,124 |
| Max | \$ 2,263 | \$ 68,191 | \$ 174,380 | \$ 582,480 | \$ 2,914,480 |

Comparison of Water/Wastewater Costs (sorted by location)

| Volume Meter Size | Residential | Commercial | Industrial | Industrial | Industrial |
|------------------------|----------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| | 200 m ³ 5/8" | 10,000 m ³ 2" | 30,000 m ³ 3" | 100,000 m ³ 4" | 500,000 m ³ 6" |
| Belleville | \$ 1,155 | \$ 28,216 | \$ 74,724 | \$ 236,888 | \$ 917,053 |
| Brockville | \$ 726 | \$ 24,372 | \$ 53,824 | \$ 153,232 | \$ 515,221 |
| Cornwall | \$ 709 | \$ 10,198 | \$ 30,593 | \$ 101,976 | \$ 509,881 |
| Kingston | \$ 1,081 | \$ 23,310 | \$ 65,585 | \$ 210,102 | \$ 1,028,354 |
| Ottawa | \$ 865 | \$ 41,529 | \$ 124,217 | \$ 412,325 | \$ 2,056,186 |
| Peterborough | \$ 989 | \$ 17,740 | \$ 47,608 | \$ 132,662 | \$ 527,129 |
| Prince Edward County | \$ 1,816 | \$ 53,722 | \$ 156,220 | \$ 507,542 | \$ 2,496,489 |
| Quinte West | \$ 1,094 | \$ 24,500 | \$ 70,699 | \$ 226,577 | \$ 1,103,096 |
| Eastern Average | \$ 1,054 | \$ 27,948 | \$ 77,934 | \$ 247,663 | \$ 1,144,176 |
| Eastern Median | \$ 1,035 | \$ 24,436 | \$ 68,142 | \$ 218,340 | \$ 972,704 |
| <hr/> | | | | | |
| Aurora | \$ 866 | \$ 43,300 | \$ 129,900 | \$ 433,000 | \$ 2,165,000 |
| Brampton | \$ 432 | \$ 23,086 | \$ 69,257 | \$ 230,858 | \$ 1,154,290 |
| Brock | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |
| Burlington | \$ 811 | \$ 27,445 | \$ 77,479 | \$ 246,720 | \$ 1,203,697 |
| Caledon | \$ 432 | \$ 23,086 | \$ 69,257 | \$ 230,858 | \$ 1,154,290 |
| Clarington | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |
| East Gwillimbury | \$ 1,306 | \$ 57,780 | \$ 174,380 | \$ 582,480 | \$ 2,914,480 |
| Georgina | \$ 970 | \$ 45,437 | \$ 136,185 | \$ 453,803 | \$ 2,268,763 |
| Halton Hills | \$ 811 | \$ 27,445 | \$ 77,479 | \$ 246,720 | \$ 1,203,697 |
| King | \$ 1,051 | \$ 47,929 | \$ 145,982 | \$ 477,739 | \$ 2,368,893 |
| Markham | \$ 771 | \$ 38,555 | \$ 115,665 | \$ 385,550 | \$ 1,927,750 |
| Milton | \$ 811 | \$ 27,445 | \$ 77,479 | \$ 246,720 | \$ 1,203,697 |
| Mississauga | \$ 432 | \$ 23,086 | \$ 69,257 | \$ 230,858 | \$ 1,154,290 |
| Newmarket | \$ 1,090 | \$ 37,498 | \$ 111,698 | \$ 370,113 | \$ 1,841,713 |
| Oakville | \$ 811 | \$ 27,445 | \$ 77,479 | \$ 246,720 | \$ 1,203,697 |
| Oshawa | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |
| Pickering | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |
| Richmond Hill | \$ 808 | \$ 40,421 | \$ 121,264 | \$ 404,214 | \$ 2,021,072 |
| Toronto | \$ 725 | \$ 30,791 | \$ 81,503 | \$ 258,995 | \$ 1,273,235 |
| Vaughan | \$ 756 | \$ 37,822 | \$ 113,466 | \$ 378,220 | \$ 1,891,100 |
| Whitby | \$ 843 | \$ 26,205 | \$ 75,617 | \$ 232,315 | \$ 1,071,025 |
| Whitchurch-Stouffville | \$ 822 | \$ 41,100 | \$ 123,300 | \$ 411,000 | \$ 2,055,000 |
| GTA Average | \$ 815 | \$ 33,213 | \$ 97,687 | \$ 318,006 | \$ 1,561,809 |
| GTA Median | \$ 817 | \$ 27,445 | \$ 77,479 | \$ 246,720 | \$ 1,203,697 |

Comparison of Water/Wastewater Costs (sorted by location) (cont'd)

| Volume Meter Size | Residential | Commercial | Industrial | Industrial | Industrial |
|------------------------------|----------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| | 200 m ³ 5/8" | 10,000 m ³ 2" | 30,000 m ³ 3" | 100,000 m ³ 4" | 500,000 m ³ 6" |
| Fort Erie | \$ 1,382 | \$ 31,770 | \$ 97,133 | \$ 305,801 | \$ 1,490,152 |
| Hamilton | \$ 658 | \$ 31,630 | \$ 92,959 | \$ 303,030 | \$ 1,497,060 |
| Lincoln | \$ 1,004 | \$ 46,400 | \$ 138,459 | \$ 460,117 | \$ 2,297,534 |
| Niagara Falls | \$ 914 | \$ 24,736 | \$ 71,352 | \$ 229,272 | \$ 1,113,991 |
| Niagara-on-the-Lake | \$ 1,050 | \$ 24,991 | \$ 76,353 | \$ 241,275 | \$ 1,177,763 |
| Pelham | \$ 740 | \$ 23,561 | \$ 70,100 | | N/A |
| Port Colborne | \$ 1,246 | \$ 26,439 | \$ 81,071 | \$ 252,966 | \$ 1,227,499 |
| St. Catharines | \$ 858 | \$ 31,313 | \$ 94,506 | \$ 309,444 | \$ 1,535,166 |
| Thorold | \$ 951 | \$ 27,793 | \$ 82,573 | \$ 274,303 | \$ 1,369,903 |
| Welland | \$ 1,211 | \$ 45,475 | \$ 137,791 | \$ 452,143 | \$ 2,245,235 |
| West Lincoln | \$ 1,009 | \$ 31,507 | \$ 90,914 | \$ 298,134 | \$ 1,426,978 |
| Niagara/Hamilton Avg. | \$ 1,002 | \$ 31,420 | \$ 93,928 | \$ 312,649 | \$ 1,538,128 |
| Niagara/Hamilton Med. | \$ 1,004 | \$ 31,313 | \$ 90,914 | \$ 300,582 | \$ 1,458,565 |

| | | | | | | |
|----------------------|-----------------|------------------|------------------|-------------------|---------------------|-----|
| Elliot Lake | \$ 614 | \$ 8,976 | \$ 20,576 | | N/A | N/A |
| Greater Sudbury | \$ 1,108 | \$ 35,387 | \$ 102,353 | \$ 327,693 | \$ 1,602,771 | |
| Greenstone | \$ 1,547 | \$ 55,872 | \$ 167,616 | \$ 558,720 | \$ 2,793,600 | |
| Kenora | \$ 1,465 | \$ 29,117 | \$ 89,504 | \$ 277,115 | \$ 1,339,671 | |
| North Bay | \$ 1,010 | \$ 27,128 | \$ 76,730 | \$ 239,263 | \$ 1,152,743 | |
| Parry Sound | \$ 1,300 | \$ 52,468 | \$ 140,721 | \$ 441,416 | | N/A |
| Sault Ste. Marie | \$ 742 | \$ 28,565 | \$ 79,360 | \$ 255,692 | \$ 1,260,747 | |
| Thunder Bay | \$ 1,118 | \$ 24,369 | \$ 66,074 | \$ 202,944 | \$ 969,013 | |
| Timmins | \$ 844 | \$ 28,086 | \$ 84,203 | \$ 280,613 | \$ 1,402,953 | |
| North Average | \$ 1,083 | \$ 32,219 | \$ 91,904 | \$ 322,932 | \$ 1,503,071 | |
| North Median | \$ 1,108 | \$ 28,565 | \$ 84,203 | \$ 278,864 | \$ 1,339,671 | |

Comparison of Water/Wastewater Costs (sorted by location) (cont'd)

| Volume Meter Size | Residential | Commercial | Industrial | Industrial | Industrial |
|------------------------------|----------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| | 200 m ³ 5/8" | 10,000 m ³ 2" | 30,000 m ³ 3" | 100,000 m ³ 4" | 500,000 m ³ 6" |
| Barrie | \$ 872 | \$ 37,635 | \$ 111,038 | \$ 360,648 | \$ 1,773,283 |
| Bracebridge | \$ 1,214 | \$ 43,902 | \$ 132,018 | \$ 430,690 | \$ 2,124,200 |
| Collingwood | \$ 1,140 | \$ 16,403 | \$ 45,587 | \$ 145,362 | \$ 707,718 |
| Gravenhurst | \$ 1,214 | \$ 43,902 | \$ 132,018 | \$ 430,690 | \$ 2,124,200 |
| Huntsville | \$ 1,214 | \$ 43,902 | \$ 132,018 | \$ 430,690 | \$ 2,124,200 |
| Innisfil | \$ 1,167 | \$ 36,647 | \$ 109,483 | \$ 360,083 | \$ 1,792,083 |
| Orangeville | \$ 1,008 | \$ 41,188 | \$ 122,485 | \$ 406,979 | \$ 2,030,979 |
| Orillia | \$ 793 | \$ 31,456 | \$ 95,045 | \$ 310,130 | \$ 1,536,195 |
| Oro-Medonte | \$ 2,263 | \$ 24,509 | N/A | N/A | N/A |
| Springwater | \$ 1,327 | \$ 37,744 | \$ 111,584 | \$ 370,024 | \$ 1,846,824 |
| Sim./Musk./Duff. Avg. | \$ 1,221 | \$ 35,729 | \$ 110,142 | \$ 360,589 | \$ 1,784,409 |
| Sim./Musk./Duff. Med. | \$ 1,190 | \$ 37,689 | \$ 111,584 | \$ 370,024 | \$ 1,846,824 |

Comparison of Water/Wastewater Costs (sorted by location) (cont'd)

| Volume Meter Size | Residential | Commercial | Industrial | Industrial | Industrial |
|--------------------------|----------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| | 200 m ³ 5/8" | 10,000 m ³ 2" | 30,000 m ³ 3" | 100,000 m ³ 4" | 500,000 m ³ 6" |
| Brant | \$ 1,311 | \$ 32,291 | \$ 87,428 | N/A | N/A |
| Cambridge | \$ 1,051 | \$ 44,351 | \$ 131,811 | \$ 433,963 | \$ 2,153,092 |
| Central Elgin | \$ 1,491 | \$ 52,941 | \$ 157,500 | \$ 525,441 | \$ 2,625,000 |
| Centre Wellington | \$ 1,180 | \$ 46,968 | \$ 139,248 | \$ 461,712 | \$ 2,303,499 |
| Chatham-Kent | \$ 992 | \$ 24,358 | \$ 64,892 | \$ 154,392 | \$ 663,718 |
| Grey Highlands | \$ 1,145 | \$ 16,554 | \$ 34,154 | \$ 100,714 | \$ 488,463 |
| Guelph | \$ 903 | \$ 36,529 | \$ 107,873 | \$ 353,653 | \$ 1,747,488 |
| Guelph-Eramosa | \$ 1,257 | \$ 50,960 | \$ 152,160 | \$ 506,360 | \$ 2,530,360 |
| Haldimand | \$ 1,073 | \$ 32,292 | \$ 88,245 | \$ 277,686 | \$ 1,311,962 |
| Ingersoll | \$ 1,201 | \$ 25,751 | \$ 75,269 | \$ 228,168 | \$ 1,093,764 |
| Kincardine | \$ 947 | \$ 17,966 | \$ 51,303 | \$ 163,805 | \$ 797,410 |
| Kingsville | \$ 576 | \$ 21,232 | \$ 63,552 | \$ 211,672 | \$ 1,058,072 |
| Kitchener | \$ 977 | \$ 48,846 | \$ 146,538 | \$ 488,460 | \$ 2,442,300 |
| Lambton Shores | \$ 1,342 | \$ 53,632 | \$ 156,398 | \$ 516,675 | \$ 2,567,710 |
| Leamington | \$ 951 | \$ 30,330 | \$ 90,530 | \$ 301,230 | \$ 1,505,230 |
| London | \$ 836 | \$ 24,484 | \$ 68,833 | \$ 214,278 | \$ 979,034 |
| Mapleton | \$ 1,314 | \$ 36,450 | \$ 110,000 | \$ 356,315 | \$ 1,759,383 |
| Meaford | \$ 1,575 | \$ 44,649 | \$ 132,249 | \$ 438,849 | \$ 2,190,849 |
| Middlesex Centre | \$ 1,725 | \$ 68,191 | N/A | N/A | N/A |
| Minto | \$ 1,464 | \$ 39,034 | \$ 101,694 | \$ 179,533 | N/A |
| North Dumfries | \$ 1,110 | \$ 46,092 | \$ 137,892 | \$ 459,192 | \$ 2,295,192 |
| North Middlesex | \$ 1,114 | \$ 36,392 | \$ 108,592 | \$ 361,292 | \$ 1,805,292 |
| North Perth | \$ 972 | \$ 20,518 | \$ 51,827 | \$ 160,323 | N/A |
| Owen Sound | \$ 1,165 | \$ 33,985 | \$ 99,225 | \$ 323,677 | \$ 1,596,025 |
| Sarnia | \$ 1,023 | \$ 13,310 | \$ 30,826 | \$ 73,900 | \$ 295,124 |
| Saugeen Shores | \$ 931 | \$ 24,695 | \$ 71,843 | \$ 234,991 | \$ 1,166,609 |
| St. Marys | \$ 941 | \$ 31,428 | \$ 78,028 | \$ 241,128 | \$ 1,173,128 |
| St. Thomas | \$ 874 | \$ 22,979 | \$ 93,297 | \$ 308,695 | \$ 1,532,608 |
| Stratford | \$ 743 | \$ 26,933 | \$ 80,208 | \$ 266,503 | \$ 1,330,819 |
| Strathroy-Caradoc | \$ 859 | \$ 31,851 | \$ 90,015 | \$ 197,410 | \$ 799,169 |
| The Blue Mountains | \$ 1,090 | \$ 45,656 | \$ 138,579 | \$ 454,039 | \$ 2,252,741 |
| Tillsonburg | \$ 865 | \$ 24,609 | \$ 71,637 | \$ 224,242 | \$ 1,091,520 |
| Waterloo | \$ 833 | \$ 39,970 | \$ 119,754 | \$ 398,774 | \$ 1,991,137 |
| Wellesley | \$ 1,110 | \$ 46,092 | \$ 137,892 | \$ 459,192 | \$ 2,295,192 |
| Wellington North | \$ 1,222 | \$ 45,004 | \$ 134,604 | \$ 448,204 | \$ 2,240,204 |
| Wilmot | \$ 1,007 | \$ 41,154 | \$ 122,916 | \$ 408,382 | \$ 2,038,770 |
| Windsor | \$ 1,129 | \$ 22,202 | \$ 59,599 | \$ 182,304 | \$ 852,676 |
| Woolwich | \$ 1,154 | \$ 43,612 | \$ 127,812 | \$ 427,060 | \$ 2,115,620 |
| Southwest Average | \$ 1,091 | \$ 35,376 | \$ 100,384 | \$ 320,617 | \$ 1,620,269 |
| Southwest Median | \$ 1,082 | \$ 35,188 | \$ 99,225 | \$ 316,186 | \$ 1,671,757 |

Comparison of Water/Wastewater Costs—Residential (sorted lowest to highest)

| Volume Meter Size | Residential 200 m ³ 5/8" | Residential 200 m ³ Ranking |
|------------------------|---|--|
| Mississauga | \$ 432 | Low |
| Caledon | \$ 432 | Low |
| Brampton | \$ 432 | Low |
| Kingsville | \$ 576 | Low |
| Elliot Lake | \$ 614 | Low |
| Hamilton | \$ 658 | Low |
| Cornwall | \$ 709 | Low |
| Toronto | \$ 725 | Low |
| Brockville | \$ 726 | Low |
| Pelham | \$ 740 | Low |
| Sault Ste. Marie | \$ 742 | Low |
| Stratford | \$ 743 | Low |
| Vaughan | \$ 756 | Low |
| Markham | \$ 771 | Low |
| Orillia | \$ 793 | Low |
| Richmond Hill | \$ 808 | Low |
| Oakville | \$ 811 | Low |
| Burlington | \$ 811 | Low |
| Milton | \$ 811 | Low |
| Halton Hills | \$ 811 | Low |
| Whitchurch-Stouffville | \$ 822 | Low |
| Waterloo | \$ 833 | Low |
| London | \$ 836 | Low |
| Pickering | \$ 843 | Low |
| Oshawa | \$ 843 | Low |
| Brock | \$ 843 | Low |
| Clarington | \$ 843 | Low |
| Whitby | \$ 843 | Low |
| Timmins | \$ 844 | Low |
| St. Catharines | \$ 858 | Low |
| Strathroy-Caradoc | \$ 859 | Low |
| Ottawa | \$ 865 | Low |
| Tillsonburg | \$ 865 | Low |

| Volume Meter Size | Residential 200 m ³ 5/8" | Residential 200 m ³ Ranking |
|----------------------|---|--|
| Aurora | \$ 866 | Mid |
| Barrie | \$ 872 | Mid |
| St. Thomas | \$ 874 | Mid |
| Guelph | \$ 903 | Mid |
| Niagara Falls | \$ 914 | Mid |
| Saugeen Shores | \$ 931 | Mid |
| St. Marys | \$ 941 | Mid |
| Kincardine | \$ 947 | Mid |
| Thorold | \$ 951 | Mid |
| Leamington | \$ 951 | Mid |
| Georgina | \$ 970 | Mid |
| North Perth | \$ 972 | Mid |
| Kitchener | \$ 977 | Mid |
| Peterborough | \$ 989 | Mid |
| Chatham-Kent | \$ 992 | Mid |
| Lincoln | \$ 1,004 | Mid |
| Wilmot | \$ 1,007 | Mid |
| Orangeville | \$ 1,008 | Mid |
| West Lincoln | \$ 1,009 | Mid |
| North Bay | \$ 1,010 | Mid |
| Sarnia | \$ 1,023 | Mid |
| Niagara-on-the-Lake | \$ 1,050 | Mid |
| Cambridge | \$ 1,051 | Mid |
| King | \$ 1,051 | Mid |
| Haldimand | \$ 1,073 | Mid |
| Kingston | \$ 1,081 | Mid |
| Newmarket | \$ 1,090 | Mid |
| The Blue Mountains | \$ 1,090 | Mid |
| Quinte West | \$ 1,094 | Mid |
| Greater Sudbury | \$ 1,108 | Mid |
| Wellesley | \$ 1,110 | Mid |
| North Dumfries | \$ 1,110 | Mid |

Comparison of Water/Wastewater Costs—Residential (sorted lowest to highest) (cont'd)

| Volume Meter Size | Residential | Residential | Ranking |
|----------------------|----------------------------|--------------------|---------|
| | 200 m ³ 5/8" | 200 m ³ | |
| North Middlesex | \$ 1,114 | | High |
| Thunder Bay | \$ 1,118 | | High |
| Windsor | \$ 1,129 | | High |
| Collingwood | \$ 1,140 | | High |
| Grey Highlands | \$ 1,145 | | High |
| Woolwich | \$ 1,154 | | High |
| Belleville | \$ 1,155 | | High |
| Owen Sound | \$ 1,165 | | High |
| Innisfil | \$ 1,167 | | High |
| Centre Wellington | \$ 1,180 | | High |
| Ingersoll | \$ 1,201 | | High |
| Welland | \$ 1,211 | | High |
| Huntsville | \$ 1,214 | | High |
| Bracebridge | \$ 1,214 | | High |
| Gravenhurst | \$ 1,214 | | High |
| Wellington North | \$ 1,222 | | High |
| Port Colborne | \$ 1,246 | | High |
| Guelph-Eramosa | \$ 1,257 | | High |
| Parry Sound | \$ 1,300 | | High |
| East Gwillimbury | \$ 1,306 | | High |
| Brant | \$ 1,311 | | High |
| Mapleton | \$ 1,314 | | High |
| Springwater | \$ 1,327 | | High |
| Lambton Shores | \$ 1,342 | | High |
| Fort Erie | \$ 1,382 | | High |
| Minto | \$ 1,464 | | High |
| Kenora | \$ 1,465 | | High |
| Central Elgin | \$ 1,491 | | High |
| Greenstone | \$ 1,547 | | High |
| Meaford | \$ 1,575 | | High |
| Middlesex Centre | \$ 1,725 | | High |
| Prince Edward County | \$ 1,816 | | High |
| Oro-Medonte | \$ 2,263 | | High |
| Average | \$ 1,028 | | |
| Median | \$ 1,006 | | |

Comparison of Water/Wastewater Costs—Commercial (sorted lowest to highest)

| Commercial | | | |
|---------------------|-----------------------|----|---------|
| Volume | 10,000 m ³ | 2" | Ranking |
| Meter Size | | | |
| Elliot Lake | \$ 8,976 | 2" | Low |
| Cornwall | \$ 10,198 | 2" | Low |
| Sarnia | \$ 13,310 | 2" | Low |
| Collingwood | \$ 16,403 | 2" | Low |
| Grey Highlands | \$ 16,554 | 2" | Low |
| Peterborough | \$ 17,740 | 2" | Low |
| Kincardine | \$ 17,966 | 2" | Low |
| North Perth | \$ 20,518 | 2" | Low |
| Kingsville | \$ 21,232 | 2" | Low |
| Windsor | \$ 22,202 | 2" | Low |
| St. Thomas | \$ 22,979 | 2" | Low |
| Mississauga | \$ 23,086 | 2" | Low |
| Caledon | \$ 23,086 | 2" | Low |
| Brampton | \$ 23,086 | 2" | Low |
| Kingston | \$ 23,310 | 2" | Low |
| Pelham | \$ 23,561 | 2" | Low |
| Chatham-Kent | \$ 24,358 | 2" | Low |
| Thunder Bay | \$ 24,369 | 2" | Low |
| Brockville | \$ 24,372 | 2" | Low |
| London | \$ 24,484 | 2" | Low |
| Quinte West | \$ 24,500 | 2" | Low |
| Oro-Medonte | \$ 24,509 | 2" | Low |
| Tillsonburg | \$ 24,609 | 2" | Low |
| Saugeen Shores | \$ 24,695 | 2" | Low |
| Niagara Falls | \$ 24,736 | 2" | Low |
| Niagara-on-the-Lake | \$ 24,991 | 2" | Low |
| Ingersoll | \$ 25,751 | 2" | Low |
| Oshawa | \$ 26,205 | 2" | Low |
| Whitby | \$ 26,205 | 2" | Low |
| Pickering | \$ 26,205 | 2" | Low |
| Brock | \$ 26,205 | 2" | Low |
| Clarington | \$ 26,205 | 2" | Low |
| Port Colborne | \$ 26,439 | 2" | Low |
| Stratford | \$ 26,933 | 2" | Mid |
| North Bay | \$ 27,128 | 2" | Mid |
| Oakville | \$ 27,445 | 2" | Mid |
| Burlington | \$ 27,445 | 2" | Mid |
| Milton | \$ 27,445 | 2" | Mid |
| Halton Hills | \$ 27,445 | 2" | Mid |
| Thorold | \$ 27,793 | 2" | Mid |
| Timmins | \$ 28,086 | 2" | Mid |
| Belleville | \$ 28,216 | 2" | Mid |
| Sault Ste. Marie | \$ 28,565 | 2" | Mid |
| Kenora | \$ 29,117 | 2" | Mid |
| Leamington | \$ 30,330 | 2" | Mid |
| Toronto | \$ 30,791 | 2" | Mid |
| St. Catharines | \$ 31,313 | 2" | Mid |
| St. Marys | \$ 31,428 | 2" | Mid |
| Orillia | \$ 31,456 | 2" | Mid |
| West Lincoln | \$ 31,507 | 2" | Mid |
| Hamilton | \$ 31,630 | 2" | Mid |
| Fort Erie | \$ 31,770 | 2" | Mid |
| Strathroy-Caradoc | \$ 31,851 | 2" | Mid |
| Brant | \$ 32,291 | 2" | Mid |
| Haldimand | \$ 32,292 | 2" | Mid |
| Owen Sound | \$ 33,985 | 2" | Mid |
| Greater Sudbury | \$ 35,387 | 2" | Mid |
| North Middlesex | \$ 36,392 | 2" | Mid |
| Mapleton | \$ 36,450 | 2" | Mid |
| Guelph | \$ 36,529 | 2" | Mid |
| Innisfil | \$ 36,647 | 2" | Mid |
| Newmarket | \$ 37,498 | 2" | Mid |
| Barrie | \$ 37,635 | 2" | Mid |
| Springwater | \$ 37,744 | 2" | Mid |
| Vaughan | \$ 37,822 | 2" | Mid |

Comparison of Water/Wastewater Costs—Commercial (sorted lowest to highest) (cont'd)

| Volume Meter Size | Commercial | | |
|------------------------|-----------------------|--|---------|
| | 10,000 m ³ | | Ranking |
| | 2" | | |
| Markham | \$ 38,555 | | High |
| Minto | \$ 39,034 | | High |
| Waterloo | \$ 39,970 | | High |
| Richmond Hill | \$ 40,421 | | High |
| Whitchurch-Stouffville | \$ 41,100 | | High |
| Wilmot | \$ 41,154 | | High |
| Orangeville | \$ 41,188 | | High |
| Ottawa | \$ 41,529 | | High |
| Aurora | \$ 43,300 | | High |
| Woolwich | \$ 43,612 | | High |
| Gravenhurst | \$ 43,902 | | High |
| Bracebridge | \$ 43,902 | | High |
| Huntsville | \$ 43,902 | | High |
| Cambridge | \$ 44,351 | | High |
| Meaford | \$ 44,649 | | High |
| Wellington North | \$ 45,004 | | High |
| Georgina | \$ 45,437 | | High |
| Welland | \$ 45,475 | | High |
| The Blue Mountains | \$ 45,656 | | High |
| Wellesley | \$ 46,092 | | High |
| North Dumfries | \$ 46,092 | | High |
| Lincoln | \$ 46,400 | | High |
| Centre Wellington | \$ 46,968 | | High |
| King | \$ 47,929 | | High |
| Kitchener | \$ 48,846 | | High |
| Guelph-Eramosa | \$ 50,960 | | High |
| Parry Sound | \$ 52,468 | | High |
| Central Elgin | \$ 52,941 | | High |
| Lambton Shores | \$ 53,632 | | High |
| Prince Edward County | \$ 53,722 | | High |
| Greenstone | \$ 55,872 | | High |
| East Gwillimbury | \$ 57,780 | | High |
| Middlesex Centre | \$ 68,191 | | High |
| Average | \$ 33,586 | | |
| Median | \$ 31,481 | | |

Comparison of Water/Wastewater Costs—Industrial (sorted lowest to highest)

| Volume Meter Size | Industrial 30,000 m ³ | Industrial 30,000 m ³ | Industrial 100,000 m ³ | Industrial 100,000 m ³ |
|----------------------|-------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|
| | 3" | Ranking | 4" | Ranking |
| Brant | \$ 87,428 | Mid | N/A | |
| Pelham | \$ 70,100 | Low | N/A | |
| Elliot Lake | \$ 20,576 | Low | N/A | |
| Sarnia | \$ 30,826 | Low | \$ 73,900 | Low |
| Grey Highlands | \$ 34,154 | Low | \$ 100,714 | Low |
| Cornwall | \$ 30,593 | Low | \$ 101,976 | Low |
| Peterborough | \$ 47,608 | Low | \$ 132,662 | Low |
| Collingwood | \$ 45,587 | Low | \$ 145,362 | Low |
| Brockville | \$ 53,824 | Low | \$ 153,232 | Low |
| Chatham-Kent | \$ 64,892 | Low | \$ 154,392 | Low |
| North Perth | \$ 51,827 | Low | \$ 160,323 | Low |
| Kincardine | \$ 51,303 | Low | \$ 163,805 | Low |
| Minto | \$ 101,694 | Mid | \$ 179,533 | Low |
| Windsor | \$ 59,599 | Low | \$ 182,304 | Low |
| Strathroy-Caradoc | \$ 90,015 | Mid | \$ 197,410 | Low |
| Thunder Bay | \$ 66,074 | Low | \$ 202,944 | Low |
| Kingston | \$ 65,585 | Low | \$ 210,102 | Low |
| Kingsville | \$ 63,552 | Low | \$ 211,672 | Low |
| London | \$ 68,833 | Low | \$ 214,278 | Low |
| Tillsonburg | \$ 71,637 | Low | \$ 224,242 | Low |
| Quinte West | \$ 70,699 | Low | \$ 226,577 | Low |
| Ingersoll | \$ 75,269 | Low | \$ 228,168 | Low |
| Niagara Falls | \$ 71,352 | Low | \$ 229,272 | Low |
| Mississauga | \$ 69,257 | Low | \$ 230,858 | Low |
| Brampton | \$ 69,257 | Low | \$ 230,858 | Low |
| Caledon | \$ 69,257 | Low | \$ 230,858 | Low |
| Brock | \$ 75,617 | Low | \$ 232,315 | Low |
| Oshawa | \$ 75,617 | Low | \$ 232,315 | Low |
| Clarington | \$ 75,617 | Low | \$ 232,315 | Low |
| Whitby | \$ 75,617 | Low | \$ 232,315 | Low |
| Pickering | \$ 75,617 | Low | \$ 232,315 | Low |
| Saugeen Shores | \$ 71,843 | Low | \$ 234,991 | Low |
| Belleville | \$ 74,724 | Low | \$ 236,888 | Low |
| North Bay | \$ 76,730 | Low | \$ 239,263 | Low |

Comparison of Water/Wastewater Costs—Industrial (sorted lowest to highest) (cont'd)

| Volume Meter Size | Industrial 30,000 m ³ | Industrial 30,000 m ³ | Industrial 100,000 m ³ | Industrial 100,000 m ³ |
|----------------------|-------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|
| | 3" | Ranking | 4" | Ranking |
| St. Marys | \$ 78,028 | Mid | \$ 241,128 | Mid |
| Niagara-on-the-Lake | \$ 76,353 | Low | \$ 241,275 | Mid |
| Oakville | \$ 77,479 | Mid | \$ 246,720 | Mid |
| Burlington | \$ 77,479 | Mid | \$ 246,720 | Mid |
| Milton | \$ 77,479 | Mid | \$ 246,720 | Mid |
| Halton Hills | \$ 77,479 | Mid | \$ 246,720 | Mid |
| Port Colborne | \$ 81,071 | Mid | \$ 252,966 | Mid |
| Sault Ste. Marie | \$ 79,360 | Mid | \$ 255,692 | Mid |
| Toronto | \$ 81,503 | Mid | \$ 258,995 | Mid |
| Stratford | \$ 80,208 | Mid | \$ 266,503 | Mid |
| Thorold | \$ 82,573 | Mid | \$ 274,303 | Mid |
| Kenora | \$ 89,504 | Mid | \$ 277,115 | Mid |
| Haldimand | \$ 88,245 | Mid | \$ 277,686 | Mid |
| Timmins | \$ 84,203 | Mid | \$ 280,613 | Mid |
| West Lincoln | \$ 90,914 | Mid | \$ 298,134 | Mid |
| Leamington | \$ 90,530 | Mid | \$ 301,230 | Mid |
| Hamilton | \$ 92,959 | Mid | \$ 303,030 | Mid |
| Fort Erie | \$ 97,133 | Mid | \$ 305,801 | Mid |
| St. Thomas | \$ 93,297 | Mid | \$ 308,695 | Mid |
| St. Catharines | \$ 94,506 | Mid | \$ 309,444 | Mid |
| Orillia | \$ 95,045 | Mid | \$ 310,130 | Mid |
| Owen Sound | \$ 99,225 | Mid | \$ 323,677 | Mid |
| Greater Sudbury | \$ 102,353 | Mid | \$ 327,693 | Mid |
| Guelph | \$ 107,873 | Mid | \$ 353,653 | Mid |
| Mapleton | \$ 110,000 | Mid | \$ 356,315 | Mid |
| Innisfil | \$ 109,483 | Mid | \$ 360,083 | Mid |
| Barrie | \$ 111,038 | Mid | \$ 360,648 | Mid |
| North Middlesex | \$ 108,592 | Mid | \$ 361,292 | Mid |
| Springwater | \$ 111,584 | Mid | \$ 370,024 | Mid |
| Newmarket | \$ 111,698 | Mid | \$ 370,113 | Mid |
| Vaughan | \$ 113,466 | High | \$ 378,220 | Mid |

Comparison of Water/Wastewater Costs—Industrial (sorted lowest to highest) (cont'd)

| Volume | Industrial 30,000 m ³ | Industrial 30,000 m ³ | Industrial 100,000 m ³ | Industrial 100,000 m ³ |
|------------------------|-------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|
| Meter Size | 3" | Ranking | 4" | Ranking |
| Markham | \$ 115,665 | High | \$ 385,550 | High |
| Waterloo | \$ 119,754 | High | \$ 398,774 | High |
| Richmond Hill | \$ 121,264 | High | \$ 404,214 | High |
| Orangeville | \$ 122,485 | High | \$ 406,979 | High |
| Wilmot | \$ 122,916 | High | \$ 408,382 | High |
| Whitchurch-Stouffville | \$ 123,300 | High | \$ 411,000 | High |
| Ottawa | \$ 124,217 | High | \$ 412,325 | High |
| Woolwich | \$ 127,812 | High | \$ 427,060 | High |
| Bracebridge | \$ 132,018 | High | \$ 430,690 | High |
| Gravenhurst | \$ 132,018 | High | \$ 430,690 | High |
| Huntsville | \$ 132,018 | High | \$ 430,690 | High |
| Aurora | \$ 129,900 | High | \$ 433,000 | High |
| Cambridge | \$ 131,811 | High | \$ 433,963 | High |
| Meaford | \$ 132,249 | High | \$ 438,849 | High |
| Parry Sound | \$ 140,721 | High | \$ 441,416 | High |
| Wellington North | \$ 134,604 | High | \$ 448,204 | High |
| Welland | \$ 137,791 | High | \$ 452,143 | High |
| Georgina | \$ 136,185 | High | \$ 453,803 | High |
| The Blue Mountains | \$ 138,579 | High | \$ 454,039 | High |
| North Dumfries | \$ 137,892 | High | \$ 459,192 | High |
| Wellesley | \$ 137,892 | High | \$ 459,192 | High |
| Lincoln | \$ 138,459 | High | \$ 460,117 | High |
| Centre Wellington | \$ 139,248 | High | \$ 461,712 | High |
| King | \$ 145,982 | High | \$ 477,739 | High |
| Kitchener | \$ 146,538 | High | \$ 488,460 | High |
| Guelph-Eramosa | \$ 152,160 | High | \$ 506,360 | High |
| Prince Edward County | \$ 156,220 | High | \$ 507,542 | High |
| Lambton Shores | \$ 156,398 | High | \$ 516,675 | High |
| Central Elgin | \$ 157,500 | High | \$ 525,441 | High |
| Greenstone | \$ 167,616 | High | \$ 558,720 | High |
| East Gwillimbury | \$ 174,380 | High | \$ 582,480 | High |
| Average | \$ 97,275 | | \$ 316,934 | |
| Median | \$ 90,722 | | \$ 301,230 | |

Water/Wastewater Costs as a Percentage of Household Income

| Municipality | 2017 Est. Avg. Household Income | 2017 Residential Water/WW Costs 200 m3 | 2017 Residential Water/WW as a % of Household Income |
|------------------------|--|--|--|
| Caledon | \$ 138,577 | \$ 432 | 0.3% |
| Mississauga | \$ 105,268 | \$ 432 | 0.4% |
| Brampton | \$ 98,650 | \$ 432 | 0.4% |
| Grimsby | \$ 110,745 | \$ 507 | 0.5% |
| Oakville | \$ 161,879 | \$ 811 | 0.5% |
| King | \$ 190,762 | \$ 1,051 | 0.6% |
| Pelham | \$ 130,041 | \$ 740 | 0.6% |
| Vaughan | \$ 130,749 | \$ 756 | 0.6% |
| Aurora | \$ 149,260 | \$ 866 | 0.6% |
| Whitchurch-Stouffville | \$ 136,881 | \$ 822 | 0.6% |
| Halton Hills | \$ 130,460 | \$ 811 | 0.6% |
| Kingsville | \$ 92,117 | \$ 576 | 0.6% |
| Markham | \$ 120,005 | \$ 771 | 0.6% |
| Milton | \$ 126,186 | \$ 811 | 0.6% |
| Richmond Hill | \$ 123,772 | \$ 808 | 0.7% |
| Whitby | \$ 126,596 | \$ 843 | 0.7% |
| Pickering | \$ 124,087 | \$ 843 | 0.7% |
| Burlington | \$ 118,708 | \$ 811 | 0.7% |
| Erin | \$ 141,183 | \$ 983 | 0.7% |
| Saugeen Shores | \$ 132,066 | \$ 931 | 0.7% |
| Hamilton | \$ 92,089 | \$ 658 | 0.7% |
| Toronto | \$ 100,129 | \$ 725 | 0.7% |
| Waterloo | \$ 113,502 | \$ 833 | 0.7% |
| Clarington | \$ 112,002 | \$ 843 | 0.8% |
| Kincardine | \$ 123,852 | \$ 947 | 0.8% |
| Ottawa | \$ 110,932 | \$ 865 | 0.8% |
| Woolwich | \$ 140,088 | \$ 1,154 | 0.8% |
| Wilmot | \$ 116,170 | \$ 1,007 | 0.9% |
| Sault Ste. Marie | \$ 84,584 | \$ 742 | 0.9% |
| Timmins | \$ 95,960 | \$ 844 | 0.9% |
| Stratford | \$ 83,828 | \$ 743 | 0.9% |
| Newmarket | \$ 122,428 | \$ 1,090 | 0.9% |
| North Dumfries | \$ 121,452 | \$ 1,110 | 0.9% |
| Guelph | \$ 97,772 | \$ 903 | 0.9% |

Water/Wastewater Costs as a Percentage of Household Income (cont'd)

| Municipality | 2017 Est. Avg. Household Income | 2017 Residential Water/WW Costs 200 m3 | 2017 Residential Water/WW as a % of Household Income |
|---------------------|--|---|--|
| | | | 200 |
| Barrie | \$ 93,878 | \$ 872 | 0.9% |
| Lincoln | \$ 107,686 | \$ 1,004 | 0.9% |
| Guelph-Eramosa | \$ 134,036 | \$ 1,257 | 0.9% |
| Oshawa | \$ 89,788 | \$ 843 | 0.9% |
| Niagara-on-the-Lake | \$ 111,490 | \$ 1,050 | 0.9% |
| Wellesley | \$ 117,620 | \$ 1,110 | 0.9% |
| Brock | \$ 88,311 | \$ 843 | 1.0% |
| Springwater | \$ 138,346 | \$ 1,327 | 1.0% |
| London | \$ 85,865 | \$ 836 | 1.0% |
| Elliot Lake | \$ 62,939 | \$ 614 | 1.0% |
| The Blue Mountains | \$ 110,480 | \$ 1,090 | 1.0% |
| West Lincoln | \$ 100,957 | \$ 1,009 | 1.0% |
| East Gwillimbury | \$ 128,256 | \$ 1,306 | 1.0% |
| Orangeville | \$ 98,952 | \$ 1,008 | 1.0% |
| Brockville | \$ 70,375 | \$ 726 | 1.0% |
| Strathroy-Caradoc | \$ 83,223 | \$ 859 | 1.0% |
| Georgina | \$ 92,391 | \$ 970 | 1.0% |
| Centre Wellington | \$ 111,686 | \$ 1,180 | 1.1% |
| St. Marys | \$ 88,878 | \$ 941 | 1.1% |
| Orillia | \$ 73,844 | \$ 793 | 1.1% |
| St. Catharines | \$ 79,820 | \$ 858 | 1.1% |
| Kitchener | \$ 89,437 | \$ 977 | 1.1% |
| Sarnia | \$ 93,229 | \$ 1,023 | 1.1% |
| North Perth | \$ 88,419 | \$ 972 | 1.1% |
| Tillsonburg | \$ 76,639 | \$ 865 | 1.1% |
| Cambridge | \$ 92,801 | \$ 1,051 | 1.1% |
| Thorold | \$ 83,895 | \$ 951 | 1.1% |
| Cornwall | \$ 62,514 | \$ 709 | 1.1% |
| St. Thomas | \$ 76,357 | \$ 874 | 1.1% |
| Haldimand | \$ 93,710 | \$ 1,073 | 1.1% |
| Brant | \$ 113,143 | \$ 1,311 | 1.2% |
| Niagara Falls | \$ 78,577 | \$ 914 | 1.2% |
| Greater Sudbury | \$ 94,915 | \$ 1,108 | 1.2% |
| Kingston | \$ 89,857 | \$ 1,081 | 1.2% |

Water/Wastewater Costs as a Percentage of Household Income (cont'd)

| Municipality | 2017 Est. Avg. Household Income | 2017 Residential Water/WW Costs 200 m3 | 2017 Residential Water/WW as a % of Household Income |
|----------------------|--|---|--|
| North Bay | \$ 83,297 | \$ 1,010 | 1.2% |
| Innisfil | \$ 94,915 | \$ 1,167 | 1.2% |
| Collingwood | \$ 92,375 | \$ 1,140 | 1.2% |
| Leamington | \$ 76,460 | \$ 951 | 1.2% |
| Peterborough | \$ 78,401 | \$ 989 | 1.3% |
| North Middlesex | \$ 87,990 | \$ 1,114 | 1.3% |
| Middlesex Centre | \$ 135,686 | \$ 1,725 | 1.3% |
| Huntsville | \$ 93,606 | \$ 1,214 | 1.3% |
| Quinte West | \$ 83,911 | \$ 1,094 | 1.3% |
| Thunder Bay | \$ 83,338 | \$ 1,118 | 1.3% |
| Grey Highlands | \$ 85,315 | \$ 1,145 | 1.3% |
| Bracebridge | \$ 90,372 | \$ 1,214 | 1.3% |
| Ingersoll | \$ 89,308 | \$ 1,201 | 1.3% |
| Chatham-Kent | \$ 73,381 | \$ 992 | 1.4% |
| Mapleton | \$ 96,544 | \$ 1,314 | 1.4% |
| Wellington North | \$ 82,446 | \$ 1,222 | 1.5% |
| Central Elgin | \$ 100,168 | \$ 1,491 | 1.5% |
| Gravenhurst | \$ 80,805 | \$ 1,214 | 1.5% |
| Belleville | \$ 76,048 | \$ 1,155 | 1.5% |
| Lambton Shores | \$ 88,069 | \$ 1,342 | 1.5% |
| Owen Sound | \$ 74,131 | \$ 1,165 | 1.6% |
| Port Colborne | \$ 78,254 | \$ 1,246 | 1.6% |
| Welland | \$ 74,452 | \$ 1,211 | 1.6% |
| Windsor | \$ 68,634 | \$ 1,129 | 1.6% |
| Kenora | \$ 87,619 | \$ 1,465 | 1.7% |
| Greenstone | \$ 88,680 | \$ 1,547 | 1.7% |
| Fort Erie | \$ 76,720 | \$ 1,382 | 1.8% |
| Minto | \$ 80,905 | \$ 1,464 | 1.8% |
| Meaford | \$ 84,897 | \$ 1,575 | 1.9% |
| Oro-Medonte | \$ 119,178 | \$ 2,263 | 1.9% |
| Parry Sound | \$ 67,440 | \$ 1,300 | 1.9% |
| Prince Edward County | \$ 93,086 | \$ 1,816 | 2.0% |
| Average | \$ 100,715 | \$ 1,023 | 1.1% |
| Median | \$ 93,418 | \$ 998 | 1.0% |

Water and Wastewater Financial Indicators

Ontario municipalities that are responsible for the provision of drinking water are required to meet the requirements set out in the Financial Plans Regulations O.Reg.453/07. Ontario Reg. 453/07 provides the following parameters with regards to s.30 (1) part b of the SDWA for new water systems:

- Financial plan must be approved by Council resolution (or governing body) indicating that the drinking water system is financially viable;
- Financial plan must include a statement that the financial impacts have been considered and apply for a minimum six year period (commencing when the system first serves the public);
- Financial plan must include detail regarding proposed or projected financial operations itemized by total revenues, total expenses, annual surplus/deficit and accumulated surplus/deficit (i.e. the components of a “Statement of Operations” as per PSAB) for each year in which the financial plans apply;
- Financial plans are to be made available to the public upon request and at no charge;
- If a website is maintained, financial plans are to be made available to the public through publication on the Internet at no charge; and
- Notice of the availability of the financial plans is to be given to the public.

The Ministry of the Environment released a guideline (“Towards Financially Sustainable Drinking-Water and Wastewater Systems”) that provides possible approaches to achieving sustainability. The Province’s Principles of Financially Sustainable Water and Wastewater Services are provided below:

- **Principle #1:** Ongoing public engagement and transparency can build support for, and confidence in, financial plans and the system(s) to which they relate.
- **Principle #2:** An integrated approach to planning among water, wastewater, and storm water systems is desirable given the inherent relationship among these services.
- **Principle #3:** Revenues collected for the provision of water and wastewater services should ultimately be used to meet the needs of those services.
- **Principle #4:** Life-cycle planning with mid-course corrections is preferable to planning over the short-term, or not planning at all.
- **Principle #5:** An asset management plan is a key input to the development of a financial plan.
- **Principle #6:** A sustainable level of revenue allows for reliable service that meets or exceeds environmental protection standards, while providing sufficient resources for future rehabilitation and replacement needs.

- **Principle #7:** Ensuring users pay for the services they are provided leads to equitable outcomes and can improve conservation. In general, metering and the use of rates can help ensure users pay for services received.
- **Principle #8:** Financial Plans are “living” documents that require continuous improvement. Comparing the accuracy of financial projections with actual results can lead to improved planning in the future.
- **Principle #9:** Financial plans benefit from the close collaboration of various groups, including engineers, accountants, auditors, utility staff, and municipal council.

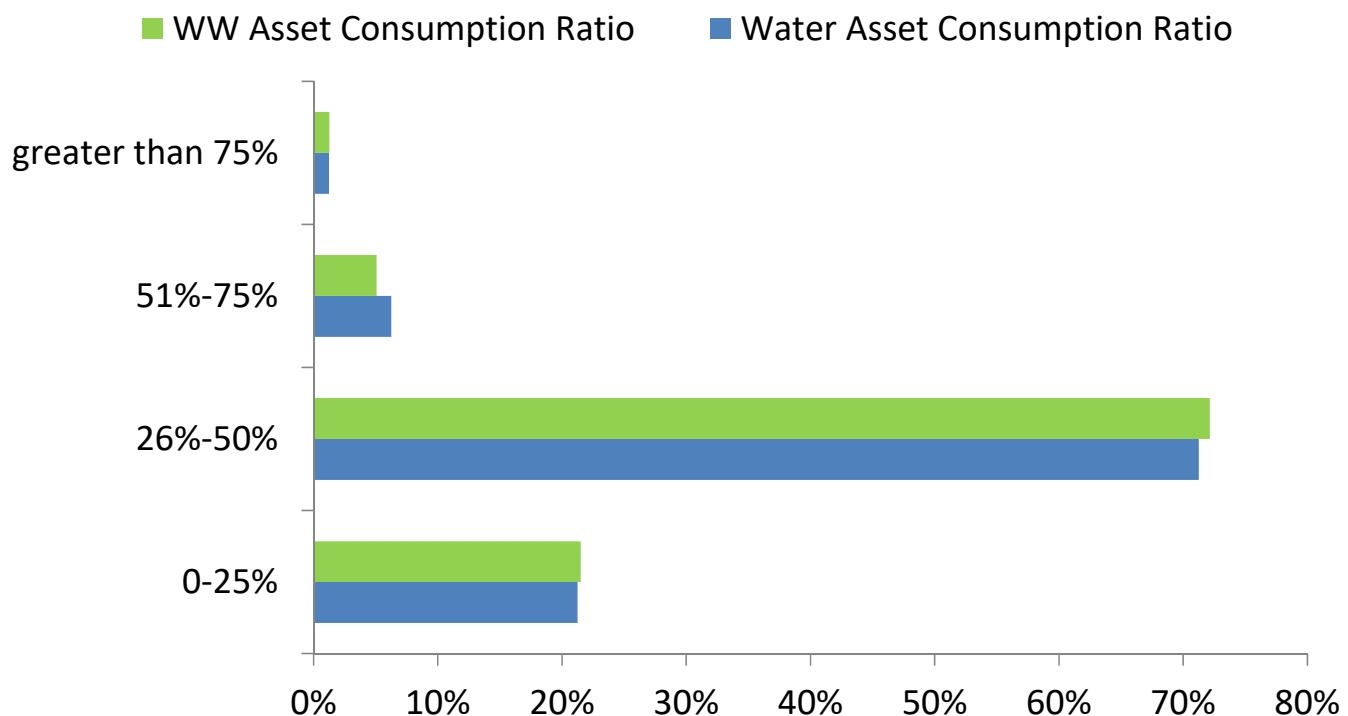
Monitoring of the financial indicators guide planning and decision making will help ensure that:

- Assets are protected and maintained
- Rates are stable and predictable
- There is a fair sharing in the distribution of future and current ratepayers
- There are sustainable cash flows
- There is financial flexibility
- Financial vulnerability is minimized

Past financial performance should be assessed relative to the financial indicators. This will reveal any areas of a municipality’s financial strategies that require particular focus in order to secure ongoing financial sustainability.

Asset Consumption Ratio

This ratio shows the value of the tangible capital assets that have been consumed. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern. The Ministry of Municipal Affairs and Housing considers a ratio of 25% or under to be relatively new; 26%-50% to be moderately new; 51%-75% to be moderately old and over 75% to be old.



Water Asset Consumption Ratio

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|--------------------------|-------|-------|-------|-------|-------|
| Whitchurch - Stouffville | 15.0% | 16.0% | 14.7% | 14.7% | 13.6% |
| Middlesex Centre | 13.1% | 14.2% | 15.7% | 15.6% | 17.0% |
| Kitchener | 20.3% | 18.9% | 19.2% | 18.9% | 19.1% |
| Oro-Medonte | | | | | 19.2% |
| Barrie | 10.9% | 13.1% | 14.8% | 17.2% | 19.6% |
| Woolwich | 18.1% | 18.5% | 18.9% | 19.7% | 21.1% |
| Niagara-on-the-Lake | 18.6% | 19.5% | 20.3% | 21.1% | 21.5% |
| Lambton Shores | 15.6% | 16.6% | 20.1% | 21.4% | 22.6% |
| Georgina | 18.0% | 19.3% | 20.6% | 21.8% | 22.8% |
| St. Catharines | 23.9% | 23.7% | 22.7% | 22.6% | 22.8% |
| West Lincoln | 19.1% | 20.5% | 20.8% | 21.8% | 23.0% |
| Wilmot | 26.6% | 28.3% | 29.9% | 22.7% | 23.9% |
| King | 29.1% | 30.0% | 30.2% | 24.6% | 25.1% |
| Vaughan | 23.2% | 24.0% | 24.7% | 24.6% | 25.3% |
| Brant County | 24.0% | 23.0% | 23.1% | 25.3% | 25.6% |
| Springwater | 21.2% | 22.4% | 23.6% | 24.8% | 25.8% |
| St. Marys | | | 23.5% | 25.2% | 26.1% |
| Kingston | 30.3% | 31.2% | 31.3% | 32.5% | 26.1% |
| Ottawa | 25.8% | 26.2% | 25.8% | 25.9% | 26.4% |
| Cambridge | 31.0% | 31.0% | 30.1% | 29.1% | 27.5% |
| Lincoln | 25.9% | 25.5% | 25.9% | 26.9% | 27.8% |
| Centre Wellington | | | 26.1% | 27.0% | 28.1% |
| Minto | | | 26.8% | 27.9% | 28.4% |
| Toronto | 33.8% | 33.4% | 33.0% | 32.4% | 29.2% |
| Markham | 25.3% | 26.4% | 27.6% | 28.5% | 29.5% |
| Fort Erie | 26.6% | 27.7% | 28.5% | 29.6% | 29.5% |
| North Bay | 25.2% | 27.0% | 27.7% | 28.0% | 30.2% |
| North Middlesex | | | | 29.4% | 30.8% |
| Hamilton | 29.6% | 30.5% | 30.8% | 30.6% | 31.0% |
| Belleville | 33.1% | 31.2% | 31.8% | 32.9% | 31.2% |
| Strathroy-Caradoc | 0.0% | 28.1% | 29.9% | 29.7% | 31.3% |
| Parry Sound | | | 29.6% | 31.2% | 31.9% |
| London | 30.1% | 31.5% | 31.4% | 32.0% | 32.0% |
| Leamington | | | 30.2% | 30.8% | 32.2% |
| The Blue Mountains | 27.4% | 28.8% | 30.1% | 31.4% | 32.9% |
| North Perth | | | | 33.1% | 33.0% |
| Orangeville | | 32.6% | 31.4% | 30.9% | 33.1% |

Water Asset Consumption Ratio (cont'd)

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|----------------------|--------------|--------------|--------------|--------------|--------------|
| Waterloo | 30.4% | 30.6% | 31.5% | 32.2% | 33.1% |
| Erin | | | 30.4% | 31.7% | 33.5% |
| Thorold | 32.4% | 30.1% | 31.0% | 32.2% | 33.6% |
| Welland | 30.9% | 32.6% | 33.8% | 35.1% | 34.1% |
| Prince Edward County | 30.1% | 31.8% | 33.6% | 35.3% | 34.7% |
| Greater Sudbury | 31.7% | 32.6% | 33.5% | 34.7% | 35.0% |
| Wellington North | | | 34.2% | 35.6% | 35.9% |
| Windsor | 6.7% | 16.6% | 23.3% | 30.0% | 36.7% |
| Cornwall | 37.7% | 37.3% | 37.5% | 37.3% | 36.9% |
| Kenora | 33.7% | 34.4% | 34.9% | 35.9% | 37.3% |
| Pelham | 31.4% | 33.0% | 34.7% | 36.5% | 37.4% |
| Newmarket | 38.5% | 39.0% | 38.7% | 39.6% | 37.4% |
| Sault Ste. Marie | 37.5% | 37.9% | 37.8% | 38.4% | 38.1% |
| Guelph-Eramosa | | | 34.7% | 36.7% | 38.7% |
| Niagara Falls | 38.3% | 39.8% | 0.0% | 38.9% | 38.9% |
| Kincardine | | | 37.4% | 38.8% | 38.9% |
| Sarnia | 34.0% | 35.4% | 36.5% | 38.1% | 39.0% |
| Kingsville | 33.2% | 34.4% | 36.5% | 38.1% | 40.0% |
| Chatham-Kent | | | 36.7% | 37.8% | 40.4% |
| Guelph | 38.1% | 39.3% | 40.8% | 41.3% | 40.6% |
| Orillia | 35.8% | 37.1% | 38.8% | 40.0% | 40.6% |
| Halton Hills | | | | 41.0% | 40.8% |
| Quinte West | 40.3% | 40.8% | 41.7% | 39.4% | 42.7% |
| Timmins | 37.1% | 39.1% | 40.8% | 41.6% | 42.9% |
| Peterborough | 43.2% | 44.4% | 45.7% | 43.3% | 44.3% |
| Stratford | 44.0% | 44.3% | 45.7% | 45.7% | 45.9% |
| Brockville | 46.4% | 47.1% | 47.2% | 48.1% | 48.5% |
| Greenstone | 59.4% | 50.9% | 53.2% | 55.7% | 48.6% |
| East Gwillimbury | 41.9% | 43.7% | 45.6% | 47.5% | 49.3% |
| Grey Highlands | | 47.4% | 46.3% | 46.7% | 49.4% |
| St. Thomas | 48.6% | 50.1% | 51.3% | 52.0% | 51.0% |
| Collingwood | | 48.2% | 49.9% | 51.1% | 52.7% |
| Owen Sound | 34.8% | 54.6% | 53.3% | 54.4% | 53.5% |
| Thunder Bay | 54.1% | 54.3% | 54.6% | 55.2% | 55.3% |
| Meaford | 51.0% | 54.9% | 59.0% | 60.3% | 59.4% |
| Elliot Lake | | 79.8% | 81.5% | 83.6% | 82.6% |
| Average | 30.0% | 32.8% | 32.6% | 33.8% | 34.6% |
| Median | 30.3% | 31.2% | 31.0% | 32.1% | 33.1% |

Water Asset Consumption Ratio (cont'd)

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|------------------|--------------|--------------|--------------|--------------|--------------|
| Region York | 23.1% | 23.6% | 23.5% | 24.2% | 16.9% |
| Region Peel | 22.1% | 20.4% | 20.3% | 20.5% | 21.0% |
| Region Halton | 20.9% | 20.5% | 21.7% | 22.4% | 23.5% |
| Region Durham | 24.9% | 26.2% | 26.2% | 27.2% | 27.7% |
| District Muskoka | | 35.3% | 37.8% | 40.0% | 42.0% |
| Region Niagara | 46.6% | 47.0% | 45.5% | 46.1% | 44.7% |
| Region Waterloo | 46.0% | 46.8% | 47.9% | 47.8% | 49.0% |
| Average | 30.6% | 31.4% | 31.8% | 32.6% | 32.1% |
| Median | 24.0% | 26.2% | 26.2% | 27.2% | 27.7% |

Wastewater Asset Consumption Ratio

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|--------------------------|-------|-------|-------|-------|-------|
| Tillsonburg | 33.2% | 4.1% | 4.1% | 4.1% | 4.1% |
| King | 12.3% | 13.4% | 5.6% | 4.0% | 5.2% |
| Whitchurch - Stouffville | 8.5% | 9.9% | 11.4% | 12.4% | 12.4% |
| Timmins | 38.1% | 37.6% | 38.5% | 34.9% | 17.1% |
| Strathroy-Caradoc | | 15.7% | 16.4% | 16.0% | 17.3% |
| Woolwich | 16.6% | 16.6% | 17.3% | 17.4% | 18.2% |
| Brockville | 10.0% | 12.3% | 14.6% | 16.9% | 18.9% |
| North Middlesex | | | | 19.6% | 21.1% |
| Middlesex Centre | 15.6% | 17.4% | 19.4% | 21.0% | 21.6% |
| Prince Edward County | 15.3% | 17.6% | 18.9% | 21.1% | 23.0% |
| Vaughan | 21.0% | 22.2% | 22.9% | 23.1% | 23.3% |
| Lambton Shores | 33.2% | 34.8% | 36.4% | 38.0% | 23.4% |
| Georgina | 18.9% | 20.1% | 21.4% | 22.5% | 23.8% |
| Owen Sound | 75.4% | 53.9% | 46.5% | 30.0% | 24.2% |
| St. Marys | | | 22.8% | 23.7% | 24.7% |
| Thorold | 22.8% | 23.9% | 22.5% | 23.7% | 25.1% |
| Niagara-on-the-Lake | 21.1% | 22.3% | 23.6% | 24.8% | 26.1% |
| Kitchener | 30.9% | 28.3% | 28.9% | 28.5% | 26.3% |
| Wilmot | 26.9% | 28.8% | 30.6% | 25.3% | 26.8% |
| Ottawa | 24.7% | 25.1% | 25.6% | 26.2% | 26.9% |
| Wellington North | | | 24.1% | 26.0% | 26.9% |
| Lincoln | 25.4% | 25.8% | 26.6% | 28.0% | 27.6% |
| Springwater | 24.8% | 26.0% | 27.2% | 27.9% | 27.7% |
| The Blue Mountains | 23.9% | 25.2% | 25.8% | 27.1% | 28.2% |
| Centre Wellington | | | 25.0% | 26.5% | 28.2% |
| Welland | 27.1% | 27.2% | 26.5% | 27.6% | 28.3% |
| Belleville | 26.8% | 26.9% | 28.1% | 28.8% | 29.6% |
| Fort Erie | 25.1% | 26.6% | 27.9% | 28.7% | 29.7% |
| Parry Sound | | | 27.2% | 29.0% | 30.2% |
| Waterloo | 30.6% | 29.8% | 29.3% | 29.6% | 30.2% |
| West Lincoln | 25.7% | 27.4% | 28.6% | 30.2% | 31.0% |
| Guelph-Eramosa | | | 27.8% | 29.3% | 31.2% |
| Brant County | 29.5% | 29.6% | 31.1% | 29.8% | 32.1% |
| North Bay | 35.6% | 36.0% | 36.4% | 34.1% | 32.3% |
| Orangeville | | 38.3% | 28.9% | 30.6% | 32.4% |
| Markham | 28.2% | 29.3% | 30.5% | 31.6% | 32.8% |
| Hamilton | 32.4% | 31.3% | 32.2% | 33.1% | 33.7% |

Wastewater Asset Consumption Ratio (cont'd)

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|------------------|--------------|--------------|--------------|--------------|--------------|
| Haldimand | | | | 33.0% | 33.8% |
| Peterborough | 36.1% | 35.6% | 31.1% | 31.8% | 34.1% |
| Cambridge | 42.6% | 43.1% | 41.9% | 37.6% | 34.8% |
| North Perth | | | | 36.2% | 36.1% |
| St. Catharines | 32.4% | 33.4% | 34.1% | 35.0% | 36.3% |
| Barrie | 29.0% | 30.9% | 33.2% | 34.4% | 36.3% |
| Cornwall | 55.4% | 55.5% | 53.9% | 37.0% | 37.5% |
| Newmarket | 38.7% | 38.7% | 38.5% | 39.5% | 38.0% |
| Kingston | 30.9% | 32.0% | 33.6% | 35.9% | 38.1% |
| Leamington | | | 35.4% | 37.3% | 38.3% |
| Kingsville | 30.7% | 33.0% | 34.3% | 36.3% | 38.6% |
| Stratford | 29.8% | 37.0% | 37.6% | 38.5% | 38.9% |
| Kenora | 36.7% | 37.0% | 37.4% | 37.9% | 38.9% |
| Windsor | 33.5% | 35.0% | 36.6% | 38.1% | 39.6% |
| Minto | | | 38.5% | 39.6% | 40.5% |
| Collingwood | | 36.2% | 37.4% | 39.6% | 40.8% |
| Meaford | 37.3% | 38.4% | 39.5% | 39.8% | 41.1% |
| Quinte West | 44.0% | 43.1% | 42.7% | 43.9% | 41.3% |
| Greater Sudbury | 44.1% | 45.3% | 46.8% | 41.3% | 42.5% |
| London | 37.6% | 37.9% | 39.6% | 41.2% | 43.0% |
| Sault Ste. Marie | 39.0% | 40.8% | 41.2% | 42.4% | 43.1% |
| Kincardine | | | 41.6% | 42.6% | 44.1% |
| Orillia | 39.1% | 40.4% | 41.9% | 43.2% | 44.2% |
| Toronto | 44.9% | 45.5% | 46.5% | 46.7% | 44.2% |
| Guelph | 48.9% | 48.2% | 48.5% | 49.5% | 48.8% |
| St. Thomas | 42.9% | 44.6% | 46.1% | 47.3% | 49.1% |
| Niagara Falls | 48.7% | 49.9% | 0.0% | 49.0% | 49.1% |
| Greenstone | 46.1% | 48.9% | 45.8% | 47.9% | 49.1% |
| Pelham | 44.1% | 45.5% | 47.2% | 47.5% | 49.2% |
| Sarnia | 41.0% | 42.7% | 44.9% | 47.2% | 49.2% |
| East Gwillimbury | 42.0% | 43.8% | 45.6% | 47.5% | 49.3% |
| Chatham-Kent | | | 47.8% | 49.7% | 51.6% |
| Grey Highlands | | 47.9% | 50.0% | 51.4% | 52.1% |
| Thunder Bay | 61.7% | 62.9% | 62.2% | 63.5% | 53.4% |
| Elliot Lake | | 80.2% | 81.4% | 80.7% | 82.0% |
| Average | 32.9% | 33.5% | 33.0% | 33.7% | 34.0% |
| Median | 31.6% | 33.0% | 31.6% | 33.0% | 33.3% |

Wastewater Asset Consumption Ratio (cont'd)

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|------------------|--------------|--------------|--------------|--------------|--------------|
| Region York | 18.9% | 18.5% | 19.1% | 15.8% | 17.4% |
| Region Halton | 27.3% | 28.4% | 28.8% | 27.0% | 27.0% |
| Region Peel | 24.0% | 24.7% | 25.7% | 26.6% | 27.9% |
| Region Durham | 29.2% | 30.5% | 29.9% | 31.4% | 32.3% |
| District Muskoka | 34.7% | 37.3% | 39.9% | 39.5% | 42.1% |
| Region Niagara | 48.1% | 46.0% | 46.8% | 48.5% | 48.1% |
| Region Waterloo | 55.2% | 52.0% | 48.3% | 49.9% | 52.0% |
| Average | 33.9% | 33.9% | 34.1% | 34.1% | 35.2% |
| Median | 29.2% | 30.5% | 29.9% | 31.4% | 32.3% |

Water Reserves as a % of Own Source Revenues and Reserves as a % of Closing Amortization

| Municipalities | 2016 Water Own Source Revenues | 2016 Water Reserves as % Total Water Own Source | 2016 Water Reserves as % Closing Amortization |
|----------------------|--------------------------------------|--|--|
| Elliot Lake | 0.0% | 0.0% | |
| Vaughan | 0.0% | 0.0% | |
| Sault Ste. Marie | 0.0% | 0.0% | |
| Timmins | 0.0% | 0.0% | |
| Waterloo | 0.0% | 0.0% | |
| Welland | 0.0% | 0.0% | |
| Thunder Bay | 0.5% | 0.1% | |
| Greenstone | 1.0% | 0.2% | |
| Meaford | 17.4% | 1.9% | |
| Kitchener | 1.0% | 2.0% | |
| Fort Erie | 4.7% | 2.7% | |
| Ottawa | 16.3% | 3.9% | |
| North Middlesex | 12.8% | 5.3% | |
| Chatham-Kent | 24.6% | 5.5% | |
| Niagara Falls | 13.6% | 5.9% | |
| Peterborough | 43.3% | 6.4% | |
| Hamilton | 22.1% | 6.8% | |
| Owen Sound | 32.9% | 6.9% | |
| Sarnia | 33.3% | 8.4% | |
| Middlesex Centre | 27.7% | 8.8% | |
| St. Thomas | 76.1% | 9.6% | |
| Prince Edward County | 53.7% | 9.7% | |
| West Lincoln | 35.6% | 11.9% | |
| Greater Sudbury | 52.4% | 12.1% | |
| King | 13.2% | 13.2% | |
| Cornwall | 53.0% | 14.3% | |
| Quinte West | 90.3% | 14.9% | |
| North Bay | 51.1% | 16.0% | |
| Cambridge | 13.6% | 16.2% | |
| Collingwood | 89.6% | 16.5% | |

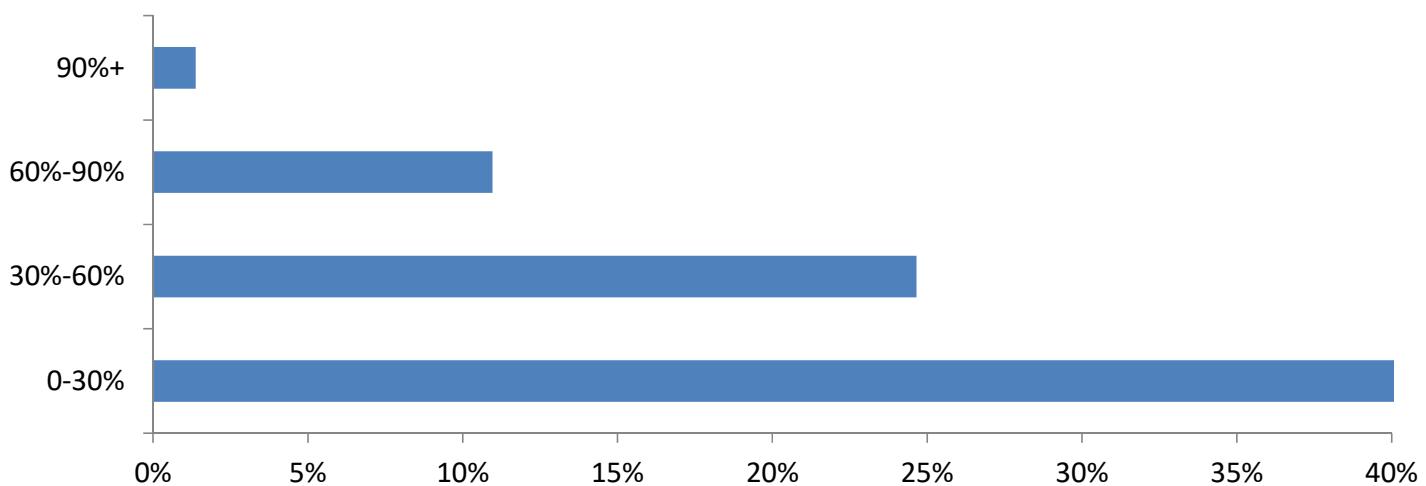
| Municipalities | 2016 Water Own Source Revenues | 2016 Water Reserves as % Total Water | 2016 Water Reserves as % Closing Amortization |
|---------------------|--------------------------------------|--|--|
| Georgina | | 123.7% | 18.7% |
| Kenora | | 74.1% | 20.4% |
| Haldimand | | 99.8% | 24.0% |
| Minto | | 123.8% | 24.3% |
| East Gwillimbury | | 62.5% | 24.5% |
| North Perth | | 73.9% | 24.7% |
| London | | 91.7% | 25.2% |
| Niagara-on-the-Lake | | 58.7% | 25.9% |
| Guelph-Eramosa | | 119.6% | 26.3% |
| Orillia | | 158.1% | 26.4% |
| Brockville | | 56.9% | 26.5% |
| Lambton Shores | | 179.3% | 27.2% |
| Stratford | | 86.0% | 28.0% |
| Orangeville | | 81.2% | 28.6% |
| St. Catharines | | 56.8% | 29.1% |
| Wellington North | | 104.4% | 29.4% |
| Barrie | | 85.7% | 29.5% |
| Erin | | 124.0% | 30.2% |
| Kingston | | 122.8% | 30.8% |
| Leamington | | 100.4% | 31.9% |
| Pelham | | 89.9% | 34.0% |
| Markham | | 110.3% | 37.4% |
| Wilmot | | 88.8% | 37.5% |
| Belleville | | 131.9% | 38.0% |
| Parry Sound | | 160.0% | 38.1% |
| Kingsville | | 139.0% | 41.6% |
| Brant County | | 114.0% | 45.7% |
| St. Marys | | 101.0% | 46.4% |
| Strathyroy-Caradoc | | 244.0% | 46.7% |
| Guelph | | 191.9% | 49.4% |

Water Reserves as a % of Own Source Revenues and Reserves as a % of Closing Amortization

| Municipalities | 2016 Water Reserves as % Total Water Own Source Revenues | 2016 Water Reserves as % Closing Amortization Water |
|-----------------------------|--|---|
| | | |
| The Blue Mountains | 220.2% | 49.5% |
| Centre Wellington | 183.2% | 54.9% |
| Toronto | 122.4% | 56.5% |
| Springwater | 191.8% | 62.2% |
| Kincardine | 282.2% | 62.4% |
| Thorold | 136.6% | 62.7% |
| Grey Highlands | 232.9% | 62.8% |
| Whitchurch - Stouffville | 50.1% | 65.3% |
| Newmarket | 160.6% | 78.3% |
| Lincoln | 241.1% | 80.0% |
| Oro-Medonte | 180.8% | 85.3% |
| Woolwich | 154.9% | 93.2% |
| Average | 87.6% | 26.2% |
| Median | 85.7% | 25.0% |

| Municipalities | 2016 Water Reserves as % Total Water Own Source Revenues | 2016 Water Reserves as % Closing Amortization Water |
|------------------|--|---|
| | | |
| District Muskoka | 108.4% | 10.3% |
| Region Peel | 75.7% | 14.5% |
| Region Waterloo | 83.8% | 16.8% |
| Region Halton | 101.7% | 21.8% |
| Region Durham | 89.8% | 23.6% |
| Region Niagara | 167.2% | 37.1% |
| Region York | 83.7% | 39.0% |
| Average | 101.5% | 23.3% |
| Median | 89.8% | 21.8% |

Summary—Water Reserves as a % of Closing Amortization—Total Survey



WW Reserves as a % of Own Source Revenues & WW Reserves as a % of Closing Amortization

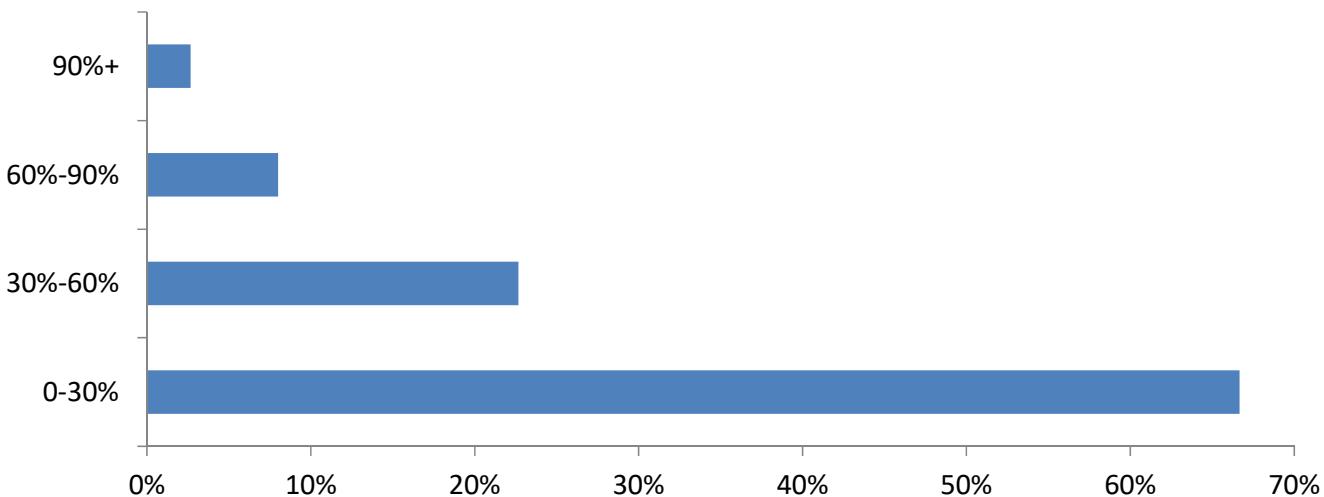
| Municipalities | 2016 WW Reserves as % Total WW Revenues | 2016 WW Reserves as % Own Source Revenues | 2016 WW Reserves as % Closing Amortization Wastewater | Municipalities | 2016 WW Reserves as % Total WW Revenues | 2016 WW Reserves as % Own Source Revenues | 2016 WW Reserves as % Closing Amortization Wastewater |
|----------------------|--|--|---|---------------------|--|--|---|
| | Total WW Revenues | Own Source Revenues | Closing Amortization Wastewater | | Total WW Revenues | Own Source Revenues | Closing Amortization Wastewater |
| Stratford | -61.1% | | -18.9% | Niagara-on-the-Lake | 37.3% | | 13.0% |
| Kingsville | -6.8% | | -0.9% | King | 10.1% | | 13.6% |
| North Perth | -1.0% | | -0.3% | Orangeville | 38.5% | | 16.6% |
| Greenstone | 0.0% | | 0.0% | Quinte West | 66.2% | | 17.1% |
| Markham | 0.0% | | 0.0% | Georgina | 202.2% | | 18.0% |
| Prince Edward County | 0.0% | | 0.0% | Parry Sound | 79.6% | | 18.2% |
| Timmins | 0.0% | | 0.0% | London | 152.7% | | 20.8% |
| Waterloo | 0.0% | | 0.0% | Belleville | 122.9% | | 21.2% |
| Sault Ste. Marie | 0.1% | | 0.0% | Elliot Lake | 165.4% | | 21.8% |
| Welland | 0.9% | | 1.2% | St. Thomas | 121.4% | | 21.9% |
| Chatham-Kent | 8.9% | | 1.3% | West Lincoln | 49.8% | | 22.1% |
| Ottawa | 5.8% | | 1.6% | Brockville | 51.4% | | 22.4% |
| Middlesex Centre | 7.4% | | 2.0% | Guelph-Eramosa | 103.0% | | 22.5% |
| Thunder Bay | 17.4% | | 2.6% | Fort Erie | 35.9% | | 23.1% |
| Kitchener | 2.8% | | 2.7% | Kingston | 121.5% | | 26.4% |
| Toronto | 16.6% | | 3.8% | East Gwillimbury | | | 26.9% |
| Windsor | 12.9% | | 4.1% | Orillia | 126.1% | | 28.5% |
| Cornwall | 44.0% | | 5.7% | Leamington | 156.6% | | 29.1% |
| Greater Sudbury | 50.8% | | 7.0% | Minto | 201.9% | | 31.2% |
| Sarnia | 30.5% | | 7.8% | Wilmot | 75.5% | | 32.0% |
| Barrie | 52.0% | | 8.4% | Haldimand | 148.4% | | 35.0% |
| Lambton Shores | 39.5% | | 8.4% | Meaford | 127.5% | | 36.0% |
| Niagara Falls | 30.7% | | 8.8% | Grey Highlands | 187.9% | | 36.2% |
| North Middlesex | 43.0% | | 9.0% | Cambridge | 54.5% | | 36.8% |
| North Bay | 33.7% | | 9.8% | Centre Wellington | 151.0% | | 37.2% |
| St. Marys | 26.0% | | 10.4% | Thorold | 88.3% | | 40.6% |
| Owen Sound | 34.5% | | 11.3% | Hamilton | 191.5% | | 43.7% |
| St. Catharines | 62.6% | | 11.6% | Guelph | 210.9% | | 44.2% |
| Pelham | 38.2% | | 12.2% | Brant County | 161.7% | | 50.6% |
| Kenora | 43.6% | | 12.7% | Collingwood | 188.7% | | 53.0% |

WW Reserves as a % of Own Source Revenues & WW Reserves as a % of Closing Amort (cont'd)

| Municipalities | 2016 WW Reserves as % Total WW Own Source Revenues | 2016 WW Reserves as % Closing Amortization Wastewater |
|--------------------------|--|---|
| Newmarket | 121.1% | 54.1% |
| Wellington North | 220.4% | 56.2% |
| Vaughan | 78.8% | 57.7% |
| Springwater | 240.5% | 64.0% |
| Kincardine | 449.4% | 66.9% |
| Whitchurch - Stouffville | 46.0% | 68.3% |
| Strathroy-Caradoc | 214.3% | 71.4% |
| The Blue Mountains | 556.4% | 76.5% |
| Lincoln | 389.3% | 85.5% |
| Peterborough | 204.4% | 98.0% |
| Woolwich | 195.9% | 120.1% |
| Average | 95.4% | 25.4% |
| Median | 51.7% | 18.2% |

| Municipalities | 2016 WW Reserves as % Total WW Own Source Revenues | 2016 WW Reserves as % Closing Amortization Wastewater |
|------------------|--|---|
| Region Waterloo | 44.4% | 10.4% |
| District Muskoka | 231.9% | 13.3% |
| Region Niagara | 73.5% | 14.2% |
| Region York | 51.6% | 21.2% |
| Region Halton | 105.0% | 22.2% |
| Region Peel | 228.1% | 30.3% |
| Region Durham | 123.0% | 31.6% |
| Average | 122.5% | 20.5% |
| Median | 105.0% | 21.2% |

Summary—Wastewater Reserves as a % of Closing Amortization—Total Survey



Water Reserves Per Capita

| Municipality | Water Reserves Per Capita |
|--------------------------|------------------------------|
| Elliot Lake | \$ - |
| Vaughan | \$ - |
| Sault Ste. Marie | \$ - |
| Timmins | \$ - |
| Waterloo | \$ - |
| Welland | \$ - |
| Thunder Bay | \$ 1 |
| Kitchener | \$ 2 |
| Greenstone | \$ 4 |
| Fort Erie | \$ 13 |
| King | \$ 19 |
| Ottawa | \$ 28 |
| Niagara Falls | \$ 31 |
| Cambridge | \$ 33 |
| West Lincoln | \$ 33 |
| North Middlesex | \$ 34 |
| Meaford | \$ 36 |
| Hamilton | \$ 41 |
| Middlesex Centre | \$ 45 |
| Chatham-Kent | \$ 55 |
| Whitchurch - Stouffville | \$ 63 |
| St. Catharines | \$ 65 |
| Georgina | \$ 69 |
| Sarnia | \$ 72 |
| Peterborough | \$ 83 |
| Prince Edward County | \$ 84 |
| Cornwall | \$ 88 |
| Owen Sound | \$ 90 |
| North Perth | \$ 100 |
| Guelph-Eramosa | \$ 100 |

| Municipality | Water Reserves Per Capita |
|---------------------|------------------------------|
| Greater Sudbury | \$ 102 |
| Wilmot | \$ 112 |
| Stratford | \$ 116 |
| Brockville | \$ 120 |
| North Bay | \$ 129 |
| Pelham | \$ 132 |
| Oro-Medonte | \$ 143 |
| Woolwich | \$ 144 |
| Quinte West | \$ 144 |
| Barrie | \$ 159 |
| Erin | \$ 169 |
| Orangeville | \$ 174 |
| London | \$ 182 |
| Markham | \$ 185 |
| Niagara-on-the-Lake | \$ 193 |
| Kenora | \$ 194 |
| East Gwillimbury | \$ 194 |
| Wellington North | \$ 198 |
| Brant County | \$ 201 |
| Minto | \$ 212 |
| Grey Highlands | \$ 218 |
| Haldimand | \$ 222 |
| Toronto | \$ 228 |
| St. Marys | \$ 238 |
| Collingwood | \$ 245 |
| Thorold | \$ 254 |
| Kingston | \$ 261 |
| Springwater | \$ 267 |
| Centre Wellington | \$ 277 |
| St. Thomas | \$ 279 |

| Municipality | Water Reserves Per Capita |
|--------------------|------------------------------|
| Newmarket | \$ 289 |
| Orillia | \$ 300 |
| Lincoln | \$ 305 |
| Belleville | \$ 345 |
| Kingsville | \$ 379 |
| Guelph | \$ 389 |
| Strathroy-Caradoc | \$ 462 |
| Leamington | \$ 463 |
| Parry Sound | \$ 618 |
| Kincardine | \$ 691 |
| Lambton Shores | \$ 694 |
| The Blue Mountains | \$ 1,253 |
| Average | \$ 182 |
| Median | \$ 137 |
| | |
| Municipality | Water Reserves Per Capita |
| Region Waterloo | \$ 87 |
| Region York | \$ 88 |
| Region Peel | \$ 122 |
| Region Durham | \$ 142 |
| District Muskoka | \$ 155 |
| Region Niagara | \$ 160 |
| Region Halton | \$ 172 |
| Average | \$ 132 |
| Median | \$ 142 |

Wastewater Reserves Per Capita

| Municipality | WW Reserves Per Capita |
|--------------------------|------------------------------|
| Stratford | \$ (121) |
| Kingsville | \$ (6) |
| North Perth | \$ (2) |
| Greenstone | \$ - |
| Markham | \$ - |
| Prince Edward County | \$ - |
| Timmins | \$ - |
| Waterloo | \$ - |
| Sault Ste. Marie | \$ 0 |
| Welland | \$ 3 |
| Kitchener | \$ 5 |
| Ottawa | \$ 11 |
| Middlesex Centre | \$ 11 |
| King | \$ 11 |
| Chatham-Kent | \$ 15 |
| Toronto | \$ 32 |
| Thunder Bay | \$ 36 |
| Windsor | \$ 36 |
| Pelham | \$ 38 |
| St. Catharines | \$ 40 |
| West Lincoln | \$ 53 |
| North Middlesex | \$ 55 |
| Lambton Shores | \$ 58 |
| Whitchurch - Stouffville | \$ 58 |
| North Bay | \$ 59 |
| St. Marys | \$ 70 |
| Sarnia | \$ 70 |
| Niagara-on-the-Lake | \$ 79 |
| Niagara Falls | \$ 79 |
| Orangeville | \$ 79 |

| Municipality | WW Reserves Per Capita |
|-------------------|------------------------------|
| Wilmot | \$ 83 |
| Cornwall | \$ 85 |
| Owen Sound | \$ 87 |
| Georgina | \$ 91 |
| Quinte West | \$ 93 |
| Guelph-Eramosa | \$ 93 |
| Greater Sudbury | \$ 104 |
| Brockville | \$ 110 |
| Kenora | \$ 113 |
| Fort Erie | \$ 114 |
| Cambridge | \$ 118 |
| Barrie | \$ 119 |
| Springwater | \$ 135 |
| Woolwich | \$ 142 |
| Brant County | \$ 152 |
| Grey Highlands | \$ 157 |
| Meadford | \$ 165 |
| Thorold | \$ 188 |
| Vaughan | \$ 194 |
| St. Thomas | \$ 208 |
| Belleville | \$ 210 |
| London | \$ 224 |
| Centre Wellington | \$ 234 |
| Lincoln | \$ 237 |
| Haldimand | \$ 242 |
| Newmarket | \$ 263 |
| Elliot Lake | \$ 276 |
| Kingston | \$ 294 |
| Orillia | \$ 300 |
| Strathroy-Caradoc | \$ 309 |

| Municipality | WW Reserves Per Capita |
|--------------------|------------------------------|
| Parry Sound | \$ 356 |
| Hamilton | \$ 373 |
| Leamington | \$ 389 |
| Minto | \$ 401 |
| Peterborough | \$ 416 |
| Wellington North | \$ 483 |
| Guelph | \$ 491 |
| Collingwood | \$ 719 |
| Kincardine | \$ 803 |
| The Blue Mountains | \$ 2,308 |
| Average | \$ 181 |
| Median | \$ 93 |

| Municipality | WW Reserves |
|------------------|----------------|
| Region Waterloo | \$ 51 |
| Region York | \$ 78 |
| Region Niagara | \$ 110 |
| Region Halton | \$ 191 |
| Region Peel | \$ 239 |
| Region Durham | \$ 250 |
| District Muskoka | \$ 270 |
| Average | \$ 170 |
| Median | \$ 191 |

Water Debt Interest Cover Ratio

This ratio indicates the extent to which rate revenues are committed to interest expenses and is calculated as Debt Interest as a percentage of water revenues. It is important to monitor this trend to help ensure that debt interest does not overly reduce flexibility.

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|--------------------------|------|------|------|------|------|
| East Gwillimbury | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Elliot Lake | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Haldimand | | | | 0.0% | 0.0% |
| Kincardine | | 0.0% | 0.9% | 0.0% | 0.0% |
| King | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Oro-Medonte | | | | | 0.0% |
| Toronto | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Wilmot | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Kenora | 0.8% | 0.6% | 0.5% | 0.0% | 0.0% |
| Markham | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Orillia | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Timmins | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Waterloo | 0.2% | 0.1% | 0.0% | 0.0% | 0.0% |
| Whitchurch - Stouffville | 0.0% | 0.5% | 0.0% | 0.0% | 0.0% |
| North Middlesex | | | | 0.0% | 0.0% |
| West Lincoln | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Cornwall | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Kitchener | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Niagara Falls | 0.0% | 0.0% | | 0.0% | 0.0% |
| Thorold | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Greenstone | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Guelph-Eramosa | | 0.0% | 0.0% | 0.0% | 0.0% |
| Lincoln | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Orangeville | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Stratford | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Vaughan | 0.1% | 0.1% | 0.1% | 0.1% | 0.1% |
| Erin | | 0.0% | 0.4% | 0.2% | 0.1% |
| Strathroy-Caradoc | 0.0% | 0.3% | 0.3% | 0.2% | 0.2% |
| North Perth | | | | 0.5% | 0.3% |
| Wellington North | 0.0% | 0.4% | 0.4% | 0.4% | 0.4% |

Water Debt Interest Cover Ratio (cont'd)

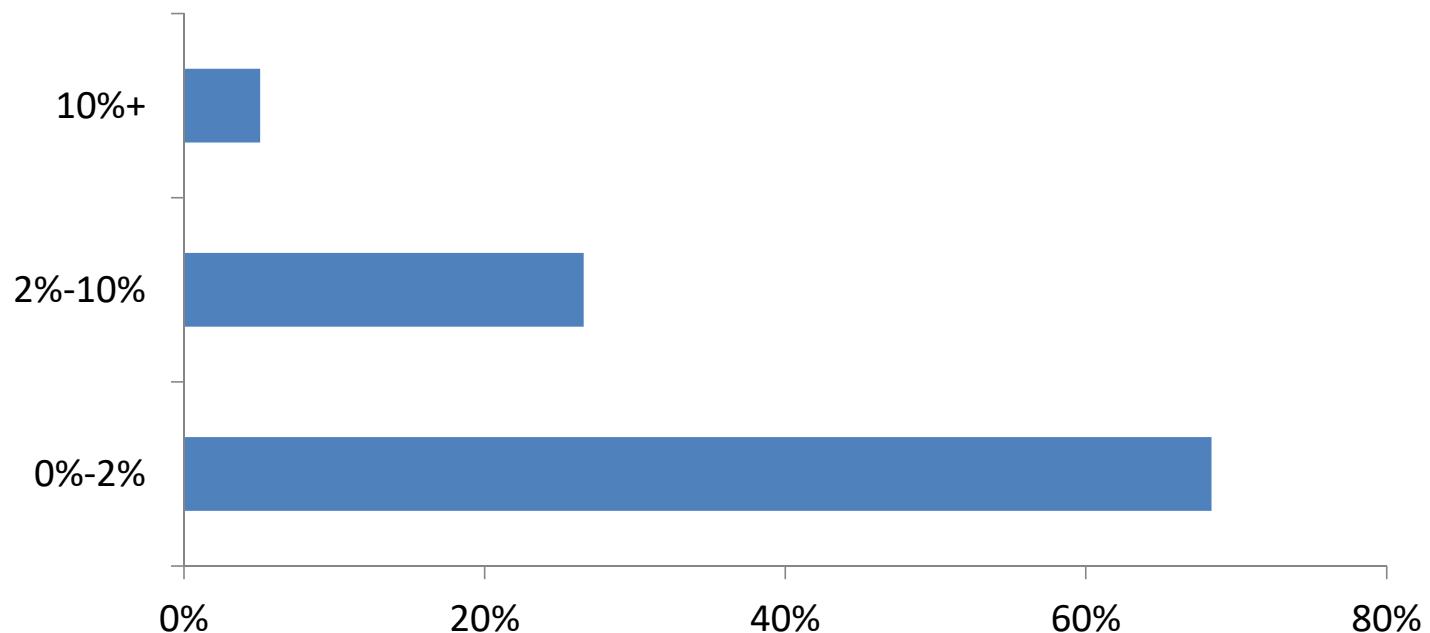
| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|---------------------|------|------|------|------|------|
| Guelph | 0.9% | 0.8% | 0.7% | 0.5% | 0.4% |
| Fort Erie | 1.0% | 0.8% | 0.6% | 0.5% | 0.4% |
| Woolwich | 0.7% | 0.6% | 0.5% | 0.5% | 0.4% |
| Greater Sudbury | 0.7% | 0.7% | 0.6% | 0.6% | 0.5% |
| Brockville | 1.2% | 1.2% | 1.0% | 0.8% | 0.6% |
| Cambridge | 0.4% | 0.4% | 0.3% | 0.3% | 0.6% |
| London | 0.5% | 0.6% | 0.6% | 0.6% | 0.6% |
| St. Catharines | 1.6% | 1.6% | 1.5% | 1.3% | 0.8% |
| Springwater | 6.1% | 1.2% | 1.1% | 1.0% | 0.8% |
| Niagara-on-the-Lake | 1.4% | 1.4% | 1.2% | 1.1% | 0.8% |
| Welland | 2.3% | 2.1% | 2.9% | 1.2% | 0.8% |
| Collingwood | 0.0% | 1.7% | 1.1% | 1.1% | 1.0% |
| St. Thomas | 1.4% | 0.0% | 1.2% | 1.0% | 1.0% |
| Owen Sound | 2.0% | 1.6% | 1.1% | 1.3% | 1.3% |
| Sarnia | 4.8% | 4.2% | 3.1% | 2.3% | 1.3% |
| Pelham | 0.8% | 1.4% | 1.6% | 1.6% | 1.4% |
| Sault Ste. Marie | 0.0% | 0.8% | 0.7% | 0.9% | 1.4% |
| Hamilton | 1.0% | 1.1% | 1.2% | 1.5% | 1.4% |
| The Blue Mountains | 2.9% | 2.5% | 1.9% | 1.8% | 1.6% |
| Grey Highlands | 0.0% | 0.0% | 0.6% | 1.9% | 1.7% |
| Newmarket | 2.4% | 2.2% | 2.0% | 1.9% | 1.9% |
| Peterborough | 1.9% | 2.7% | 2.2% | 2.2% | 2.1% |
| St. Marys | | | 3.0% | 1.7% | 2.1% |
| Minto | | | 2.4% | 2.5% | 2.9% |
| North Bay | 3.3% | 3.0% | 3.3% | 3.3% | 3.0% |
| Kingston | 0.8% | 0.7% | 1.8% | 1.6% | 3.2% |
| Chatham-Kent | | | 5.3% | 4.4% | 3.7% |
| Lambton Shores | 7.0% | 5.9% | 5.2% | 4.6% | 4.1% |
| Centre Wellington | | | 5.5% | 4.9% | 4.2% |
| Belleville | 4.0% | 4.4% | 4.5% | 3.8% | 4.6% |

Water Debt Interest Cover Ratio (cont'd)

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|----------------------|-------------|-------------|-------------|-------------|-------------|
| Middlesex Centre | 7.8% | 6.8% | 6.2% | 5.4% | 4.7% |
| Parry Sound | | | 6.6% | 5.8% | 5.2% |
| Brant County | 7.0% | 7.0% | 6.8% | 6.1% | 5.5% |
| Ottawa | 5.2% | 5.9% | 5.7% | 5.7% | 5.7% |
| Meaford | 11.1% | 10.2% | 9.4% | 7.7% | 6.9% |
| Leamington | | | 8.2% | 7.6% | 7.0% |
| Prince Edward County | 8.2% | 9.8% | 9.0% | 7.6% | 7.0% |
| Quinte West | 3.3% | 4.6% | 5.7% | 4.7% | 7.1% |
| Georgina | 15.3% | 13.7% | 15.5% | 10.4% | 7.2% |
| Thunder Bay | 8.9% | 9.0% | 8.8% | 8.4% | 8.4% |
| Kingsville | 14.2% | 14.9% | 13.0% | 11.5% | 9.4% |
| Barrie | 24.6% | 30.4% | 26.7% | 25.6% | 24.5% |
| Average | 2.7% | 2.5% | 2.7% | 2.3% | 2.1% |
| Median | 0.8% | 0.6% | 1.0% | 0.8% | 0.6% |

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|------------------|--------------|--------------|--------------|--------------|-------------|
| Region Niagara | 1.4% | 1.4% | 1.4% | 1.4% | 0.0% |
| Region Durham | 0.4% | 0.2% | 0.1% | 0.1% | 0.1% |
| Region Waterloo | 1.4% | 1.2% | 0.9% | 0.7% | 0.5% |
| Region Halton | 5.9% | 5.6% | 5.1% | 4.6% | 4.0% |
| District Muskoka | 16.2% | 15.4% | 14.6% | 13.3% | 11.4% |
| Region Peel | 11.5% | 14.9% | 17.1% | 16.0% | 14.3% |
| Region York | 33.3% | 35.6% | 37.6% | 35.0% | 34.8% |
| Average | 10.0% | 10.6% | 11.0% | 10.2% | 9.3% |
| Median | 5.9% | 5.6% | 5.1% | 4.6% | 4.0% |

Summary—Water Debt Interest Cover Ratio—Total Survey



Wastewater Debt Interest Cover Ratio

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|--------------------------|------|------|------|------|------|
| Haldimand | | | | 0.0% | 0.0% |
| Kincardine | | 0.0% | 0.0% | 0.0% | 0.0% |
| Springwater | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Thorold | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Wilmot | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Cambridge | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Elliot Lake | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Kenora | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Markham | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Orillia | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Sault Ste. Marie | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Whitchurch - Stouffville | 0.0% | 0.5% | 0.0% | 0.0% | 0.0% |
| Toronto | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Kitchener | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| St. Thomas | 0.0% | 2.6% | 0.0% | 0.0% | 0.0% |
| The Blue Mountains | 2.9% | 1.8% | 1.2% | 0.0% | 0.0% |
| Guelph-Eramosa | | 0.0% | 0.0% | 0.0% | 0.0% |
| West Lincoln | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Lincoln | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Orangeville | | 0.0% | 0.0% | 0.0% | 0.0% |
| Vaughan | 0.1% | 0.1% | 0.1% | 0.1% | 0.1% |
| Pelham | 0.0% | 0.0% | 0.0% | 0.0% | 0.2% |
| Guelph | 0.7% | 0.6% | 0.6% | 0.4% | 0.3% |
| Woolwich | 0.5% | 0.6% | 0.5% | 0.4% | 0.3% |
| Niagara-on-the-Lake | 0.8% | 0.7% | 0.6% | 0.5% | 0.4% |
| Welland | 0.7% | 0.7% | 0.8% | 0.6% | 0.5% |
| Waterloo | 0.0% | 0.0% | 0.5% | 0.8% | 0.7% |
| North Bay | 0.4% | 0.4% | 0.3% | 0.4% | 1.1% |
| St. Catharines | 3.2% | 3.1% | 2.3% | 1.8% | 1.1% |
| Hamilton | 0.8% | 0.9% | 1.0% | 1.2% | 1.2% |

Wastewater Debt Interest Cover Ratio (cont'd)

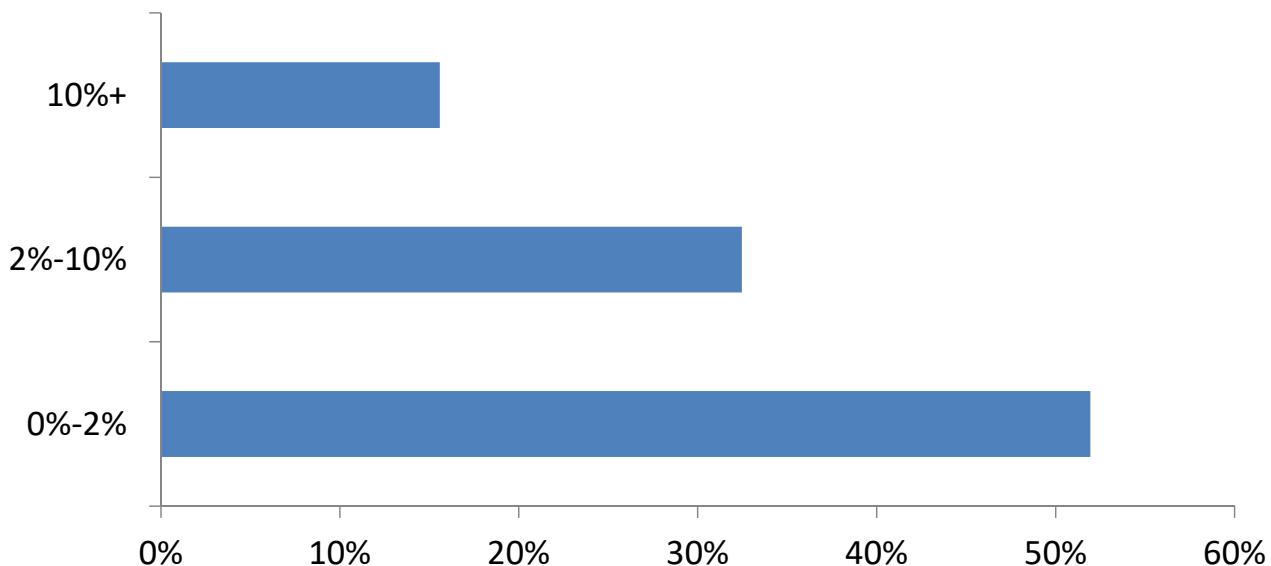
| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|-------------------|-------|-------|-------|-------|------|
| Windsor | 1.5% | 1.4% | 1.4% | 1.3% | 1.2% |
| Cornwall | 0.0% | 0.3% | 1.5% | 0.4% | 1.2% |
| Fort Erie | 1.7% | 2.3% | 2.0% | 1.7% | 1.4% |
| Lambton Shores | 3.2% | 2.7% | 2.3% | 1.8% | 1.5% |
| Newmarket | 2.5% | 2.2% | 2.0% | 1.8% | 1.6% |
| North Perth | | | | 1.8% | 1.6% |
| Niagara Falls | 5.8% | 6.8% | | 4.8% | 1.7% |
| Meaford | 5.1% | 3.7% | 2.3% | 2.0% | 1.8% |
| Sarnia | 0.8% | 3.6% | 3.1% | 2.5% | 2.0% |
| Belleville | 2.5% | 0.7% | 1.3% | 1.4% | 2.3% |
| Grey Highlands | 0.0% | 1.0% | 3.0% | 2.7% | 2.4% |
| London | 3.8% | 3.4% | 3.7% | 3.2% | 2.7% |
| St. Marys | | 0.0% | 4.8% | 4.0% | 2.8% |
| Brockville | 0.9% | 0.8% | 0.6% | 2.4% | 2.9% |
| Peterborough | 1.8% | 2.2% | 3.0% | 2.9% | 3.0% |
| Strathroy-Caradoc | 0.0% | 4.3% | 3.4% | 0.0% | 3.2% |
| Thunder Bay | 5.8% | 5.8% | 5.2% | 4.2% | 4.6% |
| Ottawa | 4.9% | 5.3% | 5.0% | 5.3% | 5.6% |
| Greater Sudbury | 0.0% | 0.0% | 0.0% | 3.9% | 5.7% |
| Collingwood | 0.0% | 7.0% | 7.3% | 6.1% | 5.7% |
| Minto | | 0.0% | 6.0% | 6.8% | 5.9% |
| Chatham-Kent | | 0.0% | 6.7% | 6.9% | 6.0% |
| Wellington North | | 0.0% | 7.4% | 6.1% | 6.0% |
| North Middlesex | | | | 8.7% | 6.3% |
| Brant County | 8.9% | 8.3% | 8.1% | 7.3% | 6.6% |
| Leamington | | 0.0% | 8.4% | 8.5% | 6.8% |
| Kingsville | 9.5% | 8.1% | 7.9% | 8.7% | 7.8% |
| Parry Sound | | 0.0% | 10.3% | 9.8% | 9.4% |
| Kingston | 12.6% | 11.7% | 11.2% | 10.5% | 9.6% |
| Centre Wellington | | 0.0% | 6.8% | 10.9% | 9.8% |

Wastewater Debt Interest Cover Ratio (cont'd)

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|----------------------|-------------|-------------|-------------|-------------|-------------|
| Timmins | 0.0% | 0.0% | 0.0% | 0.0% | 9.8% |
| Quinte West | 6.0% | 8.0% | 8.0% | 8.4% | 10.6% |
| Owen Sound | 7.0% | 5.4% | 4.6% | 8.6% | 11.4% |
| Stratford | 17.5% | 16.6% | 14.1% | 13.1% | 12.6% |
| Barrie | 14.3% | 16.3% | 14.5% | 13.7% | 13.0% |
| Middlesex Centre | 2.8% | 9.9% | 15.9% | 15.7% | 13.7% |
| Georgina | 29.1% | 27.5% | 26.2% | 19.0% | 14.3% |
| Prince Edward County | 17.6% | 15.6% | 20.1% | 15.7% | 15.3% |
| King | 59.9% | 56.7% | 34.1% | 50.2% | 19.5% |
| Greenstone | 0.0% | 0.0% | 33.0% | 29.3% | 30.7% |
| Average | 4.1% | 3.7% | 4.6% | 4.5% | 4.1% |
| Median | 0.7% | 0.6% | 1.4% | 1.8% | 1.6% |

| Municipalities | 2012 | 2013 | 2014 | 2015 | 2016 |
|------------------|--------------|--------------|--------------|--------------|--------------|
| Region Niagara | 5.5% | 5.3% | 5.2% | 5.0% | 0.0% |
| Region Durham | 2.7% | 2.3% | 2.1% | 2.0% | 1.6% |
| Region Halton | 6.0% | 6.1% | 5.6% | 5.1% | 4.3% |
| Region Waterloo | 0.0% | 4.2% | 6.9% | 8.4% | 8.1% |
| Region Peel | 13.7% | 19.0% | 19.1% | 17.9% | 16.0% |
| District Muskoka | 34.9% | 33.4% | 31.6% | 29.9% | 26.5% |
| Region York | 38.2% | 45.5% | 48.5% | 45.4% | 40.3% |
| Average | 14.4% | 16.5% | 17.0% | 16.2% | 13.8% |
| Median | 6.0% | 6.1% | 6.9% | 8.4% | 8.1% |

Summary—Wastewater Debt Interest Cover Ratio—Total Survey



Water Debt Outstanding Per Capita

| Municipality | 2016 Water Debt Outstanding Per Capita | 2016 Water Debt Outstanding Per Capita | |
|--------------------------|---|---|--------|
| East Gwillimbury | \$ - | Owen Sound | \$ 24 |
| Elliot Lake | \$ - | Fort Erie | \$ 25 |
| Erin | \$ - | Haldimand | \$ 27 |
| Kenora | \$ - | Sarnia | \$ 27 |
| Kincardine | \$ - | Strathroy-Caradoc | \$ 29 |
| Markham | \$ - | Welland | \$ 36 |
| North Middlesex | \$ - | Springwater | \$ 38 |
| Orillia | \$ - | Collingwood | \$ 44 |
| Oro-Medonte | \$ - | London | \$ 48 |
| Sault Ste. Marie | \$ - | Brockville | \$ 51 |
| Timmins | \$ - | Guelph-Eramosa | \$ 54 |
| Toronto | \$ - | King | \$ 56 |
| Waterloo | \$ - | Cambridge | \$ 59 |
| Whitchurch - Stouffville | \$ - | Niagara-on-the-Lake | \$ 59 |
| Wilmot | \$ - | Newmarket | \$ 60 |
| West Lincoln | \$ - | St. Marys | \$ 63 |
| Cornwall | \$ - | Pelham | \$ 64 |
| Niagara Falls | \$ - | Grey Highlands | \$ 85 |
| Thorold | \$ - | Georgina | \$ 87 |
| Kitchener | \$ - | Hamilton | \$ 117 |
| Lincoln | \$ - | St. Thomas | \$ 121 |
| Orangeville | \$ - | Brant County | \$ 141 |
| Stratford | \$ 1 | Centre Wellington | \$ 144 |
| Woolwich | \$ 13 | Peterborough | \$ 169 |
| Wellington North | \$ 15 | The Blue Mountains | \$ 171 |
| Guelph | \$ 16 | Greenstone | \$ 181 |
| Greater Sudbury | \$ 17 | Kingston | \$ 191 |
| North Perth | \$ 18 | Middlesex Centre | \$ 196 |
| St. Catharines | \$ 19 | Meaford | \$ 224 |
| Vaughan | \$ 23 | Kingsville | \$ 237 |

Water Debt Outstanding Per Capita (cont'd)

| Municipality | 2016 Water Debt Outstanding Per Capita |
|----------------------|---|
| Minto | \$ 239 |
| Chatham-Kent | \$ 248 |
| Prince Edward County | \$ 249 |
| North Bay | \$ 252 |
| Ottawa | \$ 272 |
| Leamington | \$ 296 |
| Belleville | \$ 350 |
| Quinte West | \$ 385 |
| Lambton Shores | \$ 401 |
| Parry Sound | \$ 486 |
| Thunder Bay | \$ 581 |
| Barrie | \$ 972 |
| Average | \$ 107 |
| Median | \$ 37 |

| Municipality | 2016 Water Debt Outstanding Per Capita |
|------------------|---|
| Region Durham | \$ - |
| Region Waterloo | \$ 9 |
| Region Niagara | \$ 22 |
| Region Halton | \$ 212 |
| District Muskoka | \$ 351 |
| Region Peel | \$ 556 |
| Region York | \$ 923 |
| Average | \$ 296 |
| Median | \$ 212 |

Wastewater Debt Outstanding Per Capita

| Municipality | Wastewater Debt Outstanding Per Capita |
|--------------------------|---|
| Cambridge | \$ - |
| Elliot Lake | \$ - |
| Kenora | \$ - |
| Kincardine | \$ - |
| Markham | \$ - |
| Orillia | \$ - |
| Sault Ste. Marie | \$ - |
| Springwater | \$ - |
| Thorold | \$ - |
| Vaughan | \$ - |
| Whitchurch - Stouffville | \$ - |
| Wilmot | \$ - |
| Woolwich | \$ - |
| Kitchener | \$ - |
| The Blue Mountains | \$ - |
| St. Thomas | \$ - |
| West Lincoln | \$ - |
| Lincoln | \$ - |
| Toronto | \$ - |
| Orangeville | \$ - |
| Pelham | \$ 14 |
| Guelph | \$ 15 |
| St. Catharines | \$ 21 |
| Niagara-on-the-Lake | \$ 35 |
| Welland | \$ 45 |
| Waterloo | \$ 55 |
| Newmarket | \$ 60 |
| Grey Highlands | \$ 75 |
| Greenstone | \$ 79 |
| Lambton Shores | \$ 79 |

| Municipality | Wastewater Debt Outstanding Per Capita |
|---------------------|---|
| Sarnia | \$ 91 |
| Niagara Falls | \$ 95 |
| Meaford | \$ 95 |
| Haldimand | \$ 110 |
| Fort Erie | \$ 111 |
| Brant County | \$ 115 |
| Windsor | \$ 122 |
| North Middlesex | \$ 128 |
| Hamilton | \$ 130 |
| Georgina | \$ 130 |
| North Bay | \$ 131 |
| Kingsville | \$ 131 |
| London | \$ 137 |
| Strathroy-Caradoc | \$ 152 |
| Belleville | \$ 158 |
| St. Marys | \$ 165 |
| Peterborough | \$ 167 |
| King | \$ 225 |
| Wellington North | \$ 236 |
| Guelph-Eramosa | \$ 240 |
| Cornwall | \$ 244 |
| Ottawa | \$ 271 |
| Greater Sudbury | \$ 274 |
| Chatham-Kent | \$ 277 |
| Minto | \$ 280 |
| Thunder Bay | \$ 354 |
| Brockville | \$ 397 |
| Collingwood | \$ 435 |
| Kingston | \$ 470 |
| Middlesex Centre | \$ 537 |

Wastewater Debt Outstanding Per Capita (cont'd)

| Municipality | Wastewater Debt Outstanding Per Capita | Municipality | Wastewater Debt Outstanding Per Capita |
|----------------------|---|------------------|---|
| Leamington | \$ 555 | Region Durham | \$ 48 |
| North Perth | \$ 590 | Region Niagara | \$ 138 |
| Centre Wellington | \$ 600 | Region Halton | \$ 214 |
| Quinte West | \$ 630 | Region Peel | \$ 337 |
| Owen Sound | \$ 643 | Region Waterloo | \$ 337 |
| Prince Edward County | \$ 655 | District Muskoka | \$ 663 |
| Barrie | \$ 673 | Region York | \$ 1,446 |
| Stratford | \$ 846 | Average | \$ 455 |
| Parry Sound | \$ 867 | Median | \$ 337 |
| Timmins | \$ 968 | | |
| Average | \$ 199 | | |
| Median | \$ 113 | | |

Water Net Financial Liabilities Ratio

Net Financial Ratio is debt principal outstanding minus reserves as a percentage of operating revenue. This Ratio indicates the extent to which financial liabilities could be met by its operating revenue. Where this ratio is falling it indicates that the municipality's capacity to meet its financial obligations from operating revenue is strengthening. An increase in the net financial liabilities ratio means that a municipality is incurring higher net operating costs (e.g. as a result of additional maintenance and amortization costs associated with acquiring new assets). There is no optimal number or range for this indicator. What is important is that a municipality understands and is comfortable with the ratio that has been determined based on future needs and long term financial sustainability.

| Municipalities | 2015 Water Net Financial Liability Ratio | 2016 Water Net Financial Liability Ratio | Municipalities | 2015 Water Net Financial Liability Ratio | 2016 Water Net Financial Liability Ratio |
|--------------------|--|--|--------------------------|--|--|
| Kincardine | (3.2) | (2.8) | London | (0.6) | (0.7) |
| Lincoln | (1.8) | (2.4) | East Gwillimbury | (0.5) | (0.6) |
| Strathroy-Caradoc | (1.5) | (2.3) | North Perth | (0.2) | (0.6) |
| The Blue Mountains | (1.6) | (1.9) | Guelph-Eramosa | (0.5) | (0.6) |
| Guelph | (1.8) | (1.8) | Cornwall | (0.5) | (0.5) |
| Oro-Medonte | | (1.8) | Kingsville | (0.4) | (0.5) |
| Springwater | (1.6) | (1.6) | Whitchurch - Stouffville | | (0.5) |
| Orillia | (1.2) | (1.6) | Pelham | (0.4) | (0.5) |
| Grey Highlands | (1.4) | (1.4) | Greater Sudbury | (0.4) | (0.4) |
| Woolwich | (1.1) | (1.4) | St. Thomas | | (0.4) |
| Thorold | (1.4) | (1.4) | Niagara-on-the-Lake | (0.3) | (0.4) |
| Newmarket | (1.2) | (1.3) | St. Catharines | | (0.4) |
| Erin | (1.1) | (1.2) | Leamington | (0.3) | (0.4) |
| Toronto | (1.3) | (1.2) | West Lincoln | (0.3) | (0.4) |
| Markham | (1.0) | (1.1) | Parry Sound | (0.3) | (0.3) |
| Wellington North | 0.1 | (1.0) | Brant County | (0.1) | (0.3) |
| Wilmot | (0.7) | (0.9) | Kingston | (0.1) | (0.3) |
| Centre Wellington | (0.9) | (0.9) | Brockville | (0.3) | (0.3) |
| Haldimand | (2.6) | (0.9) | Owen Sound | (0.1) | (0.2) |
| Stratford | (0.9) | (0.9) | Sarnia | (0.1) | (0.2) |
| Orangeville | (0.5) | (0.8) | Niagara Falls | (0.2) | (0.1) |
| Lambton Shores | (0.3) | (0.8) | North Middlesex | (0.1) | (0.1) |
| St. Marys | | (0.7) | Kitchener | 0.0 | (0.0) |
| Kenora | (0.3) | (0.7) | Elliot Lake | - | - |
| Collingwood | (0.8) | (0.7) | Timmins | - | - |

Water Net Financial Liabilities Ratio (cont'd)

| Municipalities | 2015 Water Net Financial Liability Ratio | 2016 Water Net Financial Liability Ratio |
|----------------------|--|--|
| Sault Ste. Marie | | - |
| Waterloo | - | - |
| Belleville | 0.2 | 0.0 |
| Fort Erie | 0.1 | 0.0 |
| Cambridge | 0.1 | 0.1 |
| Vaughan | (0.7) | 0.1 |
| Minto | (0.2) | 0.2 |
| Welland | 0.3 | 0.2 |
| King | 0.0 | 0.3 |
| Georgina | 0.9 | 0.3 |
| Hamilton | 0.2 | 0.4 |
| Peterborough | 0.2 | 0.4 |
| Greenstone | (0.0) | 0.5 |
| North Bay | 0.6 | 0.5 |
| Chatham-Kent | 1.2 | 0.9 |
| Meaford | 1.2 | 0.9 |
| Middlesex Centre | 1.3 | 0.9 |
| Prince Edward County | 1.2 | 1.1 |
| Ottawa | 1.3 | 1.4 |
| Quinte West | 1.1 | 1.5 |
| Thunder Bay | 2.1 | 2.3 |
| Barrie | 4.9 | 4.4 |
| Average | (0.2) | (0.4) |
| Median | - | (0.4) |

| Municipalities | 2015 Water Net Financial Liability Ratio | 2016 Water Net Financial Liability Ratio |
|------------------|--|--|
| Region Niagara | (1.5) | (1.4) |
| Region Durham | (0.8) | (0.9) |
| Region Waterloo | (0.5) | (0.7) |
| Region Halton | 0.0 | 0.2 |
| District Muskoka | 1.5 | 1.4 |
| Region Peel | 2.5 | 2.7 |
| Region York | 8.1 | 7.9 |
| Average | 1.3 | 1.3 |
| Median | 0.0 | 0.2 |

Wastewater Net Financial Liabilities Ratio

| Municipalities | 2015 Wastewater Net Financial Liability Ratio | 2016 Wastewater Net Financial Liability Ratio | Municipalities | 2015 Wastewater Net Financial Liability Ratio | 2016 Wastewater Net Financial Liability Ratio |
|--------------------------|--|--|----------------------|--|--|
| The Blue Mountains | (5.5) | (5.6) | St. Catharines | | (0.3) |
| Kincardine | (3.8) | (4.5) | Pelham | (0.4) | (0.2) |
| Lincoln | (4.8) | (3.9) | Niagara-on-the-Lake | (0.1) | (0.2) |
| Springwater | (2.6) | (2.4) | Toronto | (0.1) | (0.2) |
| Guelph | (1.9) | (2.0) | Kitchener | (0.0) | (0.0) |
| Woolwich | (1.9) | (2.0) | Fort Erie | (0.1) | (0.0) |
| Elliot Lake | (1.0) | (1.7) | Sault Ste. Marie | | (0.0) |
| Orillia | (1.0) | (1.3) | Markham | - | - |
| Hamilton | (1.7) | (1.2) | Niagara Falls | 0.7 | 0.1 |
| Peterborough | (1.0) | (1.2) | Sarnia | 0.1 | 0.1 |
| St. Thomas | | (1.2) | Lambton Shores | 0.2 | 0.1 |
| Wellington North | (1.1) | (1.1) | Welland | 0.2 | 0.1 |
| Strathroy-Caradoc | (0.1) | (1.1) | Waterloo | 0.3 | 0.2 |
| Grey Highlands | (0.9) | (1.0) | Greenstone | - | 0.3 |
| Newmarket | (0.8) | (0.9) | Windsor | 0.3 | 0.3 |
| Thorold | (0.8) | (0.9) | St. Marys | | 0.4 |
| Haldimand | (0.6) | (0.8) | North Bay | 0.3 | 0.4 |
| Vaughan | (0.7) | (0.8) | North Middlesex | 1.3 | 0.6 |
| Wilmot | (0.6) | (0.8) | Leamington | 1.3 | 0.7 |
| Collingwood | (0.6) | (0.7) | Kingston | 0.8 | 0.7 |
| Minto | (0.7) | (0.6) | Cornwall | (0.5) | 0.8 |
| London | (0.6) | (0.6) | Greater Sudbury | 1.0 | 0.8 |
| Cambridge | (0.4) | (0.5) | Georgina | 1.3 | 0.9 |
| Meaford | (0.1) | (0.5) | Parry Sound | 1.2 | 1.1 |
| West Lincoln | (0.5) | (0.5) | Brockville | 0.4 | 1.3 |
| Whitchurch - Stouffville | | (0.5) | Ottawa | 1.3 | 1.4 |
| Kenora | (0.3) | (0.4) | Thunder Bay | 1.7 | 1.5 |
| Brant County | (0.2) | (0.4) | Chatham-Kent | 1.8 | 1.5 |
| Orangeville | (0.7) | (0.4) | Timmins | 2.2 | 4.4 |
| Belleville | 0.1 | (0.3) | Prince Edward County | 4.8 | 4.8 |

Wastewater Net Financial Liabilities Ratio (cont'd)

| Municipalities | 2015 Wastewater Net Financial Liability Ratio | 2016 Wastewater Net Financial Liability Ratio |
|-------------------|--|--|
| Kingsville | 2.2 | 1.6 |
| Guelph-Eramosa | (1.0) | 1.6 |
| King | 2.4 | 2.0 |
| Owen Sound | 0.1 | 2.2 |
| Centre Wellington | 2.7 | 2.4 |
| Barrie | 2.7 | 2.4 |
| North Perth | 3.2 | 2.5 |
| Middlesex Centre | 4.2 | 3.7 |
| Quinte West | 2.6 | 3.8 |
| Stratford | 5.1 | 4.9 |
| Average | 0.1 | 0.1 |
| Median | (0.1) | (0.0) |

| Municipalities | 2015 Wastewater Net Financial Liability Ratio | 2016 Wastewater Net Financial Liability Ratio |
|------------------|--|--|
| Region Durham | (0.8) | (1.0) |
| Region Halton | 0.4 | 0.1 |
| Region Niagara | 0.2 | 0.2 |
| Region Peel | 1.3 | 0.9 |
| Region Waterloo | 2.0 | 2.5 |
| District Muskoka | 4.9 | 3.4 |
| Region York | 10.3 | 9.1 |
| Average | 2.6 | 2.2 |
| Median | 1.3 | 0.9 |

Average Municipal Burden as a % of Income



Taxes and Water and Wastewater Costs as a Percentage of Income

A comparison was made earlier in the report of relative property tax burdens and water/wastewater costs on comparable properties. This section of the report provides a comparison of the allocation of gross income to fund municipal services on a typical household in each municipality.

The approach used to calculate taxes as a percentage of income was to compare the average income in a municipality from the 2017 Manifold Data Mining report against the tax burden on a typical home in the municipality using weighted median dwelling values and applying the 2017 residential tax rates for each municipality.

A comparison was also made with the inclusion of water and wastewater costs on a typical Residential property. This assumed an average annual consumption of 200 m³.

Average Household Income and Dwelling Value

| Municipality | 2017 Weighted Median Value of Dwelling | 2017 Weighted Median Value of Dwelling | 2017 Est. Avg. Household Income | 2017 Income Ranking |
|-------------------|--|--|--|---------------------------|
| Cornwall | \$ 164,902 | low | \$ 62,514 | low |
| Elliot Lake | \$ 94,808 | low | \$ 62,939 | low |
| Parry Sound | \$ 214,903 | low | \$ 67,440 | low |
| Windsor | \$ 155,004 | low | \$ 68,634 | low |
| Brockville | \$ 209,743 | low | \$ 70,375 | low |
| Chatham-Kent | \$ 155,829 | low | \$ 73,381 | low |
| Orillia | \$ 262,610 | mid | \$ 73,844 | low |
| Owen Sound | \$ 207,236 | low | \$ 74,131 | low |
| Welland | \$ 198,711 | low | \$ 74,452 | low |
| Belleville | \$ 212,179 | low | \$ 76,048 | low |
| St. Thomas | \$ 193,270 | low | \$ 76,357 | low |
| Leamington | \$ 181,896 | low | \$ 76,460 | low |
| Tillsonburg | \$ 215,722 | low | \$ 76,639 | low |
| Fort Erie | \$ 225,347 | low | \$ 76,720 | low |
| Port Colborne | \$ 195,638 | low | \$ 78,254 | low |
| Peterborough | \$ 253,244 | mid | \$ 78,401 | low |
| Niagara Falls | \$ 230,824 | low | \$ 78,577 | low |
| St. Catharines | \$ 233,117 | low | \$ 79,820 | low |
| Gravenhurst | \$ 389,153 | high | \$ 80,805 | low |
| Minto | \$ 212,835 | low | \$ 80,905 | low |
| Wellington North | \$ 226,728 | low | \$ 82,446 | low |
| Strathroy-Caradoc | \$ 231,072 | low | \$ 83,223 | low |
| North Bay | \$ 236,708 | low | \$ 83,297 | low |
| Thunder Bay | \$ 196,457 | low | \$ 83,338 | low |
| Stratford | \$ 263,310 | mid | \$ 83,828 | low |
| Thorold | \$ 227,277 | low | \$ 83,895 | low |
| Quinte West | \$ 214,668 | low | \$ 83,911 | low |
| Sault Ste. Marie | \$ 193,019 | low | \$ 84,584 | low |
| Meaford | \$ 296,158 | mid | \$ 84,897 | low |
| Grey Highlands | \$ 290,496 | mid | \$ 85,315 | low |
| London | \$ 225,502 | low | \$ 85,865 | low |
| Kenora | \$ 214,632 | low | \$ 87,619 | low |
| North Middlesex | \$ 221,834 | low | \$ 87,990 | low |
| Lambton Shores | \$ 289,864 | mid | \$ 88,069 | low |

Average Household Income and Dwelling Value (cont'd)

| Municipality | 2017 Weighted Median Value of Dwelling | 2017 Weighted Median Value of Dwelling | 2017 Est. Avg. Household Income | 2017 Income Ranking |
|----------------------|--|--|--|---------------------------|
| Brock | \$ 297,139 | mid | \$ 88,311 | mid |
| North Perth | \$ 229,968 | low | \$ 88,419 | mid |
| Greenstone | \$ 59,503 | low | \$ 88,680 | mid |
| St. Marys | \$ 247,407 | low | \$ 88,878 | mid |
| Ingersoll | \$ 210,457 | low | \$ 89,308 | mid |
| Kitchener | \$ 300,009 | mid | \$ 89,437 | mid |
| Oshawa | \$ 296,282 | mid | \$ 89,788 | mid |
| Kingston | \$ 294,025 | mid | \$ 89,857 | mid |
| Bracebridge | \$ 320,545 | mid | \$ 90,372 | mid |
| Wainfleet | \$ 297,358 | mid | \$ 91,182 | mid |
| Hamilton | \$ 317,753 | mid | \$ 92,089 | mid |
| Kingsville | \$ 221,606 | low | \$ 92,117 | mid |
| Collingwood | \$ 294,964 | mid | \$ 92,375 | mid |
| Georgina | \$ 351,441 | mid | \$ 92,391 | mid |
| Cambridge | \$ 298,253 | mid | \$ 92,801 | mid |
| Prince Edward County | \$ 284,323 | mid | \$ 93,086 | mid |
| Sarnia | \$ 201,736 | low | \$ 93,229 | mid |
| Huntsville | \$ 317,491 | mid | \$ 93,606 | mid |
| Haldimand | \$ 257,756 | mid | \$ 93,710 | mid |
| Barrie | \$ 298,814 | mid | \$ 93,878 | mid |
| Greater Sudbury | \$ 254,635 | mid | \$ 94,915 | mid |
| Innisfil | \$ 387,446 | high | \$ 94,915 | mid |
| Timmins | \$ 200,431 | low | \$ 95,960 | mid |
| Mapleton | \$ 325,105 | mid | \$ 96,544 | mid |
| Guelph | \$ 334,043 | mid | \$ 97,772 | mid |
| Brampton | \$ 441,771 | high | \$ 98,650 | mid |
| Orangeville | \$ 324,962 | mid | \$ 98,952 | mid |
| Toronto | \$ 578,209 | high | \$ 100,129 | mid |
| Central Elgin | \$ 263,404 | mid | \$ 100,168 | mid |
| West Lincoln | \$ 313,176 | mid | \$ 100,957 | mid |
| Mississauga | \$ 506,005 | high | \$ 105,268 | mid |
| Lincoln | \$ 326,796 | mid | \$ 107,686 | mid |
| The Blue Mountains | \$ 463,832 | high | \$ 110,480 | mid |
| Grimsby | \$ 348,789 | mid | \$ 110,745 | mid |

Average Household Income and Dwelling Value (cont'd)

| Municipality | 2017 Weighted Median Value of Dwelling | 2017 Weighted Median Value of Dwelling | 2017 Est. Avg. Household Income | 2017 Income Ranking |
|------------------------|--|--|--|---------------------------|
| Ottawa | \$ 387,525 | high | \$ 110,932 | high |
| Niagara-on-the-Lake | \$ 458,268 | high | \$ 111,490 | high |
| Centre Wellington | \$ 348,651 | mid | \$ 111,686 | high |
| Clarington | \$ 324,419 | mid | \$ 112,002 | high |
| Brant | \$ 338,394 | mid | \$ 113,143 | high |
| Waterloo | \$ 366,706 | high | \$ 113,502 | high |
| Wilmot | \$ 386,640 | high | \$ 116,170 | high |
| Wellesley | \$ 391,480 | high | \$ 117,620 | high |
| Burlington | \$ 474,113 | high | \$ 118,708 | high |
| Oro-Medonte | \$ 434,914 | high | \$ 119,178 | high |
| Markham | \$ 646,902 | high | \$ 120,005 | high |
| North Dumfries | \$ 412,922 | high | \$ 121,452 | high |
| Newmarket | \$ 493,343 | high | \$ 122,428 | high |
| Richmond Hill | \$ 705,713 | high | \$ 123,772 | high |
| Kincardine | \$ 270,291 | mid | \$ 123,852 | high |
| Pickering | \$ 426,504 | high | \$ 124,087 | high |
| Milton | \$ 475,466 | high | \$ 126,186 | high |
| Whitby | \$ 397,615 | high | \$ 126,596 | high |
| East Gwillimbury | \$ 495,495 | high | \$ 128,256 | high |
| Pelham | \$ 349,118 | mid | \$ 130,041 | high |
| Halton Hills | \$ 485,780 | high | \$ 130,460 | high |
| Vaughan | \$ 682,165 | high | \$ 130,749 | high |
| Saugeen Shores | \$ 327,108 | mid | \$ 132,066 | high |
| Guelph-Eramosa | \$ 468,830 | high | \$ 134,036 | high |
| Middlesex Centre | \$ 378,446 | high | \$ 135,686 | high |
| Whitchurch-Stouffville | \$ 602,728 | high | \$ 136,881 | high |
| Springwater | \$ 402,810 | high | \$ 138,346 | high |
| Caledon | \$ 572,089 | high | \$ 138,577 | high |
| Woolwich | \$ 383,428 | high | \$ 140,088 | high |
| Erin | \$ 510,429 | high | \$ 141,183 | high |
| Aurora | \$ 597,062 | high | \$ 149,260 | high |
| Puslinch | \$ 615,638 | high | \$ 153,836 | high |
| Oakville | \$ 692,187 | high | \$ 161,879 | high |
| King | \$ 816,231 | high | \$ 190,762 | high |
| Average | \$ 334,505 | | \$ 101,143 | |
| Median | \$ 298,534 | | \$ 93,418 | |

Property Taxes as a Percentage of Income

| Municipality | 2017 | | 2017 | | Property Taxes as a % of Household Income Ranking | |
|----------------------|-----------------------|----------|------------------------|------------------|---|--|
| | 2017 Est. | | Average | | | |
| | Avg. Household Income | Taxes | % of Residential Taxes | Household Income | | |
| Greenstone | \$ 88,680 | \$ 1,599 | 1.8% | low | | |
| Springwater | \$ 138,346 | \$ 3,287 | 2.4% | low | | |
| Woolwich | \$ 140,088 | \$ 3,606 | 2.6% | low | | |
| Kincardine | \$ 123,852 | \$ 3,217 | 2.6% | low | | |
| Saugeen Shores | \$ 132,066 | \$ 3,504 | 2.7% | low | | |
| Milton | \$ 126,186 | \$ 3,433 | 2.7% | low | | |
| Brant | \$ 113,143 | \$ 3,521 | 3.1% | low | | |
| Wilmot | \$ 116,170 | \$ 3,642 | 3.1% | low | | |
| Kingsville | \$ 92,117 | \$ 2,898 | 3.1% | low | | |
| North Dumfries | \$ 121,452 | \$ 3,838 | 3.2% | low | | |
| Middlesex Centre | \$ 135,686 | \$ 4,299 | 3.2% | low | | |
| Halton Hills | \$ 130,460 | \$ 4,162 | 3.2% | low | | |
| Elliot Lake | \$ 62,939 | \$ 2,011 | 3.2% | low | | |
| Oro-Medonte | \$ 119,178 | \$ 3,824 | 3.2% | low | | |
| North Perth | \$ 88,419 | \$ 2,843 | 3.2% | low | | |
| Prince Edward County | \$ 93,086 | \$ 3,033 | 3.3% | low | | |
| Sarnia | \$ 93,229 | \$ 3,078 | 3.3% | low | | |
| Wellesley | \$ 117,620 | \$ 3,884 | 3.3% | low | | |
| Burlington | \$ 118,708 | \$ 4,004 | 3.4% | low | | |
| East Gwillimbury | \$ 128,256 | \$ 4,355 | 3.4% | low | | |
| Oakville | \$ 161,879 | \$ 5,527 | 3.4% | low | | |
| Strathroy-Caradoc | \$ 83,223 | \$ 2,871 | 3.5% | low | | |
| North Middlesex | \$ 87,990 | \$ 3,040 | 3.5% | low | | |
| Quinte West | \$ 83,911 | \$ 2,902 | 3.5% | low | | |
| Aurora | \$ 149,260 | \$ 5,180 | 3.5% | low | | |
| Pelham | \$ 130,041 | \$ 4,533 | 3.5% | low | | |
| Haldimand | \$ 93,710 | \$ 3,279 | 3.5% | low | | |
| Centre Wellington | \$ 111,686 | \$ 3,922 | 3.5% | low | | |
| Kenora | \$ 87,619 | \$ 3,077 | 3.5% | low | | |
| Caledon | \$ 138,577 | \$ 4,931 | 3.6% | low | | |
| London | \$ 85,865 | \$ 3,068 | 3.6% | low | | |
| Sault Ste. Marie | \$ 84,584 | \$ 3,030 | 3.6% | low | | |
| Minto | \$ 80,905 | \$ 2,903 | 3.6% | low | | |
| Ingersoll | \$ 89,308 | \$ 3,213 | 3.6% | low | | |
| Newmarket | \$ 122,428 | \$ 4,461 | 3.6% | low | | |

Property Taxes as a Percentage of Income (cont'd)

| Municipality | Income | Taxes | % of Household Income | 2017 Property Taxes as a % of Household Income | |
|------------------------|------------|----------|-----------------------|--|--------------|
| | | | | 2017 Est. | 2017 Average |
| | | | | Avg. Household | Residential |
| West Lincoln | \$ 100,957 | \$ 3,686 | 3.7% | mid | |
| Waterloo | \$ 113,502 | \$ 4,144 | 3.7% | mid | |
| Wellington North | \$ 82,446 | \$ 3,019 | 3.7% | mid | |
| Whitchurch-Stouffville | \$ 136,881 | \$ 5,012 | 3.7% | mid | |
| Grey Highlands | \$ 85,315 | \$ 3,139 | 3.7% | mid | |
| Clarington | \$ 112,002 | \$ 4,139 | 3.7% | mid | |
| Lincoln | \$ 107,686 | \$ 4,008 | 3.7% | mid | |
| Ottawa | \$ 110,932 | \$ 4,138 | 3.7% | mid | |
| Lambton Shores | \$ 88,069 | \$ 3,292 | 3.7% | mid | |
| Grimsby | \$ 110,745 | \$ 4,181 | 3.8% | mid | |
| Guelph-Eramosa | \$ 134,036 | \$ 5,105 | 3.8% | mid | |
| Toronto | \$ 100,129 | \$ 3,826 | 3.8% | mid | |
| Greater Sudbury | \$ 94,915 | \$ 3,650 | 3.8% | mid | |
| Tillsonburg | \$ 76,639 | \$ 2,949 | 3.8% | mid | |
| Kitchener | \$ 89,437 | \$ 3,458 | 3.9% | mid | |
| Whitby | \$ 126,596 | \$ 4,925 | 3.9% | mid | |
| The Blue Mountains | \$ 110,480 | \$ 4,302 | 3.9% | mid | |
| Cambridge | \$ 92,801 | \$ 3,632 | 3.9% | mid | |
| St. Thomas | \$ 76,357 | \$ 2,989 | 3.9% | mid | |
| Collingwood | \$ 92,375 | \$ 3,630 | 3.9% | mid | |
| Puslinch | \$ 153,836 | \$ 6,066 | 3.9% | mid | |
| King | \$ 190,762 | \$ 7,565 | 4.0% | mid | |
| Markham | \$ 120,005 | \$ 4,760 | 4.0% | mid | |
| Niagara Falls | \$ 78,577 | \$ 3,118 | 4.0% | mid | |
| Thunder Bay | \$ 83,338 | \$ 3,309 | 4.0% | mid | |
| Timmins | \$ 95,960 | \$ 3,820 | 4.0% | mid | |
| St. Marys | \$ 88,878 | \$ 3,542 | 4.0% | mid | |
| Chatham-Kent | \$ 73,381 | \$ 2,943 | 4.0% | mid | |
| Vaughan | \$ 130,749 | \$ 5,246 | 4.0% | mid | |
| Erin | \$ 141,183 | \$ 5,666 | 4.0% | mid | |
| Thorold | \$ 83,895 | \$ 3,367 | 4.0% | mid | |
| Huntsville | \$ 93,606 | \$ 3,772 | 4.0% | mid | |
| Niagara-on-the-Lake | \$ 111,490 | \$ 4,513 | 4.0% | mid | |

Property Taxes as a Percentage of Income (cont'd)

| Municipality | 2017 | | | | Property Taxes as a % of Household Income Ranking |
|----------------|------------------|------------------------------|---|----------|---|
| | 2017 Est. Avg. | 2017 Average Household Taxes | Property Taxes as a % of Household Income | 2017 | |
| | Household Income | Residential Taxes | % of Household Income | Property | |
| Mississauga | \$ 105,268 | \$ 4,298 | 4.1% | | high |
| Guelph | \$ 97,772 | \$ 4,015 | 4.1% | | high |
| Central Elgin | \$ 100,168 | \$ 4,154 | 4.1% | | high |
| Windsor | \$ 68,634 | \$ 2,851 | 4.2% | | high |
| Pickering | \$ 124,087 | \$ 5,157 | 4.2% | | high |
| Port Colborne | \$ 78,254 | \$ 3,261 | 4.2% | | high |
| Barrie | \$ 93,878 | \$ 3,924 | 4.2% | | high |
| Cornwall | \$ 62,514 | \$ 2,624 | 4.2% | | high |
| North Bay | \$ 83,297 | \$ 3,498 | 4.2% | | high |
| St. Catharines | \$ 79,820 | \$ 3,412 | 4.3% | | high |
| Georgina | \$ 92,391 | \$ 3,965 | 4.3% | | high |
| Leamington | \$ 76,460 | \$ 3,284 | 4.3% | | high |
| Welland | \$ 74,452 | \$ 3,207 | 4.3% | | high |
| Mapleton | \$ 96,544 | \$ 4,190 | 4.3% | | high |
| Richmond Hill | \$ 123,772 | \$ 5,380 | 4.3% | | high |
| Stratford | \$ 83,828 | \$ 3,682 | 4.4% | | high |
| Fort Erie | \$ 76,720 | \$ 3,393 | 4.4% | | high |
| Brockville | \$ 70,375 | \$ 3,128 | 4.4% | | high |
| Innisfil | \$ 94,915 | \$ 4,239 | 4.5% | | high |
| Brock | \$ 88,311 | \$ 3,982 | 4.5% | | high |
| Kingston | \$ 89,857 | \$ 4,054 | 4.5% | | high |
| Belleville | \$ 76,048 | \$ 3,440 | 4.5% | | high |
| Hamilton | \$ 92,089 | \$ 4,169 | 4.5% | | high |
| Wainfleet | \$ 91,182 | \$ 4,188 | 4.6% | | high |
| Bracebridge | \$ 90,372 | \$ 4,167 | 4.6% | | high |
| Orangeville | \$ 98,952 | \$ 4,582 | 4.6% | | high |
| Meaford | \$ 84,897 | \$ 3,936 | 4.6% | | high |
| Peterborough | \$ 78,401 | \$ 3,635 | 4.6% | | high |
| Owen Sound | \$ 74,131 | \$ 3,446 | 4.6% | | high |
| Parry Sound | \$ 67,440 | \$ 3,159 | 4.7% | | high |
| Brampton | \$ 98,650 | \$ 4,717 | 4.8% | | high |
| Oshawa | \$ 89,788 | \$ 4,399 | 4.9% | | high |
| Orillia | \$ 73,844 | \$ 3,657 | 5.0% | | high |
| Gravenhurst | \$ 80,805 | \$ 4,878 | 6.0% | | high |
| Average | \$ 101,143 | \$ 3,833 | 3.8% | | |
| Median | \$ 93,418 | \$ 3,684 | 3.9% | | |

Total Municipal Burden as a Percentage of Income

The following table includes property taxes as well as water and sewer costs on a typical home and calculates the total municipal burden as a % of household income.

| Municipality | 2017 | | | | | 2017 Total Municipal Burden as a % of Household Income | 2017 Total Municipal Burden as a % of Household Income Ranking |
|------------------------|---|-----------------------------|--|---------------------|---------------------------------------|---|---|
| | 2017 Average Residential Taxes | | Residential Water/WW Costs 200 m3 | | 2017 Total Municipal Tax Burden | | |
| | Residential Taxes | Water/WW Costs 200 m3 | Municipal Tax Burden | Household Income | Household Income | | |
| Springwater | \$ 3,287 | \$ 1,327 | \$ 4,614 | \$ 4,614 | 3.3% | low | |
| Saugeen Shores | \$ 3,504 | \$ 931 | \$ 4,435 | \$ 4,435 | 3.4% | low | |
| Kincardine | \$ 3,217 | \$ 947 | \$ 4,165 | \$ 4,165 | 3.4% | low | |
| Milton | \$ 3,433 | \$ 811 | \$ 4,245 | \$ 4,245 | 3.4% | low | |
| Woolwich | \$ 3,606 | \$ 1,154 | \$ 4,760 | \$ 4,760 | 3.4% | low | |
| Greenstone | \$ 1,599 | \$ 1,547 | \$ 3,146 | \$ 3,146 | 3.5% | low | |
| Kingsville | \$ 2,898 | \$ 576 | \$ 3,474 | \$ 3,474 | 3.8% | low | |
| Halton Hills | \$ 4,162 | \$ 811 | \$ 4,974 | \$ 4,974 | 3.8% | low | |
| Caledon | \$ 4,931 | \$ 432 | \$ 5,363 | \$ 5,363 | 3.9% | low | |
| Oakville | \$ 5,527 | \$ 811 | \$ 6,338 | \$ 6,338 | 3.9% | low | |
| Puslinch | \$ 6,066 | N/A | \$ 6,066 | \$ 6,066 | 3.9% | low | |
| Wilmot | \$ 3,642 | \$ 1,007 | \$ 4,649 | \$ 4,649 | 4.0% | low | |
| Aurora | \$ 5,180 | \$ 866 | \$ 6,046 | \$ 6,046 | 4.1% | low | |
| Pelham | \$ 4,533 | \$ 740 | \$ 5,273 | \$ 5,273 | 4.1% | low | |
| Burlington | \$ 4,004 | \$ 811 | \$ 4,816 | \$ 4,816 | 4.1% | low | |
| North Dumfries | \$ 3,838 | \$ 1,110 | \$ 4,948 | \$ 4,948 | 4.1% | low | |
| Elliot Lake | \$ 2,011 | \$ 614 | \$ 2,624 | \$ 2,624 | 4.2% | low | |
| Grimsby | \$ 4,181 | \$ 507 | \$ 4,688 | \$ 4,688 | 4.2% | low | |
| Wellesley | \$ 3,884 | \$ 1,110 | \$ 4,994 | \$ 4,994 | 4.2% | low | |
| Whitchurch-Stouffville | \$ 5,012 | \$ 822 | \$ 5,834 | \$ 5,834 | 4.3% | low | |
| Brant | \$ 3,521 | \$ 1,311 | \$ 4,833 | \$ 4,833 | 4.3% | low | |
| North Perth | \$ 2,843 | \$ 972 | \$ 3,815 | \$ 3,815 | 4.3% | low | |
| Waterloo | \$ 4,144 | \$ 833 | \$ 4,977 | \$ 4,977 | 4.4% | low | |
| Sarnia | \$ 3,078 | \$ 1,023 | \$ 4,101 | \$ 4,101 | 4.4% | low | |
| East Gwillimbury | \$ 4,355 | \$ 1,306 | \$ 5,661 | \$ 5,661 | 4.4% | low | |
| Middlesex Centre | \$ 4,299 | \$ 1,725 | \$ 6,023 | \$ 6,023 | 4.4% | low | |
| Clarington | \$ 4,139 | \$ 843 | \$ 4,982 | \$ 4,982 | 4.4% | low | |
| Sault Ste. Marie | \$ 3,030 | \$ 742 | \$ 3,771 | \$ 3,771 | 4.5% | low | |
| Strathroy-Caradoc | \$ 2,871 | \$ 859 | \$ 3,730 | \$ 3,730 | 4.5% | low | |
| Mississauga | \$ 4,298 | \$ 432 | \$ 4,730 | \$ 4,730 | 4.5% | low | |
| Ottawa | \$ 4,138 | \$ 865 | \$ 5,003 | \$ 5,003 | 4.5% | low | |
| King | \$ 7,565 | \$ 1,051 | \$ 8,616 | \$ 8,616 | 4.5% | low | |
| Newmarket | \$ 4,461 | \$ 1,090 | \$ 5,551 | \$ 5,551 | 4.5% | low | |
| Toronto | \$ 3,826 | \$ 725 | \$ 4,550 | \$ 4,550 | 4.5% | low | |
| London | \$ 3,068 | \$ 836 | \$ 3,904 | \$ 3,904 | 4.5% | low | |

Total Municipal and Property Tax Burden as a Percentage of Income (cont'd)

| Municipality | 2017 | | 2017 | | 2017 Total Municipal Burden as a % of Household Income | 2017 Total Municipal Burden as a % of Household Income | Ranking |
|----------------------|---------------------------------|-----------------------------|---------------------------------------|--------------------------|---|--|---------|
| | Average Residential Taxes | Water/WW Costs 200 m3 | 2017 Total Municipal Tax Burden | % Household Income | | | |
| | Residential Taxes | Water/WW Costs 200 m3 | 2017 Total Municipal Tax Burden | % Household Income | | | |
| Whitby | \$ 4,925 | \$ 843 | \$ 5,768 | 4.6% | mid | | |
| Centre Wellington | \$ 3,922 | \$ 1,180 | \$ 5,102 | 4.6% | mid | | |
| Vaughan | \$ 5,246 | \$ 756 | \$ 6,002 | 4.6% | mid | | |
| Wainfleet | \$ 4,188 | N/A | \$ 4,188 | 4.6% | mid | | |
| Markham | \$ 4,760 | \$ 771 | \$ 5,531 | 4.6% | mid | | |
| Haldimand | \$ 3,279 | \$ 1,073 | \$ 4,353 | 4.6% | mid | | |
| West Lincoln | \$ 3,686 | \$ 1,009 | \$ 4,695 | 4.7% | mid | | |
| Lincoln | \$ 4,008 | \$ 1,004 | \$ 5,012 | 4.7% | mid | | |
| Erin | \$ 5,666 | \$ 983 | \$ 6,649 | 4.7% | mid | | |
| North Middlesex | \$ 3,040 | \$ 1,114 | \$ 4,154 | 4.7% | mid | | |
| Guelph-Eramosa | \$ 5,105 | \$ 1,257 | \$ 6,361 | 4.7% | mid | | |
| Quinte West | \$ 2,902 | \$ 1,094 | \$ 3,996 | 4.8% | mid | | |
| Pickering | \$ 5,157 | \$ 843 | \$ 5,999 | 4.8% | mid | | |
| Timmins | \$ 3,820 | \$ 844 | \$ 4,665 | 4.9% | mid | | |
| The Blue Mountains | \$ 4,302 | \$ 1,090 | \$ 5,392 | 4.9% | mid | | |
| Ingersoll | \$ 3,213 | \$ 1,201 | \$ 4,414 | 4.9% | mid | | |
| Kitchener | \$ 3,458 | \$ 977 | \$ 4,435 | 5.0% | mid | | |
| Tillsonburg | \$ 2,949 | \$ 865 | \$ 3,814 | 5.0% | mid | | |
| Niagara-on-the-Lake | \$ 4,513 | \$ 1,050 | \$ 5,563 | 5.0% | mid | | |
| Richmond Hill | \$ 5,380 | \$ 808 | \$ 6,189 | 5.0% | mid | | |
| Greater Sudbury | \$ 3,650 | \$ 1,108 | \$ 4,758 | 5.0% | mid | | |
| Grey Highlands | \$ 3,139 | \$ 1,145 | \$ 4,284 | 5.0% | mid | | |
| Guelph | \$ 4,015 | \$ 903 | \$ 4,918 | 5.0% | mid | | |
| St. Marys | \$ 3,542 | \$ 941 | \$ 4,483 | 5.0% | mid | | |
| Cambridge | \$ 3,632 | \$ 1,051 | \$ 4,683 | 5.0% | mid | | |
| St. Thomas | \$ 2,989 | \$ 874 | \$ 3,863 | 5.1% | mid | | |
| Oro-Medonte | \$ 3,824 | \$ 2,263 | \$ 6,087 | 5.1% | mid | | |
| Barrie | \$ 3,924 | \$ 872 | \$ 4,796 | 5.1% | mid | | |
| Niagara Falls | \$ 3,118 | \$ 914 | \$ 4,032 | 5.1% | mid | | |
| Wellington North | \$ 3,019 | \$ 1,222 | \$ 4,241 | 5.1% | mid | | |
| Thorold | \$ 3,367 | \$ 951 | \$ 4,318 | 5.1% | mid | | |
| Collingwood | \$ 3,630 | \$ 1,140 | \$ 4,770 | 5.2% | mid | | |
| Kenora | \$ 3,077 | \$ 1,465 | \$ 4,542 | 5.2% | mid | | |
| Prince Edward County | \$ 3,033 | \$ 1,816 | \$ 4,850 | 5.2% | mid | | |
| Brampton | \$ 4,717 | \$ 432 | \$ 5,150 | 5.2% | mid | | |
| Hamilton | \$ 4,169 | \$ 658 | \$ 4,827 | 5.2% | mid | | |

Total Municipal and Property Tax Burden as a Percentage of Income (cont'd)

| Municipality | 2017 | | | | | 2017 Total Municipal Burden as a % of Household Income | 2017 Total Municipal Burden as a % of Household Income Ranking | | |
|----------------|---------------------------------|-----------------------------|-----------------|-------------|--|--|---|--|--|
| | 2017 | | Residential | | | | | | |
| | Average Residential Taxes | Water/WW Costs 200 m3 | 200 | Municipal | | | | | |
| Lambton Shores | \$ 3,292 | \$ 1,342 | \$ 4,634 | 5.3% | | high | | | |
| Stratford | \$ 3,682 | \$ 743 | \$ 4,425 | 5.3% | | high | | | |
| Thunder Bay | \$ 3,309 | \$ 1,118 | \$ 4,426 | 5.3% | | high | | | |
| Huntsville | \$ 3,772 | \$ 1,214 | \$ 4,986 | 5.3% | | high | | | |
| Cornwall | \$ 2,624 | \$ 709 | \$ 3,332 | 5.3% | | high | | | |
| Georgina | \$ 3,965 | \$ 970 | \$ 4,935 | 5.3% | | high | | | |
| St. Catharines | \$ 3,412 | \$ 858 | \$ 4,270 | 5.3% | | high | | | |
| Chatham-Kent | \$ 2,943 | \$ 992 | \$ 3,935 | 5.4% | | high | | | |
| Minto | \$ 2,903 | \$ 1,464 | \$ 4,367 | 5.4% | | high | | | |
| North Bay | \$ 3,498 | \$ 1,010 | \$ 4,508 | 5.4% | | high | | | |
| Brock | \$ 3,982 | \$ 843 | \$ 4,825 | 5.5% | | high | | | |
| Brockville | \$ 3,128 | \$ 726 | \$ 3,854 | 5.5% | | high | | | |
| Leamington | \$ 3,284 | \$ 951 | \$ 4,235 | 5.5% | | high | | | |
| Central Elgin | \$ 4,154 | \$ 1,491 | \$ 5,645 | 5.6% | | high | | | |
| Orangeville | \$ 4,582 | \$ 1,008 | \$ 5,589 | 5.6% | | high | | | |
| Innisfil | \$ 4,239 | \$ 1,167 | \$ 5,406 | 5.7% | | high | | | |
| Mapleton | \$ 4,190 | \$ 1,314 | \$ 5,504 | 5.7% | | high | | | |
| Kingston | \$ 4,054 | \$ 1,081 | \$ 5,135 | 5.7% | | high | | | |
| Port Colborne | \$ 3,261 | \$ 1,246 | \$ 4,508 | 5.8% | | high | | | |
| Windsor | \$ 2,851 | \$ 1,129 | \$ 3,980 | 5.8% | | high | | | |
| Oshawa | \$ 4,399 | \$ 843 | \$ 5,242 | 5.8% | | high | | | |
| Peterborough | \$ 3,635 | \$ 989 | \$ 4,625 | 5.9% | | high | | | |
| Welland | \$ 3,207 | \$ 1,211 | \$ 4,418 | 5.9% | | high | | | |
| Bracebridge | \$ 4,167 | \$ 1,214 | \$ 5,381 | 6.0% | | high | | | |
| Orillia | \$ 3,657 | \$ 793 | \$ 4,450 | 6.0% | | high | | | |
| Belleville | \$ 3,440 | \$ 1,155 | \$ 4,595 | 6.0% | | high | | | |
| Owen Sound | \$ 3,446 | \$ 1,165 | \$ 4,611 | 6.2% | | high | | | |
| Fort Erie | \$ 3,393 | \$ 1,382 | \$ 4,775 | 6.2% | | high | | | |
| Meaford | \$ 3,936 | \$ 1,575 | \$ 5,511 | 6.5% | | high | | | |
| Parry Sound | \$ 3,159 | \$ 1,300 | \$ 4,458 | 6.6% | | high | | | |
| Gravenhurst | \$ 4,878 | \$ 1,214 | \$ 6,092 | 7.5% | | high | | | |
| Average | \$ 3,833 | \$ 1,023 | \$ 4,836 | 4.9% | | | | | |
| Median | \$ 3,684 | \$ 998 | \$ 4,744 | 5.0% | | | | | |

Total Municipal and Property Tax Burden as a Percentage of Income by Location

| Municipality | 2017 | | | | | | 2017 Total | | 2017 Total | |
|----------------------|--|---|--|---------------------------------------|---|-------------------------|------------|-------------------------|---|--|
| | 2017 Est. Avg. Household Income | 2017 Average Residential Taxes | Residential Water/WW Costs 200 m3 | 2017 Total Municipal Tax Burden | Burden as a % of Household Income | Municipal Tax Burden | Ranking | Municipal Tax Burden | Burden as a % of Household Income | |
| Ottawa | \$ 110,932 | \$ 4,138 | \$ 865 | \$ 5,003 | 4.5% | high | low | | | |
| Quinte West | \$ 83,911 | \$ 2,902 | \$ 1,094 | \$ 3,996 | 4.8% | low | mid | | | |
| Prince Edward County | \$ 93,086 | \$ 3,033 | \$ 1,816 | \$ 4,850 | 5.2% | mid | mid | | | |
| Cornwall | \$ 62,514 | \$ 2,624 | \$ 709 | \$ 3,332 | 5.3% | low | high | | | |
| Brockville | \$ 70,375 | \$ 3,128 | \$ 726 | \$ 3,854 | 5.5% | low | high | | | |
| Kingston | \$ 89,857 | \$ 4,054 | \$ 1,081 | \$ 5,135 | 5.7% | high | high | | | |
| Peterborough | \$ 78,401 | \$ 3,635 | \$ 989 | \$ 4,625 | 5.9% | mid | high | | | |
| Belleville | \$ 76,048 | \$ 3,440 | \$ 1,155 | \$ 4,595 | 6.0% | mid | mid | | | |
| Eastern Avg | \$ 83,141 | \$ 3,369 | \$ 1,054 | \$ 4,424 | 5.4% | | | | | |
| Median | \$ 81,156 | \$ 3,284 | \$ 1,035 | \$ 4,610 | 5.4% | | | | | |

| Municipality | 2017 | | | | | | 2017 Total | | 2017 Total | |
|----------------------|--|---|--|---------------------------------------|---|-------------------------|------------|-------------------------|---|--|
| | 2017 Est. Avg. Household Income | 2017 Average Residential Taxes | Residential Water/WW Costs 200 m3 | 2017 Total Municipal Tax Burden | Burden as a % of Household Income | Municipal Tax Burden | Ranking | Municipal Tax Burden | Burden as a % of Household Income | |
| Pelham | \$ 130,041 | \$ 4,533 | \$ 740 | \$ 5,273 | 4.1% | high | low | | | |
| Grimsby | \$ 110,745 | \$ 4,181 | \$ 507 | \$ 4,688 | 4.2% | mid | low | | | |
| Wainfleet | \$ 91,182 | \$ 4,188 | N/A | \$ 4,188 | 4.6% | low | mid | | | |
| West Lincoln | \$ 100,957 | \$ 3,686 | \$ 1,009 | \$ 4,695 | 4.7% | mid | mid | | | |
| Lincoln | \$ 107,686 | \$ 4,008 | \$ 1,004 | \$ 5,012 | 4.7% | high | mid | | | |
| Niagara-on-the-Lake | \$ 111,490 | \$ 4,513 | \$ 1,050 | \$ 5,563 | 5.0% | high | mid | | | |
| Niagara Falls | \$ 78,577 | \$ 3,118 | \$ 914 | \$ 4,032 | 5.1% | low | mid | | | |
| Thorold | \$ 83,895 | \$ 3,367 | \$ 951 | \$ 4,318 | 5.1% | low | mid | | | |
| Hamilton | \$ 92,089 | \$ 4,169 | \$ 658 | \$ 4,827 | 5.2% | mid | mid | | | |
| St. Catharines | \$ 79,820 | \$ 3,412 | \$ 858 | \$ 4,270 | 5.3% | low | high | | | |
| Port Colborne | \$ 78,254 | \$ 3,261 | \$ 1,246 | \$ 4,508 | 5.8% | mid | high | | | |
| Welland | \$ 74,452 | \$ 3,207 | \$ 1,211 | \$ 4,418 | 5.9% | low | high | | | |
| Fort Erie | \$ 76,720 | \$ 3,393 | \$ 1,382 | \$ 4,775 | 6.2% | mid | high | | | |
| Niagara/Hamilton Avg | \$ 93,531 | \$ 3,772 | \$ 961 | \$ 4,659 | 5.1% | | | | | |
| Median | \$ 91,182 | \$ 3,686 | \$ 978 | \$ 4,688 | 5.1% | | | | | |

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

| Municipality | 2017 | | | | | | 2017 Total Municipal Burden as a % of Household Income | 2017 Total Municipal Tax Burden Ranking | 2017 Total Municipal Burden as a % of Household Income Ranking |
|------------------------|------------|-----------------------|--------------------------------|-----------------------------------|---------------------------------|------|--|---|--|
| | 2017 Est. | Avg. Household Income | 2017 Average Residential Taxes | Residential Water/WW Costs 200 m3 | 2017 Total Municipal Tax Burden | | | | |
| | | | | | | | | | |
| Milton | \$ 126,186 | \$ 3,433 | \$ 811 | \$ 4,245 | 3.4% | low | low | low | low |
| Halton Hills | \$ 130,460 | \$ 4,162 | \$ 811 | \$ 4,974 | 3.8% | mid | mid | low | low |
| Caledon | \$ 138,577 | \$ 4,931 | \$ 432 | \$ 5,363 | 3.9% | high | high | low | low |
| Oakville | \$ 161,879 | \$ 5,527 | \$ 811 | \$ 6,338 | 3.9% | high | high | low | low |
| Aurora | \$ 149,260 | \$ 5,180 | \$ 866 | \$ 6,046 | 4.1% | high | high | low | low |
| Burlington | \$ 118,708 | \$ 4,004 | \$ 811 | \$ 4,816 | 4.1% | mid | mid | low | low |
| Whitchurch-Stouffville | \$ 136,881 | \$ 5,012 | \$ 822 | \$ 5,834 | 4.3% | high | high | low | low |
| East Gwillimbury | \$ 128,256 | \$ 4,355 | \$ 1,306 | \$ 5,661 | 4.4% | high | high | low | low |
| Clarington | \$ 112,002 | \$ 4,139 | \$ 843 | \$ 4,982 | 4.4% | mid | mid | low | low |
| Mississauga | \$ 105,268 | \$ 4,298 | \$ 432 | \$ 4,730 | 4.5% | mid | mid | low | low |
| King | \$ 190,762 | \$ 7,565 | \$ 1,051 | \$ 8,616 | 4.5% | high | high | low | low |
| Newmarket | \$ 122,428 | \$ 4,461 | \$ 1,090 | \$ 5,551 | 4.5% | high | high | low | low |
| Toronto | \$ 100,129 | \$ 3,826 | \$ 725 | \$ 4,550 | 4.5% | mid | mid | low | low |
| Whitby | \$ 126,596 | \$ 4,925 | \$ 843 | \$ 5,768 | 4.6% | high | high | mid | mid |
| Vaughan | \$ 130,749 | \$ 5,246 | \$ 756 | \$ 6,002 | 4.6% | high | high | mid | mid |
| Markham | \$ 120,005 | \$ 4,760 | \$ 771 | \$ 5,531 | 4.6% | high | high | mid | mid |
| Pickering | \$ 124,087 | \$ 5,157 | \$ 843 | \$ 5,999 | 4.8% | high | high | mid | mid |
| Richmond Hill | \$ 123,772 | \$ 5,380 | \$ 808 | \$ 6,189 | 5.0% | high | high | mid | mid |
| Brampton | \$ 98,650 | \$ 4,717 | \$ 432 | \$ 5,150 | 5.2% | high | high | mid | mid |
| Georgina | \$ 92,391 | \$ 3,965 | \$ 970 | \$ 4,935 | 5.3% | mid | mid | high | high |
| Brock | \$ 88,311 | \$ 3,982 | \$ 843 | \$ 4,825 | 5.5% | mid | mid | high | high |
| Oshawa | \$ 89,788 | \$ 4,399 | \$ 843 | \$ 5,242 | 5.8% | high | high | high | high |
| GTA Avg | \$ 123,416 | \$ 4,701 | \$ 815 | \$ 5,516 | 4.5% | | | | |
| Median | \$ 123,930 | \$ 4,589 | \$ 817 | \$ 5,447 | 4.5% | | | | |

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

| Municipality | 2017 | | | | 2017 Total | | 2017 Total | |
|------------------|--|---|--|---------------------------------------|--|---------------------------------------|--|--|
| | 2017 Est. Avg. Household Income | 2017 Average Residential Taxes | Residential Water/WW Costs 200 m3 | 2017 Total Municipal Tax Burden | Municipal Burden as a % of Household Income | 2017 Total Municipal Tax Burden | Municipal Burden as a % of Household Income | 2017 Total Municipal Burden as a % of Household Income |
| | Ranking | | | | | | | |
| Greenstone | \$ 88,680 | \$ 1,599 | \$ 1,547 | \$ 3,146 | 3.5% | low | low | |
| Elliot Lake | \$ 62,939 | \$ 2,011 | \$ 614 | \$ 2,624 | 4.2% | low | low | |
| Sault Ste. Marie | \$ 84,584 | \$ 3,030 | \$ 742 | \$ 3,771 | 4.5% | low | low | |
| Timmins | \$ 95,960 | \$ 3,820 | \$ 844 | \$ 4,665 | 4.9% | mid | mid | |
| Greater Sudbury | \$ 94,915 | \$ 3,650 | \$ 1,108 | \$ 4,758 | 5.0% | mid | mid | |
| Kenora | \$ 87,619 | \$ 3,077 | \$ 1,465 | \$ 4,542 | 5.2% | mid | mid | |
| Thunder Bay | \$ 83,338 | \$ 3,309 | \$ 1,118 | \$ 4,426 | 5.3% | low | high | |
| North Bay | \$ 83,297 | \$ 3,498 | \$ 1,010 | \$ 4,508 | 5.4% | mid | high | |
| Parry Sound | \$ 67,440 | \$ 3,159 | \$ 1,300 | \$ 4,458 | 6.6% | mid | high | |
| North Avg | \$ 83,197 | \$ 3,017 | \$ 1,083 | \$ 4,100 | 5.0% | | | |
| Median | \$ 84,584 | \$ 3,159 | \$ 1,108 | \$ 4,458 | 5.0% | | | |

| Municipality | 2017 | | | | 2017 Total | | 2017 Total | |
|------------------------|--|---|--|---------------------------------------|--|---------------------------------------|--|--|
| | 2017 Est. Avg. Household Income | 2017 Average Residential Taxes | Residential Water/WW Costs 200 m3 | 2017 Total Municipal Tax Burden | Municipal Burden as a % of Household Income | 2017 Total Municipal Tax Burden | Municipal Burden as a % of Household Income | 2017 Total Municipal Burden as a % of Household Income |
| | Ranking | | | | | | | |
| Springwater | \$ 138,346 | \$ 3,287 | \$ 1,327 | \$ 4,614 | 3.3% | mid | low | |
| Oro-Medonte | \$ 119,178 | \$ 3,824 | \$ 2,263 | \$ 6,087 | 5.1% | high | mid | |
| Barrie | \$ 93,878 | \$ 3,924 | \$ 872 | \$ 4,796 | 5.1% | mid | mid | |
| Collingwood | \$ 92,375 | \$ 3,630 | \$ 1,140 | \$ 4,770 | 5.2% | mid | mid | |
| Huntsville | \$ 93,606 | \$ 3,772 | \$ 1,214 | \$ 4,986 | 5.3% | mid | high | |
| Orangeville | \$ 98,952 | \$ 4,582 | \$ 1,008 | \$ 5,589 | 5.6% | high | high | |
| Innisfil | \$ 94,915 | \$ 4,239 | \$ 1,167 | \$ 5,406 | 5.7% | high | high | |
| Bracebridge | \$ 90,372 | \$ 4,167 | \$ 1,214 | \$ 5,381 | 6.0% | high | high | |
| Orillia | \$ 73,844 | \$ 3,657 | \$ 793 | \$ 4,450 | 6.0% | low | high | |
| Gravenhurst | \$ 80,805 | \$ 4,878 | \$ 1,214 | \$ 6,092 | 7.5% | high | high | |
| Simcoe/Musk./Duff. Avg | \$ 97,627 | \$ 3,996 | \$ 1,221 | \$ 5,217 | 5.5% | | | |
| Median | \$ 93,742 | \$ 3,874 | \$ 1,190 | \$ 5,184 | 5.5% | | | |

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

| Municipality | 2017 Est. | 2017 | Residential | | 2017 Total | 2017 Total | 2017 Total |
|--------------------|-----------------------|---------------------------|-----------------------|---------------------------|-----------------------------------|------------------------------|---|
| | Avg. Household Income | Average Residential Taxes | Water/WW Costs 200 m3 | 2017 Municipal Tax Burden | Burden as a % of Household Income | Municipal Tax Burden Ranking | Municipal Burden as a % of Household Income |
| Saugeen Shores | \$ 132,066 | \$ 3,504 | \$ 931 | \$ 4,435 | 3.4% | low | low |
| Kincardine | \$ 123,852 | \$ 3,217 | \$ 947 | \$ 4,165 | 3.4% | low | low |
| Woolwich | \$ 140,088 | \$ 3,606 | \$ 1,154 | \$ 4,760 | 3.4% | mid | low |
| Kingsville | \$ 92,117 | \$ 2,898 | \$ 576 | \$ 3,474 | 3.8% | low | low |
| Puslinch | \$ 153,836 | \$ 6,066 | N/A | \$ 6,066 | 3.9% | high | low |
| Wilmot | \$ 116,170 | \$ 3,642 | \$ 1,007 | \$ 4,649 | 4.0% | mid | low |
| North Dumfries | \$ 121,452 | \$ 3,838 | \$ 1,110 | \$ 4,948 | 4.1% | mid | low |
| Wellesley | \$ 117,620 | \$ 3,884 | \$ 1,110 | \$ 4,994 | 4.2% | high | low |
| Brant | \$ 113,143 | \$ 3,521 | \$ 1,311 | \$ 4,833 | 4.3% | mid | low |
| North Perth | \$ 88,419 | \$ 2,843 | \$ 972 | \$ 3,815 | 4.3% | low | low |
| Waterloo | \$ 113,502 | \$ 4,144 | \$ 833 | \$ 4,977 | 4.4% | mid | low |
| Sarnia | \$ 93,229 | \$ 3,078 | \$ 1,023 | \$ 4,101 | 4.4% | low | low |
| Middlesex Centre | \$ 135,686 | \$ 4,299 | \$ 1,725 | \$ 6,023 | 4.4% | high | low |
| Strathroy-Caradoc | \$ 83,223 | \$ 2,871 | \$ 859 | \$ 3,730 | 4.5% | low | low |
| London | \$ 85,865 | \$ 3,068 | \$ 836 | \$ 3,904 | 4.5% | low | low |
| Erin | \$ 141,183 | \$ 5,666 | \$ 983 | \$ 6,649 | 4.7% | high | mid |
| Centre Wellington | \$ 111,686 | \$ 3,922 | \$ 1,180 | \$ 5,102 | 4.6% | high | mid |
| Haldimand | \$ 93,710 | \$ 3,279 | \$ 1,073 | \$ 4,353 | 4.6% | low | mid |
| North Middlesex | \$ 87,990 | \$ 3,040 | \$ 1,114 | \$ 4,154 | 4.7% | low | mid |
| Guelph-Eramosa | \$ 134,036 | \$ 5,105 | \$ 1,257 | \$ 6,361 | 4.7% | high | mid |
| The Blue Mountains | \$ 110,480 | \$ 4,302 | \$ 1,090 | \$ 5,392 | 4.9% | high | mid |
| Ingersoll | \$ 89,308 | \$ 3,213 | \$ 1,201 | \$ 4,414 | 4.9% | low | mid |
| Kitchener | \$ 89,437 | \$ 3,458 | \$ 977 | \$ 4,435 | 5.0% | low | mid |
| Tillsonburg | \$ 76,639 | \$ 2,949 | \$ 865 | \$ 3,814 | 5.0% | low | mid |
| Grey Highlands | \$ 85,315 | \$ 3,139 | \$ 1,145 | \$ 4,284 | 5.0% | low | mid |
| Guelph | \$ 97,772 | \$ 4,015 | \$ 903 | \$ 4,918 | 5.0% | mid | mid |
| St. Marys | \$ 88,878 | \$ 3,542 | \$ 941 | \$ 4,483 | 5.0% | mid | mid |
| Cambridge | \$ 92,801 | \$ 3,632 | \$ 1,051 | \$ 4,683 | 5.0% | mid | mid |
| St. Thomas | \$ 76,357 | \$ 2,989 | \$ 874 | \$ 3,863 | 5.1% | low | mid |
| Wellington North | \$ 82,446 | \$ 3,019 | \$ 1,222 | \$ 4,241 | 5.1% | low | mid |
| Lambton Shores | \$ 88,069 | \$ 3,292 | \$ 1,342 | \$ 4,634 | 5.3% | mid | high |
| Stratford | \$ 83,828 | \$ 3,682 | \$ 743 | \$ 4,425 | 5.3% | low | high |
| Chatham-Kent | \$ 73,381 | \$ 2,943 | \$ 992 | \$ 3,935 | 5.4% | low | high |
| Minto | \$ 80,905 | \$ 2,903 | \$ 1,464 | \$ 4,367 | 5.4% | low | high |
| Leamington | \$ 76,460 | \$ 3,284 | \$ 951 | \$ 4,235 | 5.5% | low | high |
| Central Elgin | \$ 100,168 | \$ 4,154 | \$ 1,491 | \$ 5,645 | 5.6% | high | high |
| Mapleton | \$ 96,544 | \$ 4,190 | \$ 1,314 | \$ 5,504 | 5.7% | high | high |
| Windsor | \$ 68,634 | \$ 2,851 | \$ 1,129 | \$ 3,980 | 5.8% | low | high |
| Owen Sound | \$ 74,131 | \$ 3,446 | \$ 1,165 | \$ 4,611 | 6.2% | mid | high |
| Meaford | \$ 84,897 | \$ 3,936 | \$ 1,575 | \$ 5,511 | 6.5% | high | high |
| Southwest Avg | \$ 99,883 | \$ 3,611 | \$ 1,088 | \$ 4,672 | 4.8% | | |
| Median | \$ 92,459 | \$ 3,481 | \$ 1,073 | \$ 4,459 | 4.8% | | |

Economic Development Programs



Economic Development Programs

Many communities are struggling to maintain a competitive advantage in a rapidly changing global economy. There are many forms of economic development programs used across Ontario to encourage growth. Programs to promote economic development include, but are not limited to:

- Grants
- Interest Free Loans
- Tax Incremental Financing
- Corporate Visitation Programs
- Ambassador Programs
- Refund/waiving of fees
- Business Enterprise Centres
- Municipal land assembly
- Brownfield programs
- Downtown programs
- Heritage restoration programs
- Developing networks and business directories
- Developing newsletters

These activities are directly linked to the long term ability of communities to foster new public and private investment, create employment opportunities, increase income levels and reduce poverty.

The report focuses on the following key areas of economic development programs.

- ***Business Retention & Expansion Programs***
- ***Downtown/Area Specific Programs***
- ***Brownfield Redevelopment***
- ***Industrial Parks***



Legislation

Ontario Legislation

The following section provides an overview of various Ontario legislation related to financial assistance and other financial incentives that may be used to encourage development and redevelopment in municipalities. This information has been taken from excerpts from a Ministry of Municipal Affairs and Housing document “Municipal Financial Tools for Planning and Development”.

Municipal Act

The Municipal Act (subsection 111(1)) prohibits municipalities from directly or indirectly assisting any manufacturing business or other industrial or commercial enterprise through the granting of bonuses. Notwithstanding the bonusing rule, subsection 111 (2) of the Municipal Act permits, with the Ministry of Municipal Affairs approval, certain financial assistance for the purpose of implementing a community improvement plan that has been adopted under the provision of Section 28 of the Planning Act.

Planning Act

Section 28 of the Planning Act sets out the authority for municipalities to designate community improvement project areas and adopt community improvement plans. This is done through a legal process involving public notice, a public meeting and the right of appeal. Once approved by the Ministry of Municipal Affairs and Housing, a community improvement plan can provide municipalities with broad powers to acquire, hold, clear, lease and sell land in designated areas for the purposes of community improvement.

Once a municipality has approved community improvement policies and designated a community improvement project area, it may use the powers afforded through subsection 28(7) to issue grants or loans to registered or assessed owners of lands and buildings within the designated areas.

Ontario Heritage Act

Section 39 of the Ontario Heritage Act allows municipalities to make grants or loans to owners of heritage designated properties. These grants or loans are to pay for all, or part of, the cost of alteration of the designated property, on terms and conditions established by municipal council.

Development Charges Act

The *Development Charges Act, 1997* provides the legal basis for Ontario municipalities to impose growth-related development charges in order to recover some or all of the capital costs of new municipal infrastructure requirements resulting from new development. The services eligible to be funded from this source include transportation (roads and transit), sewer, water and other services that must be provided to serve residential and non-residential growth.

Paragraph 10 of subsection 5(1) of the *Development Charges Act, 1997* permits municipalities to give full or partial exemption for some types of development.

In the interest of economic competitiveness and job creation or preservation, many Ontario municipalities have chosen to use this section to wholly or partially exempt new industrial development and larger expansions of existing industrial buildings from the imposition of local development charges.

Under subsection 2(7) of the *Development Charges Act, 1997*, municipalities may exempt areas of the municipality from the application of a development charges bylaw. Such areas could include a downtown or development area, including community improvement project areas under the *Planning Act*. Municipalities may also adopt area by-laws not including a specific area.

Bill 56—Brownfield Statute Amendment Act

Brownfields are defined by the Province as derelict, dysfunctional or under-used industrial and commercial facilities where expansion or redevelopment is complicated by real or perceived contamination. Despite the complexity of developing these properties, they are often in desirable and strategic locations. Redeveloping brownfields means transforming environmentally challenged properties into productive properties. Brownfields are lands on which industrial or commercial activity took place in the past. They may be vacant, underused or abandoned. Brownfields are usually located in strategic areas of the community, with existing transportation, infrastructure and facilities and close to or in the downtown core.

The Act removes the main barriers to brownfield cleanup and redevelopment. It sets out clear rules for the cleanup of contaminated brownfield sites to ensure that environmental liability standards are met and public health protected. It would limit future environmental liability for municipalities, developers and owners of brownfield properties. In addition, it streamlines the planning process to expedite brownfield projects and help municipalities provide financial support for brownfield clean up costs.

Section 365.1 of the Municipal Act allows municipalities to adopt a Brownfields Financial Tax Incentive Program (BFTIP). This is a financing tool that provides municipal property tax assistance to landowners redeveloping brownfields. Municipalities offering the tax incentive can apply to the Province to receive matching education property tax assistance to increase the amount of assistance available to the landowner.

Section 365.2 of the Municipal Act establishes the Heritage Property Tax Relief (HPTTR) program whereby municipalities may pass a by-law to establish a local HPTTR program to provide tax relief (between 10% and 40%) to owners of eligible heritage properties, subject to an agreement to protect the heritage features of their properties, subject to an agreement to protect the heritage features of their properties. Eligible heritage properties include designated properties under Part IV or Part V of the Ontario Heritage Act.

Business Retention & Expansion Programs

Aurora

The Town of Aurora has implemented a number of initiatives to promote economic development which include, but are not limited to, the following:

- **Business Networking/Information Seminars**—Town staff host these sessions semi-annually, some in conjunction with the Aurora Chamber of Commerce.
- **Business Newsletter**— Semi-annual publication
- **Aurora Business Ambassadors Program**— Ambassadors provide important feedback to Town staff on a variety of business issues as well as contacts with national and international companies.
- **Corporate Visitation Program** —On a monthly basis, a team of Town officials visit a local business in order to meet company representatives, tour facilities and discuss issues of importance.
- **Investment Retention & Attraction Strategy**—The EDO gathers community intelligence, prepares economic market information and provides a liaison between municipal government and local businesses.
- **Development Coordination Role**—The Economic Development Division staff undertake a ‘One-Point-Of-Contact’ role, working closely with the development community to assist non-residential investors in navigating the municipal approvals process.

Barrie

- **Corporate Visitation Program** – City officials visit businesses with the purpose and intent of gathering information and data to further support the growth and development of local businesses. Services include providing connections to programs, services and resources, internal support through municipal process and connections to other local business.
- **Dedicated Entrepreneurial Services** – The City provides support and service to both start-up businesses and main street entrepreneurs through the Small Business Centre of Barrie, Simcoe County and Orillia and Invest Barrie. Through events, training and engaging with start-ups, Invest Barrie is working to foster a robust start-up ecosystem. The Small Business Centre also supports entrepreneurs through the provision of consultation services, education through seminars and workshops, mentorship programs, youth funding programs and other support services in-person and online.
- **Business Seminars and Events** – The City of Barrie partners with a variety of government and non-government business support organizations to deliver specialized programming to targeted business sectors, in addition to the business community at large. Events have included SR&ED and funding programs for manufacturers, government procurement, Train in Technology Expo, and the annual Mayor’s Business Progress Breakfast.
- **Business Concierge Program** – A Business Concierge Program aimed at providing a single point of contact for new or existing businesses in certain key sectors either entering the development process or experiencing a City related issue. A dedicated Project Lead (Business Development Officer) is assigned to help facilitate projects through to completion and ensure that projects or issues are dealt with in an efficient manner.
- **Business Research** – The City provides research on local statistics, available land inventory and other relevant site selection information.

Business Retention & Expansion Programs

Barrie (cont.)

- **Community Partner Support & Liaison** -The City of Barrie works with a number of community partners including Georgian College, The Royal Victoria Regional Health Centre, The Greater Barrie Chamber of Commerce, Downtown Business Improvement Association, and Tourism Barrie.
- **Business Ambassador Program** –A business ambassador program was launched in 2013 as a business-led, city-supported program focused on advancing economic growth in Barrie by showcasing local business champions. The Ambassadors continue to focus on lead generation and business development for the City.
- **City-Owned ICI Land Sales (Industrial & Downtown)** – The Business Development Department handles the sale of City-owned industrial land as well as, City-owned downtown lands for the purpose of strategic redevelopment. This includes land appraisals, environmental investigations, promotions, and sale negotiations.
- **Workforce Development** – Barrie works with local businesses, Georgian College to maximize opportunities for the integration of Georgian's practical program into the business community.
- **Trade Missions (national & international)** – The City organizes trade missions with local businesses for the purposes of business attraction and to support local businesses with their international outreach efforts.

Bracebridge

• Building Improvement Grant/Loan

- Offered in the Central Business District only
- Provides building owners up to 50% of construction costs to a maximum municipal contribution of \$10,000. Of this amount, 50% will be grant and 50% will be an interest free loan.
- Projects can include structural repairs, roofing, windows, doors, mechanical systems upgrades, insulation, accessibility improvements, etc.

• Tax Increment Equivalent Grant

- The purpose is to defer (for a period of time) a property tax increase resulting from a significant developments or redevelopment of an eligible property
- Offered for all lands zoned M1 or M2, Bracebridge Power Centre North, Bracebridge Power Centre South, District shopping Area, and lands zoned C1 through C6 as well as properties in the Commercial Tourism Zone
- Grants may be equal to up to 100% of the municipal portion of the tax increase in year one, decreasing by 10% in the following years for a 10 year period

• Housing Rehabilitation Grant/Loan

- Offered in the Central Business District only
- The purpose is to increase the number of residential units in this area by rehabilitating upper floor/rear building residential units
- Provide building owner with up to 50% of project costs to a municipal maximum of \$6000 per unit. Of this amount, 50% will be grant and 50% will be an interest free loan.
- Building owners can apply for 2 apartment units per application.

Business Retention & Expansion Programs

Brampton

Brampton's BR&E program includes the following initiatives: Corporate Calling, Business Alliances, Attention = Retention, Inquiry Facilitation, and Economic Policy & Research

- **Workforce Development**—The City is a strategic partner and investor in the new Sheridan Centre for Advanced Manufacturing and Design Technologies.
- **Investment Marketing Program**—The Economic Development Office has set up a strategic economic development marketing initiative.
- **Small Business Enterprise Centre**—Access to business planning, business registration, counseling, research, leadership, and mentorship, advice, tools and seminars
- **Tourism Brampton**—To attract residents and businesses to the City every year
- **Ambassador Program**—Senior business executives from some of Brampton's largest businesses
- **ICI Land Use Strategy**—Brampton's land use strategy preserves prime business-building lands for targeted development.
- **Economic Development Research Program**—Brampton's Research Program provides business owners, site selectors and ICI clients, with customized research on current economic trends, in addition to Brampton's demographic, socio-economic and employment statistics.

Brockville

- The **Leeds and Grenville Small Business Enterprise Centre**—Offers information and advice to anyone starting or managing a business. Working in partnership with the local **Community Futures Development Corporations** provides expertise and start-up capital.
- Economic Development programming includes: Investment attraction initiatives, outbound and inbound promotional missions/trade shows, Aftercare Programming including corporate call programs/BR&E, residential relocation programs, community register, local and regional partnerships, public relations and community communications and image building, newsletters/media releases, website development, data base management, industrial park management, advocacy, festival coordination, tourism investment and investment attraction, waterfront development, anchor attraction development, Investment/Market Readiness Initiatives, Award Recognitions Program, Direct Marketing, Infrastructure Assessment and Strategy, Professional Training, Ambassador Program/Speaking Engagements, Economic Impact Analysis, Advisory Board Participation and Facilitation, Branding, Performance Measurement and Tracking, Sector Development, Special Projects, Print Advertising, Gateway Signage.

Burlington

- The **Burlington Economic Development Corporation (BEDC)** is a public/private partnership providing economic development services for Burlington. They provide a company calling program to assist business retention and growth. Burlington has a "Jobs Burlington Campaign" which includes a website for high tech businesses to link to labour and workforce development.
- Tourism Burlington operates active programs to support tourism and has a destination marketing fund in operation with local hoteliers.

Business Retention & Expansion Programs (cont'd)

Caledon

The BR & E program for the Town of Caledon in addition to site selection, business research and development process facilitation includes:

- **Tourism Action Plan**—Visitor and business attraction
- **Caledon Small Business Enterprise Centre**—Support for small business, entrepreneurship and innovation
- **ICI – Retention and Attraction**—Competitive Analysis: construction; manufacturing; finance & insurance and professional and scientific and technical services as target sectors
- **Partnerships**—Bolton BIA, Brampton Transit, Caledon Chamber of Commerce, Headwaters Tourism, Peel Federation of Agriculture, Small Business Summit, Global Toronto, Excellence in Manufacturing Consortium and Research Innovation and Commercialization (RIC) Centre
- **Networking**—Mayor's Business Breakfasts and Lunches held semi-annually
- **Caledon Employment Business Survey** —In partnership with Region of Peel - update of business directory and employment data
- **Workforce Development**—The Town is a partner with Peel Industry Education Council and Peel Halton Workforce Development Group
- **Publications**—Monthly economic development newsletter, electronic business directory, community and investment profiles
- **Eco-business Program**—The Town in partnership with Partners in Project Green provide businesses access to programming that improves financial and environmental performance
- **Green Development Program**—Development charge discounts for new green commercial and industrial buildings/technologies

Cambridge

- The City supports existing businesses with their expansion by having regular contact with the business community through networking and a visitation program.
- **Business Enterprise Centre**

Centre Wellington

- **Job and Investment Incentive Program**—Development Charge granting program
- **Business Visitation and Business Retention and Expansion Programs**
- **Shop Local Program**
- **Business Advisor in Residence Program**
 - Start-up and small business support
 - Small business training program

Business Retention & Expansion Programs (cont'd)**Chatham-Kent**

- Chatham-Kent's BR&E program includes an aggressive Corporate Visitation Program with over 180 company visits being conducted each year to discuss potential government funding opportunities; determining the needs, concerns and opportunities to existing businesses.
- Provision of up to \$2,500 in grant writing assistance to existing companies to access government programs
- Municipal funding of up to \$3,000 to assist existing companies with trade show assistance targeting new growth and export markets
- Small Business Centre – access to business planning, business registration, consultation, research, mentorship, seminars and workshops and government funding including Summer Company and Starter Company
- Investment Attraction – participation in inbound/outboard sales missions, site selection conferences, international tradeshows and assistance with the site selection process
- Business Networking/Information Seminars – participation and financial support of topical seminars/ workshops to provide relevant resources and information to Chatham-Kent businesses
- Provides a liaison between municipal government and local businesses
- Staff undertake a Project Manager role to work closely and provide a "One-Point-of-Contact" role
- Work closely with the Workforce Planning Board, local schools boards and post-secondary institutions to address local labour issues
- No municipal development charges for industrial development
- Employment Community Improvement Plan provides financial incentives for new and expanding companies. The plan consists of three different grants for eligible companies with more than 10 employees who are looking to expand by at least 5,000 sq. ft. The plan provides tax increment grants, development charge grants and planning and building permit grants. Applicants can apply for all three grants on a single project.

Business Retention & Expansion Programs (cont'd)**Clarington**

- **Visitation Program**—Surveys a large sample of our local companies to determine the needs, concerns and opportunities of existing local companies
- **BR&E Implementation Program** —Sets out to implement the actions to help businesses become more competitive
- In Partnership with the Board of Trade, the municipality is working on a “**shop local**” program.
- The Municipality has a contract with the Clarington Board of Trade for the purpose of providing **Economic Development and Physician Recruitment** services.

Cornwall

- **Development Assistance** with site selection and development approvals
- **Development Charges**—Cornwall does not levy development charges
- **Business Directory** and quarterly **Newsletter**
- **Cornwall Business Enterprise**—The CBEC offers a wide variety of seminars, workshops, and networking opportunities.
- **Strategic partnerships**—The City of Cornwall maintains strategic partnerships with a variety of organizations including the Cornwall and Area Chamber of Commerce, the Eastern Ontario Training Board, S, D and G Community Futures Development Corporation and St. Lawrence College.
- **Team Cornwall**—The City teams with an innovative group of more than 300 business and community leaders who have banded together to promote Cornwall both locally and abroad.
- **Doctor Recruitment**—The City spearheads a Medical Recruitment Task Force which works to attract physicians to Cornwall.

East Gwillimbury

- Broadband Study and project
- Advantage EG promotional economic development materials and New Economic Development Branding for Town
- Mount Albert Downtown Revitalization Strategy and Community Improvement Plan
- Business First Program—Facilitates and expedites the development planning approvals processes
- Tourism Strategy development
- Cleantech Investment Strategy
- Launch of new Economic Development Website: www.AdvantageEG.ca

Fort Erie

- Company Visitation Program.

Business Retention & Expansion Programs (cont'd)***Georgina***

- **Business Networking and Workshops**—Town staff, in partnership with the Georgina Chamber of Commerce, OMAFRA, YSBEC, and York Region host a number of seminars throughout the year.
- **Economic Development Print and Electronic Newsletter**—The e-newsletter is published bi-weekly and a printed newsletter is published quarterly.
- **Business Visitation Program** —The Economic Development Officer conducts visits to new and existing businesses to strengthen the Town's BR+E efforts.
- **Business Research and Development** —The Town provides research on local statistics, land inventory and other relevant site selection information. Economic Development staff act as a point of contact for business expansion and new development to help businesses navigate the municipal approval process.
- **Investment Attraction Strategy** —In 2017 the Town hired TD Graham and Associates to prepare an Investment Attraction Strategy that will help accelerate the development of the Keswick Business Park and promote investment throughout Georgina.
- **Economic Development Strategy and Action Plan**—In February of 2016 the Town of Georgina retained the consulting firm, David Cash and Associates to undertake an update of the 2009 Socioeconomic Strategy. Based on the research and information gathered throughout the public consultation process, the 2016 Economic Strategy and Action Plan has been developed.
- **York Small Business Enterprise Centre**—The YSBEC provides businesses and entrepreneurs with training, professional consultation, networking, community outreach programs and disseminates information through their newsletter.
- **Economic Development and Community Building Grants**—The Economic Development and Community Building Grant Program provides financial assistance to programs/events that serve to promote the Town of Georgina externally, generates economic opportunities for the local business community and provide for the betterment of the Community.
- **Community Improvement Plan Grants**—The Town of Georgina has released four CIP grant programs that business owners and commercial property owners within the designated BIA boundaries can apply for to revitalize the area, attract tourists and new businesses: Façade Improvement Grant, Heritage Building Grant, Landscape Improvement Grant, Accessibility Improvement Grant.
- **Business Improvement Area Support**—The three BIA's: Uptown Keswick, Sutton, and Jackson's Point are provided support and assistance from Economic Development staff.
- **Discover Georgina**—In partnership with the Chamber of Commerce, the Town is actively promoting local events to increase tourism to the area. Accessing partnership opportunities through Central Counties Tourism, York Region Arts Council and OTMPC, the Town is able to maximize their marketing reach and increase tourism interest.

Business Retention & Expansion Programs (cont'd)**Gravenhurst**

- **Corporate Visitation Program**—The economic development team, with a multidisciplinary group of other departments is committed to visiting businesses throughout the town to learn what is occurring within the business and assisting with networking and other types of requests. We have seen success at making supply chains easier for local businesses through introductions
- **Site Selection Services** —A full array of services are available to both potential and existing businesses wishing to relocate into Gravenhurst. The Economic development team maintains a full list of available on and off market real estate. Additional services outside of location assistance include, navigation through the development approvals process and grand openings of new businesses
- **Annual Business Review Survey** —Starting in 2015 the economic development division undertook a program that involved the creation of a hybrid of data collection and visitation. At the end of each year the team reaches out to each business to talk to them about how their year has been, ways to improve and provide any assistance that we can. This real time data is useful to both existing and potential businesses and it creates a relationship and line of communication between the municipality and the business community.
- **Publications**—The Town's online business directory is a great resource for up to date information on the over 500 businesses in the community. Through this resource businesses receive a free listing on the Town's website and it is searched an average of 1,000 times a month. Additionally, the Town produces each year a community profile which highlights updated data that is relevant to our businesses, more in-depth data is updated quarterly and available on the Town's website, www.gravenhurst.ca
- **Partnership Development**—The Economic Development Team leads partnerships with local, regional, provincial and national organizations to ensure that our businesses have the resources that they need. These partnerships can lead to additional services such as small business start-up, business financing, legislation assistance and business education.
- **Open Door Policy**—The economic development division maintains an open door policy to local residents, business owners and potential investors to ensure that all issues are handled in a timely manner.

Greater Sudbury

- Company Visitation Program - City staff regularly visit local companies to ensure that they are aware of programs and supports available for business expertise as well as expansion, investment or relocation.
- Market Research - Staff use proprietary databases to provide customized research queries for local companies.
- Export Development - The City of Greater Sudbury delivers the Northern Ontario Exports Program which assists companies to evaluate their potential for exporting goods and services, and provides support to initiate export market development including trade missions and attendance at marketplaces.
- Regional Business Centre - Provides a one-stop service location for small business expertise at every stage of the business cycle. Seminars and workshops are provided as well as confidential counselling services.

Business Retention & Expansion Programs (cont'd)**Greater Sudbury Cont'd**

- Immigration and Workforce Development - The City of Greater Sudbury works in partnership with the federal government and local post-secondary institutions to support newcomers to the community and to identify ways to enhance skills and marketability for our population.
- Primary Health Care Provider Recruitment - City staff work with medical students and interested physicians and nurse practitioners to encourage them to locate in Greater Sudbury.

Grimsby

- The Town conducts a **Business Visitation Program**
- Hosts business breakfasts to provide the opportunity for the local Chamber of Commerce in this regard.

Guelph

- **Foreign Direct Investment (FDI)** – The City implements its FDI strategy in partnership with other Ontario municipalities through provincial consortiums.
- **Business Retention and Expansion (BRE):** Interviewing local businesses and industries and drawing up an action plan to address matters that were identified in this process. The program provides business assistance outreach services to better understand and support the needs of local business.
- **Business Capacity:** BDE plays a number of roles in championing our real estate and business climate that continues to attract new investment to the City.
- **Partnerships:** Where possible, BDE leverages funding and resources with a wide range of local, regional, provincial and national partners to further the economic goals of the community.

Guelph-Eramosa

- The Township completed a Comprehensive Zoning By-Law Review in 2016, to streamline the development process, modernize the planning regulations and make the Township more business friendly.
- The Township took part in a County-Wide Business Retention and Expansion Project in 2015/2016.
- In 2015 The Council of the Township of Guelph/Eramosa established an Economic Development Committee.
- With the exception of area specific development charges for water and wastewater, the Township does not impose Municipal-Wide Development Charges for Non-Residential Development.

Business Retention & Expansion Programs (cont'd)**Haldimand**

- **Business Retention and Expansion Visits (BREs)**—An initiative of Haldimand County Economic Development and Tourism Division to strengthen and grow local business capacity by connecting businesses to programs, resources and new information to assist in business expansion, creation of new jobs and overcoming business challenges.

Goals:

- Support key sector development through business visitations
- Work with local partners to promote and actively expand resources available to support small business and start-ups
- Focus on youth retention and youth entrepreneurship
- Support entrepreneurial development
- Focus on increasing local business capacity to export

Key program features

- On-site visits with businesses
- Connection between business and a menu of Municipal, Provincial, Federal and Private Financial resources
- Facilitation of programs, education (workshops), resources to support business growth

Business and Investment Attraction—Streamline business inquiry process (development process)

- Focus on the attraction of key sectors
- Focused Industrial Land Strategy and marketing plan
- Implementation strategy to sell Frank Marshall Business Park; proceed with planning amendments to consolidate zoning and work closely with the Province to actively promote the Site Certified parcel
- Maintained inventory of available serviced and un-serviced commercial and industrial land and vacant commercial and industrial buildings

Business Directory

- Improve visibility of local businesses through web listings
- Connect residents and visitors with up-to-date information
- Utilize listing information internally during development of marketing materials, publications
- YLM database was implemented in 2012—Hosting and delivery of YLM directory within Haldimand County

Halton Hills

- Proactive company calling program
- New industrial areas are being developed along Highway 401
- Tourism support and an active “shop local” small business support program

Business Retention & Expansion Programs (cont'd)**Halton Region**

- One-window access to government programs and services, information on Halton's business environment and services to help establish, expand or consolidate a business within Halton's borders
- Export and import resources
- Site selection resources and assistance
- Access to market research, financing sources and training programs
- Provides a full service Business Enterprise Centre with Small Business and Business Start-Up assistance, including resources, one-on-one consultations, workshops and seminars
- Networks in the field of real estate, industry, government, business associations and community groups
- Support for all business sectors including Tourism and Agriculture
- Publications and reports

Hamilton

Hamilton's Investment & Expansion Programs consist of the following sections:

- Becoming an Investment Ready Community
- Identifying and targeting the prospects
- Marketing Hamilton for investment
- Tracking, working with and securing the investment
- After sales service—extension of our BR&E Program

Business Retention and Expansion within the City of Hamilton

- Program "**Hamilton Calling**" focuses on establishing long-term relationships with existing companies in order to address their needs and concerns.

One-Stop—Provides key planning and economic development functions into one area of City Hall

- The **Hamilton Small Business Enterprise Centre (SBEC)** has an extensive resource library, monthly newsletter, professional consultants, training, networking, youth programming, and community outreach to both new and existing small and medium businesses.
- The **Hamilton Technology Centre**—The Centre's mission is to maximize the success of emerging companies.
- **Hamilton's Regional Innovation Centre—The Innovation Factory**
 - The Innovation factory relies on public and private sector contributions to address six key areas:
 - Clustering of business resources
 - Accessing university research, colleges and key researchers
 - Providing business infrastructure support to grow businesses
 - Accessing business mentorship networks
 - Assisting with access to capital

Business Retention & Expansion Programs (cont'd)**Huntsville**

- In 2012 the Town of Huntsville adopted the Community Improvement Plan Implementation Bylaw which details the grants that are available to encourage property owners to redevelop their properties in the Downtown Area.
- CIP Financial Incentives Brochure: <http://www.huntsville.ca/en/townHall/resources/CIPBrochure.pdf>
- Implementation By-law 2012-116: <http://www.huntsville.ca/en/townHall/resources/GrantImplementationBylaw2012-116-CIP.pdf>

Innisfil

- **Care Initiative**—The Town is actively working with partners to attract and retain new physicians, medical professionals and facilities to the area.
- **BR & E Study**—The Town of Innisfil is currently working with the Ministry of Agriculture, Food and Rural Affairs on the introduction of a BR&E Study. The Study will look at the key sectors in Innisfil to determine how the Town can support these businesses to help them succeed in Innisfil.

Kenora

- **SBEC—Northwest Business Centre**
- **New Business Welcome Project**
- **Kenora Business Partners Group**—Chamber, CFDC, BIA and Economic Development
- **No Development Charges**

Kincardine

- **Meeting and Conference Planners FAM Tour**, May 2017—The purpose of a “FAM” tour is to showcase what Kincardine has to offer meeting and conference Planners.
- **Rural Community Focus Forum Annual Gathering** to provide an opportunity for the CEDC to engage with a broad cross-section of stakeholders to:
 - Network with colleagues, establish new contacts and refresh community relationships
 - Report on implementation of plans and initiatives
 - Provide an update on the activities of the CEDC
 - Share information about industry trends, investment leads and opportunities
 - Provide input and suggestions on advancing the goal of retaining and attracting investment and new employment to the community
 - Fall of 2017 the forum will be “Open House” style.
- **Economic Development Program (RED)**—Helps rural communities remove barriers to community economic development and provides cost-share funding to support evidence-based planning projects and implementation of projects that contribute to economic competitiveness.
- **Promote New Residential / Business / Industrial Development** by creating investment ready lands.
- **Support the Joint Nuclear Economic Development and Innovation Initiative**—Initiative with Bruce Power and the County to support the economic opportunities that will accompany Bruce Power’s Life-Extension program.
- **Engagement with Local Stakeholders**—The Committee is engaging with local stakeholders to allow them an opportunity to foster strong partnerships with the municipality, stakeholders and agencies.

Business Retention & Expansion Programs (cont'd)**King**

- **Economic Development Strategy**—Implementation of 38 actions is progressing
- **Spotlight on Business Profiles**—Profiles, acknowledges and awards innovation and successful businesses in King that shares the community values
- **Cultivating Business Retention + Expansion**—A five year Action Plan with 33 actionable items is underway. This program has formed the basis for on-going business visitation efforts.
- **2017 Business and Community Directory**—Fifth consecutive year, distributed to every household within King with 2,000 copies available for responding to inquiries.
- **Community Tourism Plan**—Progress is being made on 16 action items, including a substantial digital and on-line social media marketing campaign branded as www.experienceKing.ca
- **Spotlight on Business Profiles**—A two page profile is researched, developed and published electronically as testimonials and is used for business and investment attraction efforts.

Kingston

The Kingston Economic Development Corporation (KEDCO) supports the community through:

- **Investment Attraction Program**—Promoting Kingston as a premier investment and business location including Foreign Direct Investment marketing in key sectors
- **Business Growth and Retention Program**—Building relationships with local businesses through company visits, events and grant writing support
- **Labour Relations**—Support through online job board, partnerships, events and company visits
- **KEDCO's Small Business Office**
- **Tourism Kingston**—(A division of KEDCO) is the region's destination marketing organization (DMO) which manages the visitor services, leisure, conference and travel trade, and sport and entertainment tourism initiatives

Kingsville

- In the process of presenting Council with a plan to establish a CIP framework and options for incentive programs in the Cottam area of the municipality, a smaller northern urban centre that is being piloted for improvement. Once the Cottam CIP is approved and tested for viability then we can expand the CIP movement to the main urban centre in downtown Kingsville in future years.
- Servicing is underway in the central/east portion of the town to springboard economic development in the industrial and related commercial.

Business Retention & Expansion Programs (cont'd)**Kitchener**

- **Corporate Calling Program**—The purpose of which is to connect with the local business community, offer any appropriate services, and update our business database. The corporate visits are conducted by business specialists aligned with particular clusters or groups of like businesses.
- **Small Business Enterprise Centre**—The Waterloo Region Small Business Centre (WRSBC) has locations in Kitchener, Cambridge and Waterloo to serve small businesses. The Centres provide business advisory services, training, networking, youth programming, events, a monthly newsletter and community outreach to both new and existing small and medium businesses

Lambton Shores

- Economic Development, especially Industrial/Commercial land is promoted by the Sarnia-Lambton Economic Partnership on behalf of Lambton Shores.

Leamington

BR&E and Planning for 5 Key Sectors in the Municipality:

- Agri Business
- Manufacturing
- Healthcare
- Small Business
- Tourism

Community Development Plan focusing on Key Initiatives including:

- Community Partner Engagement
- Poverty Reduction
- Workforce Development
- Cultural Diversity
- Urban Renewal

London

- **London Economic Development Corporation (LEDC)** is a partnership between the City and the private sector.
- Business retention activities include providing site selection data, information on government programs, providing advice and assistance, and acting as a liaison with the municipal government.
- The LEDC also partners with a host of local service providers to assist companies with financial, regulatory, taxation and legal issues.
- Some Development Charge exemptions

Business Retention & Expansion Programs (cont'd)

Mapleton

The Township of Mapleton has an Economic Development Coordinator that works with an Economic Development Committee consisting of Councillors, staff and community members representing various economic sectors. Together, they support the following initiatives:

- Business retention and expansion
- Support and encourage existing businesses
- Economic development advertising and marketing
- Service/Commercial/Industrial site selection
- Competitiveness issues, policy and programs
- Job Prosperity Programs
- Tourism

Chamber of Commerce—The Township of Mapleton is currently working with our local business owners to launch a new Chamber of Commerce.

Strategic Planning Initiatives—The Township has undertaken several strategic planning initiatives in support of community and economic development, including an Economic Development Strategy (2013), Community Based Strategic Plan (2013), and a Municipal Cultural Plan (2015). Several common themes and action items emerged from these initiatives with respect to improving the physical and business environment of Mapleton, including the following:

- Supporting new and existing local businesses;
- Promoting downtown revitalization; and
- Encouraging farm business opportunities.

Markham

- **Innovation Synergy Centre in Markham (ISCM)**—A business advisory “hub” designed to accelerate the development of thriving enterprises with 10 to 50 employees. It is not an incubator but will partner with qualified companies to support their development into larger, more prosperous organizations.
- **Markham Small Business Centre**
- **Investment and Attraction Programs**
- **International Economic Alliances** with Hong Kong Trade Development Council, Haidan District (Beijing), China, Town of Cary, North Carolina and Wuhan Hubei Province, China
- **Markham Convergence Centre**
- **International Trade Missions**
- **Markham Business Directory**—Interactive online Business Directory listing and map with customizable search criteria

Business Retention & Expansion Programs (cont'd)**Middlesex Centre**

- Middlesex Centre has a Community Improvement Plan for the Ilderton settlement area. The components of this plan include:
 - Grants for façade improvements
 - A potential reduction in development charges
 - Possible tax reductions (lower tax rate) as a result of multifamily residential properties.

These components are subject to Council approval. Middlesex Centre also has a plan in place for the development of the municipal lands behind the Wellness Centre. The municipality is interested in multifamily units with rental and ownership options.

Milton

- The City operates a proactive visitation and company calling program.
- **Milton Economic Development Advisory Committee**— (MEDAC) was established in order to obtain strategic advice from the business community.
- The Economic Development Office works closely with the development community and the major landowners in the 401 Industrial Park to ensure that economic development prospects are serviced.

Minto

- **Chamber of Commerce**—The Town supports the Minto Chamber with an annual financial contribution and joint projects & promotions.
- **Industrial**—The Town has invested heavily in the creation of serviced industrial land at its two parks and is a participant in the Provincial Certified Sites program which will advertises industrial land in the Palmerston Industrial Park on an international scale.
- **LaunchIt!**—Minto supports a creative business incubator called LaunchIt! in conjunction with the Minto Chamber of Commerce which offers space for start-up businesses and an extensive outreach program to new and existing businesses, individuals and organizations. Minto hosts an annual business plan competition for new and expanding businesses called PitchIt!

Business Retention & Expansion Programs (cont'd)**Mississauga**

- **Business Outreach Program:** The City hosts a proactive business outreach program across key industry sectors. The Economic Development Office (EDO) and senior executives of Mississauga companies discuss current operations, future plans and assistance needed to do business in Mississauga. Elected officials and senior staff from the City visit major new companies to the city each year to develop a rapport with the business community, determine the level of satisfaction with City services and address issues.
- **Client Satisfaction:** EDO remains client-centric and responsive to the business community. On a biannual basis, EDO surveys a sample of recent clients to understand their overall satisfaction with EDO services to determine how to better serve our clients. Over the past year, EDO has achieved strong positive results.
- **Global Investment Program:** The City has implemented an International Marketing Strategy with the goal of developing a compelling global brand to attract business, investment and jobs to Mississauga. In order to attract foreign direct investment (FDI) and to build Mississauga's global awareness, EDO participates in a number of investment missions across key target markets, such as Japan and the United States.
- **Sector Development:** The EDO works with partners to address challenges and opportunities in order to facilitate a supportive business environment where businesses in Mississauga's key sectors thrive and grow.
 - **Life Sciences Cluster Strategy:** In the first quarter of 2017, Council adopted EDO's newly developed five-year Life Sciences Cluster Strategy. The strategy identifies priorities to support the growth and development of Mississauga's life sciences business sector and is the first of its kind for a Canadian municipality.
 - **Information and Communications Technology (ICT) Sector Assessment:** The EDO hired a consultant to conduct an assessment of Mississauga's ICT business sector, from which results were shared on the assessment in the first quarter of 2017.
 - **Advanced Manufacturing Program:** The Advanced Manufacturing Business Integrator participated as a panelist at the Design for Manufacturing Summit to discuss advanced manufacturing ecosystems. He had also facilitated the 3D Printing Presentation and Networking Breakfast which involved a number of Mississauga advanced manufacturing companies. At the start of 2017's second quarter, EDO hosted an Advanced Manufacturing Workforce Development event called Building Skilled Talent Together at which the technical skills gap for Mississauga's Advanced Manufacturing Sector was addressed.
- **Mississauga Business Enterprise Centre (MBEC):** The MBEC offers small business information and resources, business consultations, seminars, online training, and guidance to small businesses and entrepreneurs. These initiatives facilitate a supportive business environment to assist entrepreneurs to start-up businesses, expand existing small businesses and the creation of jobs in Mississauga.
- **Encouraging Youth Entrepreneurship:** In support of youth and entrepreneurship, MBEC offers the Summer Company and Starter Company programs which provides students with the opportunity to turn their ideas into business opportunities while developing professional skills. These programs are delivered in partnership with the Province of Ontario .
- **Facilitation Services:** The City supplies partnership options and offers seminars for small and medium sized companies. EDO sponsors and supports industry initiatives and events as well as association events, conferences and trade shows in order to develop business relationships with key stakeholders, develop awareness regarding Mississauga's location benefits and to deliver key messages about the talent, organizations and community collaboration in Mississauga which benefits business.

Business Retention & Expansion Programs (cont'd)**Muskoka District**

- **Muskoka Enterprise Centre** servicing all of Muskoka
- The District of Muskoka offers the Muskoka Affordable Housing Initiatives Program (MAHIP). MAHIP is a multiyear program for low and modest income households providing funding for the development and provision of affordable housing in the District of Muskoka. MAHIP funding will be offered to eligible Developers, Builders,

Niagara Falls

- The City operates a proactive **Visitation Program**.

North Bay

- **The Business Centre**—Nipissing, Parry Sound, a partnership between the City, the Province of Ontario and various community stakeholders
- Incentive and grant initiatives specific to Northern Ontario such as the Northern Ontario Young Entrepreneurs, Emerging Technology, Infrastructure and Community Development programs offered through the Northern Ontario Heritage Fund and those available through FedNor and their Community Futures Development Corporations assist with the expansion of existing companies and the attraction of new investment to the region
- Airport Community Improvement Plan, which provides a combination of financial incentives, including: Municipal Fee Rebate Program, Tax Assistance Program, Landfill Tipping Fee Reduction.

Oakville

- The Oakville Economic Development Department provides a proactive company visitation program. In addition, the Department provides site information, economic data and acts as the lead advisor to the Oakville Council, Chamber of Commerce and developers on expansion opportunities/constraints.

Business Retention & Expansion Programs (cont'd)**Orangeville**

- **Investment Readiness and Attraction**—Promotion of Orangeville as an investment and business location of choice completed through strategic marketing. Dedicated staff are available to provide customized one-to-one services and support to new investors and expanding businesses. Economic development staff serve as first point of contact for expansion and new business inquiries to facilitate the development process
- **Business Retention + Expansion Program**—Completion of sector-specific BR+E program. Initiative is designed to identify areas of concern and examine opportunities to help local businesses with their growth and expansion efforts. Implementation of BR+E manufacturing focused action plan currently underway with key strategies in place to support retention and growth of local enterprises.
- **Development Charge Exemption**—A 100% percent exemption of non-residential development charges for certain industrial uses exists to encourage industrial development and employment in Orangeville.
- **Business Research and Development Assistance**—Community-specific information readily available through up-to-date inventory of available, serviced commercial and industrial lands and vacant ICI buildings. Detailed site selection research and information, economic data, statistics and other relevant information on Orangeville's business environment readily available.
- **Workforce Development**—Collaboration with two local colleges, local high schools and with partners in regional Workforce Development Committee exists to support initiatives that will strengthen access to trained workforce.
- **Networking, Events and Partnership Development**—Liaison services are available to connect business owners with access to provincial and federal partners, programs and funding opportunities. Networking opportunities are also available at events delivered throughout the year, including specialized business seminars, the annual Economic Outlook Breakfast, and collaborative events with the local Board of Trade.
- **Dedicated Entrepreneurial Development/ Orangeville & Area Small Business Enterprise Centre (SBEC)**—Start-up and existing small business owners are supported with free guidance, support and resources during their initial years of operation. Services include business registration assistance, one-on-one consultations, a variety of literature on business related topics, and access to affordable workshops and seminars throughout the year. Specialized programs that include the Summer Company and Starter Company Plus provide specialized training, mentorship and possible grants to support start-up and expansion-ready small business owners, including youth.
- **Tourism and Cultural Development**—Ongoing implementation of Tourism Development and Marketing Plan and 2014 Municipal Cultural Plan to support growth of tourism and cultural initiatives, programs and businesses. Includes visitor information services with information on attractions, events, accommodations, and shopping and dining options in Orangeville and the surrounding region.
- **Publications and Information**—Current news, updates and opportunities are shared through dedicated websites (orangevillebusiness.ca and orangevilletourism.ca), an active social media program, videos, and through community and investment profiles.

Business Retention & Expansion Programs (cont'd)***Orillia***

- **Regional Business Retention & Expansion Study**—In an effort to continually improve the local and regional business climate, the City of Orillia recently partnered with its surrounding municipal partners to undertake a Regional Business Retention & Expansion Study. This project, in partnership with a number of business support organizations, resulted in 10 Priority Actions covering a range of new and exciting opportunities.
- **Site Plan Streamlining Initiative**—Using direct business feedback, staff from the Development Services Department undertook a thorough review of the site plan application process with the goal of reducing the red-tape, time and costs associated with site plan applications.
- **Orillia Area Community Development Corp. (Orillia Area CDC)**—The Orillia Area CDC assists businesses with business plans, marketing plans, loans and grants, business counselling and workshops.
- **Orillia & Area Online Business Directory**—The directory boasts over 2,000 community business listings.. The directory is promoted as a source for local products, businesses and services.
- **Moratorium on Industrial Development Charges**—In 2011 Council initiated a moratorium on Industrial DCs. This successful program has resulted in significant expansions within the community, benefitting both the growing businesses and the community through new employment. The moratorium has been extended to until 2021 and will be reviewed by Council on an annual basis.
- **Explore the Trade**—The City of Orillia Economic Development Office supports the trades, in partnership with the Orillia Manufacturers' Association and the Orillia District Construction Association. In partnership with these organizations, the City hosts an annual Explore the Trades event, which brings together over 30 local employers in the trades, together with over 1,500 local elementary and secondary students.
- **Economic Development Partnership Development**—The Economic Development Committee and staff regularly assist in the development of partnerships throughout the community. This includes everything from business-to-business partnerships to connections between post-secondary institutions and business leaders.
- **Business Information Seminars**—The Economic Development Office partners with other community organizations to offer informative workshops and events throughout the year including industry specific speakers, job training seminars and funding workshops in partnership with community partners.
- **Ontario's Lake Country Tourism Organization**—The OLC is the destination marketing organization for Orillia & Area and focusses efforts on promoting local tourism attractions and events, while attracting visitors to the area.
- **Tourism Strategic Action Plan**—The City of Orillia, in partnership with Regional Tourism Organization 7 (Bruce/Grey/Simcoe), are developing a Three-Year Tourism Strategic Action Plan and One-Year Business Implementation plan to facilitate growth and program delivery in the city.
- **Physician Recruitment Committee**—Orillia, physician recruitment is a community-wide effort that includes the Economic Development Office. The City of Orillia provides annual funding to the committee and EDO staff assists with marketing initiatives.

Business Retention & Expansion Programs (cont'd)**Oshawa**

- **Cluster Development Strategy**—Oshawa has identified five priority growth sectors (Advanced Manufacturing, Health & BioScience, Energy, Multimodal Transportation & Logistics, and IT).
- **Innovation Support**—Oshawa is home to a Regional Innovation Centre called SPARK. SPARK offers support for technology-based businesses to grow from an idea through various stages of growth. The City provides financial support for “The Loft”, an incubator centre within SPARK’s facility that provides low cost space for fledgling entrepreneurs.
- **Fast Tracking Development Approvals Process**—The City’s Development Services Team offers a fast tracking development approvals process to accommodate approvals when timelines are tight.
- **Partnerships**—Oshawa partners with a number of local, regional and provincial partners both from the public and private sector to promote our area’s business opportunities and make those strategic connections. Partnerships include: the Greater Oshawa Chamber of Commerce, the Greater Toronto Marketing Alliance, Durham Economic Development Partnership and Durham Workforce Authority in addition to others.
- **Site Selection Tools**—Location assistance, navigating the development approvals process, access to critical information, and connections with other relevant organizations
- **Business Connections**—Regular contact with local businesses to provide support for a variety of issues including support for expansion, hiring, financing, access to other levels of government, etc.
- **Development Charge Exemption**—There are no City development charges for industrial development.
- **Workforce Development**—The City works closely with its local post-secondary institutions, Durham College and the University of Ontario Institute of Technology (UOIT), that develop leading-edge programs to train the workforce that employers need.
- **Publications**—Online Business Directory, a quarterly e-newsletter, as well as a Consolidated Community Profile and Development Insider annually
- **Networking and Business Education**—Economic Development and Staff bring a variety of workshops and networking opportunities to businesses.

Business Retention & Expansion Programs (cont'd)**Ottawa**

- **Invest Ottawa**
 - Provide direction funding and oversight to Invest Ottawa—The City's arm's-length economic development agency
 - Coordinate activities between Invest Ottawa and the City in the areas of business acceleration, sector development and international outreach
 - Manage performance through metrics outlined in Invest Ottawa's Annual Operating Plan
- **Community Improvement Plans (CIPs)**
 - Manage and implement the city-wide Community Improvement Plan (CIP) program including existing pilots in Orléans and Carling Avenue as well as new areas such as Bells Corners
- **Capital Investment Track Program (CIT)**
 - Manage the Capital Investment Track (CIT) Program to guide targeted/strategic investments through the City's approval process with timely and customer-sensitive service
- **Innovation Centre at Bayview Yards**
 - Provide secretariat and in-kind support to the Innovation Centre—A non-profit organization responsible for managing the development of a one-stop-shop for innovation and entrepreneurship that will be home to early-stage companies, anchor businesses, incubation and accelerations organizations, business service agencies, post-secondary institutions and professional services businesses
- **Business Improvement Areas (BIAs)**
 - Provide issues management support for BIAs, including liaising with City departments and the Ottawa Council of BIAs (OCOBIA) to resolve the concerns of local businesses
 - Facilitate new BIA formations and BIA expansions
- **Innovation Pilot Program**
 - Manage a program that pilots the goods and services of start-ups throughout City departments
 - Businesses and entrepreneurs receive invaluable feedback geared towards improving their product or service

Business Retention & Expansion Programs (cont'd)**Peterborough**

- Proactive business retention and expansion program, including business visitation programs, government funding programs, and acting as a government liaison
- Maintain economic data, statistics and information
- Develop partnerships to promote, support and sustain growth
- Mediate conflicts and advocate for business concerns
- Market Peterborough to prospective businesses
- The **Business Advisory Centre** has consultants to advise both prospective and established business owners on key aspects of start-up and the maintaining of successful businesses.
- The City has a **Physician Recruitment Program**, which is funded by the Federal Government.
- **Skilled Labour Recruitment Program**, which is funded by the province to attract new manufacturing companies to the community and help retain a skilled labour force in existing companies
- The City of Peterborough also has a comprehensive **Affordable Housing Program** which provides incentives to developers including the waiving of DC's, Planning Fees and Building Permit Fees.
- **Central Area Revitalization Grant (Tax Increment Based)**
- **Municipal Incentive Program**—Planning application fees, including cash-in-lieu of parkland can simply be waived

Pickering

- **Corporate Calling Program**
- The Economic Development Office partners with local, regional and provincial groups as a means to enhancing and protecting the interests of our local businesses.
- **Publications**—Publish an Available Land & Space Directory, View on Business Newsletter, Economic & Community Profile, Business Start-Up Directory and Business Directory listing over 2400 local businesses by size and sector
- The City also maintains a business website providing statistics, news, and economic development program details, film permit access, land and space inventories with aerial mapping, development news and images, links to all manner of local and regional business interests and much more.
- Seminars **and Business Start-Up Consultations** are also offered to anyone interested in business matters.

Port Colborne

- **Corporate Visitation Program**—The Economic Development Office assists firms in developing new export markets and expanding existing companies.

Business Retention & Expansion Programs (cont'd)***Prince Edward County***

- **Development Coordination Role**—The Community Development Department staff provides a ‘One-window’ role, working closely with the development community to assist in navigating the municipal approvals process.
- **Small Business Centre** — Access to business planning, business registration, counseling, research, leadership, and mentorship, advice, tools and seminars. This partner also runs a youth focused summer entrepreneurship program.
- **Publications**—Monthly community development newsletter, business and resident attraction webportal (www.buildanewlife.ca), community and investment profiles
- **BR&E and Planning**—Visit businesses to gather information and data so that plans can be developed to support the growth and expansion of local businesses. Services include providing connections to education programs, services and resources. Here is a list of the following Key Sectors that the Municipality focuses on:
 - Agri business (complete 2012)
 - Manufacturing (complete 2016)
 - Construction services (complete 2016)
 - Health services (complete 2017)
 - Professional services (complete 2017)
 - Retail sector (to be completed 2018)
 - Tourism sector (to be completed 2018)

Puslinch

- Implementation of recommendations from the Township of Puslinch’s Community Improvement Plan (CIP) completed in 2016 including facilitating the grant programmes which include the CIP Façade, Signage and Landscape Improvement Grants. These grants encourage investment, promote business attraction and enhance the aesthetic appeal at the entrance to Puslinch at Highway 6.
- Undertake a logo and branding project for the Township’s branding design to increase awareness and brand recognition. The new brand will assist with promotion and attraction. This project is contingent upon obtaining funding from the Rural Economic Development grant program.

Business Retention & Expansion Programs (cont'd)**Sarnia**

- Sarnia supports financially the activities and programs of the **Sarnia-Lambton Economic Partnership (SLEP)**, which has the responsibility to undertake initiatives on behalf of all the municipalities in Sarnia-Lambton, focused on promotion, lead generation activities, and economic sector development meant to sustain and expand the economic base of all of Sarnia-Lambton.
- On-going EDCP activities include advertising, marketing and promoting the City of Sarnia, the development and management of the Sarnia 402 Business Park and Sarnia Business and Research Park, the Sarnia Harbour and associated waterfront area, the Sarnia Chris Hadfield Airport, and the provision of administrative support for the UWO Research Park.

Sault Ste. Marie

Sault Ste. Marie Economic Development Corporation offers programs, services and government program facilitation for small to large business as it relates to:

- Business, Retention, Expansion and Investment
- Economic Development, Investment, Trade and Business Development networks
- Youth Entrepreneurial Mentoring, Business Consulting and Client Development
- Educational Workshops, Seminars and Regional Outreach
- Entrepreneurship and Enterprise Services
- Tourism Promotion, Sports Tourism/Event Management, Conference Attraction and Development

St. Catharines

- **Corporate Calling Program** – focused on building strong relationships w/ industry through a coordinated corporate visitation schedule aimed at identifying challenges and growth opportunities (business retention and expansion BR+E).
- **Project Expeditor Services** - provides certain land development projects with expertise, guidance, resources, and conflict resolution services to move land development projects forward and address challenges and obstacles to a planning or building permit approval.
- **Site Selection Assistance Program** – offering an array of services ranging from workforce development to shovel-ready land to help investors/businesses or relocate in St. Catharines.
- **Physician Recruitment Program** – the St. Catharines medical community is leader in providing collaborative care to its residents. City staff works closely with the medical community to assist with the recruitment and retention of medical professionals.
- **Tourism marketing and promotion** – staff work with *tourism*/industry partners and colleagues to develop and deliver *marketing programs* that increase visitor attraction/participation.
- **St. Catharines Enterprise Centre** - The Enterprise Centre provides the information, resources and tools that St. Catharines/Niagara's entrepreneurs need to launch and grow their small businesses. The office is a member of the Ontario Network of Entrepreneurs (ONE) and a community partner for the Entrepreneur Canada Program, and the Government of Ontario's young entrepreneur programs - Summer Company and Starter Company Plus.
- **Development Charges** - The City has not collected any municipal development charges since June 2009. However, Regional DCs are collected by the City on behalf of the Region of Niagara.

Business Retention & Expansion Programs (cont'd)**St. Thomas**

- The St. Thomas EDC—Operates under a Board of Directors comprised of City Council and representatives from business and industry in St. Thomas.
- **Company Visitation Program**
- **Site Selection Services**—Full array of services to businesses wishing to expand or re-locate in St. Thomas or the Municipality of Central Elgin.
- **Investment Attraction**—The St. Thomas EDC is a founding member of the Southwestern Ontario Marketing Alliance (SOMA), an association which includes the municipalities of Aylmer, Ingersoll, St. Marys, Stratford, Tillsonburg and Woodstock.
- **Free Employment Assistance**—St. Thomas provides the services of Employment Services Elgin (ESE), a unique partnership with Fanshawe College and the Youth Employment Counselling Centre. ESE assists new companies with administrative tasks associated with start-up and staffing. Free services include pre-screening of potential employees, use of computers, office space, and other communication equipment, recruiting services, aptitude testing, and the provision of labour market information. ESE provides information on funding programs for employers.
- **Publications**—The Economic Development Corporation publishes an annual Industrial and Business Directory, a comprehensive Community Profile and a periodic newsletter.
- **Elgin Business Resource Centre (EBRC)**—As a Federal Community Futures Development Corporation, the EBRC finances new businesses and expansion, oversees the Small Business Enterprise Centre (SBEC) and the Innovation Centre for Entrepreneurs (ICE) business incubator, provides business services and referrals and funds economic development projects in St. Thomas and Elgin County.
- There are no Industrial Development Charges in the City of St. Thomas and Building Permit fees are capped at \$25,000.

Stratford

- **Stratford Economic Enterprise Development Corporation (SEED Co.)**—SEED provides a professional value-added business service to keep and grow Stratford business and attract new investment. SEED Co. operates in partnership with business, education and government sectors.
- **Stratford Municipal Development Incentives**—The City has no industrial development charges or levies.
- **Festival Hydro Retrofit Program**—Created in partnership with Ontario Power Authority to assist business owners to become more energy efficient and create operational cost savings.
- **Stratford Perth Centre for Business**—Offers free one-on-one confidential business consulting services. Also offered are entrepreneurial training and support through lunch and learn sessions, special events, breakfast networking group, women's mentoring program, business plan development and referrals to business funding sources.
- **Business Calling Program**—A partnership project with the Mayor's Office and SEED Co. to promote dialogue with major employers and manufacturers.

Business Retention & Expansion Programs (cont'd)***Stratford Cont'd***

- **Opportunity Lives Here**—The City of Stratford, the Town of St. Mary's and the County of Perth have partnered to launch a new online resource aimed at attracting skilled labour and talent to the region.
- **Investment Attraction**—SEED Co. and the City of Stratford are founding members of the Southwestern Ontario Marketing Alliance (SOMA), an association which leverages the City of Stratford on an international level.

Thunder Bay

- The **Thunder Bay Community Economic Development Commission (CEDC)**—Promotes business development, retention and expansion, entrepreneurial support, opportunity promotion and collection and assessment of key business data.
- The **Thunder Bay & District Entrepreneur Centre**—Located within CEDC's administration office provides seminars, workshops and free and confidential business counselling services for new and existing small businesses.
- **Community Futures Development Corporation (CFDC)**—Finances new businesses and expansions, provides business services and referrals and funds economic development projects in the Thunder Bay Census Metropolitan Area.
- **Physician Recruitment**—The Thunder Bay Physician Recruitment and Retention program is a partnership of community, medical, government and academic institutions.

Tillsonburg

- **Accessibility Renovation Grant**—This program is intended to improve accessibility to existing commercial buildings and properties. This grant is up to \$3,000 in 50/50 matching funds
- **Alleyway Façade Improvement Grant Program**—This program is intended to provide grants to property owners in the Central Area to assist with non-street front façade improvements to be consistent with the Central Area Design Study
- **Architectural Design Grant Program**—This program is intended to provide a grant to owners of lands and buildings in the Central Area who wish to hire a professional such as an architect, an engineer or accredited designer to develop a project concept for other programs offered under this CIP.
- **Façade Improvement Grant**—This program is intended to provide a loan or grant to encourage exterior renovations which are in keeping with the desired aesthetic effect and historical/heritage characteristics of buildings within designated areas.
- **Tax Increment Equivalent Grant Program**—This program is intended to provide a grant to owners of lands and buildings who undertake improvements or redevelopment that result in an increased property assessment . Such improvements or redevelopment are also to be generally in-keeping with the objectives of the Town's Strategic Plan and design principles of the Central Area Design Study.

Business Retention & Expansion Programs (cont'd)**Timmins**

- Services include site selection, exporting information, community statistics, demographics and assistance on government assistance programs. There is a **Business Enterprise Centre (BEC)**.
- The City has formed a **Community Development Committee** which is comprised of a team of senior staff who meet weekly to deal with matters relating to land acquisitions/purchases, development proposals, special projects and are available to meet face-to-face with residents and business people to discuss issues and proposals relating to community development.
- **Timmins and Area Business Self-Help Office** offers a walk-in resource library of business information with a knowledgeable Business Consultant. Council has eliminated development charges in the City for all classes of development.

Toronto

- Economic Development manages **Enterprise Toronto** www.enterprisetoronto.com—A public-private alliance assisting entrepreneurs and small business. Its four business centres provide one-on-one assistance to those starting or growing an early stage business.
- Toronto cost-shares capital improvement in designated retail business districts and traditional employment areas.
- Toronto's Economic Development team provides specialized business knowledge and information on Toronto's [key industry clusters](#)

Vaughan

- Corporate Calling Program
- Economic Cluster Development
- Vacant employment lands directory
- Business Roundtables
- Economic Gardening Initiatives through the Vaughan Business Enterprise centre
- Ambassador Program
- Economic & Market Research Services
- Corporate Branding
- Marketing & Communications Services (e.g. website; collateral materials; newsletters)
- Vaughan International Commercialization Centre (assisting small and medium-sized enterprises (SMEs) localize international technologies to create and commercialize new, innovative products in addition to assisting local companies with the expertise required to modify or adapt their products for international export).

Business Retention & Expansion Programs (cont'd)**Waterloo (Region)**

- The Office of Economic Development provides corporate and community based services including:
 - The dissemination of data and analytics on the regional economy
 - Implementation and monitoring of the Regional Economic Development Strategy (WREDS)
 - Providing strategic support to the Waterloo Region Economic Development Corporation (WREDC)
 - Supporting business development at the Region of Waterloo International Airport
 - Administering grants and supporting incentive programs
 - Facilitating strategic investment opportunities that require Regional approval
- Industrial Use Strategy
 - Reduced rates for a new industrial building or an enlargement of more than 50% of the gross floor area of an existing industrial building.

Welland

- Welland offers Site Location, Business Facilitation, Venture Niagara, Club 2000 services.
- The Gateway Community Improvement Plan (CIP) provides financial incentives to property owners who revitalize, strengthen and diversify the economy in Welland by promoting private sector investment, development, redevelopment and construction activity on employment lands in the Gateway Community Improvement Project Area. The Project Area in the City of Welland includes all employment lands within the Urban Area and includes Strategic Locations for Investment as illustrated in the Gateway CIP document. In partnership with the Niagara Region, three Incentive Programs are available through the Gateway CIP: the Tax Increment Based Grant Program, the Development Charge Grant Program and Planning Application Fee Grant Program.

Wellesley

- **Wellesley and District Board of Trade** has a Township staff liaison to provide or obtain information regarding business activities in the community.

Business Retention & Expansion Programs (cont'd)***County of Wellington***

- The **Business Retention and Expansion Programme** (BR+E) established in 2014 continued in 2016/2017 with the Downtown/Retail and Foreign Owned Businesses survey. In total 139 Downtown/Retail businesses and 8 Foreign Owned businesses were interviewed. Supported by OMAFRA, the programme partners works with the seven member municipalities to build relationships with local enterprises and better understand their needs and concerns.
- The County's **Business Retention and Expansion Municipal Implementation Fund** provides annual funding to all seven of its member municipalities for projects that enhance the local economy and promote business retention and expansion. \$175,000 has been budgeted annually for municipal implementation projects.
- The **Wellington County Investment Attraction Strategy** was developed in 2015. Investment attraction activities include, Wellington County as an active member of the Ontario Food Cluster, participating in agri-food investment attraction. Economic development is also working with the City of Guelph and University of Guelph to host international delegations and promoting and exploring export opportunities for Guelph-Wellington businesses to expand their global markets.
- The **Talent Attraction Programme** is actively working on solving workforce issues for Wellington County businesses. Activities include the development of a new Wellington County Job Board, participation in Newcomer Career and Settlement Fairs in Toronto and working directly with employers, community resources and educational institutions to develop pathways to employment. Successful grant application from Ontario 150 Fund, and Ministry of Citizenship and immigration for Labour Market projects designed to help employers improve attraction and retention of Millennials, International Students and Immigrants in Wellington County.
- This **Way to Wellington Signage Programme** was approved in February 2016, the signage programme is currently being implemented with gateway signage being installed in summer 2017.
- The **Taste Real Food Programme** supports local businesses, farms and producers in Guelph and Wellington County. The programme involves print publications, online presence and a series of festivals and events that raises awareness and promotes local farms and food businesses. In 2016, Taste Real started implementing recommendations from the County of Wellington's Food Tourism Strategy, to enhance current programming and to further solidify the region's position as a food tourism destination.
- The **Experience Wellington Promotion** consists of an annual Festivals and Events Guide promoting community events in Wellington County. The Wellington County Visitor's Map was redesigned in 2016 to promote the experiences offered in the area and attract new interest in Wellington County.
- Financial support towards of the SouthWestern Integrated Fibre Technology (SWIFT) Network programme to provide high-speed broadband in Wellington County.
- In 2017 the Economic Development division will undertake the development of a **Countywide Community Improvement Programme** and update the Economic Development Strategic Plan.

Business Retention & Expansion Programs (cont'd)**Wellington North**

- Business Retention and Expansion Program
- Community Growth Program
- Community Improvement Program
- Downtown Revitalization Program
- Green Energy Program
- Local Food Program
- Municipal Cultural Program
- Renew Northern Wellington Program
- Tourism & Marketing Program
- Workforce Attraction Program

Whitby

- Information on available development sites, industrial and office properties
- Demographics and statistics relevant to businesses and investors
- An online Business Directory
- Corporate calls with the local business communities to learn about their products/services and their markets to assist in promoting them
- Staff also provide local businesses with information about financial incentives, new developments and upcoming events

Whitchurch-Stouffville

- **Visitation Program**
- **Rural Development Consultations** – These are used to identify appropriate and realistic ways in which rural areas can participate in the Town's overall economic growth.
- General promotion for both business and tourism attraction. Continuous data collection and revisions to facilitate investment decisions in favour of Whitchurch-Stouffville.

Windsor**Economic Revitalization Community Improvement Plan (City-wide)**

- Offers financial incentives in the form of a tax increment-based grants to new, existing and small businesses.
- Grants may be approved by City Council for up to 100% of the municipal property tax increase created by the project for up to 10 years after project completion

Windsor Essex Economic Development Corporation (WEEDC) is the lead economic development agency representing the Windsor-Essex Region and works to positively impact the Region by providing services including business attraction, retention, and expansion, small business and entrepreneurial development, and community development activities. WEEDC provides Regional Economic Data, Site Selection Property Search, Assisting Windsor-Essex Region Companies to Expand Locally and Internationally, Development Charges Exemptions. There are no Industrial Development Charges in the City of Windsor, **Windsor Essex Small Business Centre**.

Downtown/Area Specific Programs

Barrie

There are three Community Improvement Plans (CIP) in place within the City of Barrie: Downtown Barrie, Allandale Centre Community and Georgian College.

- **Loans, Grants, Development Charges Exemptions, Tax Incremental Increases, Planning and Building fee reductions**

The Built Boundary CIP was approved in October 2016. It encompass Barrie's entire Built Boundary and replaces two previous CIPs: Downtown Barrie and Allandale Centre. The Built Boundary CIP includes two types of grant programs, both of which provide financial incentives to achieve current community goals and priorities within the Built Boundary: 1.) Renovation Grant; 2.) Redevelopment Grant. The Georgian Colege CIP surrounds the Georgian College campus and focuses on improvements to the interface between the College and the surrounding neighbourhoods. The CIP areas can benefit from a range of incentives including loans and grants adaptive re-use, upgrade to building code, accessibility and HVAC improvements, and façade and sign improvements. Funding is also provided for businesses to install safe energy efficient lighting to increase the safety of these CIP areas. Planning application and building permit fees are reduced. A development charge exemption is also in place in certain areas within the Downtown CIP and the Allandale CIP. Property tax increases can be incremental for a period of up to five years.

- **Renovation Grant**

The purpose of the Renovation Grant is to assist in the improvement, restoration or adaptive re-use of existing buildings within the Urban Growth Centre and to assist with restoration and renovation of heritage characteristics of buildings listed on the Municipal Heritage Register. The main goal of this program is to enable existing buildings to be improved and used for other uses. A maximum amount of \$25,000 can be awarded per grant, with amounts covering no more than 50% of the cost of work. There is no minimum amount.

- **Redevelopment Grant**

The Redevelopment Grant will provide financial incentives for development/redevelopment projects which provide affordable housing; remediate and redevelop brownfield sites within the Built Boundary, and develop ground related commercial in combination with the appropriate density and built form to support transit, walkability and animated streets in the intensification areas identified on Schedule I on the Official Plan. Depending on the redevelopment project the grant includes:

- % of planning application fees;
- % of building permit fees;
- % of the development charges;
- Costs of environmental studies for brownfields and some remediation costs may be included;
- Tax increment payments paid in decreasing increments over a 5 year period.

Downtown/Area Specific Programs

Bracebridge

Façade Improvement Grant/Loan

- Offered in the Central Business District only
- Provides building owners up to 50% of construction costs to a maximum municipal contribution of \$10,000. Of this amount, 50% will be grant and 50% will be an interest free loan.
- Projects can include any repairs to the front of a building including windows, doors, brick/siding repairs/replacement, lighting, etc.
- Additional money is available for buildings that front on more than one street

Signage Improvement Grant

- Offered in the Central Business District, District Shopping Area, Special Purpose Commercial Area and Mixed Use Areas
- Provides the building owner or tenant with grant equivalent to 50% of the cost of a new sign up to a municipal maximum of \$2000.

Property Improvement Grant/Loan

- Offered in the all commercial areas of town
- Provides building owners up to 50% of improvement costs to a maximum municipal contribution of \$8,000. Of this amount, 50% will be grant and 50% will be an interest free loan
- Projects can include landscaping, fencing, benches, planters, lighting, paving, walkways, outdoor patios/cafes, accessibility improvements, etc.

Brampton

Downtown Development Corporation

- The Brampton Downtown Development Corporation (BDDC): a financially sustainable funded, semi-autonomous organization that has evolved from the existing Brampton Downtown Business Association (BDBA)
- It is a new development tool that will have the capacity to undertake considerably more than the existing BIA is able to currently undertake as a Part III Corporation. This includes undertaking a program of grant making, and other promotion, improvement, development and redevelopment programs.
- Downtown and Queen Street Corridor CIP and Incentive Program
- DC Discounts on targeted non-retail ICI
- Cash in Lieu of Parking Waiver in the Downtown

Downtown/Area Specific Programs

Brockville

- **Tax Increment Equivalent for Rehabilitation and Redevelopment (TIERR) Grant Program:** The program provides a grant to owners of lands and buildings who undertake improvements or redevelopment that would result in an increased property assessment. The amount of the grant provided depends on the increase in the municipal portion of property taxes resulting from the improvements. The program offers a grant of 100% of the increase in municipal realty taxes paid annually for a maximum period of five (5) years.
- **Residential and/or Commercial Conversion/Rehabilitation (RCCR) Grant Program:** This program provides a grant to owners or tenants of buildings who choose to upgrade existing space on upper floors to create new or improved residential and/or commercial space in keeping with the original goals of the Downtown CIP. The program will provide the property owner or tenant with a grant equal to 50% of the costs for space converted or rehabilitated up to \$20,000 per property subject to the approval of the Planning Department.
- **Façade Improvement Grant Program:** This program provides a grant to owners or tenants of buildings who undertake restoration and/or rehabilitation of Program Area buildings in a fashion consistent with the original design or with the City's Urban Design Guidelines and the requirements of the Ontario Building Code.

The Façade Improvement Grant Program offers a grant of up to 50% of the total cost of façade improvements where a project has a value of more than \$2,000, to a maximum of \$10,000 per annum, per property, per façade. The number of front facades eligible for grant purposes is based on the number of "distinct facades".

Caledon

- Exemption of development charges for the Caledon East Commercial Core Area and the Bolton Business Improvement Area
- **Community Improvement Plans (CIP)** for Alton, Bolton, Caledon East, Caledon Village, Cheltenham, Inglewood, Mono Mills and Palgrave. The CIP outlines a series of proposed improvements to sidewalks, pedestrian connections, streetscapes, parks and other spaces. The CIP also outlines financial incentives - grants - made available to private property owners and tenants. The purpose of the grants is to encourage investments in commercial and mixed use properties, and contribute towards the revitalization and beautification of each of the CIP areas

Cambridge

- **Building Revitalization Program**—The City offers interest-free and partially forgivable loans (on a matching-share basis) for property improvements that focus on improving the street appearance of buildings and encourage structural and weather/waterproofing repairs. The City will lend up to \$20,000 per building, with partial loan forgiveness of up to 35% available. (A maximum of \$60,000 per property owner is available). Instead of entering into a loan arrangement with the City, the program can also be arranged so that the partially forgivable portion can be given as a grant.
- **Design Guide Program**—This program offers grants for owners to retain professional assistance in designing property improvements. The City offers a \$750 grant for design assistance in the downtown core.

Downtown/Area Specific Programs

Cambridge cont'd

- **Realty Tax Rebate Program**—A three year program that provides a rebate of a percentage of the City's portion of the increase in City property taxes as a result of building improvements and/or new development. All properties in the core are eligible where the property improvements result in an increase in the City property taxes.
- **Development Application Fee Waiver**—No fees for applications under the Planning Act (Site Plan, Zone Change, Official Plan Amendment, Subdivision) for new residential development in the downtown core
- **Building Permit and Sign Permit Fee Exemption**—All properties in the core areas do not pay a fee for obtaining a building permit or permits for signs.

Centre Wellington

Business Advisor in Residence Program

- Start-up and small business support
- Small business training program

Chatham-Kent

Downtown & Main Streets Area Community Improvement Plan

- Façade Improvement Program – 50% grant up to \$7,500 for first 50 ft. plus additional \$1,000 for every 10 ft. side or waterfront eligible if significant public view
- Planning Application and Building Permit Fee Grant Program – 100% rebate
- Property Tax Increment Equivalent Program – 100% of the increase in the municipal portion of property taxes resulting from reassessment rebated each year for 5 years
- Parkland Dedication Exemptions – 100% rebate
- Parking Standards Exemption – 100% rebate
- Residential Conversion & Rehabilitation – Grants up to 50% of the construction cost to a maximum of \$5,000 per unit or \$40,000 per application
- Project Feasibility studies – Grants up to 50% of the cost of the study to a maximum of \$5,000
- Heritage Design Studies – Grants up to 50% of the cost of the study up to maximum of \$1,500
- Cafes, Patios, Display Areas, Court Yards Program – assistance to property owners undertaking the construction of cafes, patios, display areas or court yards accessory to commercial use

Commercial Community Improvement Plan

- Design Study Grant Program – 50% grant up to \$5,000 per study
- Planning Application and Building Permit Fee Grant Program – full rebate up to \$7,500
- Façade Improvement Program – 50% grant up to \$30,000 based on the size of the building
- Site Improvement Plant – 50% grant up to \$30,000
- Property Tax Increment Equivalent Program – 100% rebate of the municipal tax increase in year 1, 80% in year 2, 60% in year 3, 40% in year 4 and 20% in year 5

Downtown/Area Specific Programs

Clarington

- **Upgrade to Building Code Grant Program**—Intended to assist property owners with the financing of building improvements required to bring existing older buildings into compliance with the current Ontario Building Code. It will provide a grant for up to 50% of the costs for eligible work per building to a maximum of \$5,000 per municipal street address or storefront. There is a maximum of \$45,000 per property owner for a building with multiple street addresses or storefronts.
- **Signage Program**—Assist business owners with financing the design and installation of new signage within the Community Improvement Plan area. Provides a grant equivalent to 50% of the cost, up to a maximum of \$2,000
- **Façade Improvement Grant Program**—Provides a grant for up to 50% of the costs for eligible work per building to a maximum of \$5,000 per municipal street address or storefront. There is a maximum of \$45,000 per property owner for a building with multiple street addresses or storefronts.
- **Building Permit Grant Program**—Provides a one-time grant to offset the amount of the building permit fee to a maximum of \$3,000
- **Infill Project Grant Program**—Assist property owners within the Community Improvement Plan area with financing the cost of the development process. The program allows the Municipality of Clarington to provide a one-time grant to offset the cost of the construction to a maximum of \$10,000 per property.
- **Revitalization Area Incentives**—For existing commercial buildings or multi-story mixed-use building, there may be development charge exemption or 50% reduction.

Cornwall

- **Rehabilitation Tax Increment Grant Program**—Reimbursement of part or all of the increase in municipal taxes paid as a result of improvements made to a building
- **Building Restoration & Improvement Program**—Loan to help with interior improvements to buildings
- **Project Design Grant**—Grant for such things as feasibility studies or concept drawings/architectural plans
- **Façade Improvement/Sign Grant, Discretionary Municipal Tipping Fees Grant, Parking and Landscape Enhancement Program**
- **Municipal Planning/Development Fees Grant**—A landowner upgrading or re-developing a property can receive full reimbursement for such things as an Official Plan/Zoning Amendments and Building Permit fees.

Gravenhurst

Downtown Community Improvement Plan(CIP)

- Provides grants to business and building owners to improve the viability, appearance and safety of their downtown buildings.
- Each of the 12 categories allows applicants to receive up to 50% of non-repayable grant money. The town has invested over \$200,000 into this program over the last 5 years.
- The Town has also commissioned a set of façade guidelines and streetscape improvements which they are committed to rolling out over time.

Downtown/Area Specific Programs

Gravenhurst Cont'd

Below are the grant categories that are available:

- Planning and Design Study/Drawings Grant
- Planning Application and Building Permit Fees Rebate
- Building Façade Improvement (Front)
- Building Façade Improvement (Rear or Side)
- Structural Improvement Grants (Building Code, Fire Code or accessibility improvements)
- Heritage Restoration Grant
- Residential Conversion/Rehabilitation Grant
- Landscaping and Property Improvements Grant
- Signage Improvement Grant
- Property Tax Increment Grant
- Development Charge Rebate/Exemption
- Heritage Property Tax Relief
- Downtown Dollars is a Centralized retail management technique administered in partnership between the Town and the chamber. This Town wide gift certificate program encourages residents and visitors to shop locally by providing \$10 dollar gift certificates that can be spent at participating merchants through the town.

Greater Sudbury

Six financial incentive programs are available under the Downtown Sudbury CIP to help stimulate development and redevelopment. The available programs are:

- Tax Increment Equivalent Grant Program
- Façade Improvement Program
- Planning and Building Fee Rebate Program
- Residential Incentive Program (Per-door grant)
- Feasibility Grant Program
- Downtown Sudbury Multi-Residential Interest-Free Loan Program

Downtown/Area Specific Programs

Guelph

- **Downtown Development:** BDE facilitates the community's ambitious downtown renewal plans through managing the public and private investment opportunities that are positioning downtown Guelph as one of Ontario's most vibrant city centres.

Guelph/Eramosa

- **Economic Development Committee**—The mandate of the Committee is to take actions which would retain and expand business investment and generate employment within appropriate areas of the Township. Specifically the Committee will identify and address problems or barriers to business growth, discuss ways that the Township can support, retain or attract business investment in the community.

Haldimand

Downtown Revitalization Incentive Program - features:

- Tax increase-based equivalent rebate program for large scale capital projects
- Façade improvement grant program
- Application and permit fees refund program
- Downtown housing grant program
- Heritage improvement grant program
- Building restoration, renovation and improvement grant

Halton Region

- All of the local municipalities in Halton have active partnerships with Downtown Business Improvement Area Associations (BIA's) to maintain and improve Downtown areas. Burlington, Milton and Oakville have specific urban areas designated as Urban Growth Centres under the Provincial "Place to Grow" legislation and plans.

Hamilton

- The City of Hamilton offers financial incentive programs in the form of loans and grants to assist with various costs associated with the development/redevelopment of the downtown. Downtown development is exempt from development charges within a defined area. Additionally, there is a program to provide assistance to property owners within the 11 Citywide Business Improvement Areas for commercial property façade improvements.
- **Hamilton Downtown Multi-Residential Property Investment Program**—Offers an interest free loan based on 25% of the costs-to-construct budget to a maximum of \$5 million per development.
- **The Gore Building Improvement Grant Program**—Available to owners and authorized tenants of properties fronting on King Street East between James and Catharine Street around Gore Park. It offers a matching grant to a maximum of \$50,000 for building improvements.
- **Development Charges**—90% of City and Go Transit Development Charges are waived in the Downtown Hamilton Community Improvement Project Area otherwise payable, after all other credits and exemptions are considered.

Downtown/Area Specific Programs

Hamilton Cont'd

Other Programs

- Hamilton Tax Increment Grant Program
- Office Tenancy Assistance Program
- Commercial Corridor Housing Loan and Grant Program
- Commercial Façade Property Improvement Grant Program
- Hamilton Heritage Property Grant Program
- Hamilton Community Heritage Fund Loan Program
- Business Improvement Area Commercial Property Improvement Grant Program
- Hamilton Heritage Conservation Grant Program

Innisfil

The Town of Innisfil has recently launched a Community Improvement Plan for the neighbourhood of Cookstown.

- Façade, Building and Signage Improvement Grant
- Accessibility Improvement Grant
- Building Code Compliance Grant
- Landscaping and Property Improvement Grant
- Building Permit and Planning Application Fee Rebate Program
- Tax Increment Equivalent Grant Program

Kenora

- Harbourtown Centre Community Improvement Plan (CIP) - Facade improvement, Signage, landscaping
- Former Mill Site CIP– Tax program, building improvements
- Keewatin CIP– Façade improvement, landscaping, tax program, affordable housing

Kincardine

- Bruce County Economic Development Grants The County of Bruce launched “Economic Development Grant” Similar to “Spruce the Bruce” these grants are for lasting downtown revitalization community improvements i.e. Community signage, destination infrastructure, streetscape beautification which the municipality supports

King

Community Improvement Plan (CIP)—The Plan outlines financial incentives for property owners and tenants to invest in their property and outlines other actions, projects and strategies that the township will undertake to implement the plan. Financial incentives are offered for the following improvements:

- **Signage Improvements**— 50% of project cost or \$2500 whichever is less
- **Façade Improvements**—50% of project cost or \$10,000 whichever is less
- **Landscaping Improvements**—50% of project cost or \$5000 whichever is less

Downtown/Area Specific Programs

King cont'd

- **Building Accessibility**—50% of project cost or \$3000 whichever is less
- **Motor Vehicle and Bicycle Parking**—50% of project cost or \$5000 whichever is less
- **Property Conversion, Reuse and Repurposing**—50% of project cost or \$10,000 whichever is less
- **Planning and Building Permit Fee Rebate**—100% up to \$5000
- **Tax Increment Equivalent Grant**—For major redevelopments, additions, etc.; 100% of assessed value increase amount paid annually in decreasing amounts for up to 10 years
- **Beautification**— A five year Streetscaping and Beautification Plan for commercial cores promoting King City, Nobleton and Schomberg as attractive places in which to invest and do business
- **Grants**—The Economic Development function provided financial assistance and guidance to the three Village/Business Associations with marketing and promotional efforts.

Kitchener

- Startup Landing Pad Program-Leasehold Improvements
- Startup Landing Pad Program—Accessibility Improvements
- Façade Improvement Grant Program
- Grants in Lieu of Building Fees
- City and Regional DC exemption in place until March 1, 2019

London

- **Façade Improvement Loan Program** – For downtown properties improving building façade may be eligible for a 10-year interest-free loan up to a max. of \$25,000 or half the value of the façade improvements being proposed.
- **Upgrade to Building Code Loan Program** – Assists Downtown property owners with interior improvements that relate to Fire and Building Code requirements. May be eligible for a ten-year interest-free loan up to a maximum of \$50,000, or half the value of the work proposed.
- **Rehabilitation and Redevelopment (Tax) Grant Program**—Provides grants to property owners in defined areas of the Downtown and Old East Village who undertake renovation or redevelopment projects, which result in a reassessment of their property. The annual grant amount is calculated based upon the increase in the municipal portion of property tax directly related to the redevelopment project. Annual grants are provided on a declining scale over a 10-year period.
- **Community Improvement Plan (CIP) Development Charge Incentives**—Provides funding under CIPs for the full value of DCs for the following development: Industrial buildings as defined by the CIP and residential units constructed in defined areas of the Downtown or Old East Village. The value of the CIP grants are automatically applied when DCs are payable, without a payment required by the applicant.
- **Last Mile / Fibre Optic Connection Grant Program (Pilot Project)** - assist Downtown property owners and multi-year tenants with the installation and connection of fibre optic broadband services to eligible premises and users

Downtown/Area Specific Programs

Mapleton

- In 2017, the Township created a Community Improvement Plan (CIP). This CIP is a Township-wide, strategic planning tool that is focused on making Mapleton a more inviting destination and ensuring that it is a business friendly community. We are currently working towards achieving the goals and objectives outlined in this plan.

Meaford

- **Façade Improvement Grant & Loan Programs**—These programs are intended to assist property owners of lands and buildings within the CIP area with the financing of building façade improvements; provides 50% matching funds up to \$7,500 per project.

Minto

- In 2015, an expanded Community Improvement Plan was approved with increased financial assistance for facade, signage and possible structural improvements. From 2010-2016, Minto provided \$108,487 in CIP-related grants in conjunction with \$716,342 for a Leverage Ratio of \$6.60 : \$1.00.
- **Downtown Revitalization Committee**—Active in Clifford, Harriston, and Palmerston.
- Minto worked with downtown Harriston businesses to promote continued shopping in the core area during the “Diggin’ It” construction project in 2015-16 and has started to implement a similar program for 2017-19 as the main street of the Village of Clifford is reconstructed and improved.

Mississauga

- **Community Improvement Plan (CIP)**—Community Improvement Project Area for the Exchange District in the Downtown, which will include incentives to attract office development.
- **BIAS:** Mississauga is home to 4 Business Improvement Areas (BIAS), including Clarkson, Malton, Port Credit and Streetsville, providing business promotion and improvement functions within their set BIA boundaries.

Newmarket

- **Façade Improvements & Restoration Program**—Grant program will of a matching grant of up to 50% of eligible costs to a maximum of \$15,000 per property, except for corner and laneway properties which shall be eligible to receive a matching grant of up to 50% of eligible costs to a maximum of \$20,000 per property.
- **Project Feasibility Study Program** - intended to undertake studies necessary to determine project feasibility be they adaptive re-uses of existing facilities or complete redevelopment projects in the CIP. The grant program will see property owners receive matching grants of up to 50% of eligible costs to a max. of \$10,000 per property.
- **Interior Renovation and Improvement Program**—Promotes upgrading of and improvement to the interior of deteriorated or functionally obsolete buildings in order that they may be brought into compliance with the Building Code and the Fire Code. Grant program provides a matching grant of up to 50% of eligible costs to a maximum of \$15,000 per property.
- **Business Sign Program**—Program is directed at commercial and industrial properties within the CIP area to update their signs consistent with the neighbourhood. Grant program provides up to 50% of eligible costs to a maximum of \$2,500 per business.

Downtown/Area Specific Programs

Newmarket Cont'd

- The **Redevelopment and Rehabilitation Tax Incremental Program** is intended to provide financial incentives in the form of grants to property owners who undertake appropriate redevelopment of properties that increases property assessment resulting in increased Town property taxes. This program will function as an annual grant for up to 10 years equivalent to a portion of the tax increase the property will experience as a result of the improvement/redevelopment.
- **Residential Conversion and Intensification Program**—The loan program will provide property owners with an interest-free loan to pay for up to 50% of eligible costs to a maximum of \$100,000 of the conversion of commercial/industrial space to residential units and construction of new units on vacant land or as part of an existing structure along Main Street.
- **Parking Requirement Program**—Allows for relief or reduction or waiving of standard parking requirements.

Niagara Falls

- **Development Charge Exemption Program**—This will provide a financial incentive in the form of an exemption from payment of 75% of the City development charge on residential, commercial and mixed use development and redevelopment projects that create additional residential units and/or commercial space.
- **Residential Loan Program** – 0% interest loan based on \$20 per sq. ft. of habitable residential space constructed to a maximum of \$20,000 per residential unit created.
- **Commercial Building Loan and Façade Grant**—0% interest loan equal to 50% of the cost of building maintenance and improvements to a maximum loan of \$15,000 per property.
- **Revitalization Grant Program** – Annual grant equivalent to 80% of the increase in City property taxes for first 5 years, 60% in years 6 and 7, 40% in year 8, and 20% in years 9 and 10. Building renovations, additions and new construction.

North Bay

- **Downtown Community Improvement Plan**—Provides funding to business and property owners to support investment and revitalization in the downtown. This includes grants to support the completion of professional studies (to a maximum of \$3,750) and building renovations (to a maximum of \$30,000).
- **Municipal Tax Assistance**—The Downtown Community Improvement Program also provides rebates of municipal fees and incremental tax increases (100% of increase of assessed value as a result of improvements in the first five years, 80% in Year 6, 60% in Year 7, 40% in Year 8 and 20% in Year 9).
- **Airport Community Improvement Plan (ACIP)** – Municipal Fee Rebate Program including those related to Planning, Legal and Building permits, a Municipal Tax assistance Program providing 100% relief in year one of the increased assessed value of the improvement, 66% in year two and 33% in year three, and a 50% Landfill Tipping Fee reduction to \$10/tonne.

Downtown/Area Specific Programs

Orangeville

- **Downtown Orangeville Heritage Facade Improvement Program**—The Downtown Heritage District Facade Assistance Program Grant encourages property/business owners to maintain, restore and construct building facades in Orangeville's Central Business District. The maximum amount of the grant is 50% of the cost of eligible facade improvements up to a maximum of \$10,000 per property.

Orillia

- **Downtown Orillia Management Board-DOMB (BIA)** – The DOMB represents over 200 merchants in the downtown core, and works with community partners to advocate on behalf of members, and development of new events and programs.
- **Downtown Tomorrow Report** – The Downtown Tomorrow Report is the culmination of extensive research and community consultation on the future of the downtown core. The final report helps guide and direct future development of this unique community asset.
- **Downtown Tomorrow Community Improvement Plan** – The Downtown Tomorrow Community Improvement Plan (DTCIP) encompasses the broader downtown core, and is focussed on providing financial incentives for new development. This comprehensive program includes grants for a range of development costs related to feasibility and design studies, permit and application fees, facades, signage, renovations, creation of residential units, large catalytic projects and brownfield redevelopment.
- **Downtown Retail Mix Analysis** - The Retail Mix Analysis project included the development of a comprehensive inventory of available space and properties in the downtown Orillia core. The study describes the current composition of the retail market in the downtown, and identify gaps and opportunities for the purposes of

Oshawa

- **Façade Improvement Loan Program**—Designed to help property owners finance building façade improvements, this interest-free loan program provides funding up to \$15,000 per municipal address, to a maximum of \$45,000 per property owner.
- **Residential Development Charge Grant Program**—The City of Oshawa may provide a grant towards the amount of the applicable City of Oshawa Development Charges payable for residential development within the Downtown Shoulder Area Renaissance Community Improvement Area.
- **City of Oshawa University and College Area Renaissance Community Improvement Increased Assessment Grant**—The City may provide a grant, on a sliding scale for part or all of the increase in City taxes attributable to the improvement of a building and/or redevelopment of a property located within this area.

Downtown/Area Specific Programs

Ottawa

The City of Ottawa offers the following incentives:

- No development charges for residential construction in the Central Area and Centretown
- Reduced parking requirements for mixed use development on selected downtown streets
- Expedited development approval process
- Community Improvement Plans (CIPs) - tax incentives to commercial property owners in specific areas to improve and upgrade their properties

Owen Sound

In order to implement the goals and objectives of the CIP, the City is offering the following incentive programs:

- Affordable Housing Loan Program (City-wide)
- Environmental Study Grant (City-wide)
- Heritage Property Tax Relief Program (City-wide)
- Façade and Structural Improvement Program (Downtown and Harbour Areas)
- Vacant Lands Tax Assistance Program (Downtown and Harbour Areas)
- Development Charges Refund Program (Downtown and Harbour Areas)

Peterborough

- All properties in the Downtown commercial core and the waterfront commercial sub areas. DC's are also waived for the re-development of existing buildings in the City's Central Area.
- Properties in the Central Area that are designated under the Ontario Heritage Act qualify, as of right, under the Heritage Tax Rebate Program (20% rebate for Commercial and 40% for Residential)
- The **Façade Improvement Grant Program** would provide grants to property owners who rehabilitate and improve the facades (including signs) of buildings within the Central Area Target Area. Façades will include rear facing facades where it has high public visibility.

Pickering

- Direct marketing to promote specific developments and targeted sectors.

Port Colborne

- Refunds of the taxes for up to 10 years for City municipal purposes on all improved residential and commercial properties in the Community Improvement Plan Areas
- Loans of up to \$1,000 per project for design projects and up to \$10,000 per project for improvement projects for commercial facades
- Exemptions for the creation of new residential or commercial units of building and planning fees as well as an exemption of parkland dedication fees and parking and loading space requirements

Downtown/Area Specific Programs

Prince Edward County

- Current 50% Development Charge reduction program for all development in Prince Edward County to be replaced with the implementation of the Community Improvement Plan in late 2017 / early 2018.

Quinte West

- **Planning and Design**—One-time grant of 50% to a maximum of \$1,000 toward cost of preparation of architectural plans for building façade improvements. Also, one-time similar grant of 50% (maximum \$1,000) for cost of preparation of a site plan. The City may provide a grant equivalent to the amount of the applicable Development Charge.
- **Building Façade Improvements**—One-time grant of 50% to a maximum of \$5,000 of the costs to improve building façade. Secondary grant for improvements to each exterior side and rear of buildings, where building fronts onto a street, river or public area to a maximum of \$5,000. The City will provide a grant equal to the amount of the property tax increases, as a result from the development, for up to a maximum of three years.
- **Improved Signage** —Grant of 50% to a maximum of \$1,000.
- **Landscaping and Property Improvement** – Grant of 50% to a maximum of \$1,000 for improving landscape between parking areas and the roadway
- **Building Retrofit Program** – 50% no interest matching loan to a maximum of \$5,000 for the purpose of bringing buildings up to the minimum standards of the Building Code and Fire Codes

Sarnia

- The City provides grants to property owners who undertake renovations/rehabilitation to their properties that result in an increase in their assessment and a corresponding increase in their taxes. The grant is equal to any increase in taxes paid as a result of the work being done. The grant is available for a period of 10 years for non-heritage properties. The grant is 100% of actual tax increases as a result of increased assessment in years 1-8, decreasing to 75% in year 9 and 50% in year 10.
- Loans are available to a maximum of \$20,000 per storefront or the total cost per storefront of the proposed eligible improvements, whichever is the less, to a maximum of \$60,000 per property. Interest will be charged at one half the prime rate of the City's banker at the time of the application. Term is open not to exceed 10 years

Sault Ste. Marie

- **No City Development Charges.**
- **Economic Development Fund**—(\$500,000/year) sector specific industry infrastructure and community projects.
- **Façade Improvement Grant (FIG), Building Improvement Grant (BIG), Professional Design Grant (PDG)**—Matching funds for façade improvements, interior renovations, and analysis designed to increase site-specific development.
- **Municipal Tax Increment Rebate Program (MTIR)**—Grant to cover a part of tax increase for property rehabilitation

Downtown/Area Specific Programs

St. Catharines

- **Downtown Development Program**—Facilitates development activity within the core, offering a superior level of customer service related to achieving increased activity (building, redevelopment, events) in the downtown.
- **Facade Improvement (FIP) Program**—Building facade, store front enhancements.
- **Residential / Office Conversion (ROC) Program**—Conversion of small, unused vacant space for new residential dwelling units or leasable office space.

St. Thomas

- The City operates a **Community Improvement Program** whereby grants, interest-free loans, financial aid for façade and residential improvements and the waiving of building permit fees are offered to pre-approved applicants.

Springwater

CIP Program

- Façade Grant Program max amount of grant is \$5,000 or 50% of the eligible costs, whichever is lesser
- Signage Improvement Grant max amount of grant is \$1,500 or 50% of the eligible costs, whichever is lesser
- Building Restoration, Renovation or Improvement Grant max amount of grant is \$5,000 or 50% of the eligible costs, whichever is lesser
- Development Charge Rebate
- Planning and Building Permit Rebate max amount of grant is \$2,500 or 100% of the eligible Township fees , whichever is lesser
- Historic Property Improvement Grant
- Tax Increment Equivalent Financing Grant
- Accessibility Improvements Grant max amount of grant is \$1,500 or 50% of the eligible costs, whichever is lesser

Thorold

- **Façade Improvement Grant Program** – Grants will be available for the Downtown Thorold Area equal to 50% of the eligible costs to a maximum of \$10,000 per building.

Downtown/Area Specific Programs

Thunder Bay

- **Core Area Rehabilitation & Redevelopment Grant Program** – Eligible property owners can receive a grant equal to 100% of any increase in municipal taxes that result from the re-assessment of improved property for a ten-year period.
- **Core Area Façade Loan Improvement Program**—Eligible property owners can receive interest-free loans, amortized over 10 years for 50% of the cost to improve the exterior facades of buildings to a maximum of \$15,000 per loan.
- Amendments to the Central Business District Zones (CBD) now allow for an increased number of uses within the City's downtown areas. It also alters various standards such as yard, frontage and parking requirements in an effort to facilitate positive development.

Timmins

- A Community Improvement Plan for the downtown core areas of the City is currently underway and will identify a variety of incentive programs to encourage investment and improvements.

Toronto

- Supplementary programs in Streetscape Improvement, Commercial Facade Improvement, Banner and Mural, Commercial Research, and Community Festivals and Special Events are also offered.

Vaughan

- Kleinburg/Area Specific Programs (KEDS)—Completed in June 2011 to assist Kleinburg-area merchants and the Business Improvement Area (BIA) to revitalize main street.

Waterloo (City)

- Uptown Community Improvement Plan—Includes façade improvement grants, study grants, fee grants, major & minor activity grants (including employment related TIGs), commercial building improvement loans & a parking exemption program
- Northdale Community Improvement Plan —Includes a development charge grant program; tax increment grant program; residential intensification and affordability loan/grant program; residential rehabilitation grant program; urban design & study grant preprogram; and a planning and building fees grant program.
- The City has a façade program that provides up to \$15,000 in interest free loans.

Waterloo (Region)

Revitalization Area Incentives

- The Region provides an RDC exemption in the downtown cores provided the lower tier municipality also provides the exemption. At the present time, only Cambridge and Kitchener have such an exemption. The Region's downtown core exemption is set to expire on March 1, 2019.

Downtown/Area Specific Programs

Welland

- Welland's Downtown and Health and Wellness Cluster CIP promotes revitalization, reinforces Downtown as a mixed use, transit supportive area, and encourages uses in the Health and Wellness Cluster that strengthen Welland's health and wellness resources. The CIP includes a Public Realm Improvement Plan which identifies opportunities to improve the overall image and sense of community within the Project Area. Several financial incentive programs designed to stimulate private sector investment activity in the revitalization and redevelopment of the Project Area are also included.
- **Façade Improvement Loan Program**—Provides assistance to rehabilitate and improve facades of commercial buildings in the Downtown Community Improvement Area. The loan covers 50% of the eligible improvement costs to a maximum of \$15,000 per municipal address.
- Downtown Building Improvement Grant Program—This program provides a financial incentive in the form of a grant to promote interior and exterior maintenance and improvement works to existing commercial, institutional and mixed use buildings and properties. The program is structured as a matching grant program where the City will provide a grant equal to 50% of the cost of certain types of building maintenance and improvement works, up to a maximum grant of \$12,500 per property/project
- Residential Grant Program—The City will provide a grant equal to the cost of rehabilitating existing residential units and/or constructing new residential units on the basis of \$15 per square foot of habitable floor space rehabilitated or constructed, to a maximum grant of \$15,000 per unit, and a maximum of 4 units per property/project (total maximum grant of \$60,000 per property/project).
- Residential DC exemptions in the downtown
- Refunding most planning and building permit fees and parkland dedication fees. Assistance will be 50% for projects other than those creating new residential units and 100% for new residential rentals.
- Interest free loans to pay for conversion of existing commercial space to residential units and the construction of new units on vacant land. The maximum loan amount is to be calculated based on \$10 per square foot of habitable space, with a maximum term of 10 years.
- Tax Increment Grant Program is structured as a “pay-as-you go” program. The owner is expected to initially pay for the entire cost of the project. Then, as the municipality receives the increased property taxes that result from the project, the City will reimburse the owner in the form of an annual grant. The grant is equivalent to 80% of the municipal tax increment (the increase in City and Regional property taxes) that results from the project for up to 10 years or up to the time when total grant payments equal the total eligible program costs.
- Waiving or reduction in residential parking requirements for improvements or change of use to existing buildings and additions or new building construction as set out in the Zoning by-law.

County of Wellington

- **Community Improvement Plans (CIP)**—four approved, one underway in 2017
- **Two Business Improvement areas and five Chambers**
- **Shop Local Programmes**
- **Countywide business directory**

Downtown/Area Specific Programs

Wellington North

- **Wellington North Simply Jobs and Housing**—A portal developed and implemented as a one stop location to match job seekers and potential home buyers with local job openings and housing opportunities.
- **Renew Northern Wellington**—A program connecting talented entrepreneurs with vacant storefront owners.

Whitby

- **Façade Grant Program** in place since 2005 – A minimum investment of \$10,000 will result in a \$5,000 grant for approved items. Applicants can also receive a grant for up to \$1,500 for architectural, engineering and design fees associated with an approved façade grant.
- The Town of Whitby offers a **Heritage Tax Rebate Program**. This applies to the heritage portion of properties that are designated as having cultural heritage value or interest under Part IV of the Ontario Heritage Act (an individual property designation).
- Properties that are designated within a heritage conservation district designated under Part V of the Ontario Heritage Act, such as Brooklin's Heritage Conservation District, and rated as having excellent, very good , or good heritage value in the heritage district inventory are also eligible for the heritage property tax rebate.
- The amount of the annual property tax rebate is 40 percent on the eligible portion of the property (historical portion) for the Town and school board share of the property taxes. The Region of Durham is not currently participating in this program.

Whitchurch-Stouffville

- **Downtown Community Improvement Program** – Aims to revitalize the downtown area restoring the ‘country town’ feel and centrality to the community. The program has been designed to brand the downtown area, and create an atmosphere that encourages the consumer to visit and stay longer in downtown Stouffville.

Windsor

- Development Feasibility Rebate Program—Eligible projects, grant of up to 50% to max. of \$20,000 per property
- Parkland Dedication Fee Rebate Program – 100 % grant
- Property Improvement Rebate Grant Program—Tax rebates of up to \$200,00 are available
- Commercial Façade Improvement Program—Grant of 50% to maximum of \$15,000
- Development Charges and Building Fee Rebate Grant Program—Rebate of up to 100% of eligible costs for development charges and building fees
- Sale of City Land at Less Than Market Value—Sold to developers at less than market value
- Downtown Windsor BIA—Façade Improvement Grant—Grant of up to 50% of eligible costs to a maximum of \$10,000 or \$15,000 for corner properties
- Downtown Windsor Business Improvement Area Broken Window Program—Reimburse members for 50% of cost

Brownfield Redevelopment

A “Brownfield site” is considered to be a property with or without buildings or structures, having a history of either industrial or commercial uses and which, as a result of these uses, has become environmentally contaminated under circumstances where there is no reasonable prospect that the remediation of such contamination will be accomplished solely by the private sector. Brownfields are viewed by many as opportunities for revitalizing urban communities. Some of the advantages of Brownfield Redevelopment include:

- Revitalization of the downtown core and surrounding neighbourhoods
- More effective use of existing municipal infrastructure
- Reduction in pressure for suburban expansion
- Clean-up of environmentally contaminated sites
- Increased tax revenue
- Create jobs
- Improve the overall liveability of urban neighbourhoods

Brownfield Redevelopment

Barrie

Redevelopment Grant

The Redevelopment Grant will provide financial incentives for development/redevelopment projects which provide affordable housing; remediate and redevelop brownfield sites within the Built Boundary, and develop ground related commercial in combination with the appropriate density and built form to support transit, walkability and animated streets in the intensification areas identified on Schedule I on the Official Plan. Depending on the redevelopment project the grant includes:

- % of planning application fees;
- % of building permit fees;
- % of the development charges;
- Costs of environmental studies for brownfields and some remediation costs may be included;
- Tax increment payments paid in decreasing increments over a 5 year period.

Brockville

- **Tax Increment Equivalent Grant (TIEG)**—The grant is equivalent to 70% of the municipal portion of the increase in property tax which is generated through redevelopment, payable for a maximum of ten (10) years, or until the grant equals total eligible costs.
- **Brownfield Financial Tax Incentive program (BFTIP)**—Brownfields property tax cancellation may include both the municipal portion of property tax as well as the provincial education portion of property taxes. The application of this program is limited to cancellation of the increase in property tax arising from the remediation and redevelopment of major development sites.
- **Environmental Site Assessment (ESA) Grant Program**—The aim of the program is to provide assistance to further specify the extent and nature of environmental contamination through part-funding of Phase II ESA and Phase III ESA (Remedial Action Plan). The program will reimburse the owner for costs associated with eligible studies with a maximum individual grant of \$15,000 or 50% of the cost of ESA, whichever is less, and a maximum assistance per property of 2 studies per property, to a maximum of \$25,000 per property.
- **Brownfield Building Permit Fees Grant Program**—Assistance is in the form of a grant paid against building permit fees payable for each project. The grant may be less than 100% and in all cases is limited by the

Caledon

Environmental Study Grant Program offers grants to eligible property owners for the completion of Phase II Environmental Site Assessment (ESA), a Phase III ESA, Remedial Work Plan, and/or Risk Assessment Plan for properties that are within the designated **Community Improvement Project Area for Bolton**.

Cambridge

Opportunities are available to potential purchasers of contaminated sites to cancel a portion of all outstanding taxes. It may be possible to receive a Development Charges credit equal to the restoration costs of the property (not to exceed the total development Charges payable to the City on the project).

Brownfield Redevelopment

Centre Wellington

Contaminated Site Assessment Grant, Brownfield Grants

Chatham-Kent

- The Chatham-Kent Brownfield and Bluefield Community Improvement Plan can significantly reduce the cost of rehabilitation and development projects on brownfield sites. Incentives include:
 - Feasibility Study Grant
 - Environmental Study Grant
 - Tax Assistance Program
 - Rehabilitation Tax Increment Based (TIB) Grant

Clarington

- No development charge shall be imposed with respect to developments or portions of developments that result in the addition of a single unit within the existing footprint.
- Brownfield credits are available equal to the costs of assessment and cleanup

Cornwall

- **Brownfields Rehabilitation Tax Increment Grant**—The City will reimburse the developer an annual grant equivalent to all or part of the municipal tax increase
- **Environmental Site Assessment and Project Feasibility Study**—Assistance is provided to specify the extent of contamination through partial funding of an Environmental Site Assessment
- **Municipal Planning/Development Fees Grant**—A program to assist developers by rebating up to 100% of municipal planning and development fees
- **Discretionary Municipal Tipping Fees Grant**—Reduction of tipping fees related to removal and disposal of non-hazardous material at the City landfill site

Gravenhurst

- The Town of Gravenhurst has waived all development charges for Industrial and Commercial development.
- Redevelopment of a building including under 9 residential units will be exempt from Development Charges.

Greater Sudbury

- Four financial incentive programs are available under the Brownfield CIP to help stimulate the remediation and redevelopment of urban brownfields. The available programs are:
 - Tax Assistance Program
 - Landfill Tipping Fee Rebate Program
 - Planning and Building Permit Fee Rebate Program
 - Tax Increment Equivalent Grant Program

Brownfield Redevelopment cont'd**Guelph**

- City of Guelph Brownfield Strategy and Brownfield Redevelopment Community Improvement Plan
- Environmental Study Grant Program
- Tax Increment-Based Grant Application Program
- Tax Assistance and Tax Arrears Cancellation Policy

Hamilton

Environmental Programs—The **Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan** is a comprehensive set of programs designed to encourage and promote brownfield redevelopment. Most ERASE programs are available in the entire urban area of the City of Hamilton.

- ERASE Redevelopment Grant Program (ERG), Development Charge Reduction Option Program, Education Tax Assistance Program, Municipal Acquisition and Partnership Program, Study Grant Program
- LEED Grant Program
- Downtown/West Harbourfront Remediation Loan Program

Innisfil

- **Barrie Road Community Improvement Plan**—Developed to stimulate high quality redevelopment along the Barrie Road corridor, this CIP features a property improvement tax grant program.

Kitchener

- The City in conjunction with the Region of Waterloo have a Brownfield Financial Incentive Program. They include a series of financial incentives that will assist property owners and developers with costs associated with the environmental investigation, remediation and ultimate redevelopment of brownfield sites.

Brownfield Redevelopment cont'd

London

Community Improvement Plan for Brownfield Incentives offers 4 programs to assist property owners with remediating and redeveloping brownfield sites:

- **Contamination Assessment Study Grant** – This program provides a grant for 50 percent of the cost to conduct a Phase II Environmental Site Assessment, Remedial Action Plan and/or Risk Assessment in accordance with the requirements under the *Environmental Protection Act*. The maximum grant provided is \$10,000 per property, subject to available funding.
- **Property Tax Assistance Program*** – This program provides for the cancellation of 25% of the municipal property taxes for up to three years during which rehabilitation and development activity is taking place. The property would also be eligible to receive matching education tax assistance from the Province, subject to available funding and approval by the Minister of Finance.
- **Development Charge Rebate*** – This program provides a grant for up to 50% of the normal development charges to cover eligible remediation costs. This rebate is intended to reduce the “up-front” development costs and encourage investment by landowners.
- **Tax Increment Equivalent Grant*** – This program provides a grant equal to the increase between the pre-development and post-development municipal property tax after rehabilitation and development has taken place. The grant can be provided for a maximum of three years from the date of the increase in assessed value.

* Cumulative value of the three programs cannot exceed the eligible remediation costs. Municipal Council approval is required.

Meaford

- **Environmental Study Grant**—This program is intended to assist owners with financing the cost of undertaking environmental studies in order to generate more and better information with respect to the type of contamination, environmental risks and potential remediation costs on brownfield properties. Grant is available as 50% matching funds towards the cost of a: 1) phase II Environmental Site Assessment, 2) Remedial Work Plan and 3) Risk Assessment.

Niagara Falls

- **Brownfields Development Charge Exemption Program** – Region’s Development Charge Waiver/Exemption Program exempts a development from 75% of the Regional development charge if it is in a downtown, surrounding built-up urban area or brownfield area. Up to an additional 25% development charge exemption is provided depending on the Inclusion of Smart Growth principles into the proposed development.

Brownfield Redevelopment cont'd**North Bay**

Brownfield Redevelopment—Provides funding to property owners to support the redevelopment of important brownfield sites throughout the community . This includes grants to support the completion of environmental studies, rebates of municipal fees and incremental tax increases (100% of increase of assessed value in Year 1, 66% in Year 2 and 33% in Year 3).

Oakville

- The Town of Oakville is preparing a Brownfield Community Redevelopment Strategy and Brownfield Community Improvement Plan (CIP). The preparation of the Strategy and CIP is contingent on the consultant preparing a successful application for funding through the Federation of Canadian Municipalities' (FCM) Green Municipal Fund.

Orillia

The **Barrie Road Improvement Corridor CIP** was developed to stimulate high quality redevelopment along the Barrie Road corridor. This CIP features a property improvement tax grant program.

Oshawa

- **Brownfields Property Tax Cancellation Program**—This is intended to provide incentives to encourage the rehabilitation of brownfield sites by utilizing the tax cancellation provisions under section 365.1 of the Municipal Act, 2001. The City may also apply to the Region of Durham for regional property tax assistance, and to the Province for matching education property tax assistance.
- **City of Oshawa Brownfields Redevelopment Grant Program**—Starts after the Brownfields Tax Cancellation Program ends and will provide an annual City grant to property owners who undertake redevelopment of their properties in the Community Improvement Project Area that will result in an increase in assessment. The program also serves to encourage re-development that may not otherwise occur on lands that have undergone or require site remediation as confirmed in a Phase II Environmental Site Assessment.

Owen Sound

- **Brownfields Financial Tax Incentive Program (City-wide)**

St. Catharines

- **Tax Increment Finance (TIF) Program** - for soil remediation and/or redevelopment projects.
- **Brownfield Tax Assistance (BTA) Program** - for remediation of contaminated soils

Brownfield Redevelopment cont'd**Thorold**

- A property tax assistance that provides for the exemption of up to 100% of taxes levied, subject to budget consideration, for the period immediately following the approval of the Property Tax Assistance By-Law and continuing during the Rehabilitation Period and Development Period.

Tillsonburg

- This program is intended to stimulate private sector investment in the reuse and redevelopment of brownfield sites and partially offset the costs associated with the site assessment and remediation. Incentives offered by the Town include a grant equivalent to 50% of the cost of a Phase II Environmental Site Assessment, designated substances and hazardous materials survey, remedial work plan or risk assessment. A maximum grant of \$5,000 is recommended per environmental study and per property.

Waterloo (City)

- Brownfields Community Improvement Program – In partnership with the Region of Waterloo the City offers a tax increment grant (TIG) program to offset remediation costs for brownfield properties.

Waterloo (Region)

- **Joint Tax Increment Grants** (with City of Cambridge, City of Kitchener, City of Waterloo)
- A grant to assist property owners with the remediation of brownfield sites throughout the three cities Cambridge, Kitchener, and Waterloo. Payments are made after the site has been remediated, redeveloped and reassessed.
- Total amount is generally based on eligible remediation costs. Yearly payments are made to successful applicants (each application for a maximum of 10 years) based on post-development tax assessment increases.
- **Regional Development Charge (RDC) Exemptions** (available Region wide)—The Core Areas of Cambridge and Kitchener currently have development charge exemptions for all developments. Brownfield sites outside of these areas are eligible for brownfield RDC Exemptions. The value of the RDC Exemption is based on the total eligible costs of remediation, plus 20 per cent for indirect costs, less any brownfield financial assistance already received.

Welland

- Welland's Brownfield Community Improvement Plan (CIP) provides a framework of financial incentive programs, strategies and actions to encourage and promote remediation and redevelopment of Brownfield properties within the defined project area. Redeveloped Brownfield sites add value to the community with combined social, environmental and economic benefits.
 - Environmental Site Assessment Grant Program
 - Brownfields Tax Assistance Program
 - Brownfields Rehabilitation Grant Program.

County of Wellington

- Some tax increment based on grant applications

Brownfield Redevelopment cont'd**Windsor**

- **Feasibility Study Grant Program** – 50% of cost of study, maximum \$7,500
- **Environmental Site Assessment Grant Program** – 50% to maximum \$15,000 per study, maximum 2 studies per property/project, maximum \$25,000 per property/project
- **Brownfields Tax Assistance Program** – Cancellation of municipal and education property tax increase for up to 3 years
- **Brownfields Rehabilitation Grant Program** – 70% (no LEED certification) or 100% (any LEED certification) of the municipal property tax increase for up to 10 years after project completion.
- **Brownfields Development Charge Exemption Program** – Up to 60% reduction of development charge payable on a brownfield site approved under the Brownfields Rehabilitation Program.

Industrial Parks

| Municipality | Industrial Park | Size Acres | Price Per Acre | | |
|------------------|------------------------------------|---------------|----------------|--------------|----------------|
| | | | Low | High | Ownership |
| Aurora | Aurora Gateway Business Park | 81 | N/A | N/A | Private |
| | Aurora South Industrial | 14 | \$ 175,000 | \$ 275,000 | Private |
| | Industrial Parkway North | 38 | \$ 175,000 | \$ 275,000 | Private |
| | Hallgrove Business Park | 48 | \$ 425,000 | \$ 500,000 | Private |
| | Aurora Business Park | 88 | N/A | N/A | Public |
| Barrie | Mapleview West Industrial Park | 17 | \$ 260,000 | \$ 280,000 | Public |
| | South Industrial Park (easterly) | 14 | \$ 135,000 | \$ 190,000 | Public |
| Belleville | North-East | 150 | \$ 20,000 | \$ 40,000 | Public/Private |
| | North-West | 25 | N/A | N/A | Private |
| Brampton | Multiple | N/A | \$ 99,000 | \$ 220,000 | N/A |
| Brockville | City owned | 45 | \$ 30,000 | \$ 60,000 | Public |
| | private | 35 | \$ 60,000 | \$ 100,000 | Private |
| Burlington | Burlington QEW East | N/A | \$ 570,000 | \$ 570,000 | N/A |
| | Burlington QEW West | N/A | \$ 325,000 | \$ 325,000 | N/A |
| | Burloak Employment Area | N/A | \$ 500,000 | \$ 500,000 | N/A |
| | Burlington North (Alton) | N/A | \$ 810,000 | \$ 810,000 | N/A |
| Caledon | Bolton Industrial Park | 100 | \$ 680,000 | \$ 1,100,000 | Private |
| | Coleraine West Industrial Area | 350 | \$ 250,000 | \$ 400,000 | Private |
| | Tullamore Industrial Park | 60 | \$ 472,000 | \$ 1,200,000 | Private |
| | Mayfield West - Kennedy Road | 200 | \$ 500,000 | \$ 588,000 | Private |
| | Victoria Business Park | 79 | \$ 275,000 | \$ 425,000 | Private |
| Cambridge | Cambridge Business Park | 850 | \$ 145,000 | \$ 145,000 | Public |
| | L. G. Lowell Park | 1,300 | \$ 145,000 | \$ 145,000 | Public/Private |
| | Eastern Industrial Park | 300 | N/A | N/A | Private |
| Chatham-Kent | Bloomfield Business Park | 80 | N/A | \$ 50,000 | Public |
| | Blenheim Industrial Park | 30 | N/A | \$ 25,000 | Public |
| | Ridgetown Industrial Park | 27 | N/A | \$ 15,000 | Public |
| | Redpath Crescent Industrial Park | 8 | N/A | N/A | Public |
| | Wallaceburg Industrial Park | 78 | N/A | N/A | Private |
| Clarington | Clarington Science Park | 352 | N/A | N/A | Private |
| | Clarington Energy Park | 318 | N/A | N/A | Private |
| East Gwillimbury | Bales Drive Industrial Park | 100 | N/A | N/A | Private |
| | Mount Albert | 48 | N/A | N/A | Public/Private |
| | Holland Landing South | 212 | N/A | N/A | Private |
| | Green Lane East | 94 | N/A | N/A | Private |
| | Queensville | 954 | N/A | N/A | Private |
| Gravenhurst | Winhara Rd/Airport Industrial Area | 264 | N/A | N/A | Private |
| | Jones Rd Industrial Park | 66 | N/A | N/A | Private |
| Greater Sudbury | Valley East | 15 | N/A | \$ 115,000 | Public |
| | Radisson Industrial Park | 40 | N/A | \$ 115,000 | Private |
| | City - West End | 20 | N/A | \$ 90,000 | Private |
| | City - East End | 60 | N/A | \$ 225,000 | Private |
| | City - South End | 40 | N/A | \$ 225,000 | Private |

Industrial Parks (cont'd)

| Municipality | Industrial Park | Size | Price Per Acre | | | Ownership |
|---------------------|--|-------------|-----------------------|------------|----------------|------------------|
| | | | Acres | Low | High | |
| Guelph | Hanlon Creek Business Park Ph. 1 | 60 | \$ 275,000 | \$ 324,000 | Public/Private | |
| | Hanlon Creek Business Park Ph. 2 | 118 | \$ 325,000 | \$ 475,000 | Public/Private | |
| | Rona (Southgate) Business Park | 48 | \$ 285,000 | \$ 285,000 | Private | |
| | Industrial Equities (Southgate) Ph. 1 | 24 | \$ 260,000 | \$ 260,000 | Private | |
| Halton Hills | Halton Hills 401/407 Gateway Business Park | N/A | \$ 330,000 | \$ 330,000 | N/A | |
| | Acton Employment Area | 61 | N/A | N/A | N/A | |
| | Georgetown Employmenmt Area | 7 | N/A | N/A | N/A | |
| Hamilton | Ancaster Industrial Park | 660 | N/A | N/A | Public/Private | |
| | Airport Business Park | 735 | N/A | N/A | Public/Private | |
| | Bayfront Industrial Park | 3,700 | N/A | N/A | Public/Private | |
| | East Hamilton Industrial Park | 560 | N/A | N/A | Private | |
| | Flamborough Business Park | 630 | N/A | N/A | Private | |
| | Redhill North Business Park | 710 | N/A | N/A | Private | |
| | Redhill South Business Park | 980 | N/A | N/A | Public/Private | |
| | Stoney Creek Industrial Business Park | 1,856 | N/A | N/A | Private | |
| Innisfil | Innisfil Heights | 320 | N/A | N/A | Private | |
| King | 27-9 Business Park - Schomberg | 10 | \$ 450,000 | \$ 500,000 | Private | |
| Kingsville | | 36 | N/A | N/A | Private | |
| Kingston | Cataraqui Estate Business Park | 61 | \$ 90,000 | \$ 130,000 | Public | |
| | Clyde and Alcan Industrial Parks | 9 | \$ 65,000 | \$ 65,000 | Public | |
| | St. Lawrence Business Park | 53 | \$ 85,000 | \$ 110,000 | Public | |
| Kitchener | 4 industrial parks | N/A | N/A | N/A | N/A | |
| Lambton Shores | Town of Forest | 93 | \$ 6,000 | \$ 6,000 | Public | |
| London | Innovation Park | 205 | \$ 75,000 | \$ 75,000 | Public | |
| | Trafalgar Industrial Park | 2 | \$ 55,000 | \$ 55,000 | Public | |
| | Skyway Industrial - Phase II | 25 | \$ 65,000 | \$ 65,000 | Public | |
| | River Road | 8 | \$ 65,000 | \$ 65,000 | Public | |
| | serviced and market ready - industrial 601 acres, commercial 299 acres | 601 | \$ 726,000 | \$ 575,000 | Private | |
| Markham | | 1 | \$ 80,000 | \$ 80,000 | Public | |
| Milton | Milton 401 Industrial/Business Park | N/A | \$ 665,000 | \$ 665,000 | N/A | |
| Mississauga | Northeast Business District | 555 | N/A | N/A | Private | |
| | Airport Corporate Centre | 110 | N/A | N/A | Private | |
| | Gateway Business District | 552 | N/A | N/A | Private | |
| | Western Business Park | 130 | N/A | N/A | Private | |
| | Meadowvale Business Park | 648 | N/A | N/A | Private | |
| Newmarket | Newmarket Industrial Business | 48 | N/A | N/A | Private | |
| | Mulock Drive/Harry Walker Parkway | 9 | \$ 400,000 | \$ 450,000 | Public | |

Industrial Parks (cont'd)

| Municipality | Industrial Park | Size | | Price Per Acre | | | Ownership |
|----------------------|---------------------------------------|--------------|------------|-----------------------|----------------|------------------|------------------|
| | | Acres | Low | High | N/A | Ownership | |
| Niagara Falls | Montrose Business Park | 100 | \$ 20,000 | \$ 40,000 | | | Public |
| | Muller | 62 | \$ 50,000 | \$ 100,000 | | | Private |
| | Stanley Industrial | 15 | \$ 35,000 | | N/A | | Private |
| North Bay | Gateway Business Park | 53 | \$ 8,000 | \$ 20,000 | | | Public |
| | Airport Industrial Park | 120 | | N/A | | | Public |
| Oakville | Oakville Midtown Employment Area | N/A | \$ 795,000 | \$ 795,000 | | | N/A |
| | Oakville QEW East Employment District | N/A | \$ 950,000 | \$ 950,000 | | | N/A |
| | Oakville QEW West Employment District | N/A | \$ 960,000 | \$ 960,000 | | | N/A |
| | Winston Park Employment District | N/A | \$ 885,000 | \$ 885,000 | | | N/A |
| Orillia | Horne Industrial Park | 20 | \$ 115,000 | | N/A | | Public |
| | Inch Employment Lands | 9 | | N/A | | | Public |
| Oshawa | Northwoods Industrial Park | 100 | | N/A | | | Private |
| | Colonel Sam Business Park | 28 | | N/A | | | Private |
| Ottawa | Orleans Industrial Parks | 1,100 | \$ 50,000 | \$ 100,000 | Public/Private | | |
| | Kanata South Business Park | 300 | \$ 75,000 | \$ 120,000 | Public/Private | | |
| | Hawthorne Business Park | 200 | \$ 80,000 | \$ 110,000 | Public/Private | | |
| Peterborough | Major Bennett Industrial Park | 100 | | N/A | \$ 40,000 | | Public |
| | Peterborough Industrial Park | 50 | | N/A | \$ 40,000 | | Public |
| Pickering | Brock Road Industrial Area | 400 | | | Avg. \$300k | | Private |
| | White Road Prestige Industrial Park | N/A | \$ 350,000 | \$ 400,000 | | | Private |
| Port Colborne | Loyalist Industrial Park | 85 | \$ 21,000 | \$ 25,000 | | | Public |
| | Babcock & Wilcox Property | 328 | | N/A | | | Private |
| | Highway 140 Industrial Area | 200 | | N/A | | N/A | Public/Private |
| Prince Edward County | Phase 2 | 18 | \$ 35,000 | \$ 45,000 | Public/Private | | |
| Quinte West | Located in Trenton Ward | 125 | \$ 35,000 | \$ 35,000 | | | Public |
| Richmond Hill | Beaver Creek Business Park | 614 | \$ 450,000 | \$ 600,000 | | | Private |
| | Headford business Park | 433 | \$ 450,000 | \$ 600,000 | | | Private |
| Sarnia | Sarnia 402 Business Park | 85 | \$ 50,000 | \$ 70,000 | | | Public |
| | Sarnia Business & Research Park | 180 | \$ 50,000 | \$ 70,000 | | | Public |
| Saugeen Shores | | | \$ 50,000 | \$ 50,000 | | | Public |
| Sault Ste. Marie | Yates Industrial Park | 60 | \$ 25,000 | \$ 25,000 | | | Public |
| | Base Line Industrial Park | 35 | \$ 25,000 | \$ 25,000 | | | Public |
| | Great Northern Industrial Park | N/A | \$ 60,000 | \$ 80,000 | | | Private |
| | GNR/Sargin | 75 | \$ 75,000 | \$ 75,000 | | | Private |
| | Essar Steel Algoma | 70 | | N/A | | N/A | Private |

Industrial Parks (cont'd)

| Municipality | Industrial Park | Size | Price Per Acre | | | Ownership |
|------------------------|----------------------------------|-------------|-----------------------|--------------|-------------|------------------|
| | | | Acres | Low | High | |
| St. Catharines | Bunting East Industrial | 320 | N/A | N/A | N/A | Private |
| | Port Weller Industrial | 219 | N/A | N/A | N/A | Private |
| | Louth Industrial | 451 | N/A | N/A | N/A | Private |
| | Bunting Industrial Park | 260 | N/A | N/A | N/A | Private |
| | Glendale Industrial Park | 222 | N/A | N/A | N/A | Private |
| St. Thomas | Highbury Industrial Park | 96 | \$ 35,000 | \$ 45,000 | | Public |
| | Other Lands | 54 | \$ 35,000 | \$ 45,000 | | Public |
| Stratford | City owned | 130 | \$ 75,000 | \$ 100,000 | | Public |
| | Privately owned | 150 | \$ 100,000 | \$ 175,000 | | Private |
| Thunder Bay | Balmoral IV Business Park | 39 | N/A | N/A | | Private |
| | Innova Business Park | 71 | \$ 64,770 | \$ 93,951 | | Public |
| Timmins | Noronta Industrial Park | 4 | N/A | \$ 35,000 | | Public |
| | Private Property | 10,000 | N/A | N/A | | Private |
| Vaughan | Vaughan Enterprise Zone | 1,679 | \$ 550,000 | \$ 1,000,000 | | Private |
| | Vaughan Metropolitan Centre | 442 | \$ 1,000,000 | \$ 1,000,000 | | Private |
| | Highway 400 North Expansion Area | 1,065 | \$ 550,000 | \$ 1,000,000 | | Private |
| Wellesley | 1420 Hutchison Road | 2 | N/A | N/A | | Public |
| Whitby | Durham Business Centre | 45 | \$ 200,000 | \$ 250,000 | | Private |
| | Thickson Woods Business Park | 30 | \$ 100,000 | \$ 180,000 | | Private |
| | Hopkins | 30 | \$ 125,000 | \$ 200,000 | | Private |
| Whitchurch-Stouffville | Stouffville | 497 | N/A | N/A | | Private |
| | Vandorf | 12 | N/A | N/A | | Private |
| | Gormley | 251 | N/A | N/A | | Private |
| | Cardico | N/A | N/A | N/A | | Private |
| Windsor | Twin Oaks Business Park | 9 | \$ 65,000 | \$ 130,000 | | Public |